



REPORT

To: Special Shetland Islands Council

27 May 2009

From: Head of Finance

Pension Fund Management Annual Review 2008/09 **Report No: F-021-F**

1. Introduction

- 1.1 The purpose of this report is to inform Members on the position and performance of the Council's Pension Fund external investments with fund managers.
- 1.2 The Pension Fund has three fund managers with total investments, under management at the end of March 2009, of £147 million.

Funds under Management as at 31 March 2009

Manager	Fund	% of Reserves
Barclays Global Investors	Equity and Bond	92
Schroders	Property	6
Record	Currency	2

- 1.3 Barclays Global Investors (BGI), Schroders and Record will all give presentations at this Council meeting concerning their investment performance over the year to end March 2009.
- 1.4 Karen Thrumble will attend the meeting from WM Company, which is now part of State Street. WM Company are performance analysts and they independently monitor and report to the Pension Fund on each investment manager's performance. Karen will analyse each fund manager's performance relative to the markets they invest in before that Fund Manager's presentation to the Council.

- 1.5 Along with this report are attached the presentational documents from BGI, Schroders and Record plus a performance report from the WM Company on the relevant funds.
- 1.6 In this report I will review each fund manager in turn and compare their performance in 2008/09 against the market performance where they were asked to invest and also against the additional out performance target we asked them to achieve.
- 1.7 Due to the nature of the investments these managers are investing into, we take a long-term investment view, generally a five-year period. I will therefore not only look at each manager's performance over 2008/09 I will also look at their performance over a five year period or from the inception of the mandate if that is shorter.

2. Links to Corporate Priorities

- 2.1 This report links to the Council's corporate priorities, defined in its Corporate Plan, specifically in relation to assisting the Council in ensuring the financial resources are managed so that the Council can sustain and develop the economy.

3. Background

- 3.1 The Council's Pension Fund is in a growth phase where income from Council and Employee contributions is projected to exceed expenditure for some time to come. Consequently, a long-term investment strategy is appropriate. This allows us to have a higher percentage of equity investments, which in itself produces a greater volatility of returns over the short to medium term, i.e. 1-3 years. Over the long term this investment policy has proved beneficial with the Pension Fund up 13% over the last 5 years and up 62% over the last 10 years.
- 3.2 At the last actuarial review in 2008 the Pension Fund was 88% funded and was one of the best funded Local Authority Pension Funds in Scotland. This funding position allows the Council to have one of the lowest levels of employer contributions in Scotland (16.4%).
- 3.3 The external investments of the Pension Fund (ie other than those invested in the local economy) are co-ordinated by the Council's Treasury function. The Council and Charitable Trust's reserves, although not covered by this report, are also co-ordinated by the Council's Treasury function. This approach delivers a unified approach; ensures that all the funds benefit from the knowledge and experience of Council Officers; and provides useful comparisons.
- 3.4 The Funds, their managers, type of mandate and market value are listed below:

Manager	Mandate	Market Value (£m)	
		2009	2008
BGI	Equity and Bonds	136	174
Schroders	Property	9	10
Record	Currency	2	3
		147	187

3.5 During 2008/09 the value of the Pension Fund decreased by £40 million.

3.6 In the main, this report concentrates on manager performance relative to the markets but we also need to consider the effect of any cash withdrawals or injections to the funds and the performance of the markets themselves. These influences can easily alter the absolute fund value.

3.7 The following table shows the effect on the fund due to withdrawals/additions and the market movement.

	Pension Fund £ million
As at 31.03.08	187
(Withdrawals)/Additions	9
Market Movement	(49)
As at 31.3.09	147

The above table shows the market movement has reduced the value of the investments by £49 million during the year. The fall in value is mainly due to the credit crisis that has affected stock markets and economies all over the world. The Pension Fund has a 75% allocation to equities as the Pension Fund can take a long-term investment outlook. This large allocation to equities, because of the falling stock markets, has contributed to the reduction in value of the Pension Fund. The £9 million of additions are due to the difference between the employer and employee contributions versus the pension payments during the year.

3.8 The 2008/09 market performance by asset class is set out below:

		%
Equities:	UK	-29.3
	North America	-14.0
	Europe	-31.1
	Japan	-10.6
	Pacific (Ex Japan)	-23.1
	Emerging	-26.3
Bonds:	UK	10.3
	Overseas	36.7
	Index-Linked	-1.3
Property		-25.5
Cash		3.6

- 3.9 This report reviews performance in 2008/09; a quick update for the first couple of months of this financial year 2009/10 shows a continuing poor global economic situation but we have seen a slight recovery in the stock market from its low in early March 2009. There are mixed views on whether the recent market recover is sustainable or not but the consensus of opinion believes there will be a recovery underway by the end of 2009. In 2009/10 stock markets have recovered some ground and at the 1st May the FTSE 100 was up 5.3% and the Pension Fund had a value of £163 million.
- 3.10 Initial discussions started with Hymans Robertson, the Pension Fund's investment consultants, concerning a full review of the Pension Fund investment strategy. It has since transpired that the Scottish Government have asked the Improvement Service to conduct a review of the Scottish Local Government Pension Scheme, to look at both investment and administrative services. The review will also look at alternative ways to manage these services, i.e. one large centrally controlled Scottish Pension Fund, or perhaps only a few funds, e.g. two or three large Pension Funds. Hymans Robertson are collating the initial data from the Local Authority Schemes and analysing this for the Improvement Service. In light of this review we have effectively put our investment strategy review on hold, at least until the Improvement Service produce their report, which should be in the next few months.

4. Fund Manager Review

- 4.1 The rest of this report takes each mandate in turn and discusses manager performance.
- 4.2 A Fund Manager's performance is measured against a specific fund benchmark, which is made up of market indices of the countries where they invest.
- 4.3 A Fund Manager's target is a level of out performance above the benchmark that is seen as achievable with a low level of measured risk on a given mandate. The Manager will actively seek to produce investment returns in order to achieve the stated target. Performance at or above target is desirable but any returns above the benchmark will add value to the fund above the market return.
- 4.4 Equity and Bond Fund - BGI
- 4.4.1 BGI are the Pension Fund's transition manager and in that role they have the capability to hold funds on a passive basis, i.e. track the market indexes. The Pension Fund is currently making use of this facility, after the decision (min ref 160/08) to terminate Capital International's management of the mandate, until an investment review is concluded and investment decisions acted upon.

- 4.4.2 Even though BGI is investing the fund passively and it is an interim position this is the Pension Fund's largest mandate and it is important to meet and question the manager, and to gain an understanding of the company and their investment process.
- 4.4.3 BGI conducted the transfer of the fund's assets near the end of 2008, with performance monitoring commencing 1st January 2009.
- 4.4.4 BGI's benchmark for this fund is based on 45% UK Equities, 45% Overseas Equities, 10% bonds. As the fund is invested passively the benchmark and the target are the same. Performance is therefore compare against the benchmark return.
- 4.4.5 The following table sets out in summary the performance of BGI versus the benchmark return for 2008/09. These figures only cover a three-month period but they give an indication of how closely BGI try to equal the market return.

Fund Performance versus Benchmark

	Fund Return (%)	Performance v Benchmark (%)
Jan 09 to Mar 09	-9.1	+0.0

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

- 4.4.6 The equity and bond fund with BGI decreased by 9.1% in 2008/09, which was equal to the benchmark return. BGI have only managed this mandate for a very short period of time and they are close to the benchmark return, which is the aim of the fund.

4.5 Property Fund - Schroders

- 4.5.1 Schroders were awarded this Property Mandate in March 2007 with the first investments commencing in July 2007.
- 4.5.2 The benchmark for this fund is based on a 100% UK property investment. The fund manager does however have the scope to invest up to a maximum of 30% of the fund in overseas property if attractive investment opportunities exist. Their performance target for this fund is to beat this specific benchmark by 1.0% per annum.

- 4.5.3 The following table sets out in summary the performance of Schroders versus the benchmark and the performance target in 2008/09, and also on a cumulative basis since inception.

Fund Performance versus Benchmark and Target

	Fund Return (%)	Performance v Benchmark (%)	Performance v Target (%)
2008/09	-9.6	24.1	23.1
July 07 to March 09	-8.0	44.4	41.9

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

The performance v target figure gives the percentage that the fund has out or under performed their set target.

- 4.5.4 The Property Fund with Schroders has out performed the benchmark return by 24.1% and the target by 23.1% during a year where property markets fell. The fund in real terms has decreased 9.6% in value but this is not as severe as the fall in the benchmark.
- 4.5.5 On a cumulative basis over the monitoring period since inception Schroders are now a staggering 44.4% above the overall benchmark return and 41.9% above the target return. This out performance is in a period where markets fell in value, the fund has also decreased in value but due to Schroders management the fund has not fallen as far as the property market.
- 4.5.6 This property mandate was initially for £20 million; currently the fund manager has invested about £10 million as they are being cautious given the recent economic turmoil and its effect on the property market. Schroders are only investing into the property market when they find properties at an attractive valuation and are good long-term investments.

4.6 Currency Fund - Record

- 4.6.1 Record was awarded this Currency Mandate in March 2007 with the first investments commencing in June 2007.
- 4.6.2 As this fund invests in currencies there is no standard benchmark that can be used to compare performance against. Record actually uses the monthly Sterling Inter-Bank Offered Rate (LIBOR) minus 0.10% as a performance target. This is the return which I will also review this mandate against, as it is an alternative cash rate to what could have been achieved if the investment was held in a cash product.

- 4.6.3 The following table sets out in summary the performance of Record versus the benchmark in 2008/09, and also on a cumulative basis since inception.

Currency Fund Performance versus Benchmark

	Fund Return (%)	Performance v Benchmark (%)
2008/09	-28.5	-31.4
June 07 – March 09	-53.2	-57.0

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (Cash).

- 4.6.4 The Currency fund with Record decreased by 28.5% in 2008/09, which was 31.4% below the benchmark return. This is an extremely disappointing performance from Record.
- 4.6.5 Cumulatively over the one and three quarter year period of this mandate, the fund has decreased in total value by 53.2%, which is 57.0% below the benchmark return for the same period.
- 4.6.6 This investment is the Pension Scheme's smallest mandate, initially £5 million, due to the volatile nature of currency. Record use a fixed investment process that has performed well over the long term and this investment was made with that long-term investment view.
- 4.6.7 Due to the performance of this fund Record came to Shetland in February 2009 for a special review meeting. The fund manager and the Pension investment were reviewed at that meeting. It was decided to stay with our initial investment view and give Record the long-term investment horizon that we normally give to externally managed investments. Nothing about the company had changed; the investment process, staff and their long-term belief in the currency markets were the same.
- 4.6.8 Record have also altered their investment management fee structure to put the Pension Scheme on a lower fee scale, along with a performance fee which only starts when the fund recovers all losses from inception. This effectively cuts the management fee by 42% until the fund is back to the initial investment level. Record are also giving the Pension Scheme the choice to opt out of performance fees, if the Pension Scheme wishes, once the fund has recovered all losses from inception.

5. Financial Implications

- 5.1 Performance by a Fund Manager will have long-term financial consequences for the Pension Fund.
- 5.2 The performance of the Pension Fund may ultimately affect the contribution rate the Council is required to make. This would be an additional cost / saving to the Council's Revenue accounts.
- 5.3 There are no decisions from this report, so there are no immediate financial consequences.

6. Policy and Delegated Authority

- 6.1 Day to day responsibility for Fund Management is delegated to the Head of Finance of Executive Services Department and/or his nominees (SIC 25 July 1996 minute reference 97/96). The Council retains responsibility for appointing Fund Managers and for regularly reviewing and questioning a Fund Managers performance (min ref 97/96). This report provides that opportunity.

7. Conclusions

- 7.1 The Pension Scheme is taking advantage of BGI's ability to hold the equity and bond fund and invest it on an index tracking basis. This allows the Pension Scheme to conduct an investment review while continuing to achieve market returns. BGI have managed the fund for only three months and have, as expected, produced a return very close to the markets they are investing in.
- 7.2 Schroders has out performed the benchmark and the target in 2008/09. Cumulatively over the one and three quarter year monitoring period Schroders are also above the benchmark and the target return. Their cautious approach has produced a great start to their property mandate during a very difficult investment period.
- 7.3 The Currency fund with Record has decreased by 28.5% in 2008/09. Record have reduced their fees and attended a review meeting to reassure the Pension Scheme of the long-term viability of their investment process. Currency is volatile and their investment process has not been immune to the effects of the economic crisis but Record uses a strict investment process, which has proved successful over the long term.
- 7.4 During 2008/09 the Pension Fund removed the fund manager of its largest fund and transferred the fund to a passive manager, it has also had to endure the effects of the global economic turmoil on its investments. It has been a difficult and busy year for the Pension Fund, which is reflected in its value. The Pension Scheme will await the outcome of the Improvement Service's report on Scottish Local Authority Pension Schemes before continuing with an investment review.

8. Recommendations

- 8.1 I recommend the Council note with satisfaction the performance of Schroders (property fund) in 2008/9.
- 8.2 I recommend the Council note the performance of BGI (equity and bond fund) in 2008/09
- 8.3 I recommend the Council note with extreme dissatisfaction the performance of Record (currency fund) in 2008/09.

Date: 21 May 2009

Rep No: F-021-F

Schroder Property Multi-Manager

Shetland Islands Council Property Portfolio

Geoff Day
Client Director

Jennifer Murray
Fund Manager

27 May 2009

Additional information: Not for distribution

Agenda

Property market update

Portfolio overview

Summary and strategy

Appendices

- 12 -

Property market update

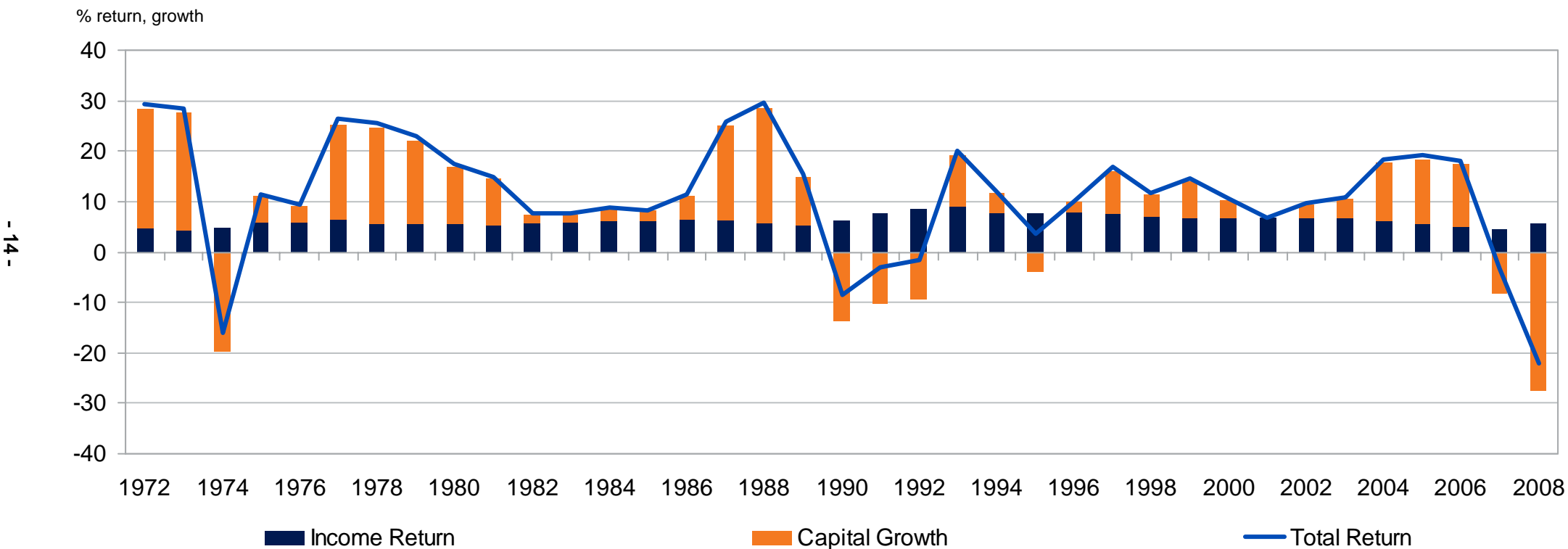
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Schroders

UK property market update

1971 - 2008



Source: IPD and Schroders, April 2009

UK property market update

Facts

- The fall in capital values is greater than in the 1990s
- This is a demand driven slowdown rather than a speculative development one
- Transactional activity is down
- Financing is tighter, banking covenants are under pressure and debt refinancing levels are likely to remain high
- Tenants are failing particularly in the retail sector, but occupancy rates still over 90%
- Income/ yield on property is beginning to look attractive at 7.0%

Unknowns

- Depth and length of the recession
- Return of liquidity
- Where the market will bottom

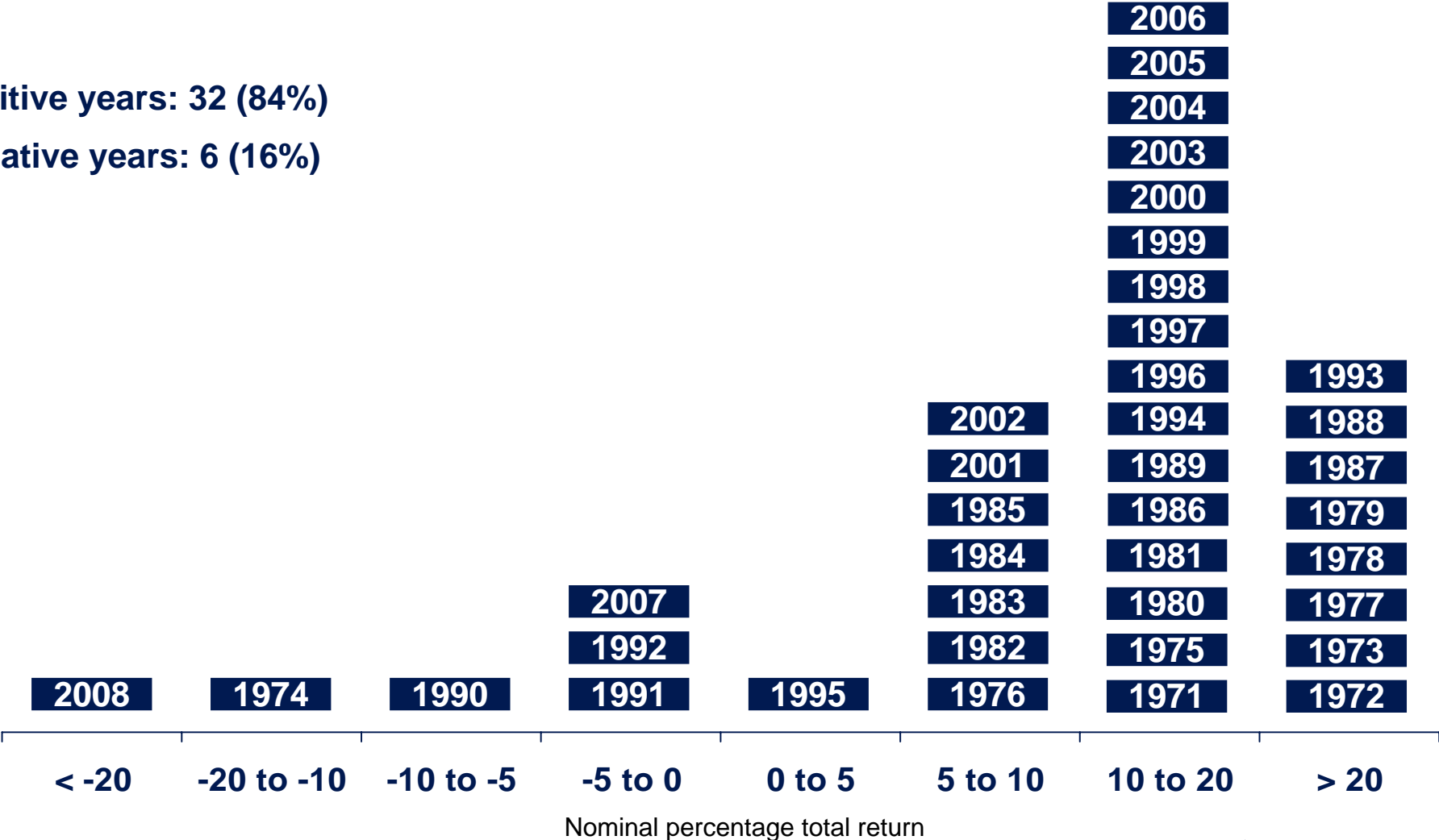
Please refer to Important Information

Source: Schroders, IPD Quarterly Index, December 2008

UK property market update

IPD UK Annual Index – nominal total returns

Positive years: 32 (84%)
Negative years: 6 (16%)

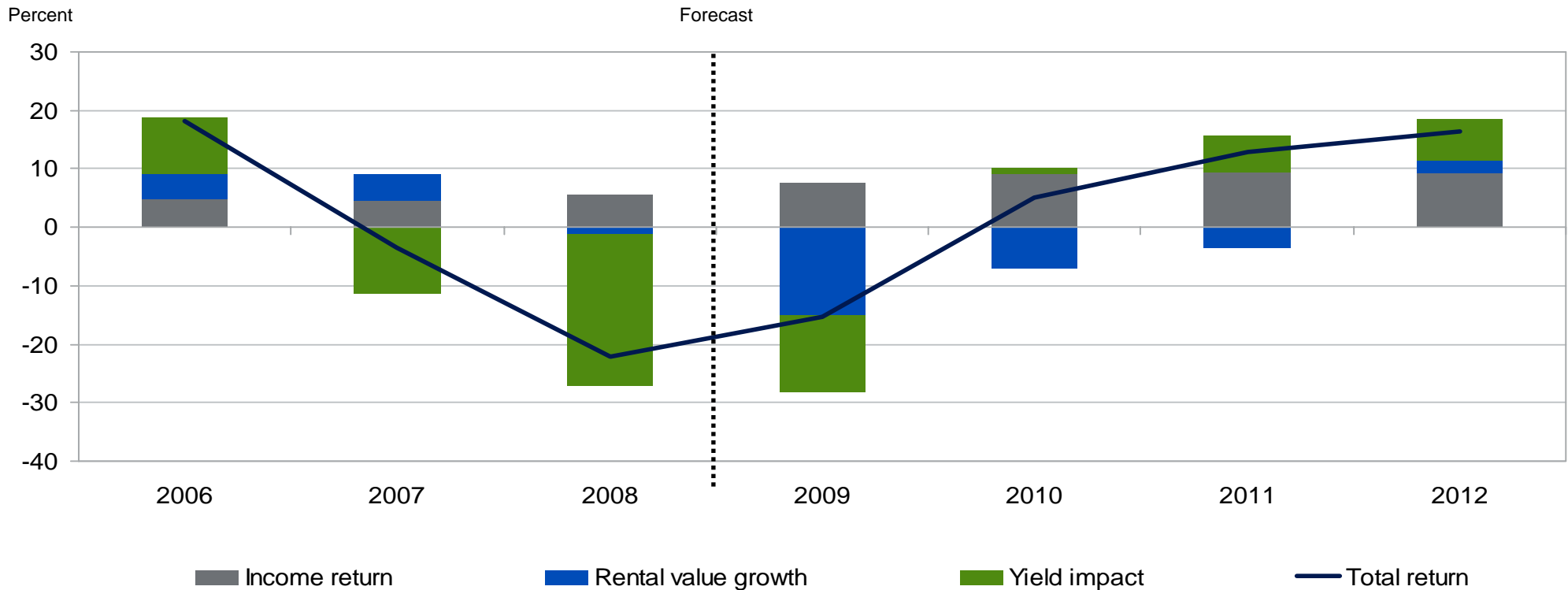


Source: IPD Annual Index, Schroders, 2008

UK property market update

Forecast total returns and components

Current recession – main scenario



Please refer to Important Information regarding forecasts

Source: IPD, PMA and Schroders, April 2009

Continental European property market update

Weak returns expected in 2009

Values expected to fall by 25% from peak to trough – albeit there will be wide variations between countries and sectors

- Countries faring better are Germany and the Nordics
- Spain, Ireland and provincial France markets more challenging
- Office markets will vary depending on their occupier base: Frankfurt (finance centre) v Brussels (EU)

Indexation will benefit rental incomes in the short-term, at least until leases expire

Issues arising from Q4 2008

- Slowdown in the German economy
- Financial strain and public debt in countries like Greece

Portfolio overview

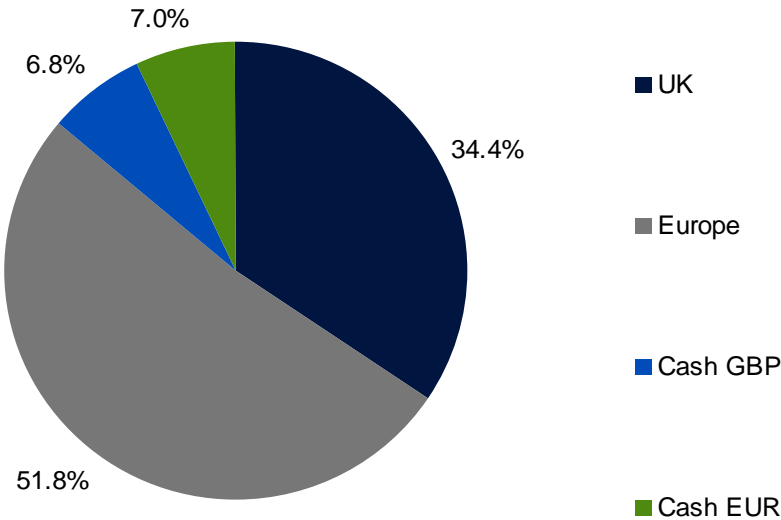


Portfolio overview

Portfolio characteristics

- Objective is to outperform benchmark* by 1.0% pa, net of fees
- Valuation: £9,134,500
- Un-drawn committed funds: £10,000,000
- 5 property funds
- Cash in portfolio held in Schroder cash funds

Regional Exposure, 31 March 2009



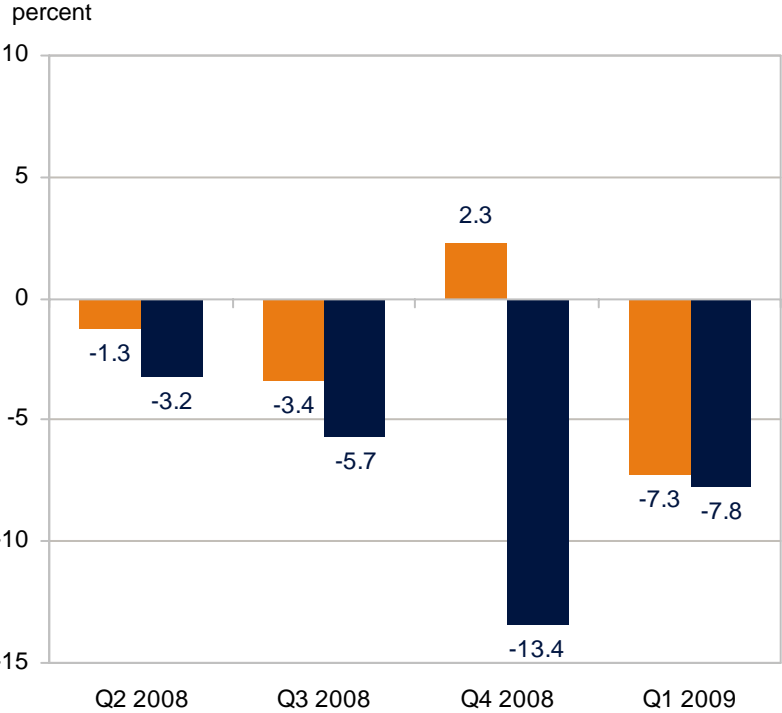
* Benchmark is the IPD UK Pooled Property Fund Indices All Balanced Funds Weighted Average

Source: Schroders, 31 March 2009
Data subject to rounding

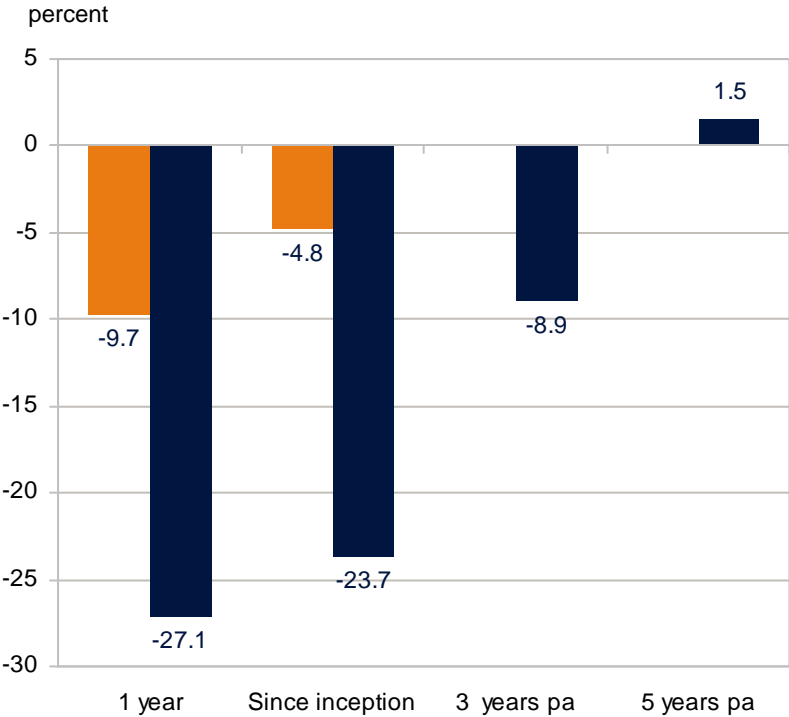
Portfolio overview

Performance

Total returns versus benchmark, 31 March 2009



Shetland Islands Council IPD PPFI All Balanced Funds Weighted Average



Shetland Islands Council IPD PPFI All Balanced Funds Weighted Average

Notes: Inception Date; 11 July 2007. The portfolio's returns are calculated on the basis that units in open-ended funds are valued at their mid price and closed-ended funds at their NAV price. The since inception benchmark figure is supplied by WM.

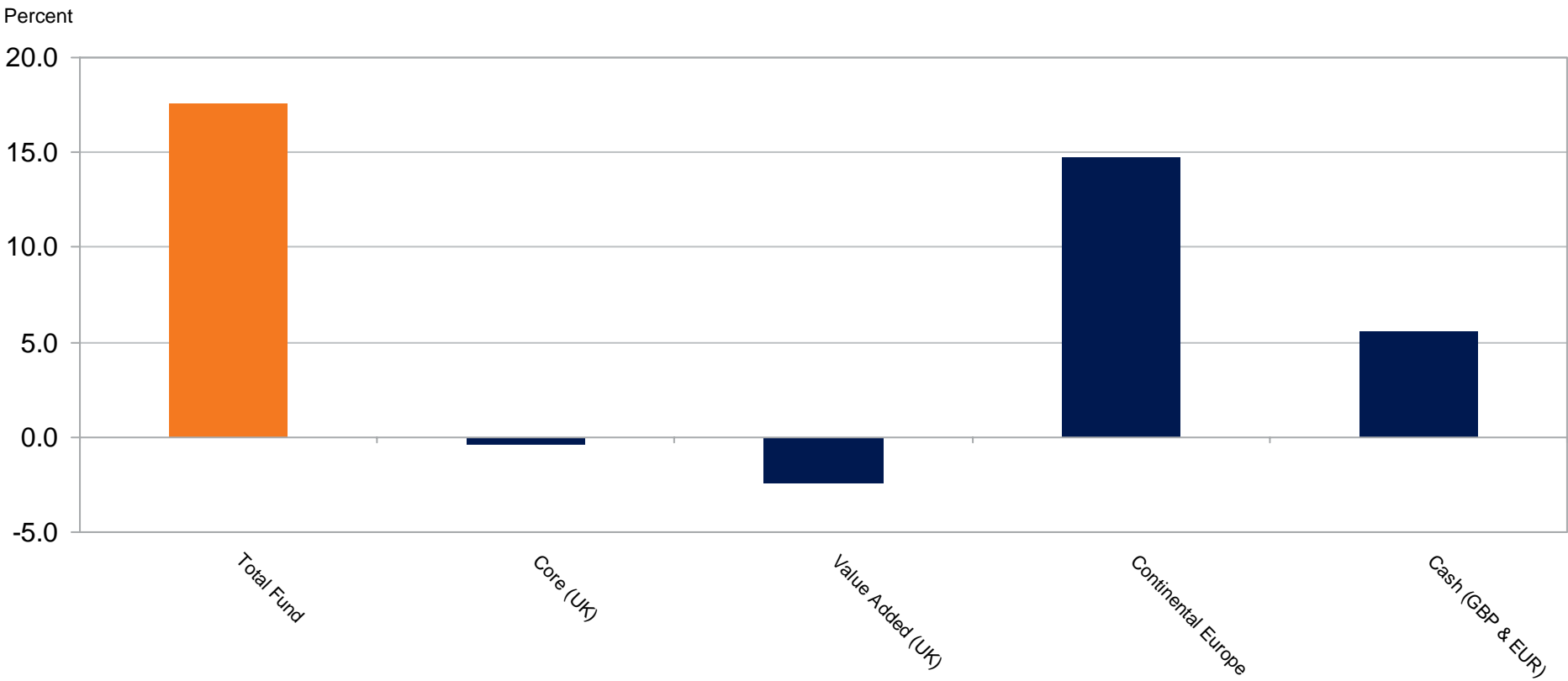
Source: Schroders, IPD UK Pooled Property Funds Indices, WM Company

Portfolio overview

Performance attribution

Total return attribution relative to benchmark

12 months to 31 March 2009



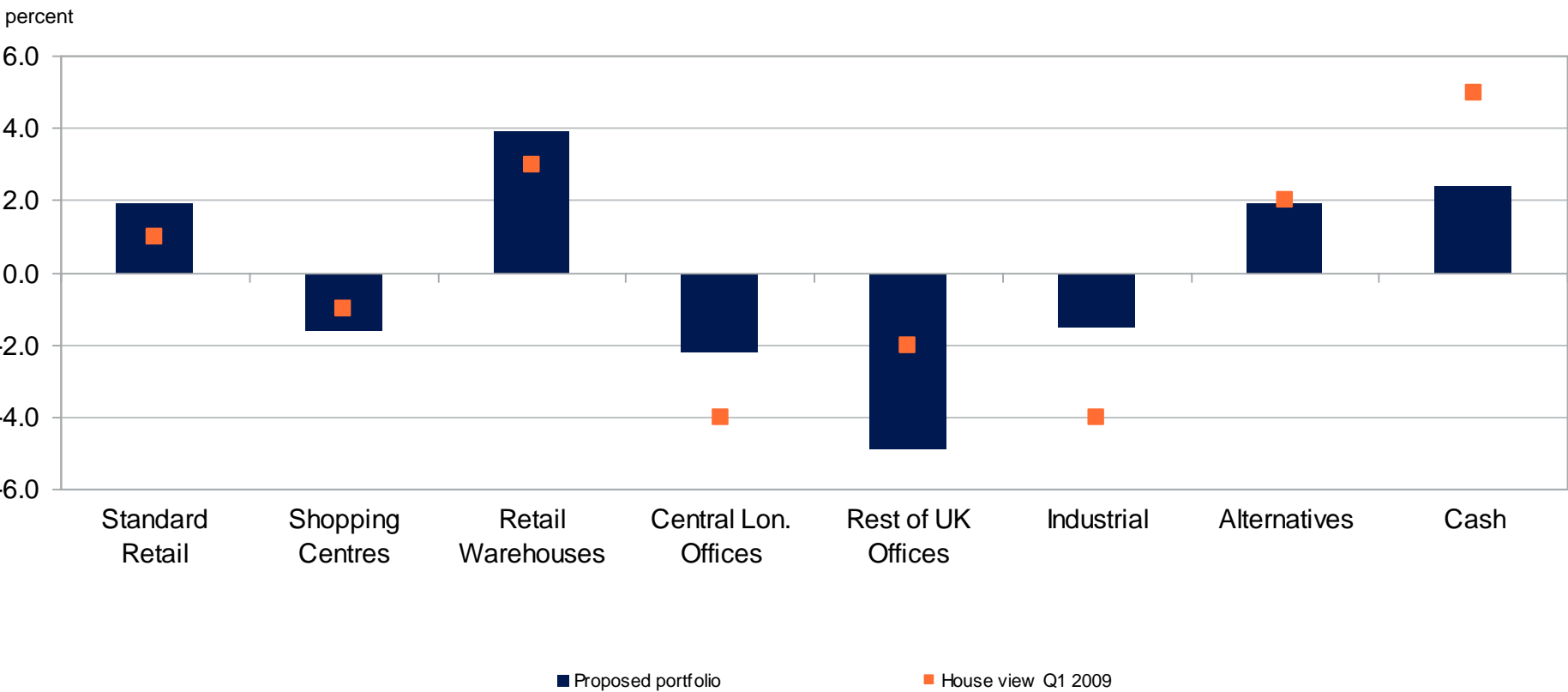
*Benchmark is UK Pooled Property Fund Indices – All Balanced Funds Weighted Average

Source: Schroders and IPD UK Pooled Property Fund Indices

Portfolio overview

Proposed relative UK sector weights

Benchmark relative sector weights as at 31 March 2009



Source: Schroders, IPD UK Pooled Property Funds Indices

Portfolio overview

Proposed transactions

Fund	Region/Sector	Style	Investment (£)	% portfolio
Proposed transactions				
Standard Life Investments Pooled Pension Property Fund	UK multi-sector	Core	3,000,000	14.5
Standard Life UK Retail Park Trust	UK retail warehouse	Value Added	1,250,000	6.0
UK Recovery Fund	UK multi-sector	Value Added	2,000,000	9.7
L&G Assurance Pensions Management	UK multi-sector	Core	3,000,000	14.5
UK Core Fund	UK multi-sector	Core	1,500,000	7.2
Hermes Property Unit Trust	UK multi-sector	Core	1,500,000	7.2
Threadneedle Property Unit Trust	UK multi-sector	Core	1,500,000	7.2
Existing investments				
BlackRock UK Property Fund	UK multi-sector	Core	1,204,026	5.8
Industrial Property Investment Fund	UK industrial	Value Added	687,124	3.3
UBS South East Recovery Fund	UK offices	Value Added	721,724**	0.0
UNITE UK Student Accommodation Fund	UK alternatives	Value Added	578,745	2.8
Schroder CEF I	C Europe multi-sector	Value Added	4,712,089*	22.8

NOTE:
 *Fully drawn commitment
 ** Fund holding will be redeemed in 2009
 Source: Schroders. Percentages may be subject to rounding.

Portfolio overview

Standard Life Pooled Pension Property Fund

- One of the largest UK balanced managed funds which re-invests income
- Large and diversified unitholder base and historically liquid secondary market
- Overweight to shopping centres and retail warehousing



Thames Gateway

Source: Schroders, 31 March 2009

Portfolio overview

Threadneedle Property Unit Trust

- A smaller, income focussed UK balanced fund
- Low asset specific risk
- High distribution yield
- No gearing
- Low risk as no exposure to large scale speculative developments
- Underweight Central London offices but overweight exposure to standard shop units



Old Mill Business Park, Godalming

Schroder Real Estate Fund of Funds – Continental European Fund I (CEF I)

31 March 2009

Target return

- 10% per annum total return over the life of the fund

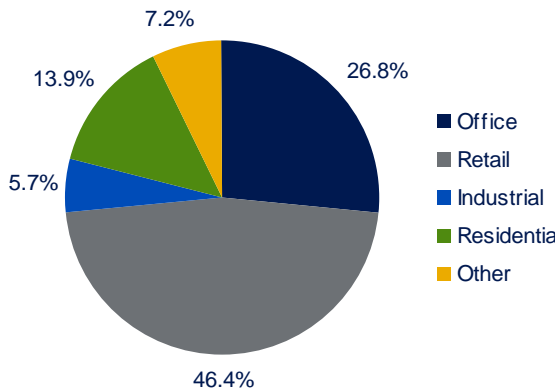
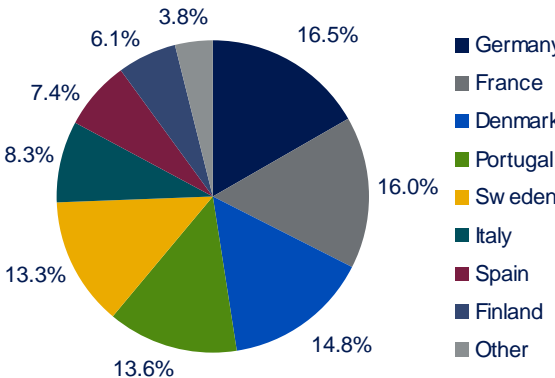
Fund update

- €243m committed to 13 underlying funds
- 89% of CEF I investors’ commitments called
- 31 March 2009 NAV Unit (I units): €880.22

Recent events and strategy

- Final draw down to be funded on 20 May 2009
- 3.9% of commitments are not expected to be drawn
- Invested in Eurocommercial Properties NV, a listed REIT
- All resolutions approved at recent unit holder meeting

Portfolio weighting (%NAV)



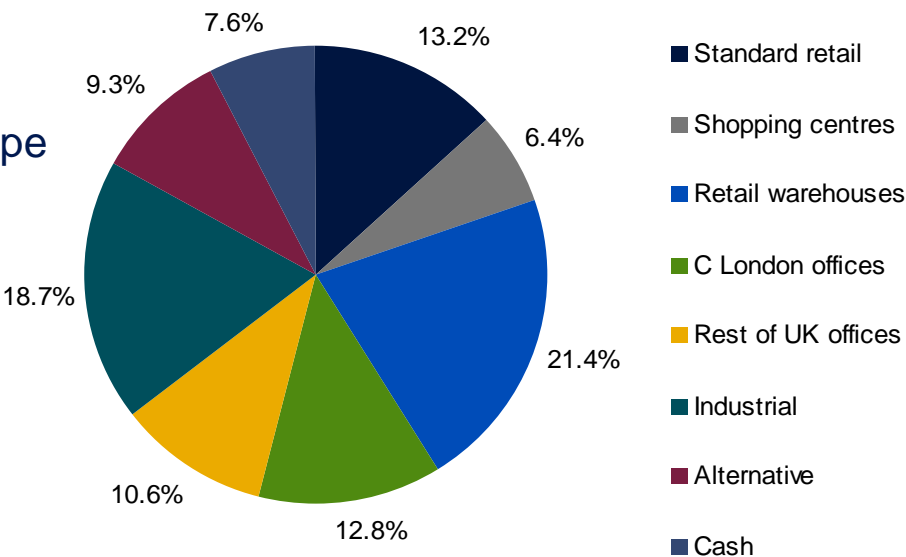
Source: Schroders, 31 March 2009
Percentages subject to rounding

Portfolio overview

Proposed portfolio characteristics

- Portfolio value of circa £20 million
- Invested across 11 property funds
- Underlying property exposure of approximately £9bn
- 77% invested in UK property, 23% in Continental Europe
- 65% in core funds

Proposed portfolio sector weightings



Source: Schroders, 31 March 2009
Data subject to rounding

Summary and strategy

- We continue to be under no pressure to invest – but cash is no longer as accretive to performance
- Weak markets provide interesting opportunities
- We are starting to see potential buying opportunities in the UK as market prices re-adjust
- The UK is likely to out-perform Continental Europe over the near term
- The structure of this portfolio will be influenced by the opportunities which arise

Source: Schroders, March 2009

Curriculum vitae



Curriculum vitae



Jenny Buck
Head of Property
Multi-Manager

Responsible for the property multi-manager business. Joined Schroders in 2001.

Investment career commenced in 1992 at Grosvenor Estates where Jenny spent seven years in property asset management and investment covering all the commercial sectors of the UK market. In 1999, she joined Erste Bank as a property banker, responsible for pricing, booking and managing loans as well as buying commercial mortgage backed property bonds.

MA (Hons) in Land Economy. Qualified as a chartered surveyor in 1992.

A member of the Investment Property Forum, Cambridge University Land Society and AREF investor committee.



Graeme Rutter
Head of UK Property
Multi-Manager

Responsible for the investment performance of UK property multi-manager business. In particular this includes the UK investment process, fund analysis and portfolio construction. Joined Schroders in February 2007.

Joined Morley Fund Management in 2004 where he was Fund Manager responsible for their multi-manager team.

Worked for Savills from 1998 as a director in investment agency.

Began his career at Weatherall Green & Smith in 1994 specialising in valuation.

Member of the Royal Institution of Chartered Surveyors, holder of the IMC and a corporate finance representative under the SFA.

BSc (Hons) Geography, Diploma (Comm) in Land Economy.

Curriculum vitae



Jennifer Murray
Portfolio Manager,
Property

Fund Adviser to The Schroder Indirect Real Estate Fund (SIRE), portfolio manager for eight segregated clients and retail sector analyst. Joined Schroders in 1999.

Jennifer joined Schroders as retail asset manager on the Schroder Exempt Property Unit Trust. In 2003 she became fund manager of the Schroder Emerging Retail Property Unit Trust, an award winning fund, and in 2005 transferred to the property fund of funds team.

Jennifer specialises in the retail sector and opportunity funds.

Qualified as a chartered surveyor with Weatherall Green & Smith in 1996 and worked in investment valuation, management and agency principally in the office sector.

MA (Hons) in Geography and an MSc in Land Management and Development.

Member of the Royal Institution of Chartered Surveyors.



Anthony Doherty
Portfolio Manager,
Property

Investment career commenced in 2000 when he joined Schroders as an economist. A year later he moved into the property team as a research analyst and subsequently moved into the multi-manager team in 2004.

Tony's specialism is the industrial and office sectors. Tony also concentrates on risk management and the offshore property investment company sector.

BSc (Hons) in Economics and Business

A Member of the Society of Business Economists and the Society of Property Researchers and holder of the Investment Management Certificate

Curriculum vitae



Jas Chahal
Portfolio Manager,
Property

Responsible for portfolio management, client servicing, portfolio analysis and strategy in the multi-manager team. Jas specialises in alternative sectors of the property market such as hotels, residential and student accommodation. Joined Schroders in 1998.

Commenced her investment career in Singapore in 1995 at Colliers Jardine as a research analyst. Moved to London in 1997 and joined Jones Lang Wooton Fund Management (now Lasalle Investment Management) as a Senior Analyst. Joined Schroders in the property research and strategy team and then in 2000, became the Head of Investor Relations. In June 2006 she moved to the multi-manager team.

BSc (Hons) in Estate Management

Member of the UK Society of Investment Professionals. Investment Management Certificate (IMC)



Geoff Day
Client Director

Client Director in our dedicated Client Servicing team, based in London

Joined Schroders in 1996

Joined Flemings as a fund manager for pension funds and charity clients in 1987. Investment career commenced in 1980

Degree in Business Studies, University of Plymouth

Appendices



Property multi-manager UK investment team



Jenny Buck
Head of Property multi-manager
16 years real estate experience



Graeme Rutter
Head of UK property multi-manager
14 years real estate experience



Tony Doherty
Property fund manager
8 years real estate experience
Quantitative and business space specialist



Jennifer Murray
Property fund manager
14 years real estate experience
Retail sector specialist



Jas Chahal
Property fund manager
12 years real estate experience
Alternative sector specialist

Property Research – London
Mark Callender, Alex Williamson, Patrick Bone

**Product Management
London**
Tamsin Frost, Tom Dorey, Keeran Kang

Administration & Operations
Trading, Pricing, Valuation, Performance, Legal, Tax

Source: Schroders, December 2008

Shetland Islands Council Portfolio – investment restrictions

Maximum in one fund	30%
Maximum with one manager	40%
Minimum in open ended funds	40%
Maximum exposure outside the UK	30%

GNAV = NAV plus undrawn contributions
Source: Schroders

Continental European Fund I – investment restrictions

Fund Gearing	None except for short term secured against investment commitments
Underlying Gearing	Max 60% of consolidated GAV over long period Max 75% of GAV in any one fund
Listed Securities	Max 20% of GNAV (*)
Manager Diversification	Max 30% of GNAV with any one manager
Geographic Diversification	Max 30% of GNAV to any one country
Development Exposure	Max 20% of GNAV exposure to development

GNAV = NAV plus undrawn contributions
Source: Schroders

Important information

Participation in the Schroder Property multi-manager service may involve investment in various asset classes including property equity and collective investment schemes ("Funds") within the meaning of Section 235 of the Financial Services and Markets Act 2000 ("FSMA"). Most of these Funds are not authorised unit trust schemes, OEICs or recognised schemes within the meaning of the FSMA and therefore constitute unregulated collective investment schemes.

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Schroder Property Investment Management Limited
31 Gresham Street
London
EC2V 7QA

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Active Currency Mandate
Performance Review

Shetland Islands Pension Fund
and
Shetland Charitable Trust

27th May 2009

Agenda



- Mandate specifications and objectives
- Performance – Shetland Islands Pension Fund
- Performance – Shetland Charitable Trust
- Performance review
- Appendix

Shetland currency mandates



- Fund: Record Currency Alpha – Cash Plus (7 times geared currency strategy)
- Investment objectives:
 - Expected annual currency return of 21% plus £ interest
 - Expected tracking error 30% p.a.
 - Currency Universe : USD, EUR, GBP, CHF, JPY, AUD, CAD, NZD, NOK, SEK, SGD

Shetland Islands Pension Fund

- Switched from Unit Class B to D (1st April 2009)
- Inception: 26th June 2007
- Investment size: £ 5,000,000

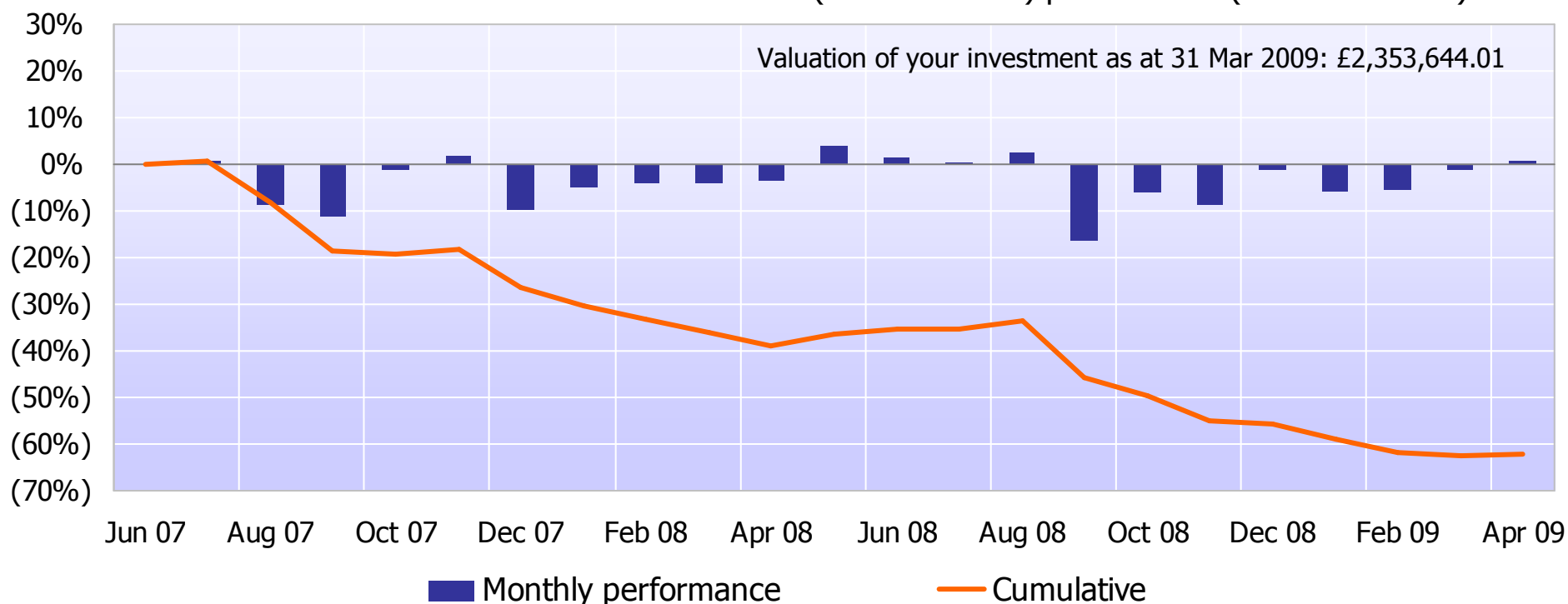
Shetland Charitable Trust

- Switched from Unit Class A to B (2nd July 2007) to D (1st April 2009)
 - Inception: 17th October 2006
 - Investment size: £ 3,000,000
-

Shetland Islands track record



Net of Fees Investment in Cash Plus Fund (Class B then D) performance (from June 2007)

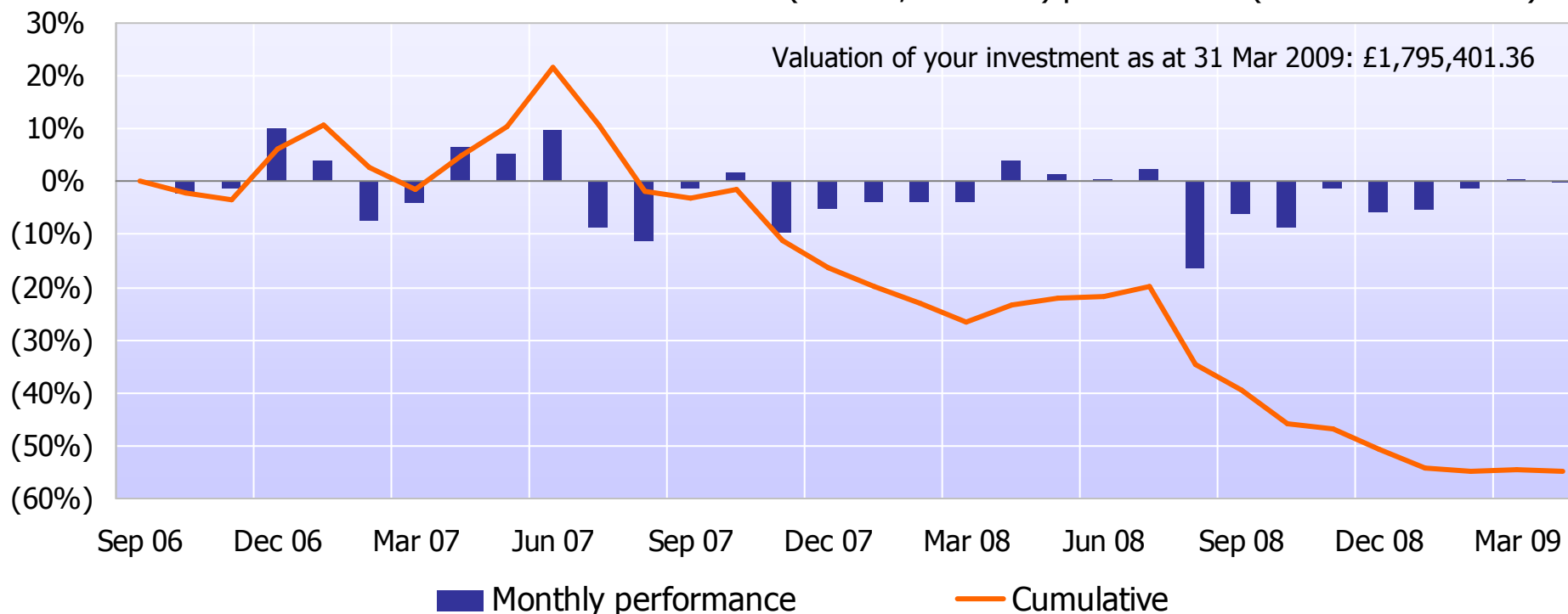


As at 31 st March 2009	Fund	Benchmark	Currency Return	Degeared return
Last twelve months	(28.54%)	4.41%	(32.94%)	(4.71%)
Since inception (Jun-07)	(35.15%) p.a.	5.13% p.a.	(40.29%) p.a.	(5.76%) p.a.

Shetland Charitable track record



Net of Fees Investment in Cash Plus Fund (Class A, B then D) performance (from October 2006)

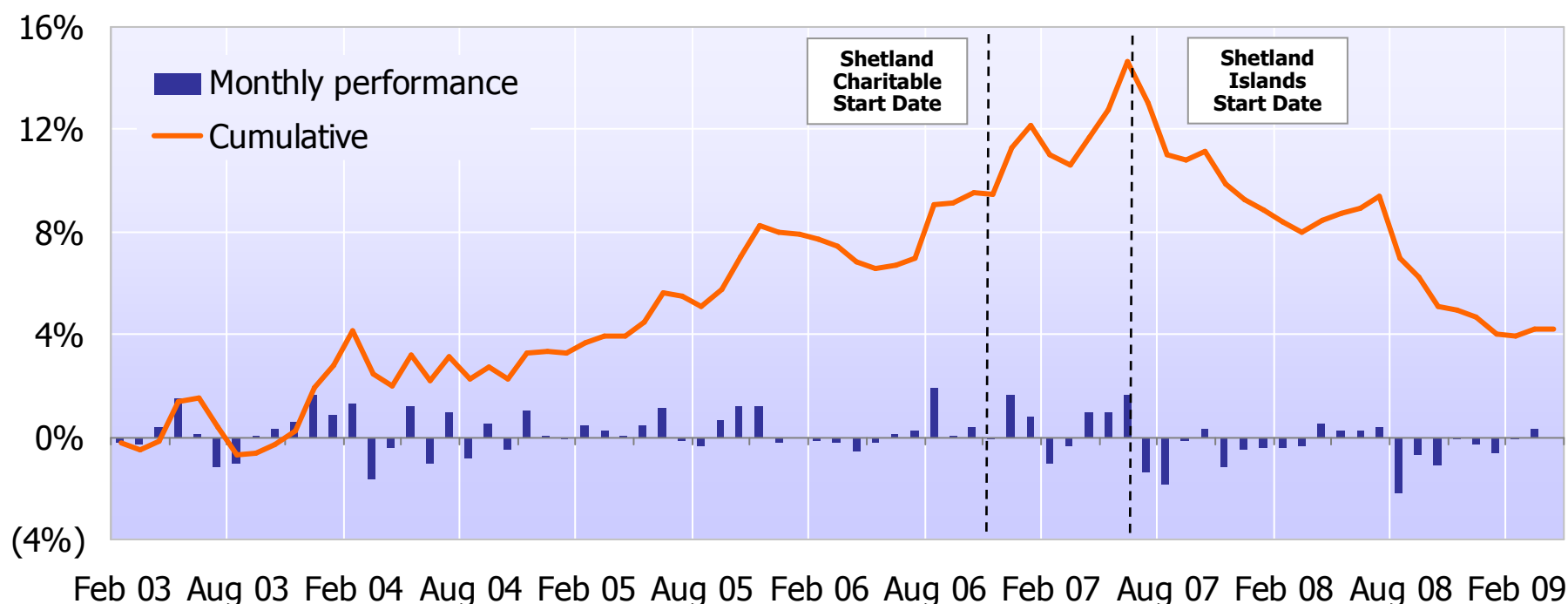


As at 31 st March 2009	Fund	Benchmark	Currency Return	Degeared return
Last twelve months	(28.54%)	4.41%	(32.94%)	(4.71%)
Since inception (Oct-06)	(19.55%) p.a.	5.19% p.a.	(24.75%) p.a.	(3.54%) p.a.

6 year live track record (ungeared)



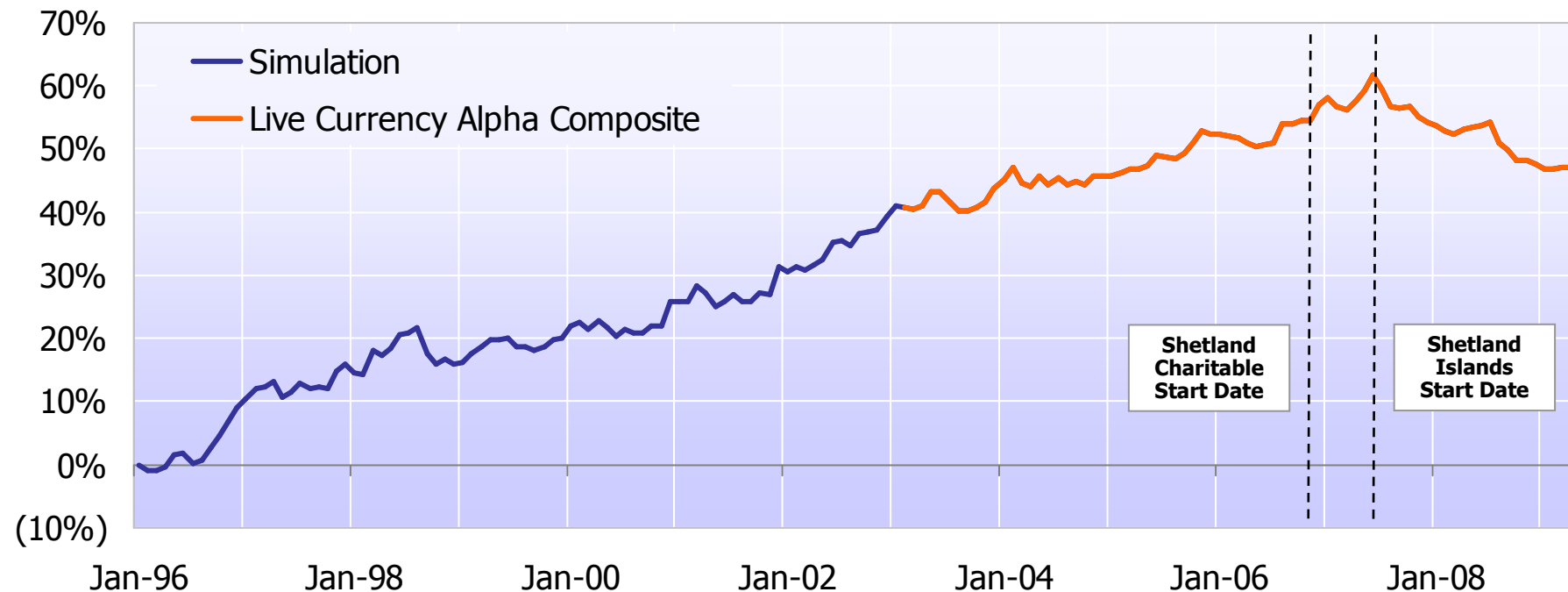
Currency Alpha Composite - 18 accounts, €5.1 billion



As at 31 st March 2009	Value added	Tracking Error	Information Ratio
Since inception (Feb-03)	0.67% p.a.	2.94%	0.23

Source: Record Currency Management. Returns of all clients in the composite are weighted in US dollars and scaled to a gearing ratio of one. The volatility of returns will be greater if higher leverage is applied. Client numbers and assets are correct as at 31st March 2009. April return is provisional.

Longer term performance (ungeared)



As at 31 st March 2009	Value added	Tracking Error	Information Ratio
Entire period (Feb-92)	2.39% p.a.	3.82%	0.62

Source: Record Currency Management. Simulated returns are for information only. April return is provisional.

Commentary – 2008



- Q1 2008 was characterised by record FX volumes, strong anti-carry price movements, and high equities : 'investment currency' correlation
 - Q2 2008 was modestly positive with improved FRB success rate and some trends in favour of investment currencies – correlations and volumes both fell in June
 - Q3 2008 strongly negative - July's positive performance was more than offset by underperformance of the fund during August (our worst month for the live process since inception in February 2003) and September
 - Q4 2008 returns were negative. October saw the largest currency moves in some pairs in the history of free-floating exchange rates. Sterling depreciated against major currencies contributing to underperformance. Volatility levels were unprecedented, and trading conditions difficult
-

Commentary – 2009

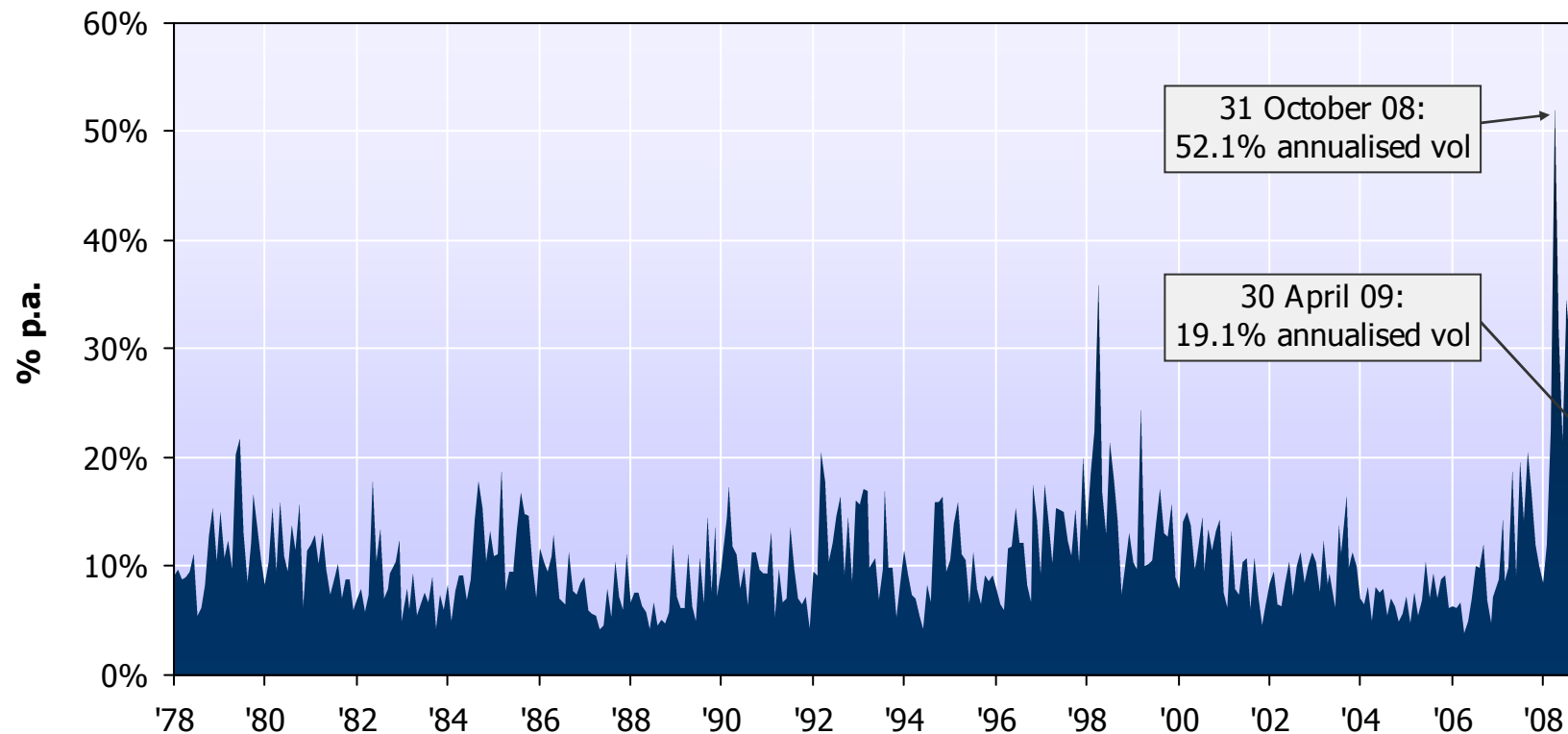


- Jan – JPY was strong throughout the month, hence level of gearing remained low, 'gap losses' were within historical averages
- Feb – JPY depreciated in highly volatile daily environment; 'gap losses' were higher than average and this resulted in slightly negative monthly performance
- Mar – EUR strengthened, JPY and CHF weakened increasing levels of gearing. Daily volatility remained high which resulted in higher than average 'gap losses' but the overall monthly performance was positive
- Apr – Both EUR and GBP strengthened at the beginning of the month but weakened towards the latter part of the month. Volatility remained higher than normal but continued to decline. Gap losses were average

JPYGBP spot rate volatility

RECORD

Annualised 21-day JPYGBP Spot Volatility
Month-end, Jun 1978 - Apr 2009



Source: Record Currency Management, WM/Reuters. Annualised volatility of 21 period interval of WM spot rate as at month end.

What principles do Record rely on ?

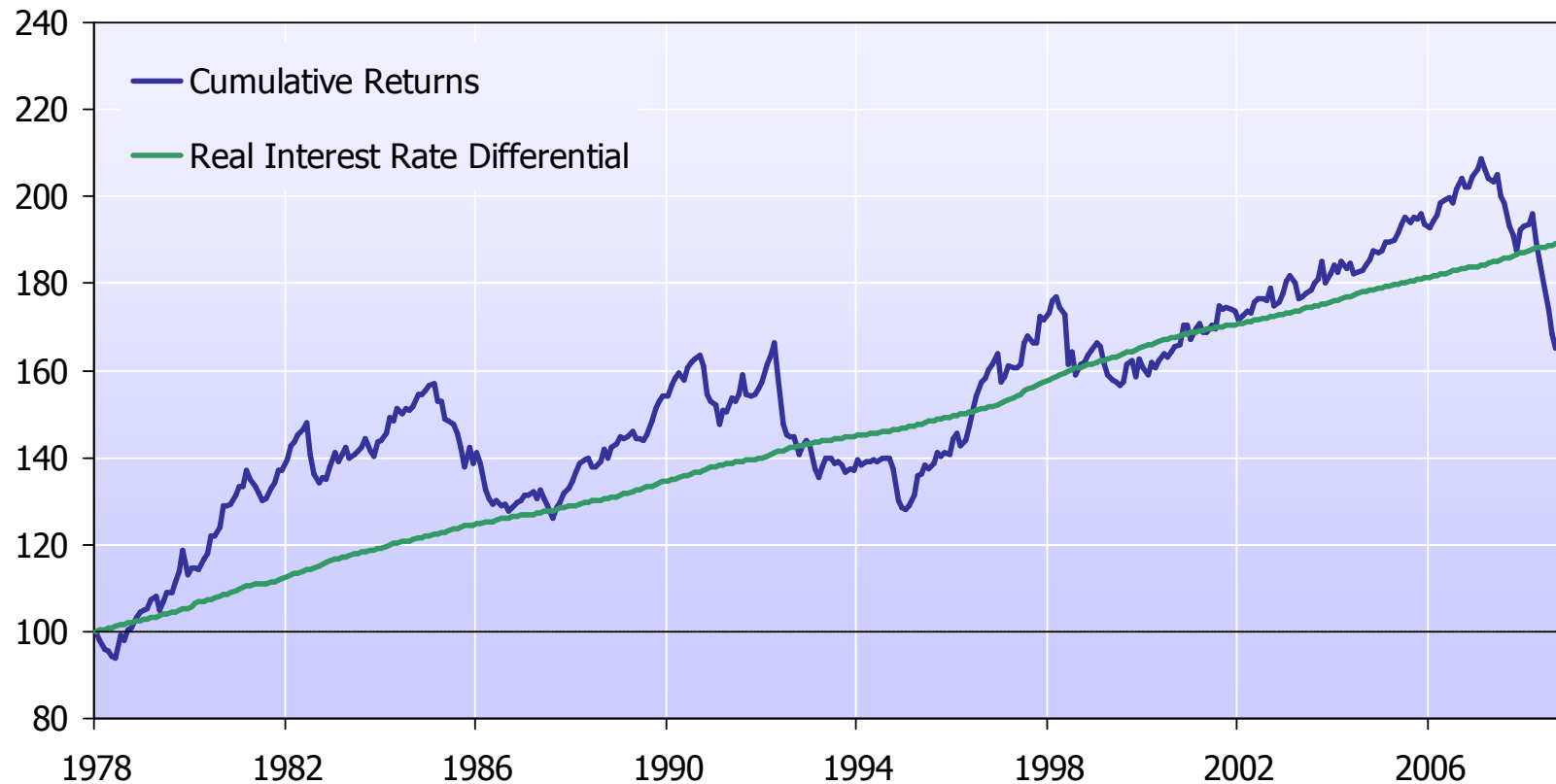


- We believe that:
 - High interest rate (developed) currencies will out-perform in the long term (and low interest rate currencies under-perform)
 - The 'raw' volatility of this effect is high, and so we employ a loss-control mechanism, which exploits 'momentum' in currencies
- The source of the high interest currencies' out-performance is *real interest rate differentials*
 - These cannot be arbitrated away, since Governments demand autonomy and control over short-term interest rates

30 year FRB returns

RECORD

Cumulative Excess Returns of conservative FRB model
Index May 1978=100; 10 pairs, no selection, 1m forwards, no leverage, costs included



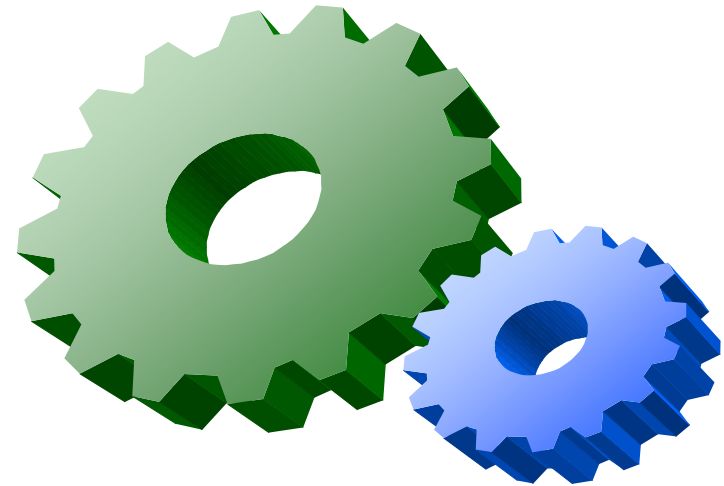
* All trading costs associated with closing existing positions and opening new positions each month are included in these returns. The estimated trading costs used were at the high end of expectations throughout. Source: Record Currency Management

Two systematic processes

Diversification and Systematic Risk Controls

Two independent investment processes

- **TREND / FORWARD RATE BIAS**
 - 5/6th of programme
 - Substantial value added
- **RANGE TRADING**
 - 1/6th of programme
 - Overall volatility reduction



More stable return pattern



Currency pair selection

Trend/FRB			Range Trading		
Mar	Apr	May	Mar	Apr	May
JPYGBP	JPYGBP	JPYGBP	---	---	SEK-EUR
JPYEUR	JPYUSD	JPYEUR	---	---	---
CHFGBP	CHFGBP	CHFGBP	---	---	---
CHFEUR	CHFUSD	CHFEUR	---	---	---
JPYNZD	JPYNZD	JPYNZD	---	---	---
SEKNOK	SEKNOK	SEKNOK			
SGDGBP	SGDGBP	SGDGBP			
CHFAUD	CHFAUD	CHFAUD			

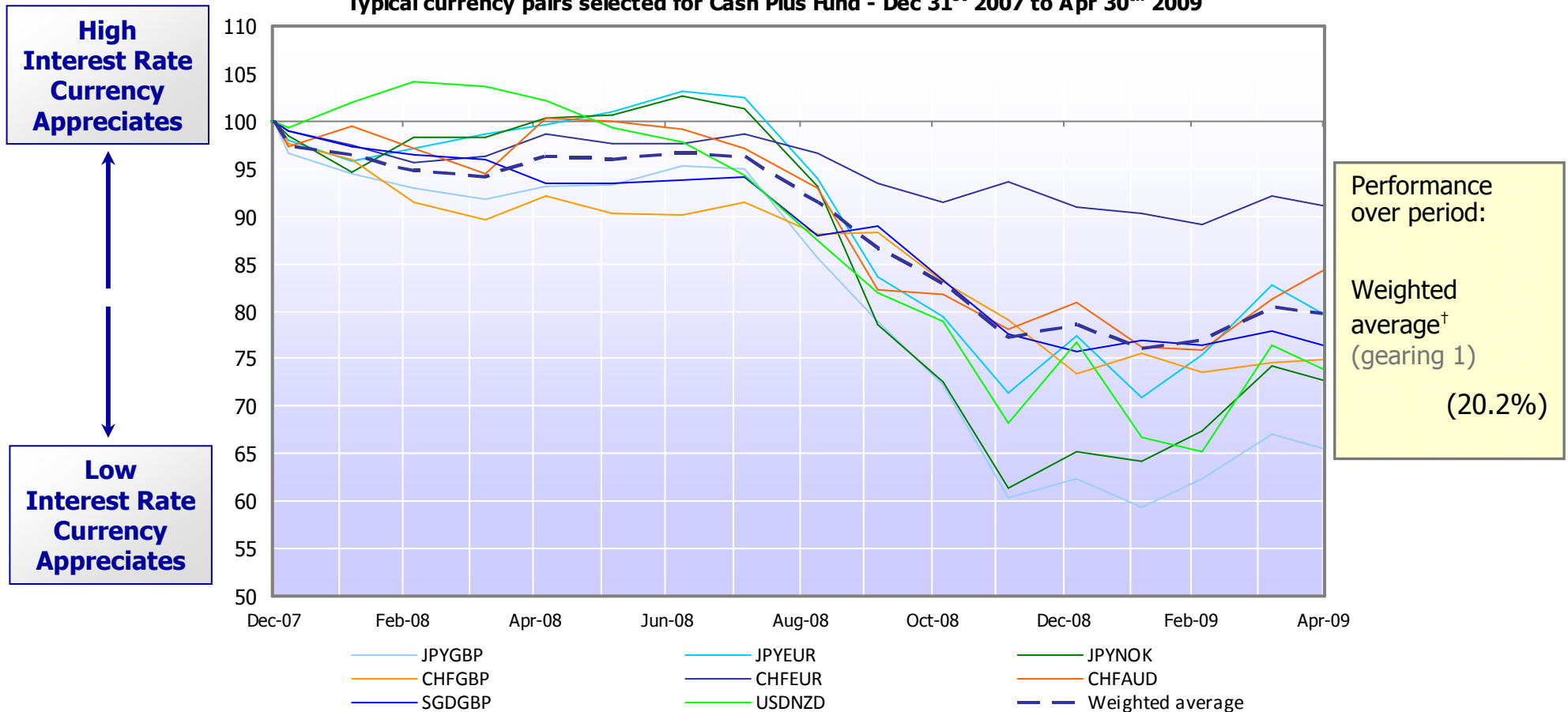
denotes **SHORT** currency position
denotes **LONG** currency position

Source: Record Currency Management, new currency pairs selected for inclusion in Cash Plus Fund T1 & T101 in the three months to May 2009

Spot price movement 2008/9



Month-on-month Mid-spot Changes
Typical currency pairs selected for Cash Plus Fund - Dec 31st 2007 to Apr 30th 2009



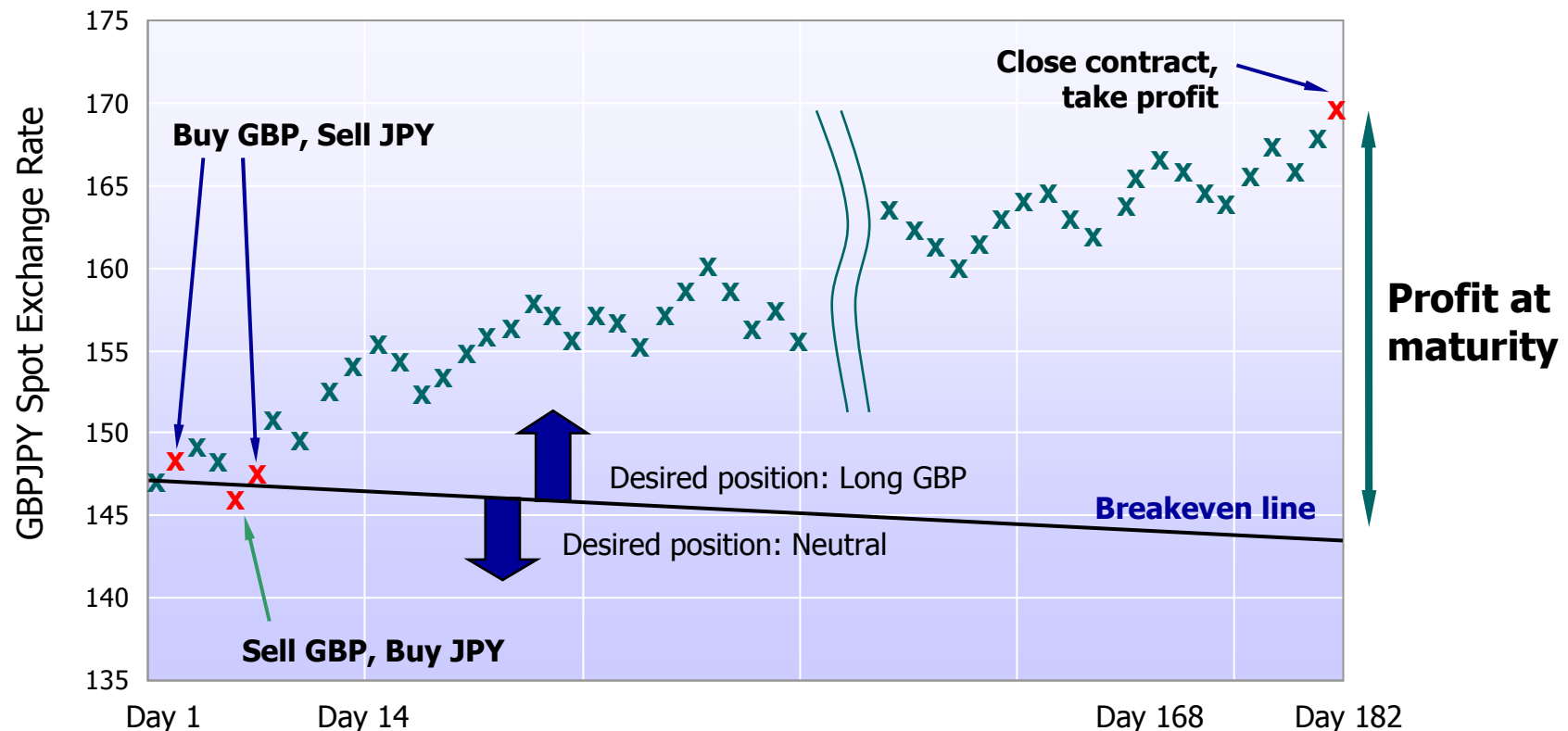
Source: Record Currency Management, WM/Reuters. [†]Selection is based on Cash Plus Fund – T1/T101 and occurs on the 5th day of each month. The 8 pair selection (as opposed to 6 pair) was gradually introduced from 1st April 2008. The 8 currency pairs shown here in conjunction with the weighted average are not necessarily selected each month, but are most indicative of the pairs selected over the entire period. *Based on Cash Plus - GBP CLS A share class currency performance.

RECORD CURRENCY MANAGEMENT

One component of the 48

RECORD

If the £ strengthens vs. the ¥, the process allows profits to run

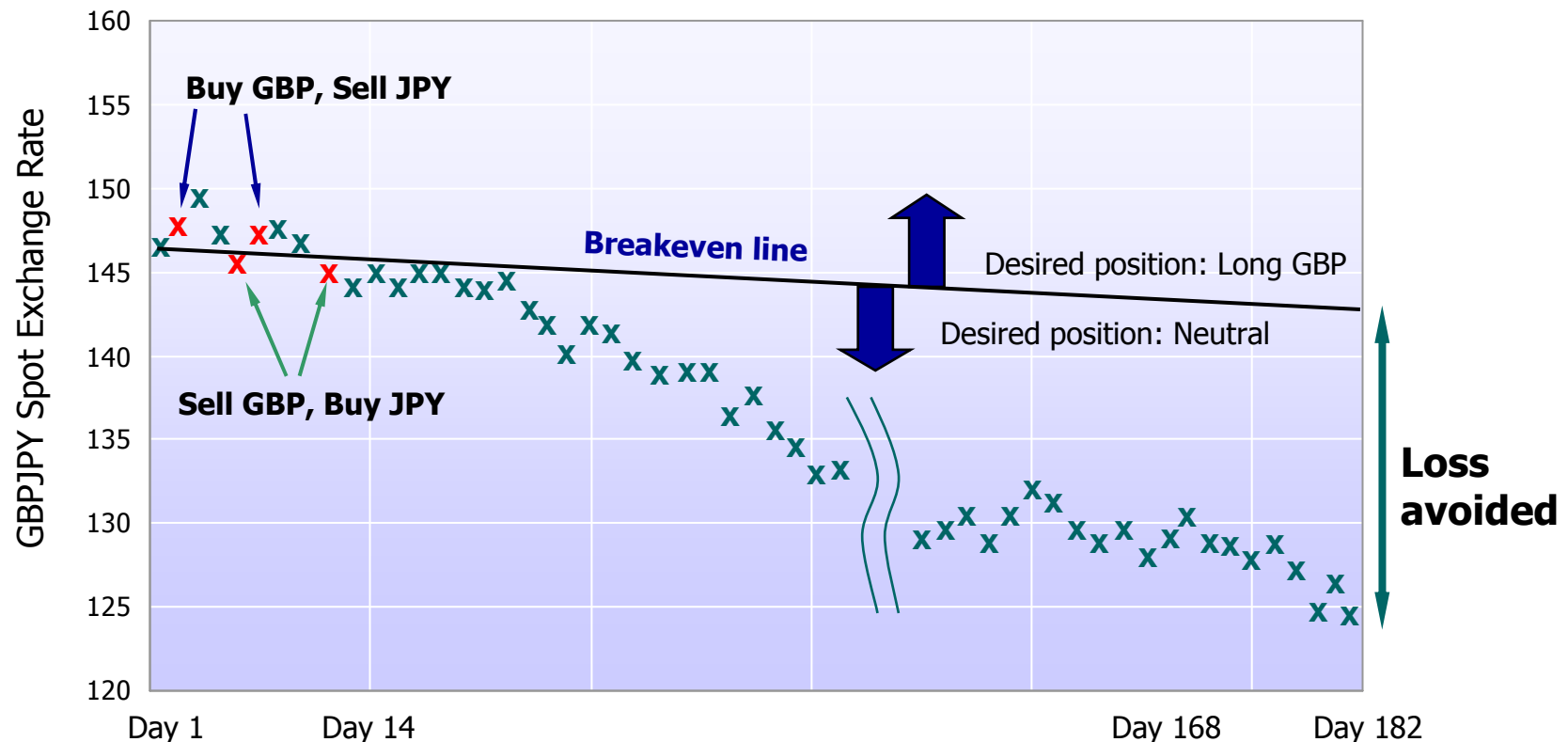


Note: The manager observes the prices periodically and systematically closes positions below the breakeven line at the point of observation. Profits will be reduced by the associated trading costs

Managing losses

RECORD

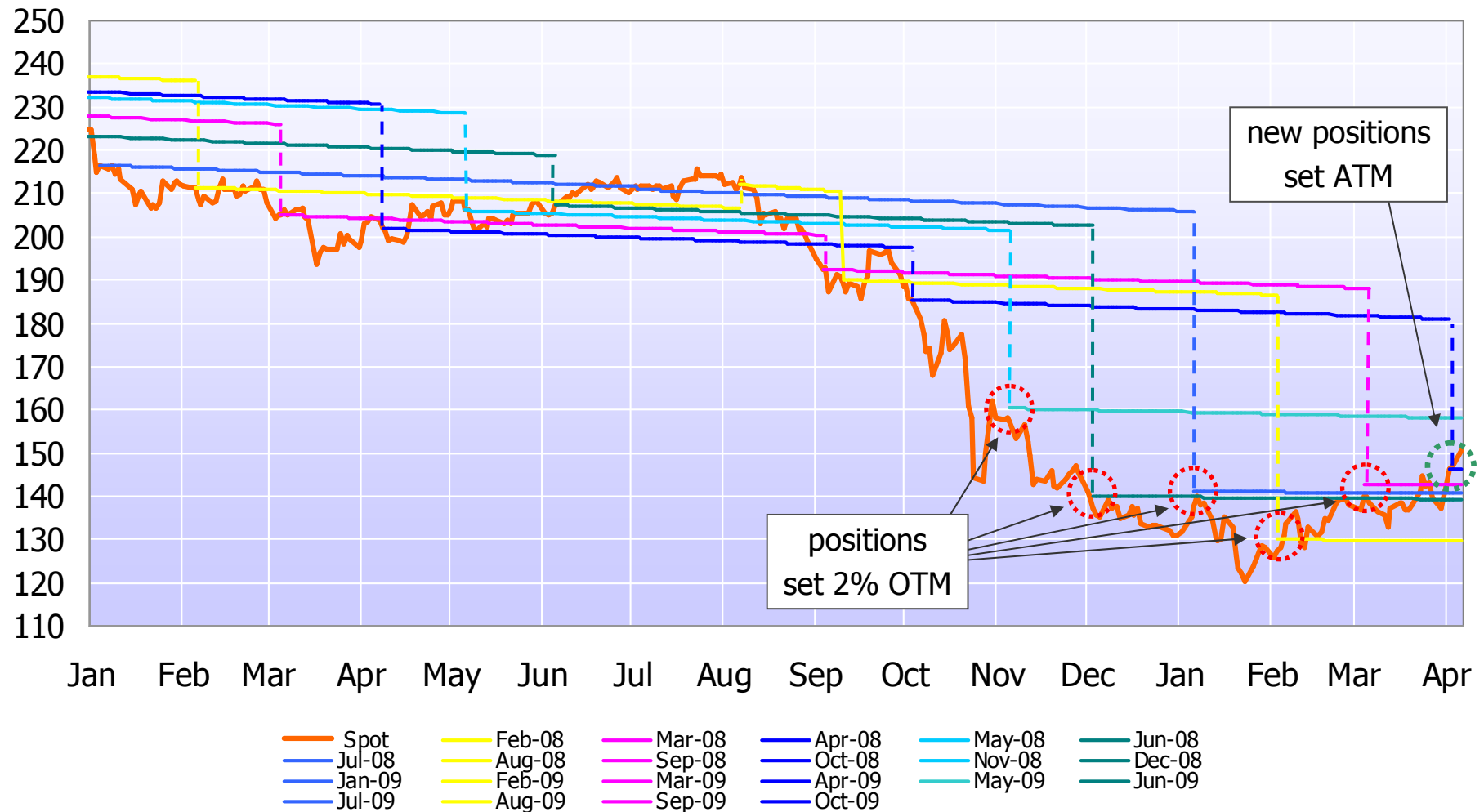
If the £ weakens vs. the ¥, the process automatically closes positions



Note: The manager observes the prices periodically and systematically closes positions below the breakeven line at the point of observation

JPYGBP positions

RECORD



Source: Record Currency Management, based on Cash Plus Fund T1 & T101

Outlook



We do not believe that the current low interest rate environment undermines the long-term prospects for FRB

- Historical correlation between the size of annual FRB returns and the size of interest rate differentials is not strong
- Spot rate movements contribute a significant proportion of the total FRB returns. Spot rates tend to respond to the tightening or loosening of monetary policy and reinforce the interest rate differential signal
- We believe interest rate differentials are driven by fundamental differences between economies, and that the degree of global harmonisation required to erode these differences is unlikely at this stage of recession or early stages of economic recovery

Update on the investment process



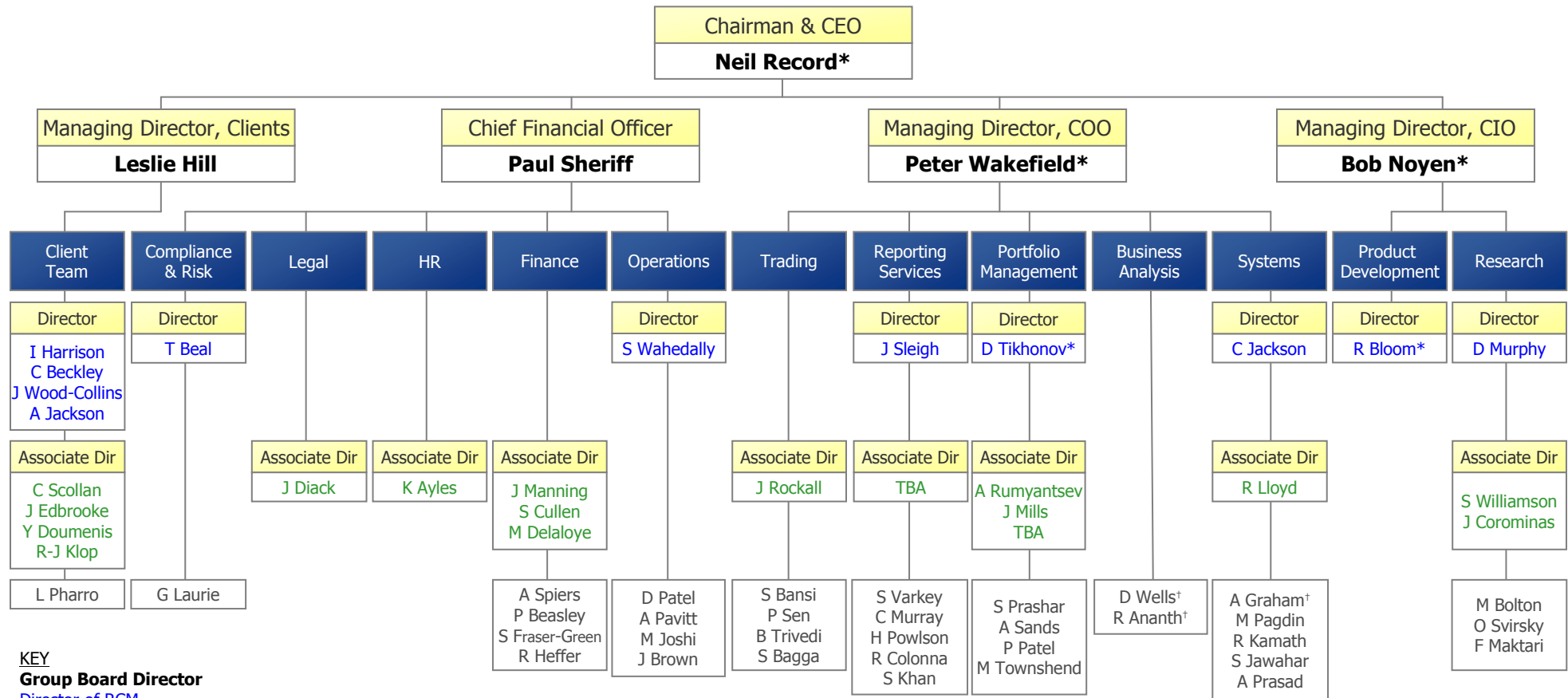
- Permanent changes
 - 'Variable day trading' – fully implemented
- Temporary measures reviewed monthly by Investment Committee
 - New Trend/FRB 'break even' lines set at-the-money as per normal running of the investment process
 - Range trading reinstated in May

Update on Record



- AUM: £21.7 billion as at 31st March 2009
- Staff: 64 people (*incl 3 contractors*)
- IPO in December 2007
 - Currently 66% employee-owned
 - Maintain culture
 - Maintain substantial personal exposure
 - Widen staff share ownership

Updated organisation structure



KEY

Group Board Director

Director of RCM

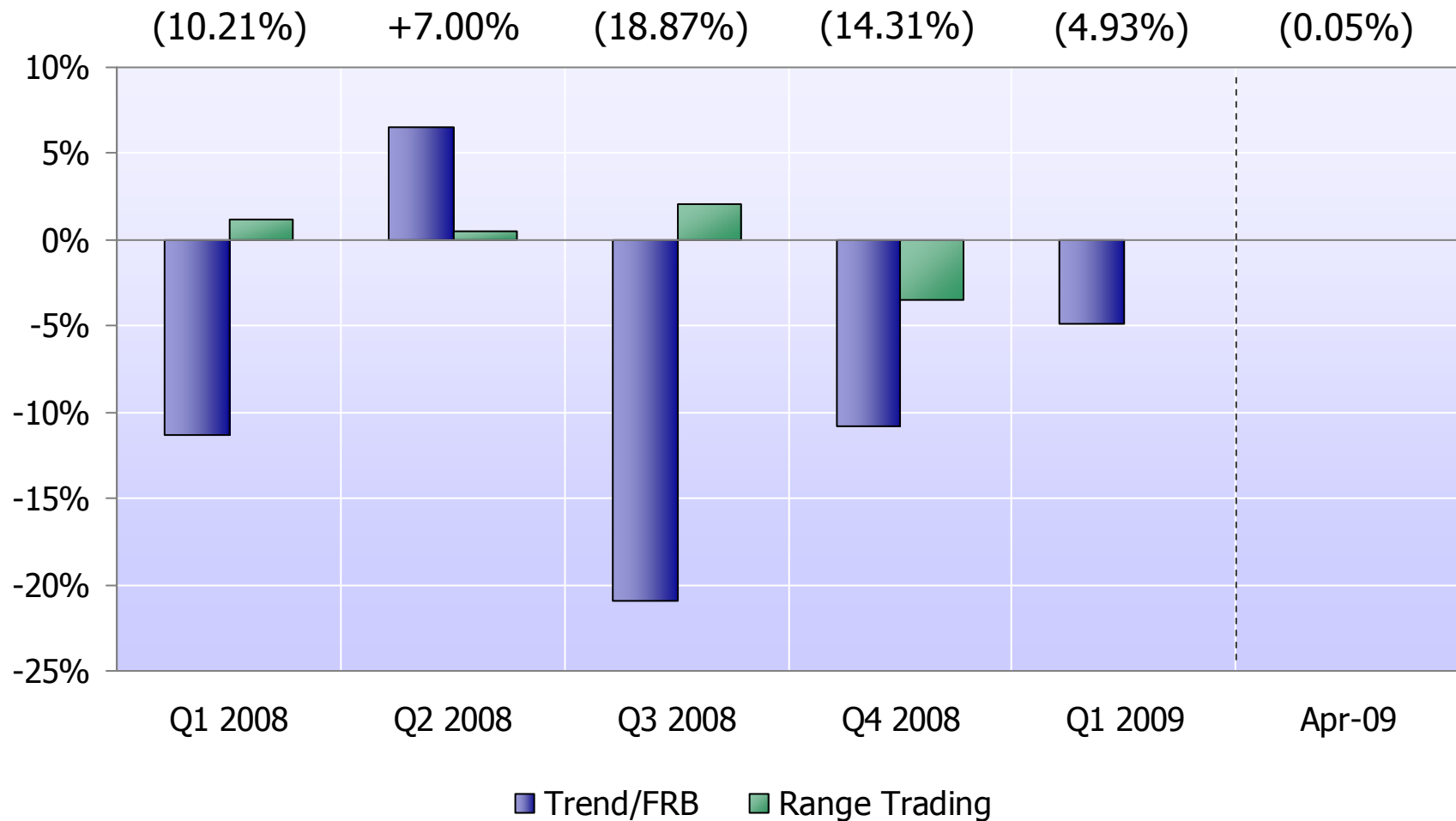
Associate Director

* Investment Committee member

† Contractor

Appendix

Cash Plus performance attribution



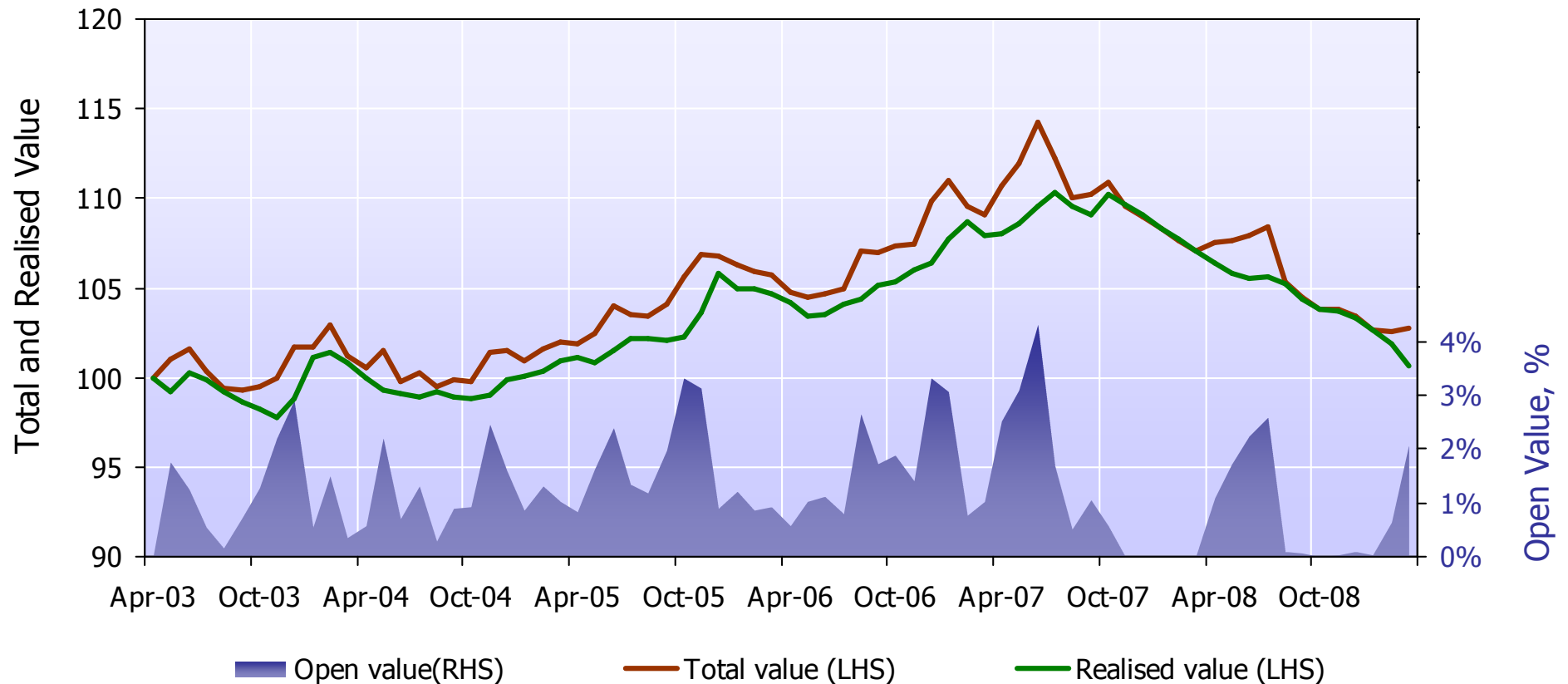
Note: attribution is done on the basis of Cash Plus – Class A currency returns. Trend/FRB, Range Trading attribution is estimated.

Open and 'locked-in' value (gearing 1)

RECORD

"Open" & "Realised" Cumulative Values

Index April 2003 = 100 (LHS); Open less Realised as % (RHS)



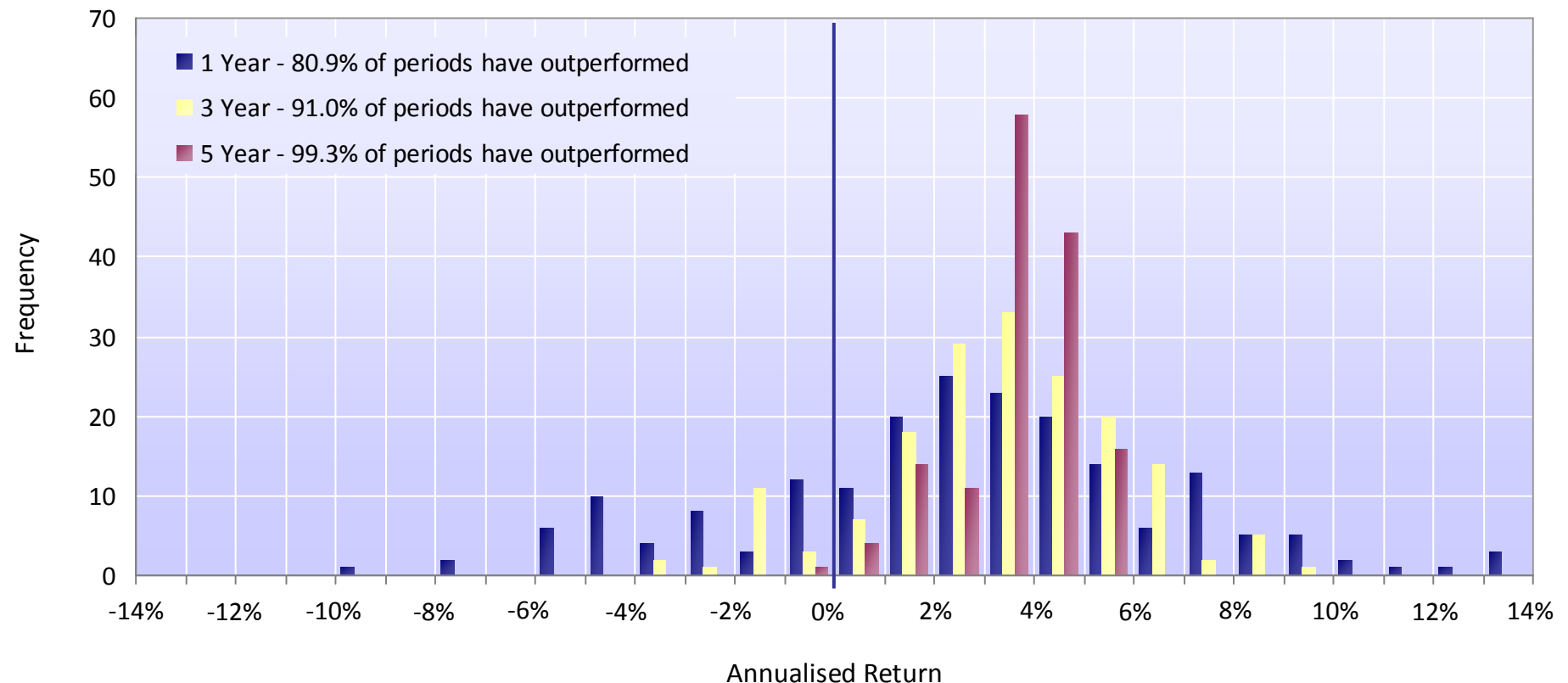
Note: Based on live returns of 2 segregated accounts (May-2003 to Feb-2007 and Mar-2007 to Mar-2009). Returns scaled to gearing 100%. Open value is estimated.

Rolling returns - longer term



Distribution of Rolling Annualised Returns for Alpha Composite

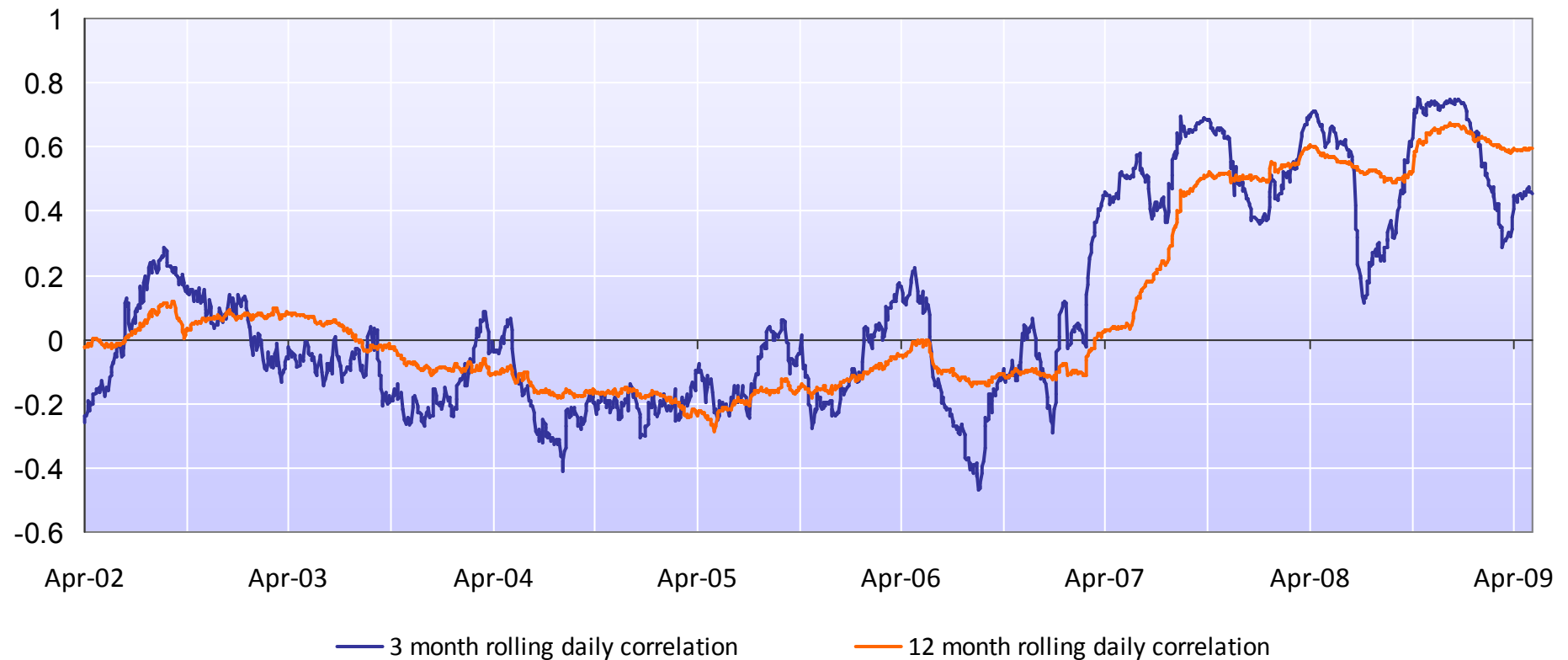
Simulated from Feb 1992 - Live from Feb 2003 to Mar 2009



Source: Record Currency Management. Returns of all clients in the composite are weighted in US dollars and scaled to a gearing ratio of one. The volatility of returns will be greater if higher leverage is applied. Past performance is no guarantee of future returns and the value of investments may fall as well as rise. Simulated returns are for information only.

RECORD CURRENCY MANAGEMENT

Correlation of FTSE 100 and JPYGBP



	2002	2003	2004	2005	2006	2007	2008	2009*
Annual correlation	0.06	(0.09)	(0.17)	(0.13)	(0.12)	0.50	0.66	0.42

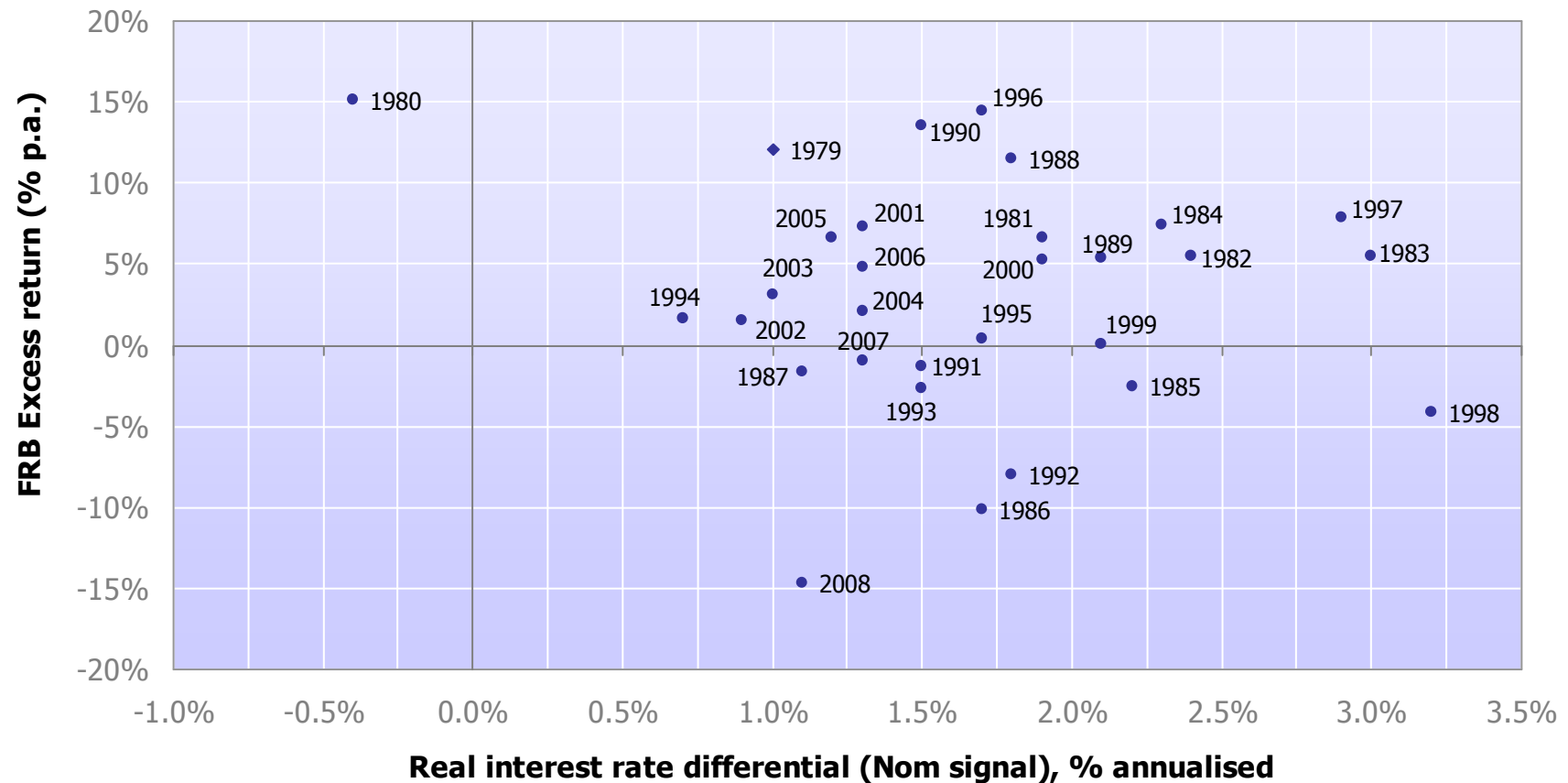
Source: Record Currency Management, Bloomberg. Based on daily observations. Correlations calculated to 5th May 2009.

*Correlation for partial year to 5th May 2009

Real interest rate differentials

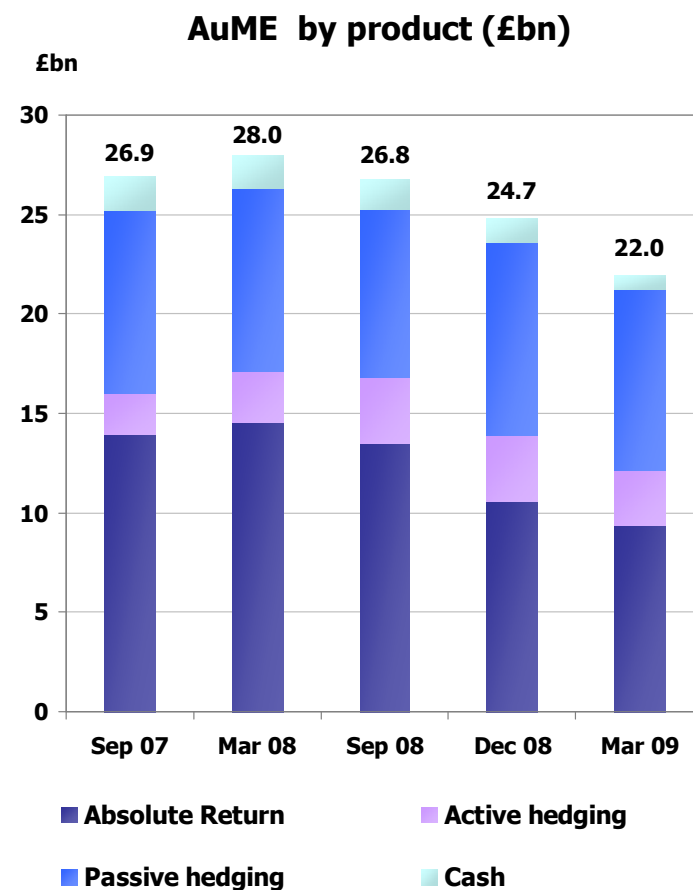
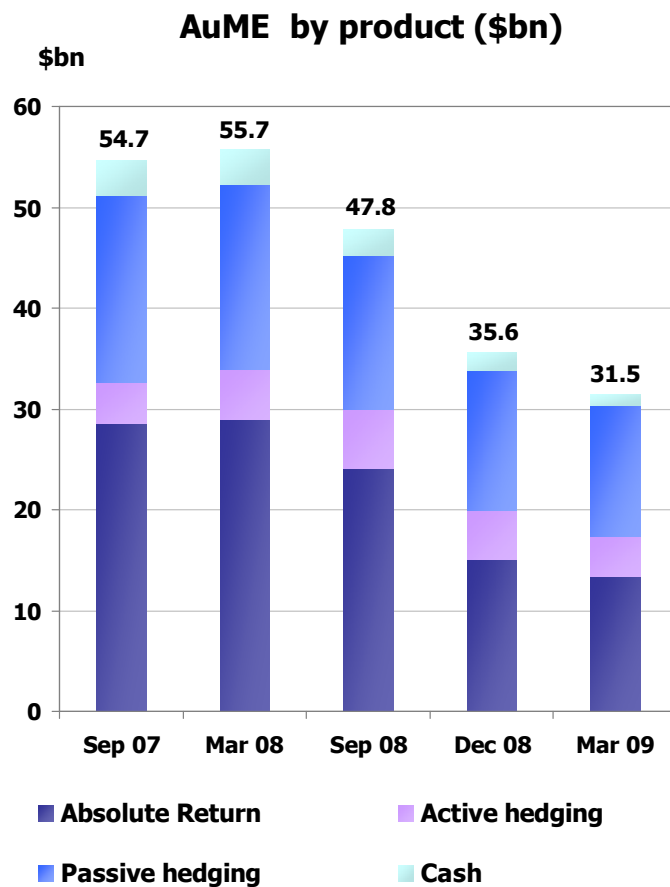


FRB Excess return vs Real Interest rate differential (Nominal signal)
Ten Pairs; equally weighted; nominal interest rate signal; 1979-2008



Source: Record Currency Management, GS 2009 forecasts.

AuME attribution

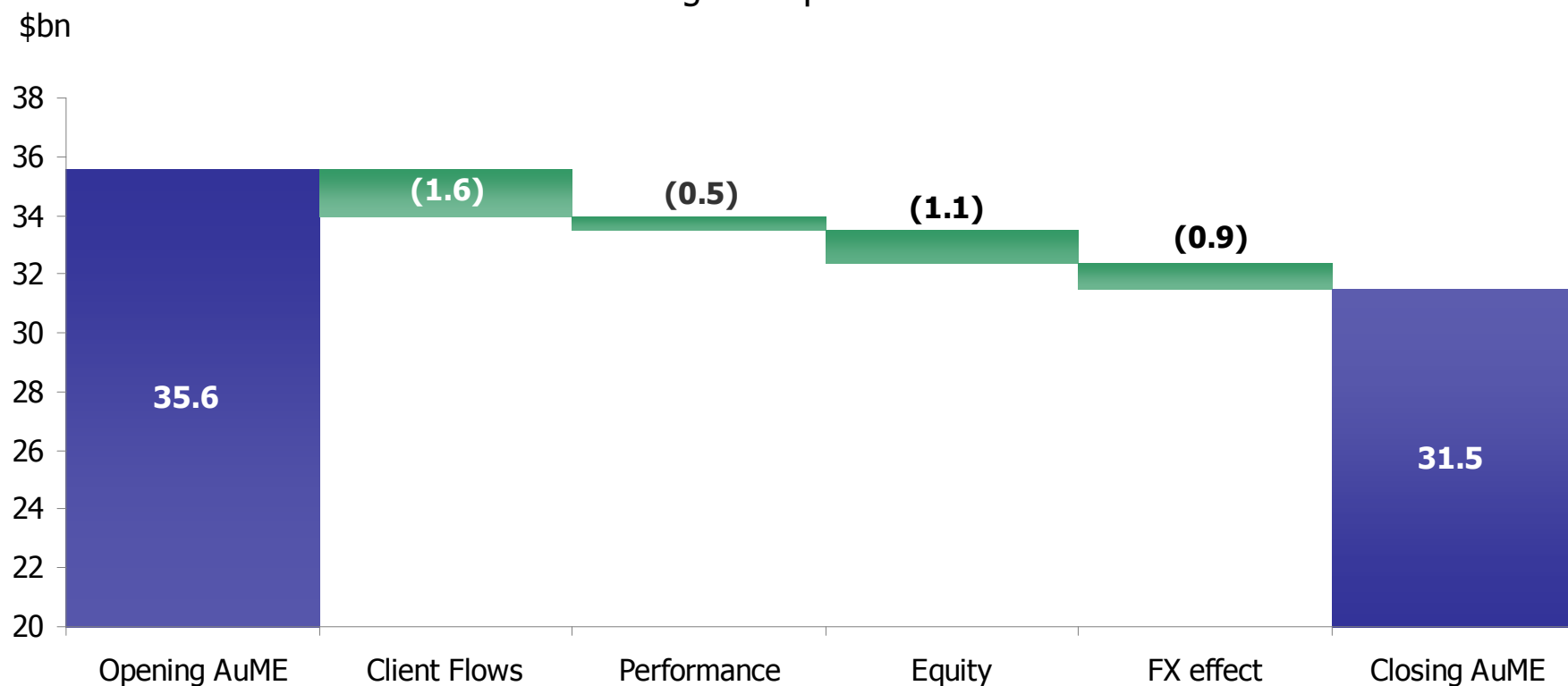


AuME shown as at period end.

AuME movement



AuME movement bridge for quarter ended 31 March 2009



Record staff update



Total Staff: 63 people

- Losses (Q1 2009)

Name	Role	Date	New role
Sebastian Jans	Associate Director, Operations	February 2009	---

- Gains (Q2 2009)

Name	Role	Start Date	Previous Employer
Jayne Diack	Associate Director, Legal	April 2009	Threadneedle

Credit control

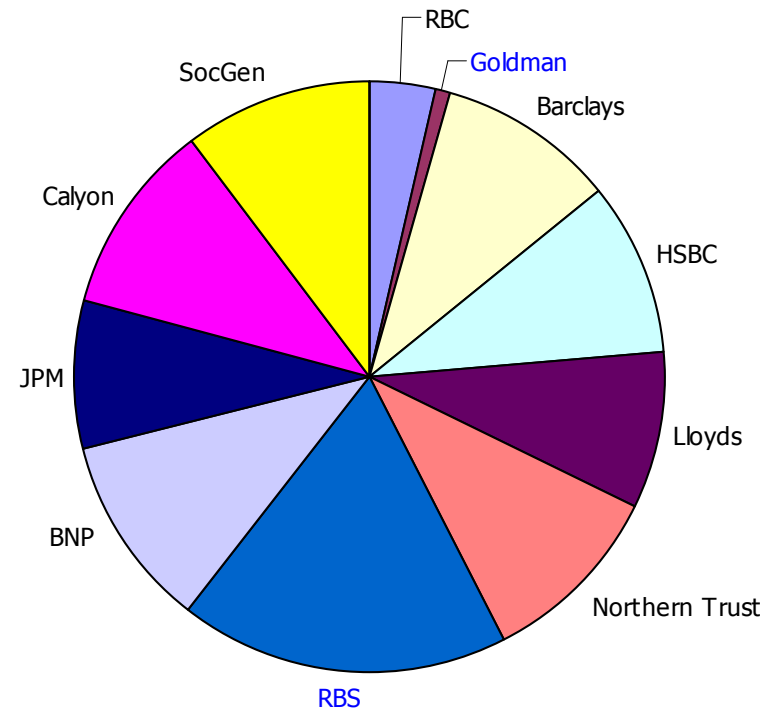


- minimum long-term credit rating of A1/A+
- regularly review counterparties
- equity and credit default swap prices and rating agencies' outlook on credit ratings
- 'excess' margin from investment bank prime brokers removed
- increased credit diversification of cash deposit portfolios

Prime Brokers: **RBS** and **Goldman**

- (i) the initial margin;
- (ii) any excess margin above MTM that we have left there (as low as practicable);
- (iii) any other time deposits (nil in the case of GS).

Cash Plus Exposure
As at 31st March 2009 (% of NAV)



Risk warnings



All data, unless otherwise stated in the footnote of the relevant page is as at 27-May-2009.

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The investment process described represents the views of the manager and is true at the time of writing and is subject to change without notice.

Fund only risk warning

Applications for shares of the funds can only be made on the basis of the current prospectus of the Record Umbrella Fund, an Irish-domicile, non UCITS Qualifying Investor Unit Trust, together with the latest audited annual report (and, if published, subsequent semi-annual report). Please read the prospectus carefully prior to investing. It is the responsibility of any persons in possession of this document and any persons wishing to make applications for shares pursuant to the prospectus to inform themselves of, and to observe, all applicable laws and regulations of any relevant jurisdictions. In certain jurisdictions, shares may not be available, publicly and/or otherwise, for purchase and the distribution of this document may be restricted.

Performance warnings

Past performance is not a guarantee of future results. Portfolio returns are gross of fees and assume the reinvestment of all returns. The investment return and principal value of an investment will fluctuate so that when realised, may be worth more or less than the original investment.

This presentation shows portfolio returns on an unleveraged basis. Any increase of the gearing ratio will lead to greater volatility of the investment and potentially greater losses.

Investors with significant leverage must be aware of the risk involved in the investment proposed and of the fact inherent in such investments is the potential to lose all of the sum invested.

The absolute return product often will have high levels of exposure, up to 50% of the total commitment (long or short position), to a single currency therefore investors must be aware that significant losses may be realised in a short period of time due to sudden changes in relative currency values.

Changes in rates of exchange between currencies will cause the value of investments to decrease or increase.

The views contained herein are as of 27-May-2009 and may have changed since that time.

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> **Shetland Islands Pension Fund**

Pages 2-21

Shetland Islands Council Capital and Miscellaneous Funds

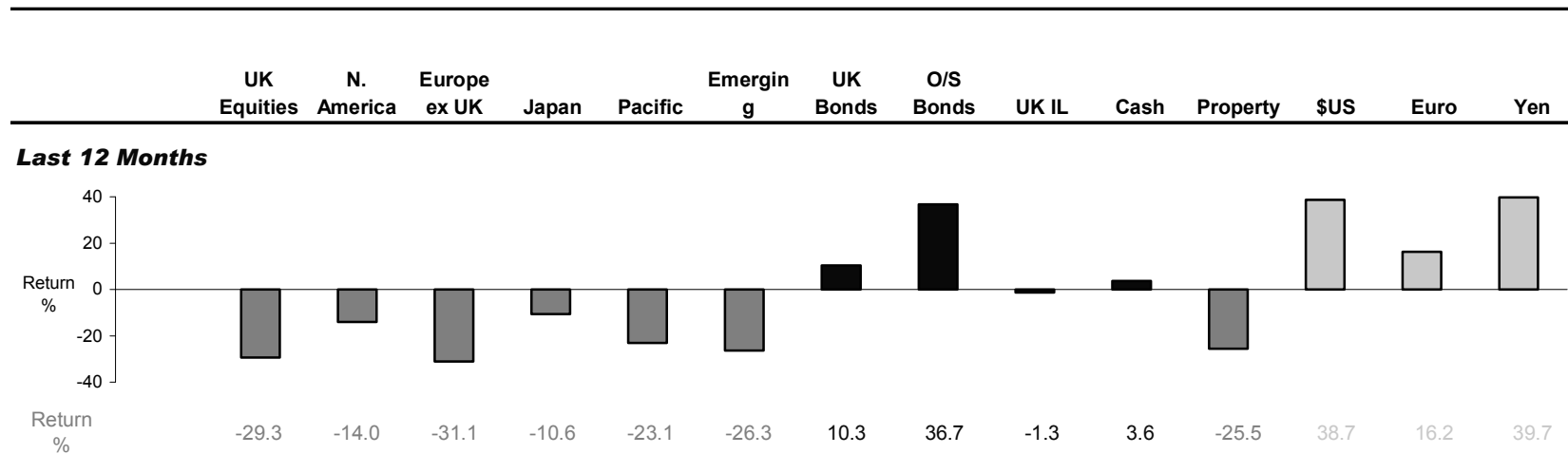
Pages 23-51

Date: **May 27th 2009**

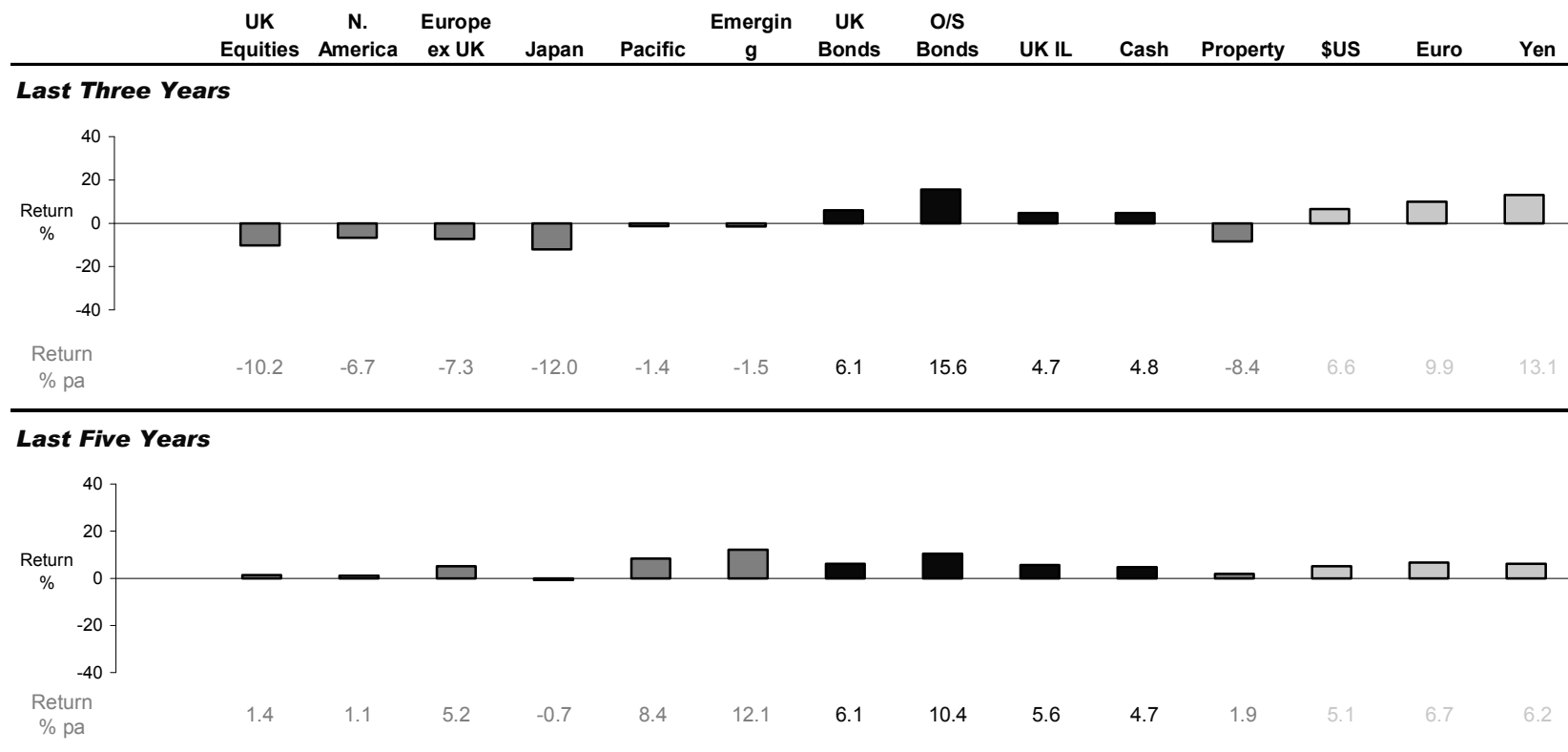
By: **Karen Thrumble**

SECTION 1
Market Background

Year to March 2009



Longer Term



> **Shetland Islands Council
Pension Fund**

SECTION 2

Total Pension Fund Performance

Fund Structure And Value

Fund Value

Values (GBP)'000	Value at 31/03/2008	% <i>Fund</i>	Value at 31/03/2009	% <i>Fund</i>
CAPITAL INTL	173,784	93		
BGI			135,803	92
SCHRODERS	10,181	5	9,134	6
RECORD	3,294	2	2,354	2
Total Fund	187,258	100	147,291	100

Fund Benchmarks

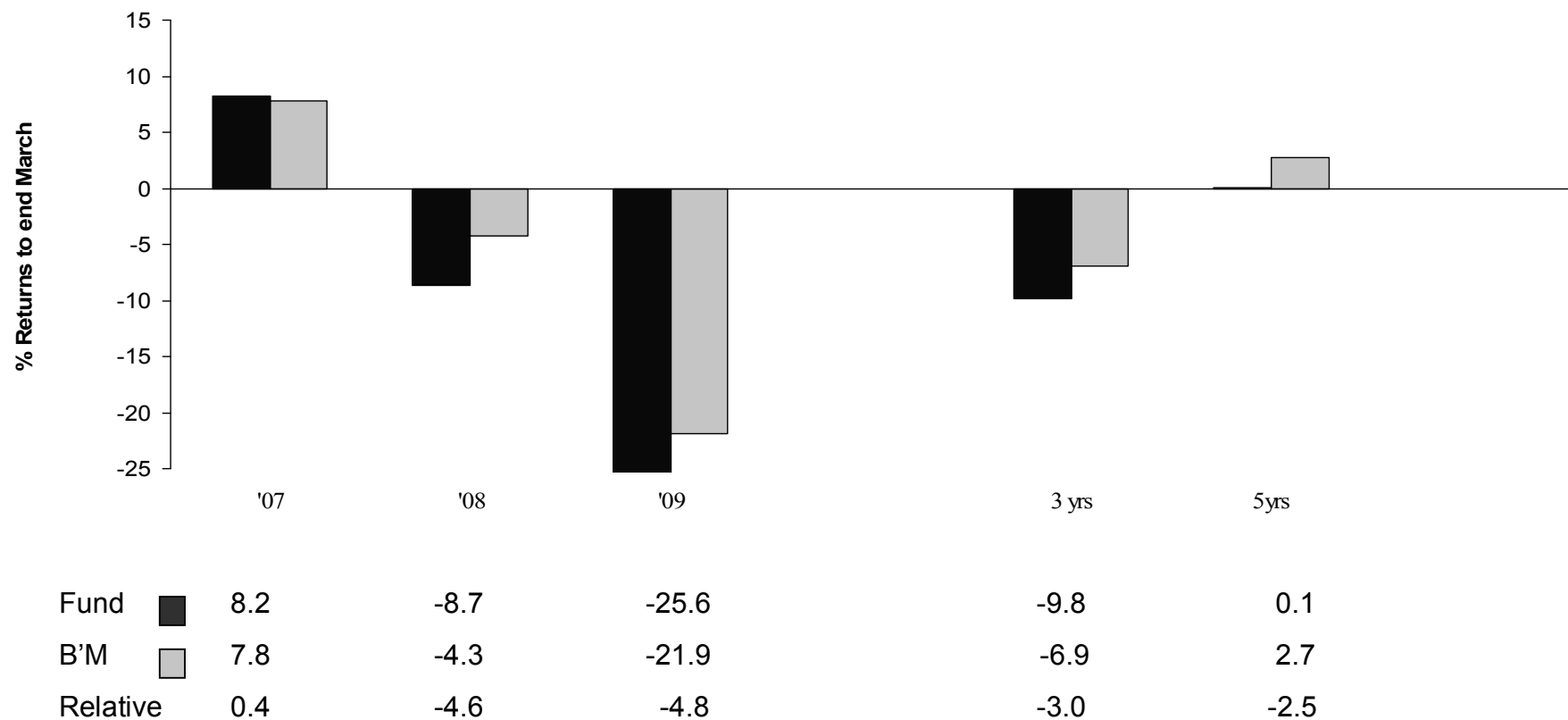
	BGI	Schroders	Record	Total	Index
Total Equity	85.8			75.0	
UK Equities	42.9			37.5	FTSE All Share
North America	9.9			8.7	MSCI North America
Europe ex UK	14.0			12.2	MSCI Europe ex UK
Japan	9.5			8.3	MSCI Japan
Pacific ex Japan	9.5			8.3	MSCI Pacific ex Japan
Total Bonds	10.0			8.8	
UK Bonds	5.0			4.4	FTSE Gilts All Stocks
Corporate Bonds	5.0			4.4	iBoxx £ non Gilts Index
Cash	4.2			3.7	LIBID 7 Day
Total Alternatives		100.0	100.0	12.5	
Property		100.0		10.0	IPD Pooled Property
Currency			100.0	2.5	1 Month LIBOR -0.1%
% of Total Fund B'M	87.5	10.0	2.5	100.0	

PERFORMANCE — LATEST YEAR

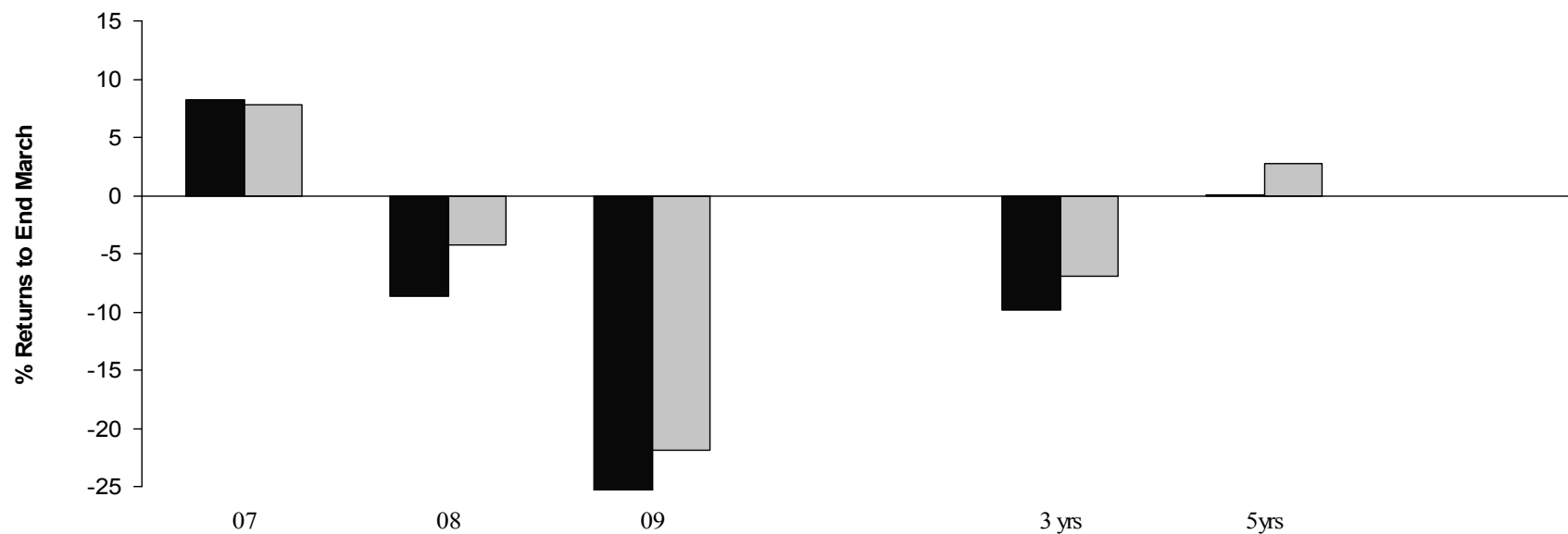
Fund	-25.6	
Benchmark	-21.9	
Underperformance		-4.8
Manager contribution		-4.4
Asset allocation		-0.4

Asset Allocation					Manager Contribution		
% Value						% Return	
Start Year	End Year	B'M	Impact		Impact	Manager	B'M
93.0		87.5	-0.6	Capital Intl	-5.0	-26.7	-20.7
	92.0			BGI	0.0	-9.0	-9.1
5.0	6.0	10.0	0.3	Schroders	1.2	-9.6	-27.1
2.0	2.0	2.5	-0.2	Record Currency Mgmt	-0.6	-28.5	4.1
			-0.4		-4.4		

Total Fund vs Benchmark Returns



Total Fund vs Local Authority Funds



Fund	8.2	-8.7	-25.6	-9.8	0.1
LA	7.0	-2.8	-19.9	-5.9	3.1
Relative	1.2	-6.1	-7.1	-4.1	-2.9
Ranking	15	100	90	96	96

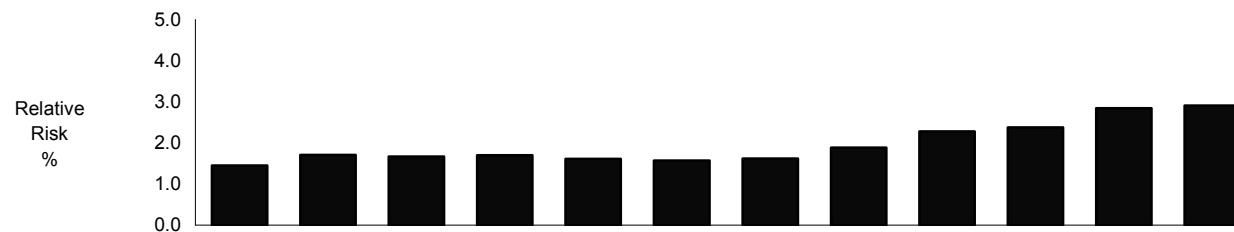
Long Term Risk and Return

Annualised Rolling 3 Year Returns



Fund	14.5	14.7	13.7	14.0	14.4	14.1	11.4	6.9	3.9	-1.3	-5.1	-9.8
Benchmark	16.0	15.5	14.7	15.3	16.1	15.5	13.0	9.3	6.9	1.2	-2.0	-6.9
Relative Return	-1.3	-0.7	-0.9	-1.1	-1.4	-1.2	-1.4	-2.1	-2.7	-2.5	-3.2	-3.0

Rolling 3 Year Risk



Relative Risk	1.4	1.7	1.7	1.7	1.6	1.6	1.6	1.9	2.3	2.4	2.8	2.9
Information Ratio	-0.9	-0.4	-0.5	-0.7	-0.9	-0.8	-0.9	-1.1	-1.2	-1.0	-1.1	-1.0

Key Points

Latest Year

- > The return of -25.6% was the worst the Fund has suffered since measurement began in 1981. This was driven by the fall in equity markets over the period.
- > Performance relative to benchmark was poor. This was primarily due to the poor return achieved by Capital International who were dispensed with in the fourth quarter of 2008.
- > The move of the multi asset portfolio to BGI will result in the Fund performance being far closer to benchmark and will reduce the overall level of risk taken.

Longer Term

- > The Fund is well behind its own benchmark over both the three and five years. This is mainly due to the poor recent performance of Capital International although Record Currency Management have also detracted from performance, losing over £2.5 million since they began management in 2007.

SECTION 3

BGI

Multi Asset Portfolio Performance

Key Points

BGI was appointed from December 2008 on a multi asset passive basis.

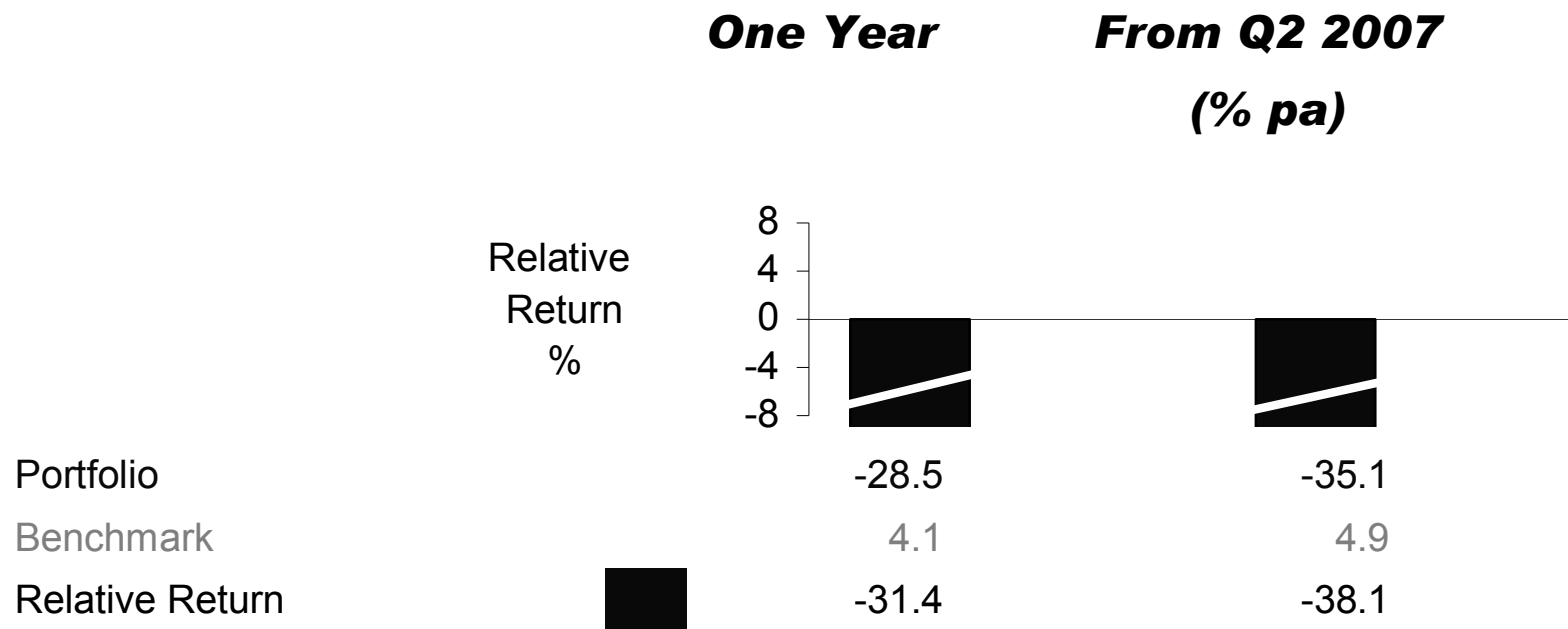
- > In the first full quarter of management BGI returned -9.0%. This was in line with benchmark as would be expected from an index –tracking manager.

SECTION 4

Record Currency Management

Active Currency Portfolio Performance

Performance



Quarterly Performance

	----- 2008 -----				2009			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
Values (GBPm's)								
Initial	0.0	5.0	4.1	3.6	3.3	3.5	2.9	2.5
Capital Gain/Loss	0.0	-0.9	-0.5	-0.4	0.2	-0.6	-0.4	-0.1
Final	5.0	4.1	3.6	3.3	3.5	2.9	2.5	2.4
Proportion Of Total Fund (%)	2	2	2	2	2	2	2	2

Quarterly Returns



Fund	-18.4	-11.2	-9.6	7.4	-18.2	-13.8	-5.6
Benchmark	1.5	1.6	1.4	1.4	1.4	1.0	0.3
Relative Return	-19.6	-12.6	-10.8	6.0	-19.3	-14.7	-5.9

Key Points

Latest Year

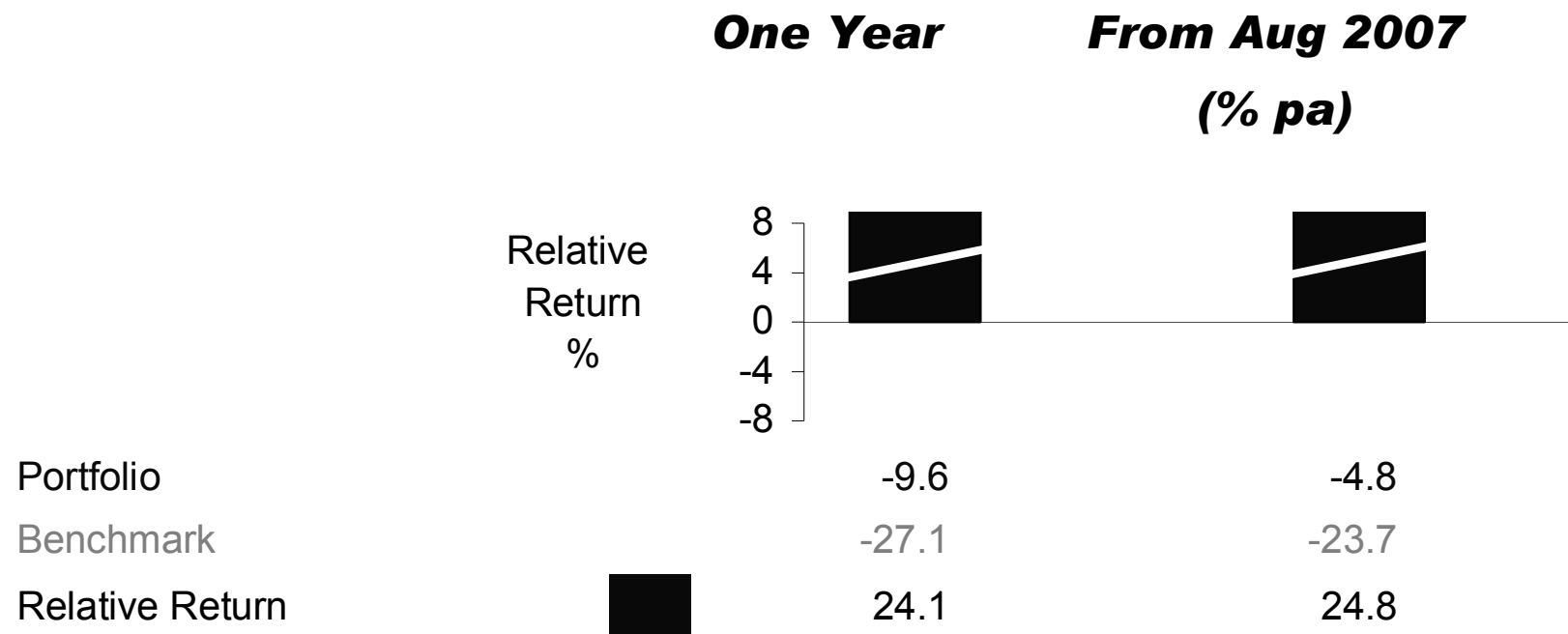
- > In the latest year the portfolio has fallen in value from £3.3m to £2.4m with a return of -28.5%.
- > This return was 31.4% below the benchmark.
- > The benchmark may need reviewed to incorporate the added value target that is expected from this asset class.

Longer Term

- > In the seven full quarters that the portfolio has been in operation it has halved in value from £5m to £2.4m with a return of -31.5%pa.
- > Although disappointing this is not inconsistent with the experience of other funds where the average return from this asset type has been -23% pa.

SECTION 5
Schroder Investment Management
Property Portfolio Performance

Performance



Key Points

Latest Year

- > In the latest year the portfolio return of -9.6% outperformed the benchmark by a massive 24%.
- > The UK property assets held by the portfolio underperformed the IPD index, returning -32.4%. However the portfolio benefited from strong returns from its overseas investments - the return of 11.6% buoyed by the strength of the Euro.
- > The portfolio benefited further from retaining up to 20% of the assets as cash.

Longer Term

- > Since August 2007 the portfolio has returned -4.8%, well ahead of benchmark.

**> Shetland Islands Council Capital
and Miscellaneous Funds**

SECTION 6
Baillie Gifford
Capital Fund Performance

Portfolio Benchmark and Target

Benchmark

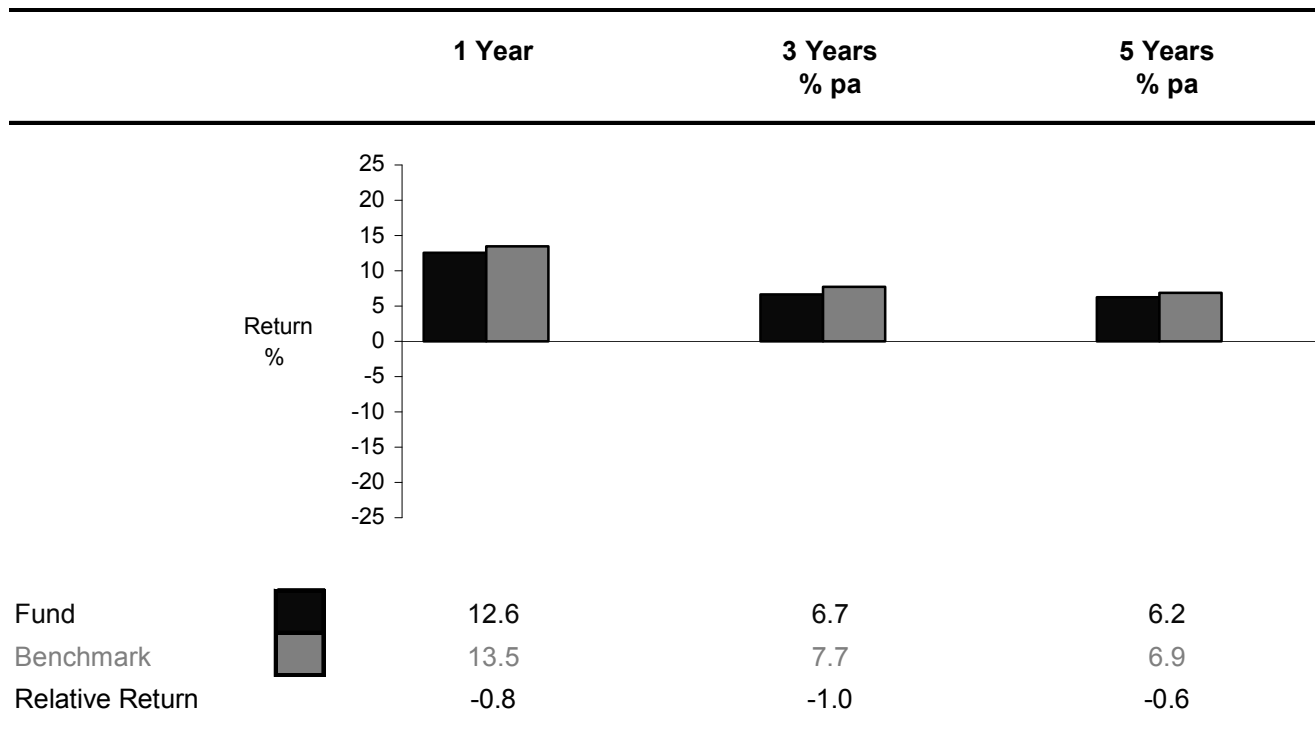
- > The performance of Baillie Gifford is measured against a customised Benchmark comprised 90% of the FT-A 5-15 year UK Gilt index and 10% of the Cash index (LIBID).

Target

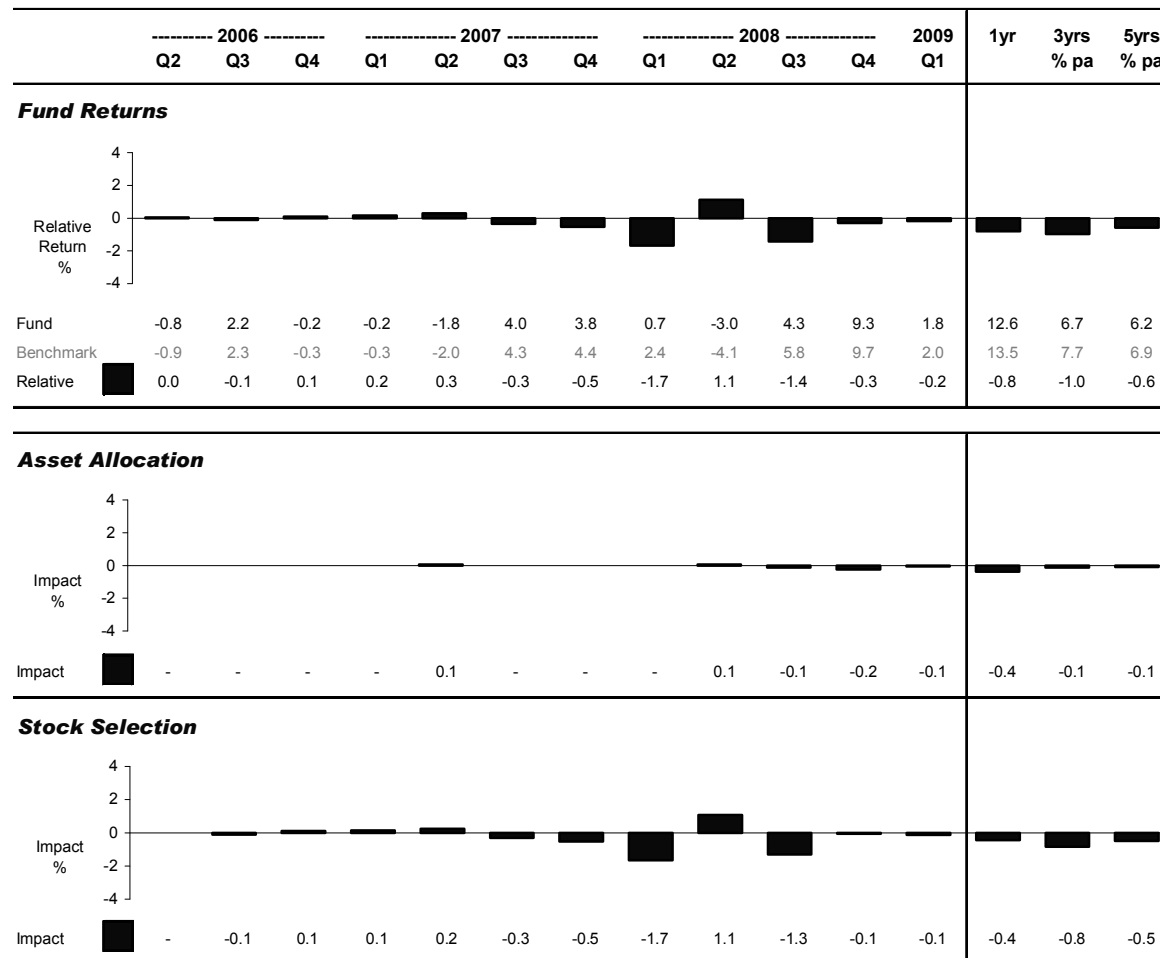
- > The target of the portfolio is to outperform the benchmark by 0.3% pa over five year periods.

Performance

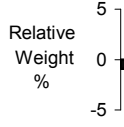
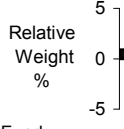
Fund Returns



Attribution Analysis



Asset Allocation

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
UK BONDS															
Relative Weight %															
Fund	89.1	90.6	89.9	88.7	87.5	90.1	89.0	89.2	87.7	87.3	88.3	89.3			
Benchmark	90.0	90.0	90.0	90.0	90.0	90.0	90.0	90.0	90.0	90.0	90.0	90.0			
Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CASH															
Relative Weight %															
Fund	10.9	9.4	10.1	11.3	12.5	9.9	11.0	10.8	12.3	12.7	11.7	10.7			
Benchmark	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0			
Impact	-	-	-	-	-	-	-	-	-	-0.1	-0.2	-	-0.3	-0.1	-0.1

Selection

	----- 2006 -----			----- 2007 -----				----- 2008 -----				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
UK BONDS															
Relative Return %															
Fund	-1.1	2.3	-0.3	-0.3	-2.2	4.3	4.2	0.6	-3.6	4.7	10.5	2.0	13.8	6.9	6.4
Benchmark	-1.1	2.4	-0.5	-0.5	-2.4	4.6	4.7	2.6	-4.7	6.3	10.6	2.2	14.6	8.0	7.1
Impact	-	-0.1	0.1	0.1	0.2	-0.3	-0.5	-1.7	1.0	-1.3	-0.1	-0.1	-0.5	-0.9	-0.5
CASH															
Relative Return %															
Fund	1.1	1.2	1.3	1.3	1.4	1.5	1.0	1.4	1.4	1.4	1.1	0.3	4.4	4.9	5.0
Benchmark	1.1	1.2	1.2	1.3	1.4	1.5	1.5	1.3	1.3	1.3	0.8	0.2	3.6	4.8	4.7
Impact	-	-	-	-	-	-	-	-	-	-	-	-	0.1	-	-

Key Points

Latest Year

- > In the latest year the fund return of 12.6% was below the benchmark of 13.5%.
- > This was due to a combination of holding more than the benchmark weighting in cash and relatively poor bond stock selection since Q3 2008.

Longer Term

- > Over the last three years the portfolio returned 6.7% pa, underperforming by 1.0% pa.
- > Over the last five years the portfolio has underperformed by 0.6% pa. This means that performance is 0.9% pa below the added value target that was set.
- >
- > Over both these periods the reason for underperformance was relatively poor bond selection.

SECTION 7

Baillie Gifford

Miscellaneous Fund Performance

Benchmark and Target

Benchmark

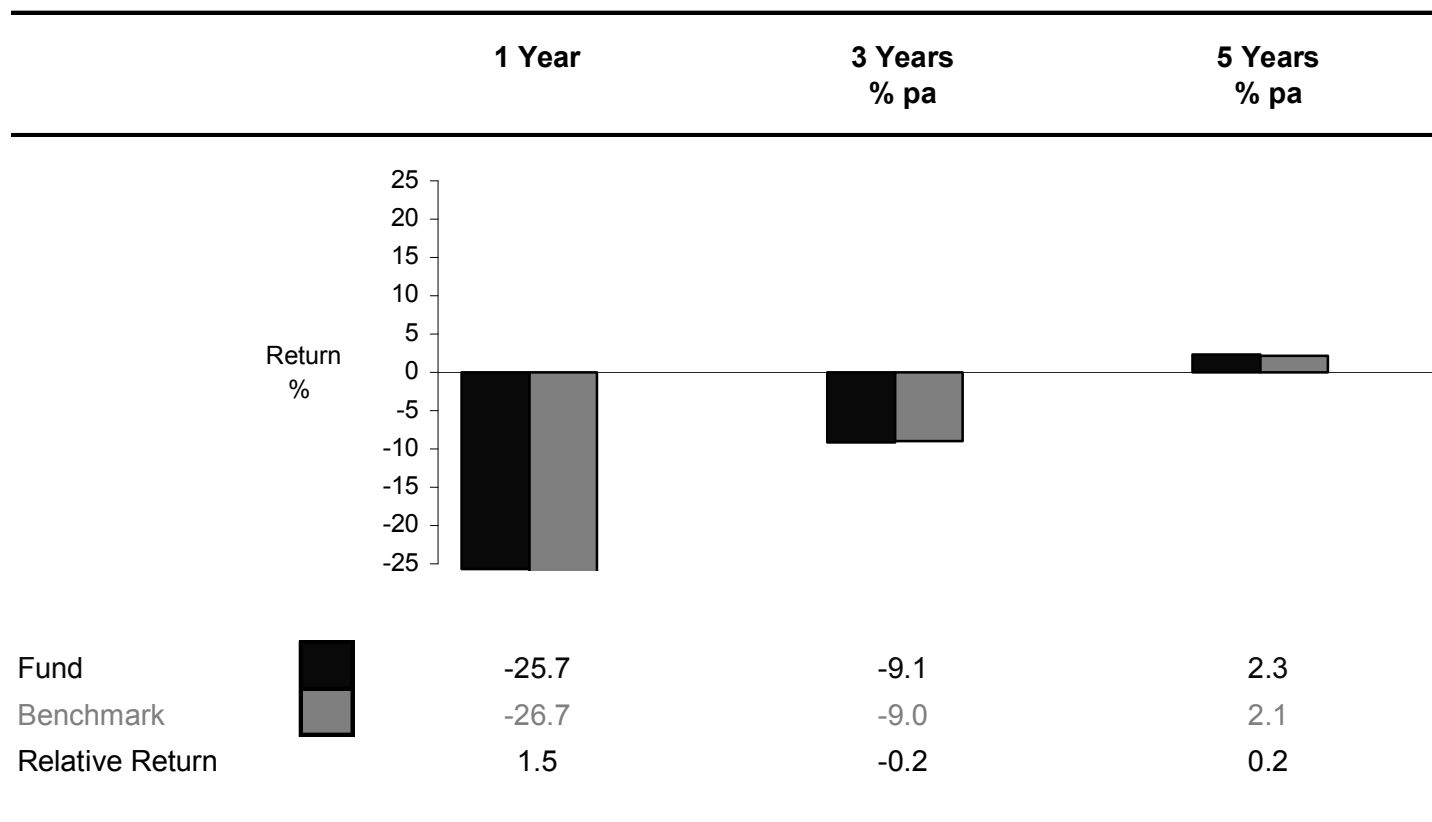
- > Baillie Gifford's performance is measured against a customised Benchmark:

	Weighting (%)	Benchmark
UK Equities	75.0	FTSE All Share
Overseas Equities	23.0	
<i>North America</i>	<i>6.325</i>	<i>FTSE North America</i>
<i>Europe</i>	<i>6.325</i>	<i>FTSE Europe ex UK</i>
<i>Total Far East</i>	<i>9.2</i>	<i>FTSE AW Dev Asia Pacific inc Japan</i>
<i>Emerging Markets</i>	<i>1.15</i>	<i>IFC Investable</i>
Cash	2.0	LIBID 7 Day

Target

- > The target of the Fund is to outperform the benchmark by 1.5% pa over five year periods.





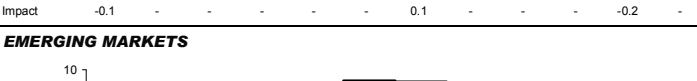
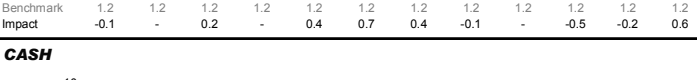
Performance



Attribution Analysis

	----- 2006 -----			----- 2007 -----				----- 2008 -----				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
Fund Returns															
Relative Return %															
Fund	-4.4	2.1	4.8	3.5	4.2	-0.3	1.1	-9.3	0.8	-13.9	-8.3	-6.6	-25.7	-9.1	2.3
Benchmark	-2.9	3.5	5.7	2.9	4.7	-0.6	-0.2	-9.3	-1.5	-11.0	-7.6	-9.5	-26.7	-9.0	2.1
Relative	-1.5	-1.4	-0.9	0.6	-0.4	0.4	1.2	0.1	2.3	-3.2	-0.8	3.2	1.5	-0.2	0.2
Asset Allocation															
Impact %															
Impact	-0.3	0.1	0.2	-	0.5	0.7	0.3	-0.3	-0.1	-0.4	-0.3	0.3	-0.5	0.2	0.2
Stock Selection															
Impact %															
Impact	-1.2	-1.4	-1.1	0.6	-0.9	-0.3	1.0	0.4	2.4	-2.8	-0.4	3.0	2.0	-0.4	-

Asset Allocation

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
U.K. EQUITIES															
Relative Weight %															
Fund	74.7	73.8	77.3	72.3	71.7	69.8	70.3	70.2	70.2	69.6	68.7	68.6			
Benchmark	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0	75.0			
Impact	-	-	-	-	-	-	-	-	-	0.1	0.1	-	0.2	0.1	-
NORTH AMERICA															
Relative Weight %															
Fund	7.3	7.3	7.2	7.7	7.7	7.9	7.9	7.9	8.4	9.3	9.2	9.3			
Benchmark	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3			
Impact	-	-	-	-	-	-	-	-	-	0.3	0.1	-	0.4	0.1	-
CONTINENTAL EUROPE															
Relative Weight %															
Fund	6.7	6.8	5.5	6.7	6.5	6.5	6.5	6.9	6.3	6.7	6.9	6.6			
Benchmark	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3			
Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL FAR EAST															
Relative Weight %															
Fund	8.6	8.3	5.6	7.4	7.4	8.0	7.9	7.8	7.9	7.9	8.9	8.8			
Benchmark	9.2	9.2	9.2	9.2	9.2	9.2	9.2	9.2	9.2	9.2	9.2	9.2			
Impact	-0.1	-	-	-	-	-	0.1	-	-	-	-0.2	-	-0.2	-0.1	-0.1
EMERGING MARKETS															
Relative Weight %															
Fund	2.7	3.8	4.3	5.9	6.8	7.8	7.4	7.3	7.2	6.6	6.2	6.8			
Benchmark	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2			
Impact	-0.1	-	0.2	-	0.4	0.7	0.4	-0.1	-	-0.5	-0.2	0.6	-0.1	0.5	0.4
CASH															
Relative Weight %															
Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
Benchmark	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0			
Impact	-0.1	-	0.1	-	0.1	-	-0.1	-0.2	-	-0.2	-0.2	-0.3	-0.7	-0.3	-0.1

Stock Selection

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	% pa	% pa	% pa
U.K. EQUITIES															
Relative Return %															
Fund	-3.3	2.3	5.1	3.6	3.5	-2.7	0.4	-9.4	0.9	-14.9	-9.6	-6.8	-27.6	-10.6	1.1
Benchmark	-1.8	3.6	6.2	2.9	4.5	-1.8	-0.3	-9.9	-1.4	-12.2	-10.2	-9.1	-29.3	-10.2	1.4
Impact	-1.1	-0.9	-0.7	0.5	-0.7	-0.7	0.5	0.4	1.6	-2.1	0.4	1.9	1.8	-0.3	-0.2
NORTH AMERICA															
Relative Return %															
Fund	-9.7	1.1	-1.6	2.7	4.1	2.2	3.3	-9.2	7.5	-5.0	-8.2	-5.3	-11.2	-6.5	2.3
Benchmark	-7.5	4.3	1.9	0.8	4.3	1.1	-0.6	-9.1	-1.6	1.4	-4.5	-9.8	-14.0	-6.7	1.1
Impact	-0.2	-0.2	-0.2	0.1	-	0.1	0.3	-	0.7	-0.6	-0.4	0.4	0.2	-	0.1
CONTINENTAL EUROPE															
Relative Return %															
Fund	-4.8	4.2	7.1	3.5	6.0	-0.5	0.2	-4.3	-7.1	-9.4	-4.7	-11.4	-28.9	-7.5	4.7
Benchmark	-4.5	5.6	7.0	4.2	7.0	0.8	3.0	-7.4	-5.2	-11.2	-2.5	-16.0	-31.1	-7.3	5.2
Impact	-	-0.1	-	-	-0.1	-0.1	-0.2	0.2	-0.1	0.1	-0.2	0.3	0.2	-	-
TOTAL FAR EAST															
Relative Return %															
Fund	-8.0	-0.9	3.1	4.8	2.3	7.9	0.0	-11.1	1.6	-12.9	4.2	-8.4	-15.6	-6.6	5.1
Benchmark	-7.6	1.1	4.1	3.6	3.9	4.5	-1.6	-8.7	-0.3	-12.0	6.5	-11.5	-17.4	-6.7	3.9
Impact	-	-0.2	-	0.1	-0.1	0.2	0.1	-0.2	0.2	-0.1	-0.2	0.3	0.2	-	0.1
EMERGING MARKETS															
Relative Return %															
Fund	-6.3	4.1	10.8	1.0	13.1	14.1	9.4	-11.1	-1.0	-20.9	-13.2	1.1	-31.2	-2.0	12.3
Benchmark	-8.8	4.1	12.4	2.5	13.1	11.9	6.3	-11.1	-1.2	-18.4	-10.6	1.6	-26.8	-1.4	12.3
Impact	0.1	-	-0.1	-0.1	-	0.1	0.2	-	-	-0.2	-0.2	-	-0.4	-	-

Key Points

Latest Year

- > In the latest year the portfolio return of -25.7% was 1.5% above the benchmark.
- > This was due to good stock selection across all the developed markets, in particular within the UK.
- > Asset allocation had a negative impact, the portfolio suffering from holding no cash.

Longer Term

- > Over the last three years the portfolio returned -9.1% pa, underperforming by 0.2% pa.
- > Over the last five years the portfolio has outperformed by 0.2% pa with a return of 2.3% pa. Over this period performance was 1.3% pa below the added value target that was set.

SECTION 8

Insight

Miscellaneous Fund Performance

Benchmark and Target

Benchmark

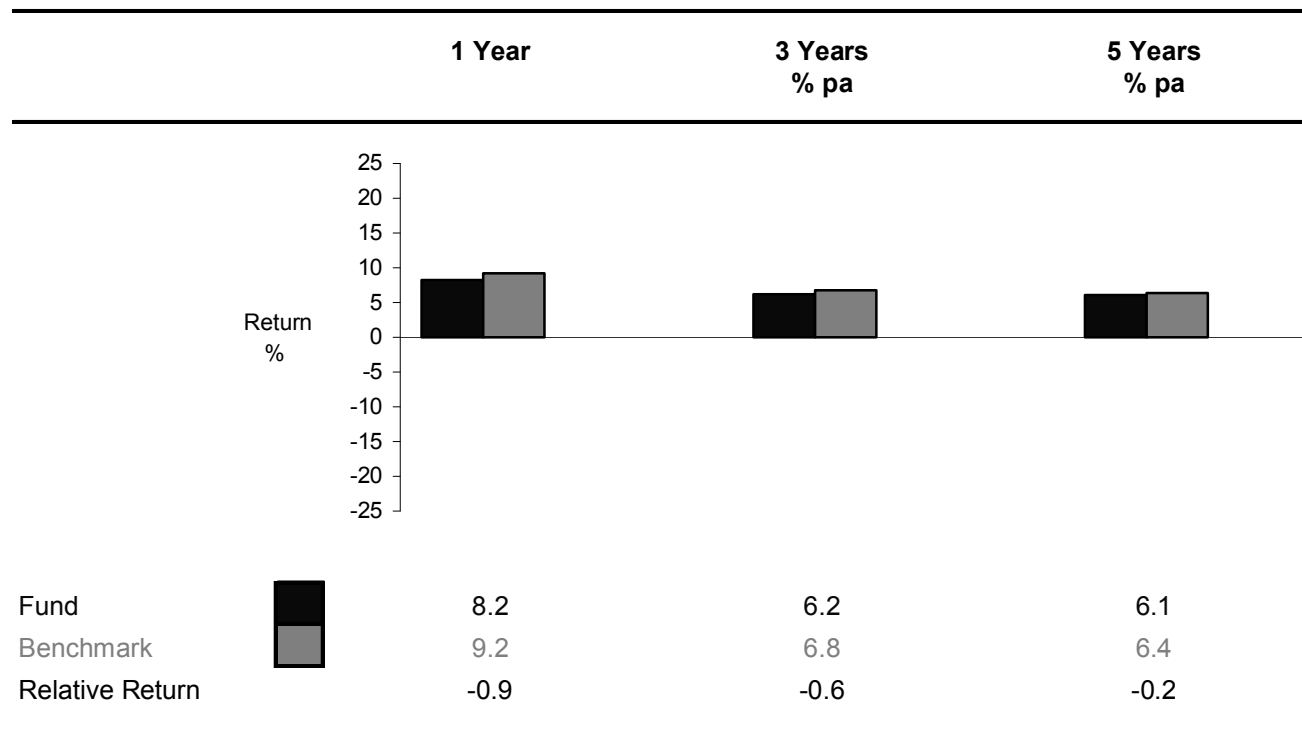
- > Insight's performance is measured against a customised Benchmark:

	Weighting (%)	Benchmark
UK Bonds	60.0	FT-A 5-15 Year Gilts
UK Index Linked	20.0	FT-A Index Linked All Stocks
Cash	20.0	LIBID 7 Day

Target

- > The target of the portfolio is to outperform the benchmark by 0.5% pa over five year periods.

Performance



Attribution Analysis

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	% pa	% pa	% pa
Fund Returns															
Relative Return %													-0.9	-0.6	-0.2
Fund	-0.3	2.6	0.2	-0.2	-2.1	3.9	3.5	2.7	-2.2	3.8	8.2	-1.5	8.2	6.2	6.1
Benchmark	-0.6	2.5	0.0	-0.1	-1.5	4.1	4.2	2.5	-2.4	4.0	6.4	1.1	9.2	6.8	6.4
Relative	0.3	0.1	0.2	-0.1	-0.6	-0.2	-0.6	0.1	0.1	-0.1	1.7	-2.6	-0.9	-0.6	-0.2
Asset Allocation															
Impact %													0.6	0.1	-
Impact	-	-	-	-	0.1	-0.5	-0.2	0.1	-0.4	0.4	1.0	-0.4	0.6	0.1	-
Stock Selection															
Impact %													-1.5	-0.6	-0.2
Impact	0.3	0.1	0.3	-	-0.7	0.2	-0.4	-	0.5	-0.6	0.7	-2.1	-1.5	-0.6	-0.2

Asset Allocation

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
U.K. BONDS															
Relative Weight %															
Fund	59.5	66.1	66.0	68.9	68.7	69.1	69.2	68.4	66.7	66.4	58.3	51.2			
Benchmark	60.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0	60.0			
Impact	-	-	-	-	-0.1	-	-	-	-0.2	0.1	0.2	-0.1	0.1	-	-
OVERSEAS BONDS															
Relative Weight %															
Fund									0.6	0.2	0.3	8.9			
Benchmark															
Impact									-0.1	-	-	-0.4	-0.5	-0.2	-0.1
U.K. INDEX - LINKED															
Relative Weight %															
Fund	19.7	13.9	13.9	10.9	11.0	11.0	11.2	11.4	11.1	10.9	20.3	17.5			
Benchmark	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0			
Impact	-	-	-	-	-	-0.1	-0.1	-0.1	-0.3	0.3	0.9	-0.1	0.9	0.2	0.1
CASH															
Relative Weight %															
Fund	20.8	20.0	20.1	20.2	20.2	20.1	20.0	20.4	21.6	22.5	21.1	22.3			
Benchmark	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0			
Impact	-	-	-	-	-	-	-	-	-	-	-0.1	-0.1	-0.2	-0.1	-0.1
CURRENCY INSTRUMENTS															
Relative Weight %															
Fund	0.0	0.0	0.0	-0.1	0.1	-0.3	-0.4	-0.2	-0.0	0.0	-0.0	0.2			
Benchmark															
Impact	-	-	-	-	0.2	-0.4	-0.1	0.3	0.2	-	-	0.2	0.3	0.1	-

Stock Selection

	2006			2007				2008				2009	1yr	3yrs	5yrs
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa	% pa
U.K. BONDS															
Relative Return %															
Fund	-0.7	2.6	-0.1	-0.3	-3.3	5.0	5.0	3.6	-3.9	5.4	11.4	-1.5	11.2	7.6	7.0
Benchmark	-1.1	2.4	-0.5	-0.5	-2.4	4.6	4.7	2.6	-4.7	6.3	10.6	2.2	14.6	8.0	7.1
Impact	0.3	0.1	0.2	0.1	-0.6	0.2	0.2	0.7	0.6	-0.6	0.4	-2.0	-1.6	-0.1	-
OVERSEAS BONDS															
Relative Return %															
Fund									-0.5	25.1	-17.6				
Benchmark															
Impact															
U.K. INDEX - LINKED															
Relative Return %															
Fund	-0.6	4.1	0.3	-0.7	-1.6	5.1	5.2	4.8	1.8	-0.2	0.1	-0.9	0.8	5.9	6.3
Benchmark	-0.7	4.0	0.2	-0.5	-1.5	5.1	5.4	3.7	1.1	-0.3	-0.7	-1.3	-1.3	4.7	5.6
Impact	-	-	-	-	-	-	-	0.1	0.1	-	0.2	0.1	0.3	0.2	0.1
CASH															
Relative Return %															
Fund	1.1	1.2	1.3	0.5	1.2	1.5	-1.7	-2.7	0.7	1.2	1.0	-0.7	2.3	1.5	3.1
Benchmark	1.1	1.2	1.2	1.3	1.4	1.5	1.5	1.3	1.3	1.3	0.8	0.2	3.6	4.8	4.7
Impact	-	-	-	-0.2	-	-	-0.6	-0.8	-0.1	-	0.1	-0.2	-0.3	-0.6	-0.3

Key Points

Latest Year

- > In the latest year the portfolio return of 8.2% was 0.9% below the benchmark.
- > The key reason for the underperformance was the UK Bond selection. The UK Government bonds underperformed the benchmark index and the portfolio suffered further from the decision to invest in corporate bonds during the year.
- > Asset allocation had a positive impact, particularly underweighting Index Linked gilts.

Longer Term

- > Over the last three years the portfolio returned 6.2% pa, underperforming by 0.6% pa.
- > Over the last five years the portfolio return of 6.1% pa was 0.2% pa below benchmark and 0.7% pa below the added value performance target.

SECTION 9

GMO

Miscellaneous Fund Performance

Benchmark and Target

Benchmark

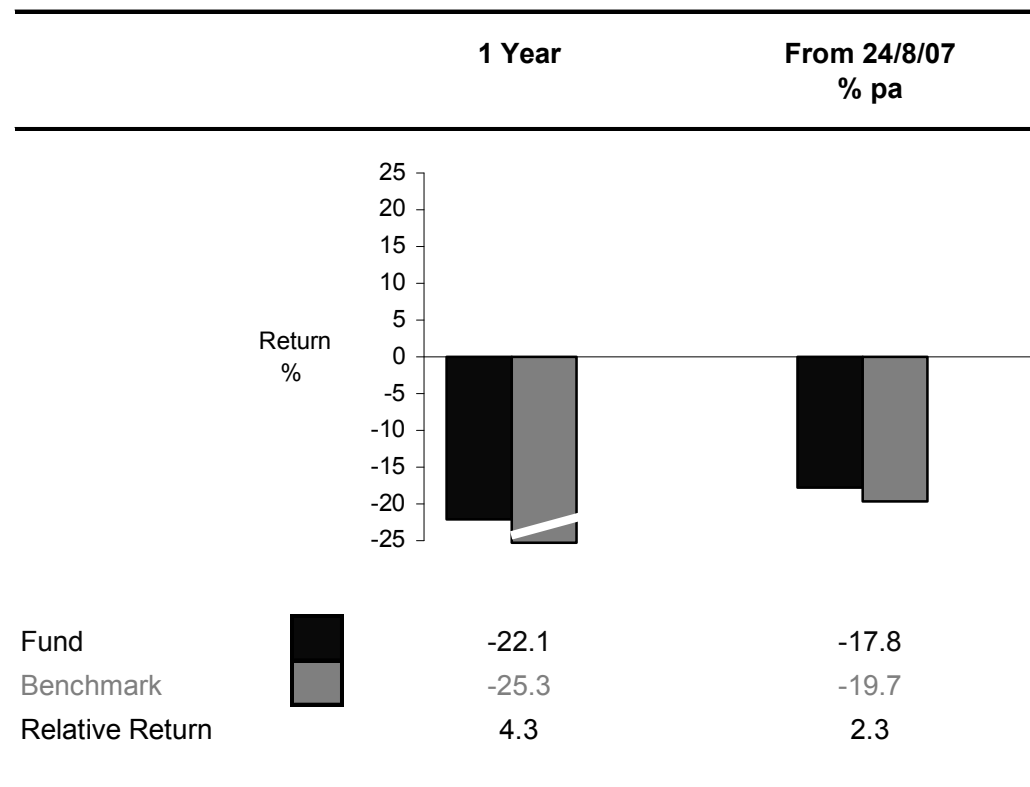
- > The GMO performance is measured against a customised Benchmark:

	Weighting (%)	Benchmark
UK Equities	60.0	FTSE All Share
Overseas Equities	40.0	FTSE World ex UK

Target

- > The target of the portfolio is to outperform the benchmark by 1.0% pa over five year periods.

Performance





Attribution Analysis

	2006			2007				2008				2009	1yr	r. 24/8/0
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa
Fund Returns														
Relative Return %														
Fund							-0.2	-9.1	-0.0	-9.1	-5.3	-9.5	-22.1	-17.8
Benchmark							-0.0	-9.3	-1.6	-9.4	-7.2	-9.7	-25.3	-19.7
Relative							-0.2	0.2	1.6	0.3	2.1	0.3	4.3	2.3
Asset Allocation														
Impact %														
Impact							-	-	-	-	0.2	-0.1	0.1	-
Stock Selection														
Impact %														
Impact							-0.2	0.2	1.6	0.3	1.9	0.4	4.2	2.6

Asset Allocation

	2006			2007				2008				2009	1yr	Fr. 24/8/07
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa
U.K. EQUITIES														
Relative Weight %														
Fund							59.8	59.4	60.0	57.9	56.1	57.2		
Benchmark							60.0	60.0	60.0	60.0	60.0	60.0		
Impact							-	-	-	-	0.1	-	-	-
OTHER INTL EQUITIES														
Relative Weight %														
Fund							40.2	40.6	40.0	42.1	43.9	42.8		
Benchmark							40.0	40.0	40.0	40.0	40.0	40.0		
Impact							-	-	-	-	0.1	-	0.1	-

Stock Selection

----- 2006 -----			----- 2007 -----				----- 2008 -----				2009	1yr	Fr. 24/8/07
Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		% pa
U.K. EQUITIES													
													
Fund						-0.1	-9.7	0.9	-12.3	-8.2	-7.6	-25.0	
Benchmark						-0.3	-9.9	-1.4	-12.2	-10.2	-9.1	-29.3	
Impact						0.2	0.1	1.4	-0.1	1.3	0.9	3.6	2.3
OTHER INTL EQUITIES													
													
Fund						-0.5	-8.2	-1.4	-4.3	-1.3	-11.8	-17.9	
Benchmark						0.4	-8.5	-1.8	-5.2	-2.7	-10.7	-19.1	
Impact						-0.4	0.1	0.2	0.4	0.6	-0.6	0.6	-

Key Points

Latest Year

- > In the latest year the portfolio return of -22.1% was 4.3% above benchmark.
- > The key reason for the strong relative return was excellent UK equity selection backed by good selection within overseas equities.
- > Asset allocation had a neutral impact over the period

Longer Term

- > Over the period from inception the portfolio returned -17.8% pa, outperforming by 2.3% pa.
- > The outperformance was entirely due to the strong UK equity selection in all bar one quarter.

Appendix

Relative Performance

- > Q. Why are the relative return numbers in the report not simply the arithmetic difference between the fund and the benchmark?
- > A. Whilst the 'arithmetic' difference adequately describes the relationship between a fund and benchmark, it is unsuitable for the construction of time series, quantifying growth in value or for inter-fund comparison.
- > Whilst intuitively unappealing, a 'geometric' calculation overcomes these factors because it recognises the compounding effect of returns.
- > This is best illustrated working through an example

An Example

A fund returns 7% each quarter, and the corresponding benchmark 5%. Clearly the fund is 2% different (better) than benchmark each quarter and intuitively, 8% over the year, as below;

	Q1	Q2	Q3	Q4	Year
Portfolio	7.0	7.0	7.0	7.0	28.0
Benchmark	5.0	5.0	5.0	5.0	20.0
Difference	2.0	2.0	2.0	2.0	8.0

Applying these to a portfolio valued at £100 gives us;

	Value	Q1	Q2	Q3	Q4
Portfolio	100.0	107.0	114.5	122.5	131.1
Benchmark	100.0	105.0	110.3	115.8	121.6
% Diff'					7.8%

The compounding effect means that the difference in value isn't 8%, but 7.8%.

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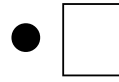
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REPORT

To: Special Shetland Islands Council

27 May 2008

From: Head of Finance

Fund Management Annual Review 2008/09 Report No: F-020-F

1. Introduction

- 1.1 The purpose of this report is to inform Members on the position and performance of the Council's external investments with fund managers.
- 1.2 The Council has three fund managers with total investments, under management at the end of March 2009, of £216 million.

Funds under Management as at 31 March 2009

Manager	Fund	% of Reserves
Baillie Gifford – Capital Fund	Bond	31%
Insight Investment Management	Bond	19%
Baillie Gifford	Equity	24%
GMO	Equity	26%

- 1.3 Baillie Gifford, Insight and GMO will all give presentations at this Council meeting concerning their investment performance over the year to end March 2009. In Baillie Gifford's presentation they will cover both of funds they manage.

- 1.4 Karen Thrumble will attend the meeting from WM Company, now owned by State Street, who independently monitor the fund manager's performance. She will analyse each fund manager's performance relative to the markets they invest in before that Fund Manager presents to the Council.
- 1.5 Along with this report are attached the presentational documents from Baillie Gifford, Insight and GMO plus a performance report from the WM Company on the relevant funds.
- 1.6 In this report I will review each fund manager in turn and compare their performance in 2008/09 against the market performance where they were asked to invest and also against the additional out performance target we asked them to achieve.
- 1.7 Due to the nature of the investments these managers are investing into, we take a long-term investment view, generally a five-year period. I will therefore not only look at each manager's performance over 2008/09 I will also look at their performance over a five year period, or from the inception of the mandate if that is shorter.

2. Links to Corporate Priorities

- 2.1 This report links to the Council's corporate priorities, defined in its Corporate Plan, specifically in relation to assisting the Council in ensuring the financial resources are managed so that the Council can sustain and develop the economy.

3. Background

- 3.1 The external investments of the Council funds (i.e. other than those invested in the local economy) are co-ordinated by the Council's Treasury function. The Pension Fund and Charitable Trust's reserves, although not covered by this report, are also co-ordinated by the Council's Treasury function. This approach delivers a unified approach; ensures that all the funds benefit from the knowledge and experience of Council Officers; and provides useful comparisons.
- 3.2 The Funds, their managers, type of mandate and market value are listed below:

Body	Fund	Manager	Mandate	Market Value (£m)	
				2009	2008
SIC	Capital	Baillie Gifford	Bonds	66	72
SIC	Miscellaneous	Insight	Bonds	41	41
SIC	Miscellaneous	GMO	Equity	57	74
SIC	Miscellaneous	Baillie Gifford	Equity	52	70
Total				216	257

- 3.3 The Miscellaneous Funds mentioned above are made up of the Renewals and Repairs Funds; the Reserve Fund; the Marine Fund; and the Insurance Fund.
- 3.4 During 2008/09 the value of the Council funds decreased by £41 million.
- 3.5 In the main, this report concentrates on fund manager performance relative to the markets but we also need to consider the effect of any cash withdrawals or injections to the funds and the performance of the markets themselves. These influences can easily alter the absolute fund value.
- 3.6 The following table shows the effect on the fund due to withdrawals/additions and the market movement.

	SIC Funds £ million
As at 31.03.08	257
(Withdrawals)/Additions	(18)
Market Movement	(23)
As at 31.3.09	216

The above table shows the market movement was negative (£23 million). Even though the Bond funds produced positive real returns it was severely outweighed by the large falls in the equity markets, which made the overall market movement negative.

The withdrawals from the SIC Funds totalled £18 million during the year, these withdrawals are required to cover the Council's revenue deficit and Capital works programme.

- 3.7 The 2008/09 market performance by asset class is set out below:

		%
Equities:	UK	-29.3
	North America	-14.0
	Europe	-31.1
	Japan	-10.6
	Pacific (Ex Japan)	-23.1
	Emerging	-26.3
Bonds:	UK	10.3
	Overseas	36.7
	Index-Linked	-1.3
Property		-25.5
Cash		3.6

- 3.8 This report reviews performance in 2008/09; a quick update for the first couple of months of this financial year 2009/10 shows a continuing poor global economic situation but we have seen a slight recovery in the stock market from it's low in early March 2009. There are mixed views on whether the recent market recovery is sustainable or not but the consensus of opinion believes there will be a recovery underway by the end of 2009. In 2009/10 the stock markets have recovered some ground and at the 1st May the FTSE 100 was up 5.3% and the Council Funds had a value of £222 million.

4. Fund Manager Review

- 4.1 The rest of this report takes each mandate in turn and discusses manager performance.
- 4.2 A Fund Manager's performance is measured against a specific fund benchmark, which is made up of market indices of the countries where they invest.
- 4.3 A Fund Manager's target is a level of out performance above the benchmark that is seen as achievable with a low level of measured risk on a given mandate. The Manager will actively seek to produce investment returns in order to achieve the stated target. Performance at or above target is desirable but any returns above the benchmark will add value to the fund above the market return.

4.4 SIC Capital Fund – Baillie Gifford

- 4.4.1 Baillie Gifford has managed the Capital Fund since 1986. The Capital Fund is currently restricted to investments allowed under the Trustee Investment Act 1961. In effect it can be only invested in certain bonds and cash. The Local Government in Scotland Act 2003 has now vested in Scottish Ministers the power to make new investment regulations for local authority funds, which it is hoped will allow the Council Funds to be invested under similar regulations as a Scottish Local Government Pension Scheme. At present we are waiting for the new legislation, which is being drafted for Ministerial approval before it is proposed to the Scottish Parliament.
- 4.4.2 Baillie Gifford's benchmark for this fund is based on 90% bonds and 10% cash. Their performance target for this fund is to beat this specific benchmark by 0.5% per annum.
- 4.4.3 The following table sets out in summary the performance of Baillie Gifford and Co versus the benchmark and the performance target in 2008/09, and also on a cumulative basis over a five-year investment period.

Fund Performance versus Benchmark and Target

	Fund Return (%)	Performance v Benchmark (%)	Performance v Target (%)
2008/09	12.6	-0.8	-1.3
Five years 04/05 to 08/09	35.4	-2.8	-4.2

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

The performance v target figure gives the percentage that the fund has out or under performed their set target.

4.4.4 Although the Capital Fund returned 12.6% in 2008/09 it under performed the benchmark return by 0.8% and the target by 1.3%. The 12.6% return is welcome but it is a disappointing performance from Baillie Gifford as the bond market return was greater.

4.4.5 On a cumulative basis over the five-year rolling monitoring period Baillie Gifford, are now 2.8% below the overall benchmark return. This position is due to their poor performance over the last two financial years, which is in contrast to their previous steady out performance.

4.5 SIC Miscellaneous Fund – Insight

4.5.1 Insight Investment Management bought Rothschild Asset Management during 2002/03. Rothschild was initially appointed by the Council to manage this fund in 2000/01 with performance monitoring against the benchmark commencing on 1 April 2001. The former Rothschild bond team became the bond team for the new entity with very little disturbance. The Council accepted the recommendation of its Investment Consultant, Hymans Robertson, as endorsed by its officers, to leave this mandate with the new entity.

4.5.2 Insight's benchmark for this fund is based on 80% bonds and 20% cash. Their performance target for this fund is to beat this specific benchmark by 0.5% per annum.

4.5.3 The following table sets out in summary the performance of Insight versus the benchmark and the performance target in 2008/09, and also on a cumulative basis over a five-year investment period.

Fund Performance versus Benchmark and Target

	Fund Return (%)	Performance v Benchmark (%)	Performance v Target (%)
2008/09	8.2	-0.9	-1.4
Five years 04/05 to 08/09	34.3	-1.2	-3.6

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

The performance v target figure gives the percentage that the fund has out or under performed their set target.

4.5.4 The Miscellaneous Fund with Insight returned 8.2% in 2008/09, which was below the benchmark return by 0.9% and the target by 1.4%. The 8.2% return is welcome but it is a disappointing performance from Insight as the bond market return was greater.

4.5.5 On a cumulative basis over the five-year rolling monitoring period Insight is now 1.2% below the overall benchmark return. This position is due to their poor performance over the last two financial years, which is in contrast to their previous steady out performance.

4.6 SIC Miscellaneous Fund – GMO

4.6.1 GMO were awarded this mandate in February 2007 and they started to manage this mandate in August 2007.

4.6.2 This fund is invested in equities and is split 60% UK equities and 40% overseas equities. The performance target for this fund is to beat this specific benchmark by 1.0% per annum.

4.6.3 The following table sets out in summary the performance of GMO versus the benchmark and the performance target in 2008/09, and also on a cumulative basis since inception.

Fund Performance versus Benchmark and Target

	Fund Return (%)	Performance v Benchmark (%)	Performance v Target (%)
2008/09	-22.1	4.3	3.3
One and a half years, Oct 07 to March 09	-29.3	4.3	2.8

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

The performance v target figure gives the percentage that the fund has out or under performed their set target.

4.6.4 The Miscellaneous Fund with GMO has out performed the benchmark return by 4.3% and the target by 3.3% during a year where equity markets fell. The fund in real terms has decreased 22.1% in value but this is not as severe as the fall in the benchmark.

4.6.5 On a cumulative basis over the one and a half year rolling monitoring period GMO is now 4.3% above the overall benchmark return and 2.8% above the target return. This out performance is in a period where equity markets have fallen and so has the fund value but due to GMO's management, the fund has not fallen as far as the markets the fund is invested into.

4.7 SIC Miscellaneous Fund – Baillie Gifford

4.7.1 Baillie Gifford has managed this fund since 2001. The benchmark for this fund is based on 75% UK equities, 23% overseas equities and 2% cash. Their performance target for this fund is to beat this specific benchmark by 1.5% per annum.

4.7.2 The following table sets out in summary the performance of Baillie Gifford and Co versus the benchmark and the performance target in 2008/09, and also on a cumulative basis over a five-year investment period.

Fund Performance versus Benchmark and Target

	Fund Return (%)	Performance v Benchmark (%)	Performance v Target (%)
2008/09	-25.7	1.5	0.0
Five years 04/05 to 08/09	12.1	0.9	-6.4

The performance v benchmark figure gives the percentage that the fund has out or under performed the benchmark return (market indices).

The performance v target figure gives the percentage that the fund has out or under performed their set target.

- 4.7.3 Baillie Gifford has out performed the benchmark return by 1.5% and equalled the target return during a year where equity markets fell. The fund in real terms has decreased 25.7% in value but this is not as severe as the fall in the benchmark.
- 4.7.4 Baillie Gifford is just above the benchmark return over the cumulative five year rolling monitoring period by 0.9% although below the target by 6.4%. Baillie Gifford has therefore added real value to the fund over the five year period, even though they are below the target return.

5. Financial Implications

- 5.1 Performance by a Fund Manager will have long-term financial consequences for the Council.
- 5.2 There are no decisions from this report, so there are no immediate financial consequences.

6. Policy and Delegated Authority

- 6.1 Day to day responsibility for Fund Management is delegated to the Head of Finance of Executive Services Department and/or his nominees (SIC 25 July 1996 minute reference 97/96). The Council retains responsibility for appointing Fund Managers and for regularly reviewing and questioning a Fund Managers performance (min ref 97/96). This report provides that opportunity.

7. Conclusions

- 7.1 Baillie Gifford (Capital Fund) under performed the benchmark and the target in 2008/09. Cumulatively over the five-year monitoring period they are below the benchmark return. This is due to their under performance over the past two years, which is in contrast to their long-term steady performance.
- 7.2 Insight (Miscellaneous Fund) under performed the benchmark and the target in 2008/09. Cumulatively over the five-year monitoring period Insight is 1.2% below the benchmark return. This is due to their under performance over the past two years, which is in contrast to their long-term steady performance.
- 7.3 GMO has out performed the benchmark and the target in 2008/09. Cumulatively over the one and a half year monitoring period GMO are also above the benchmark and the target return. This is a great start to their equity mandate during a very difficult investment period.

- 7.4 Baillie Gifford (Miscellaneous Fund) out performed the benchmark return and equalled the target in 2008/09. Cumulatively over the five-year monitoring period they are above the benchmark return although below the target. Over the long-term Baillie Gifford are adding real value to the fund above the market return.
- 7.5 Overall the Council's fund managers have had mixed fortunes in 2008/09. The equity managers have out performed the equity markets but have lost value, as it was an overall negative market place. The bond managers have underperformed their respective markets but have added value to the funds as the bond markets increased in value during the year.

8. Recommendations

- 8.1 I recommend the Council note with satisfaction the performance of Baillie Gifford (Miscellaneous Fund) and GMO (Miscellaneous Fund) in 2008/09.
- 8.2 I recommend the Council note with dissatisfaction the performance of Baillie Gifford (Capital Fund) and Insight (Miscellaneous Fund) in 2008/09.

Date: 20 May 2009

Rep No: F-020-F

Presentation to The Shetland Islands Council

April LaRusse
Graham Jordan

27 May 2009



Presenting team



April LaRusse

Fixed Income



Graham Jordan

Client Service

Mandate and performance summary

Mandate summary and investment restrictions

Miscellaneous Funds



Category	Index	Benchmark Weight (%)	Investment Ranges (%)
UK Government Bonds	FTSE Actuaries 5-15 years Gilt index	60	40 - 80
UK Index-Linked Bonds	FTSE Actuaries All Stocks Index-Linked Gilt index	20	10 - 30
Cash	Sterling 7 Day LIBID	20	10 - 30
Overseas bonds			0 - 20
UK Non-Government Bonds			0 - 30

Portfolio objective

- To outperform the benchmark by 0.5% per annum before fees, over rolling 5 year periods

Mandate summary and investment restrictions

Charitable Trust



Category	Index	Benchmark Weight (%)	Investment Ranges (%)
UK Government Bonds	FTSE A All-stocks Gilts Index	30	10 - 50
UK Non-Government Bonds	Merrill Lynch All-Stocks Sterling Non-Gilt Index	30	10 - 50
Non-Sterling Bonds	JP Morgan World ex UK Govt Bond Index (£)	20	10 - 30
UK Index-Linked Bonds	FTSE A All-stocks Index-Linked Gilt Index	20	10 - 30
Cash			0 - 10

Portfolio objectives

- To outperform the benchmark by 0.5% per annum before fees, over rolling 5 year periods

Summary of performance

Miscellaneous Funds



Performance summary to 31 March 2009 (%)

	Q1 2009	12 months to March 09	12 months to March 08	12 months to March 07	12 months to March 06	12 months to March 05	5 Years	Since Inception*
Portfolio	-1.47	8.24	8.15	2.35	6.68	5.38	6.14	5.91
Benchmark	1.10	9.24	9.56	1.80	6.39	5.08	6.38	5.96
Relative Return	-2.57	-1.00	-1.41	0.55	0.29	0.30	-0.24	-0.05

All figures are gross of fees

Returns for periods greater than 1 year are annualised

Source: Insight Investment

*Inception date 31 March 2001

Fund values

- Net asset value as at 31 March 2009: £40,707,101

Summary of performance

Charitable Trust



Performance summary to 31 March 2009 (%)

	Q1 2009	12 months to March 09	12 months to March 08	12 months to March 07	12 months to March 06	12 months to March 05	5 years	Since Inception*
Portfolio	-4.31	-0.01	5.29	2.37	7.04	6.25	4.15	4.40
Benchmark	-2.03	2.66	6.31	2.15	6.99	5.85	4.77	4.99
Relative Return	-2.28	-2.67	-1.02	0.22	0.05	0.40	-0.62	-0.59

All figures are gross of fees

Returns for periods greater than 1 year are annualised

Source: Insight Investment

*Inception date 7 October 2003

Fund values

- Net asset value as at 31 March 2009: £49,478,840

Portfolio activity

Miscellaneous Funds



Portfolio allocation relative to benchmark (%)

	30 June 2008	30 September 2008	31 December 2008	31 March 2009	Benchmark
UK government bonds	6.7	6.4	-16.4	-24.8	60.0
UK index-linked bonds	-8.9	-9.1	0.3	-2.6	20.0
UK non-government bonds	0.0	0.0	14.7	16.0	0.0
Overseas government bonds	0.0	0.0	0.0	8.9	0.0
Overseas index-linked government bonds	0.6	0.2	0.3	0.0	0.0
Cash	1.6	2.5	1.1	2.5	20.0
Total	0.0	0.0	0.0	0.0	100.0

Portfolio activity

Charitable Trust



Portfolio allocation relative to benchmark (%)

	30 June 2008	30 September 2008	31 December 2008	31 March 2009	Benchmark
UK government bonds	7.7	8.5	-4.9	-11.8	30.0
UK non-government bonds	10.1	8.5	8.9	13.4	30.0
UK index-linked bonds	-10.4	-10.1	1.9	-1.4	20.0
UK non-government index-linked bonds	0.3	0.3	0.3	0.4	0.0
Overseas government bonds	-20.0	-20.0	-20.0	-14.2	20.0
Overseas non government bonds	6.4	6.9	9.7	8.8	0.0
Overseas index-linked bonds	0.6	0.2	0.3	0.0	0.0
Emerging market debt	0.9	0.9	0.9	0.8	0.0
High yield	1.5	1.4	1.0	1.0	0.0
Cash	2.9	3.4	1.9	3.0	0.0
Total	0.0	0.0	0.0	0.0	100.0

Portfolio analysis

Miscellaneous Funds



Sector allocation	Fund (%)	Benchmark (%)
Gilts	36.27	60.59
O/S government	6.69	0.00
Government index-linked	17.59	19.41
Supranationals	16.21	0.00
CDS	19.84	20.00
Cash*	3.39	0.00

Duration contribution	Fund (yrs)	Benchmark (yrs)
0-5 years	1.18	0.11
5-7 years	0.46	0.92
7-15 years	0.35	3.78
15-25 years	1.6	0.75
25 years +	4.29	1.08
Total	7.87	6.65

Yield

Fund (%)	Benchmark (%)
2.3	2.18

*Includes unsettled trades and forward FX
Data as at 15 May 2009
P9075

Portfolio analysis

Charitable Trust – UK portfolio



Sector allocation	Fund (%)	Benchmark (%)
Financials	15.35	12.65
Gilts	29.59	38.24
O/S government	5.10	0.00
UK index-linked	22.64	24.26
Industrials	11.71	6.99
Securitised	5.12	4.00
Supranationals	14.96	10.86
Utilities	2.29	3.01
Swaps	-0.89	0.00
iTraxx	-0.10	0.00
Futures	-9.27	0.00
Cash	3.54	0.00

Duration contribution	Fund (yrs)	Benchmark (yrs)
0-5 years	1.28	0.71
5-7 years	0.14	0.33
7-10 years	0.04	0.98
10-15 years	0.78	1.12
15-25 years	2.03	2.57
25 years +	5.73	3.05
Total	10.02	8.79

Yield

Fund (%)	Benchmark (%)
5.21	3.28

Portfolio activity

Charitable Trust – Overseas portfolio



Portfolio summary	Fund (%)	Benchmark (%)
Financials	6.66	0.00
Government conventionals	76.59	100.00
Industrials	6.27	0.00
Supranationals	4.10	0.00
Utilities	1.07	0.00
Cash	5.31	0.00

Country breakdown	Fund (%)	Benchmark (%)
Australia/New Zealand	0.44	0.00
Europe	52.74	40.59
Japan	15.68	33.40
UK	1.39	0.00
US	29.72	25.57

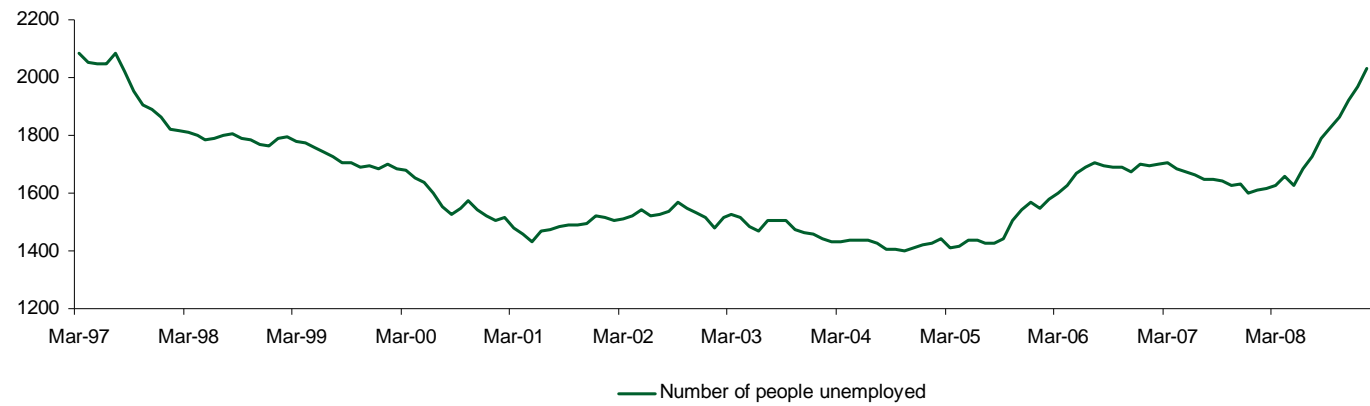
Yield	Fund (%)	Benchmark (%)
	2.87	2.05

Duration	Fund (%)	Benchmark (%)
	7.48	6.08

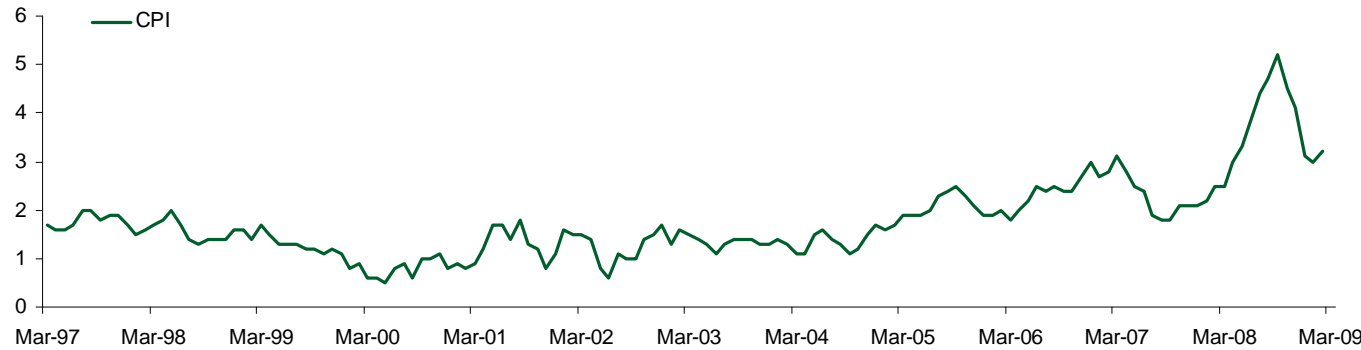
Investment summary

UK Economy

UK unemployment

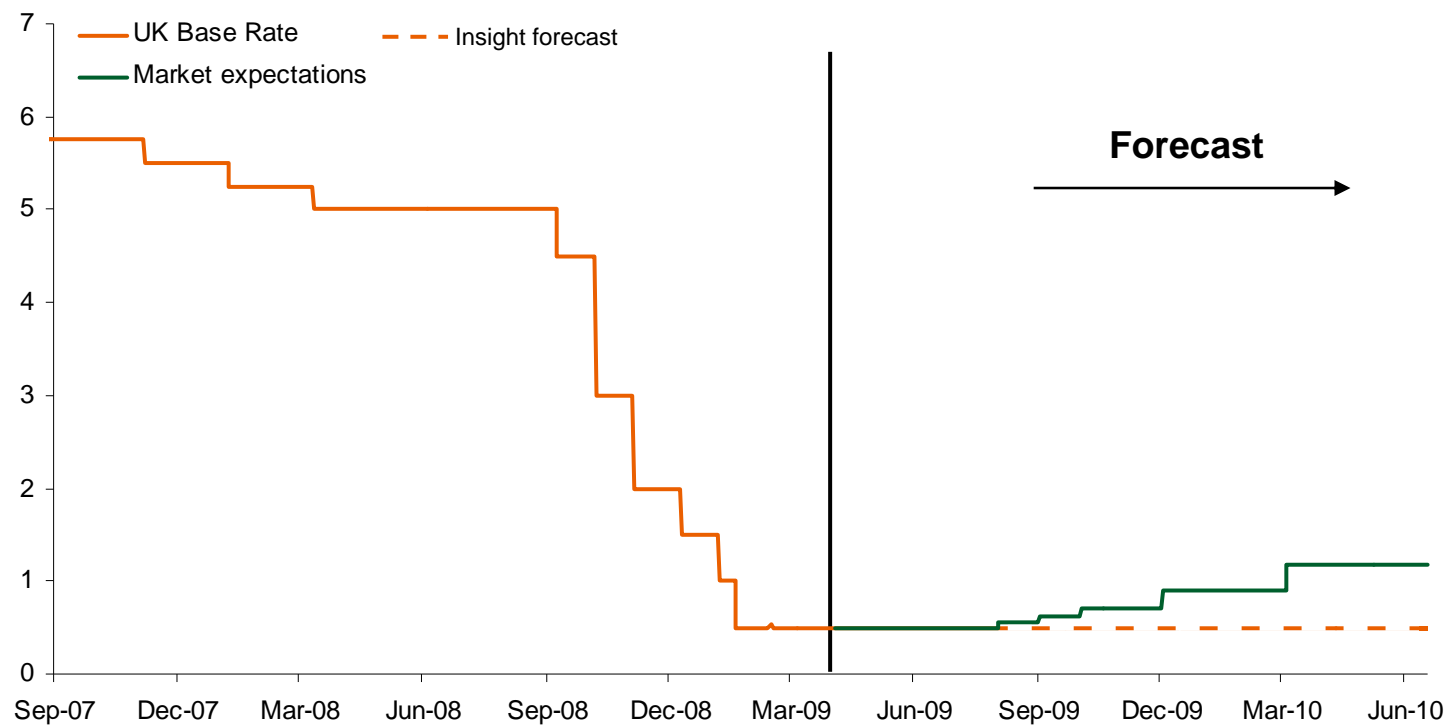


UK Inflation - CPI measure (year on year %)



UK interest rates

BOE base rate (%)

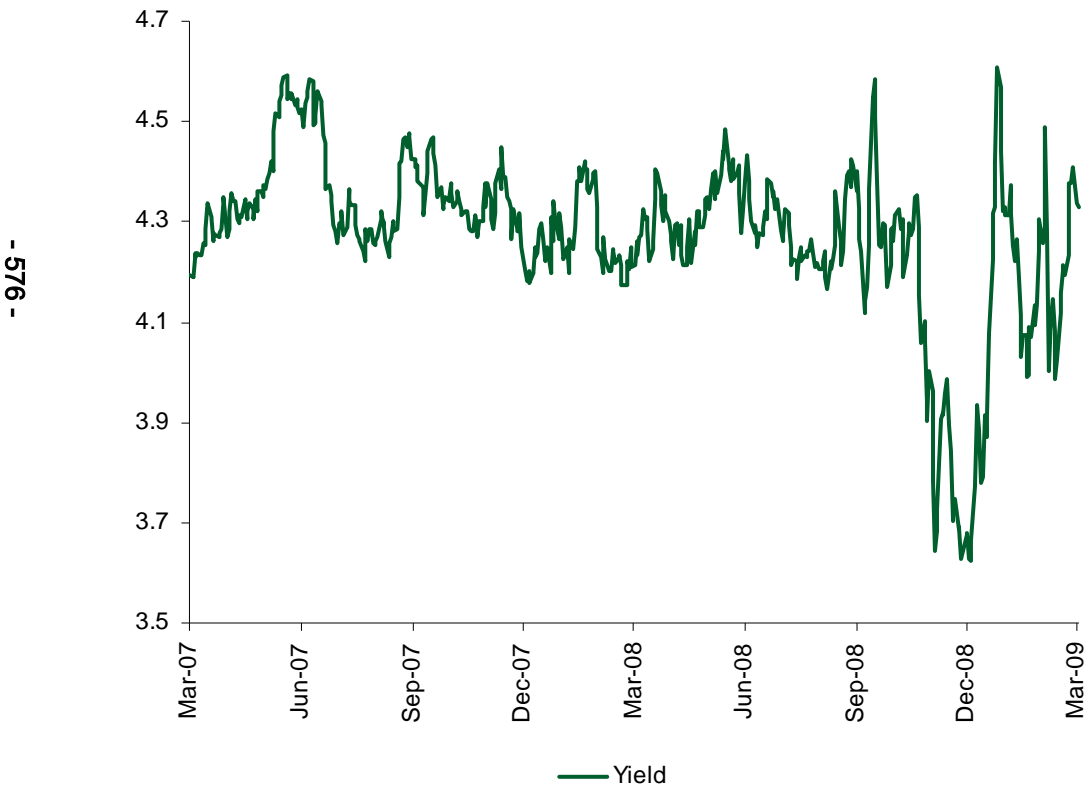


Source: Bloomberg

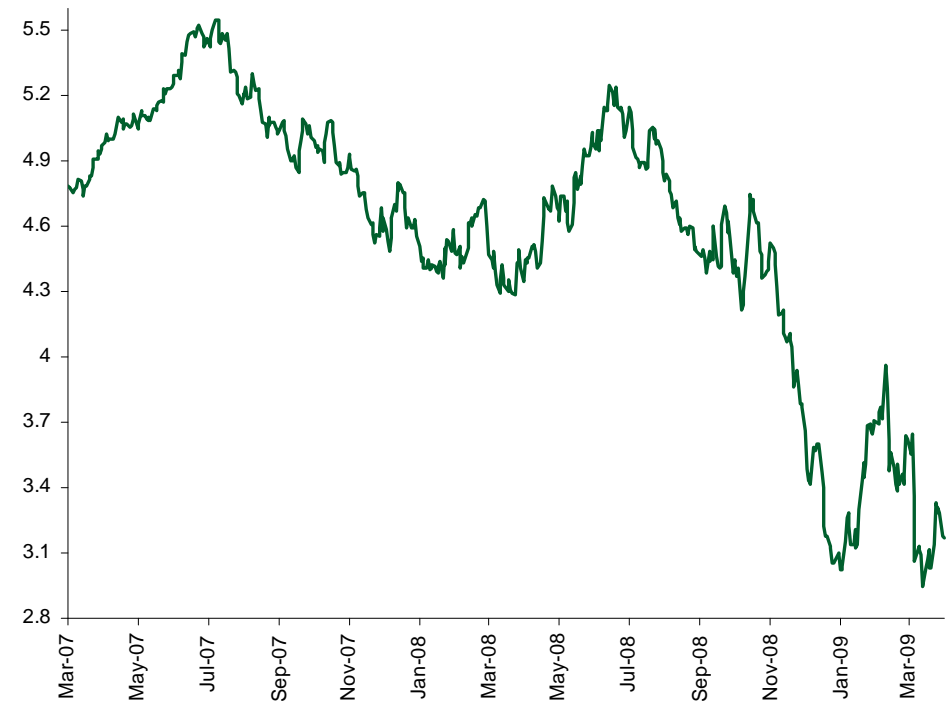
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Opposite extremes along yield curve

Historic yield of 2055 gilt (%)



10 year gilt yield (%)



Source: Bloomberg

UK 20 yr Conventional Gilt yields (%)



- Range bound for a decade.
- Recently volatile given economic uncertainty
- Expensive end of the range

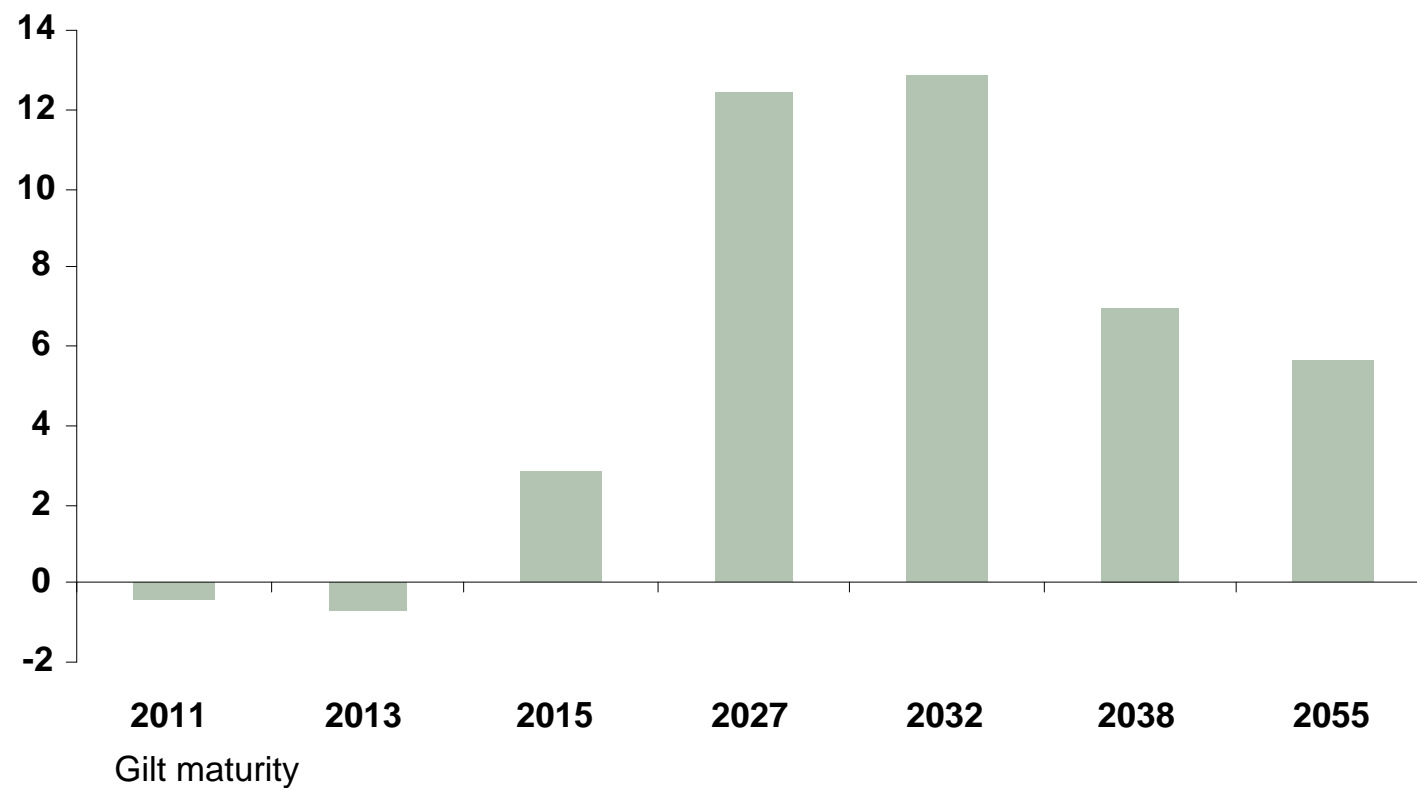
Source: ???

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Gilt market: post Q.E.

Price changes: 4th to 19th March 2009

Price change as (%)



Greece, Germany and Italy 10 year yields

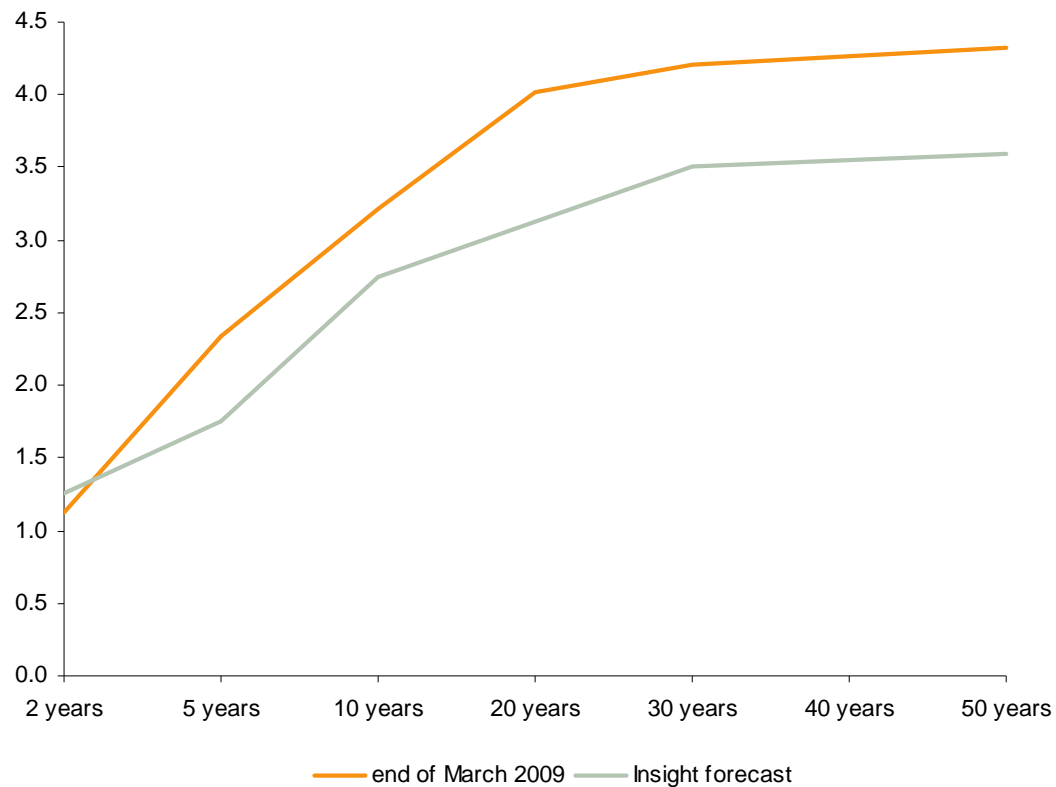


Market allocation

UK government bonds



UK government yield curve vs Insight forecasts (%)

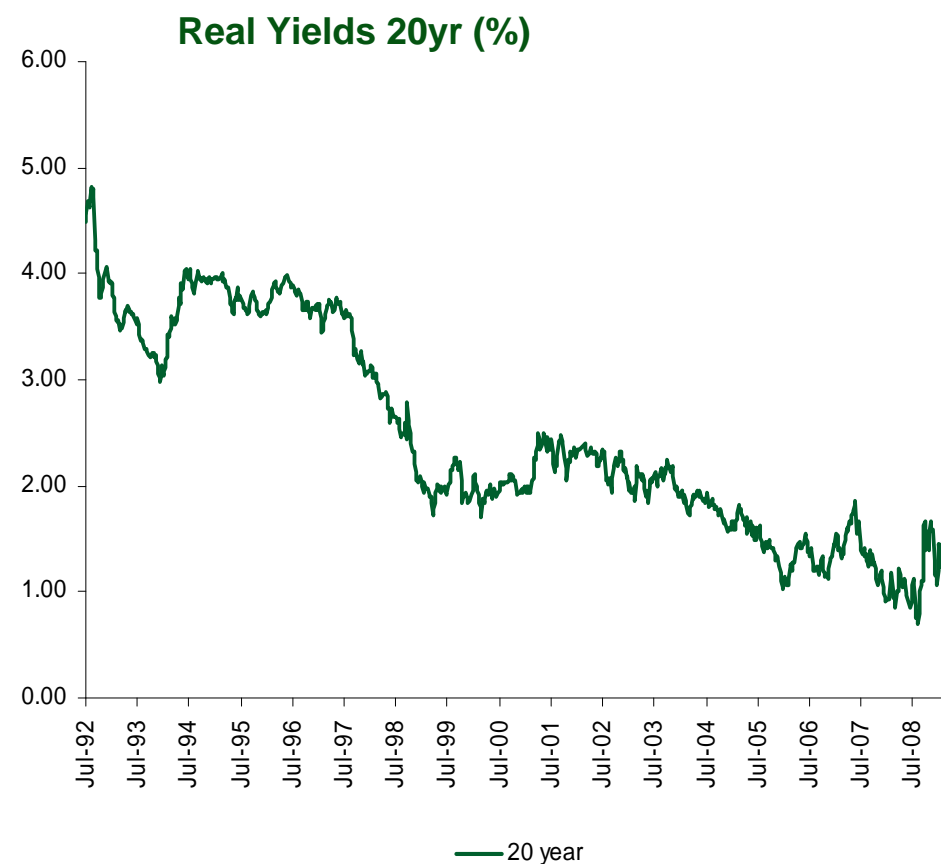
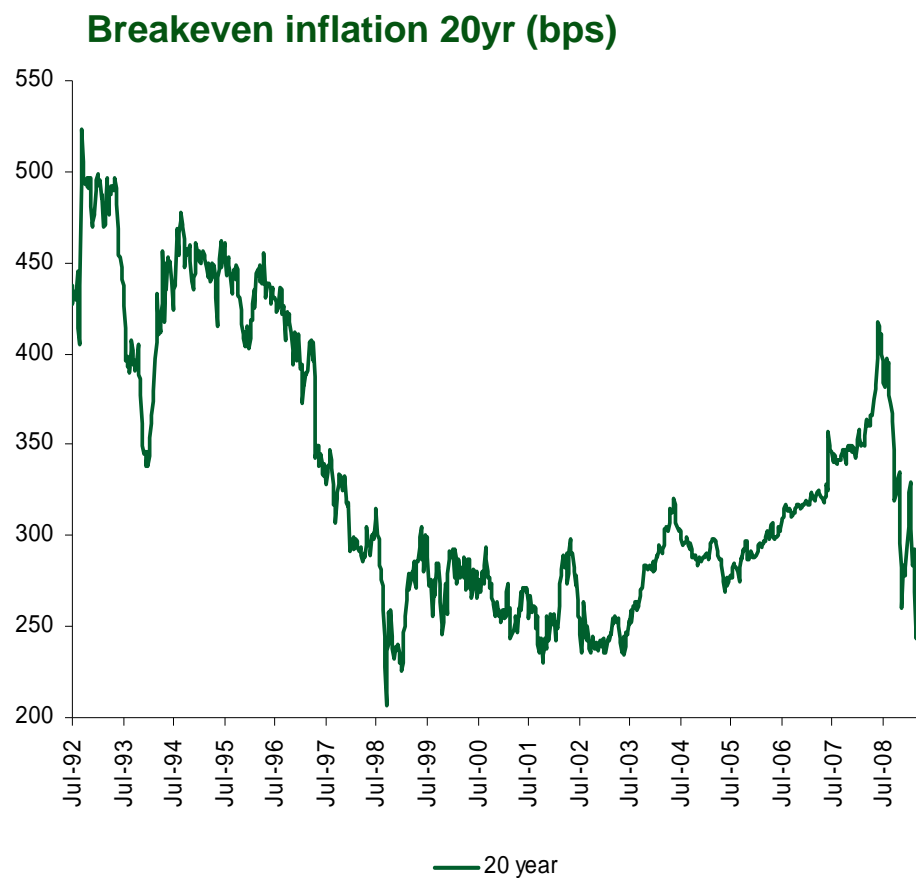


- Expect rally in bonds – long duration
- Search for yield flattens the yield curve

Source: Bloomberg and Insight Investment

UK inflation rate (bps)

- 581 -

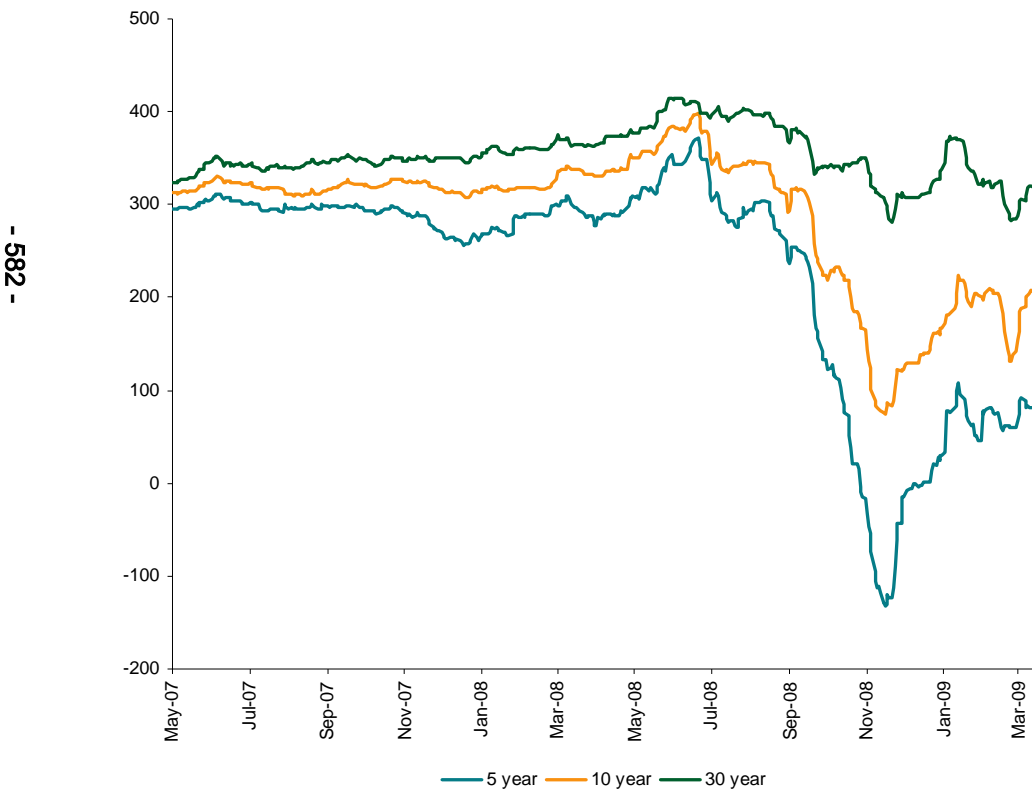


Source: Bloomberg

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UK index linked bonds

UK 5, 10, 30-year breakeven inflation rate (bps)

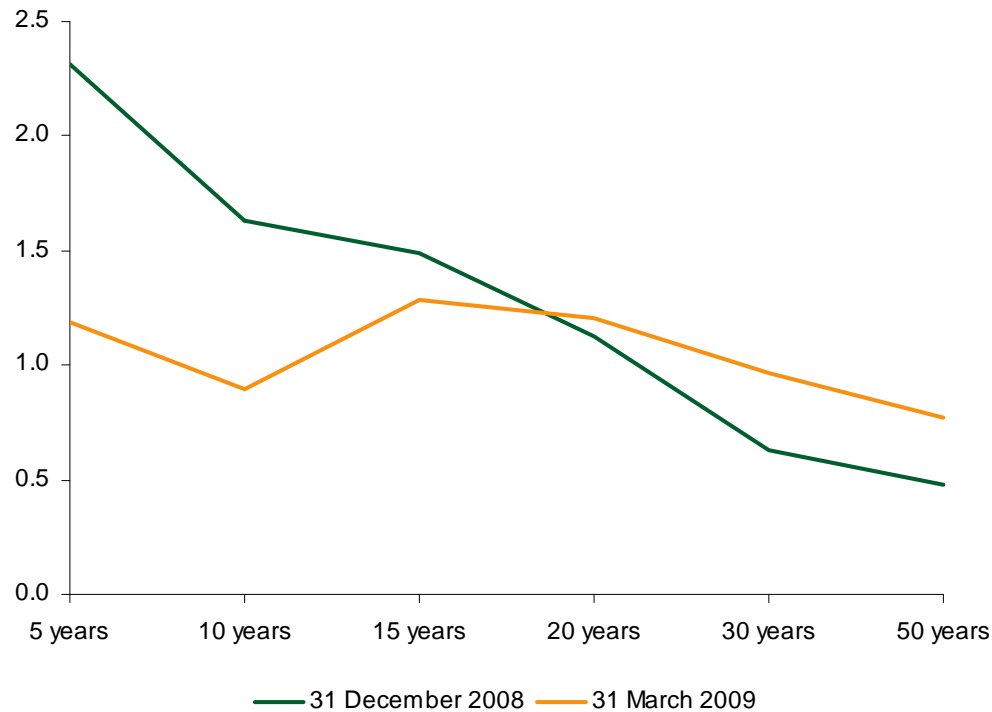


- Breakeven declined in Q4 on economic gloom
- Bounced in Q1 on hope

Source: Bloomberg

UK index linked bonds

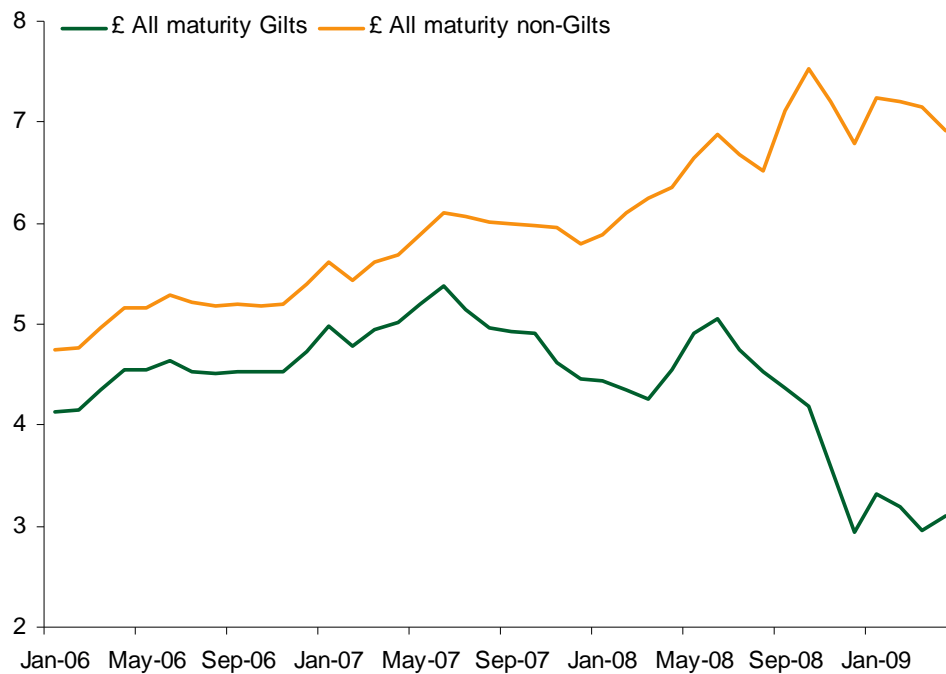
UK index linked real yield curve (%)



- Reflation/economic recovery trade
- Front end benefits from poor short term growth outlook

Source: Bloomberg

Sterling all maturity Gilt yields vs. Corporate yields (%)



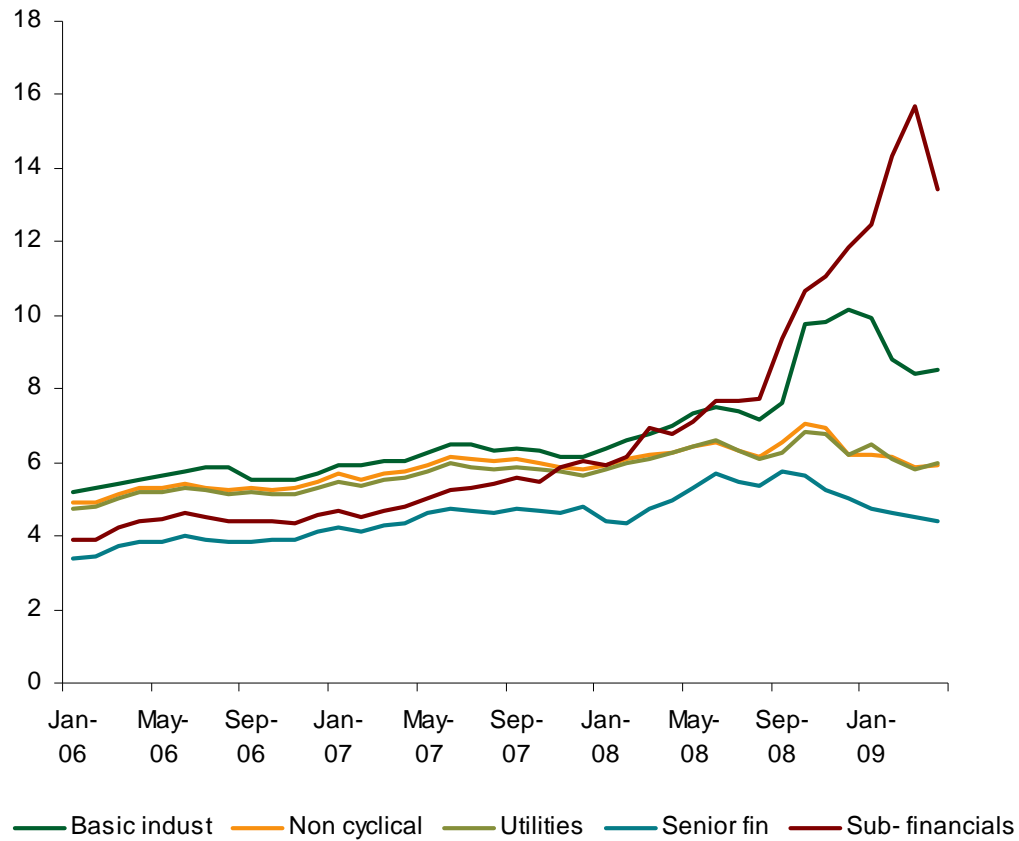
- Credit starting to stabilise
- Gilts rally on Q.E.

Source: Bloomberg

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UK corporate bonds: sectors

Yield (%)

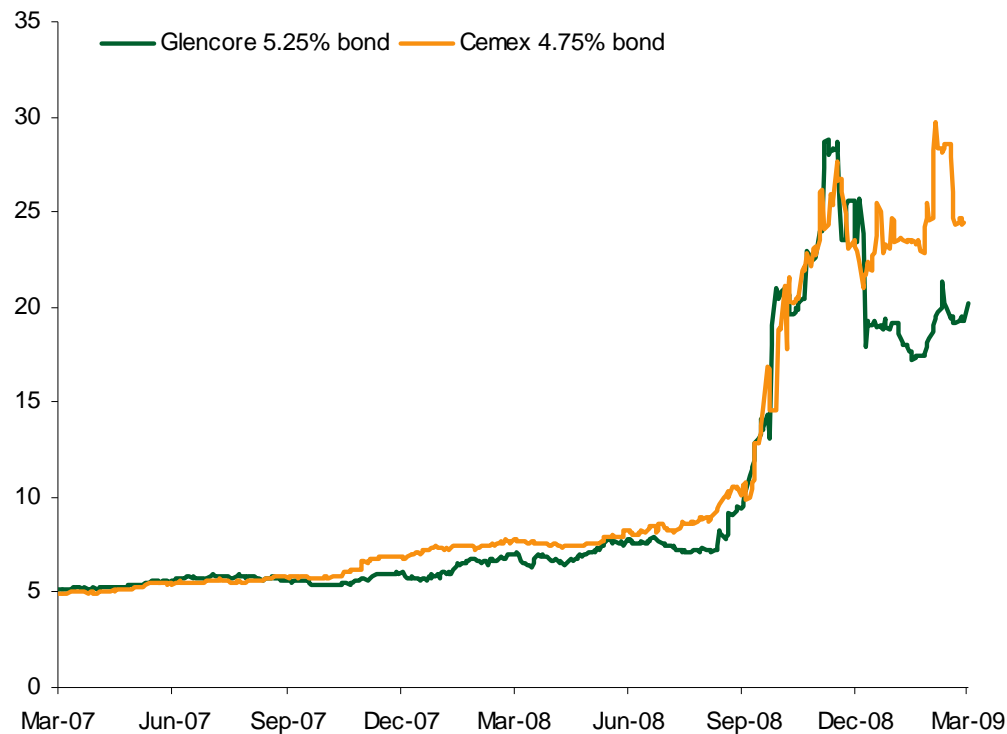


- Financials still under pressure
- Other sectors show signs of stabilisation

Source: Barclays Capital

UK corporate bonds: stocks

Glencore and Cemex bonds historical yields (%)



- Glencore

- market leadership in commodities trading
- compelling valuation vs sector
- strong liquidity position and securing medium term financing
- commodity price improvements

- Cemex

- leading global cement company
- barriers to entry underpin future income
- government infrastructure spends

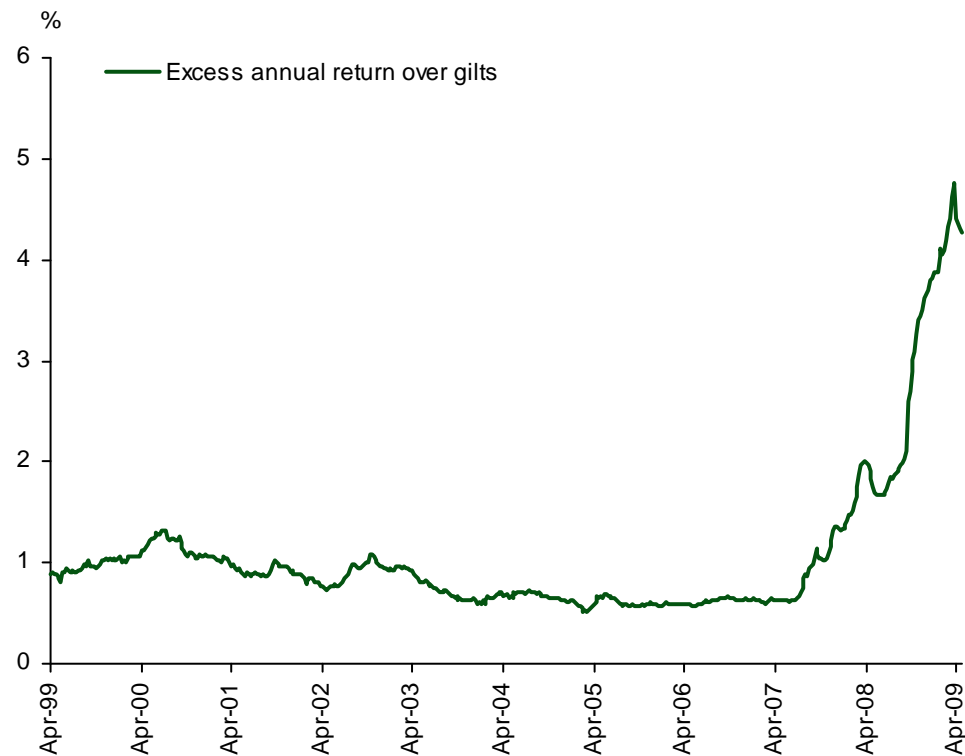
Source: Bloomberg

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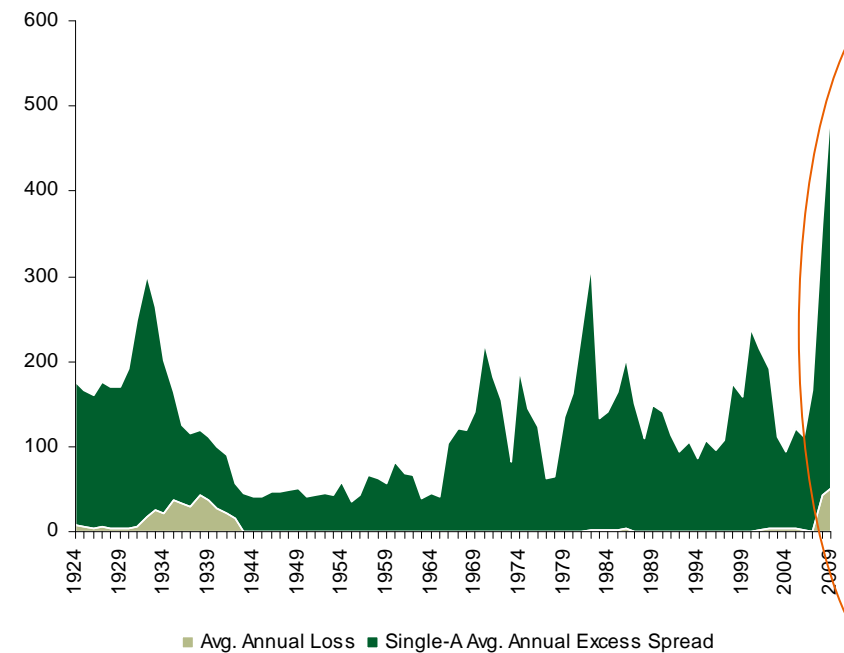
The reward for owning corporate bonds (single "A" rated)



10 years of history



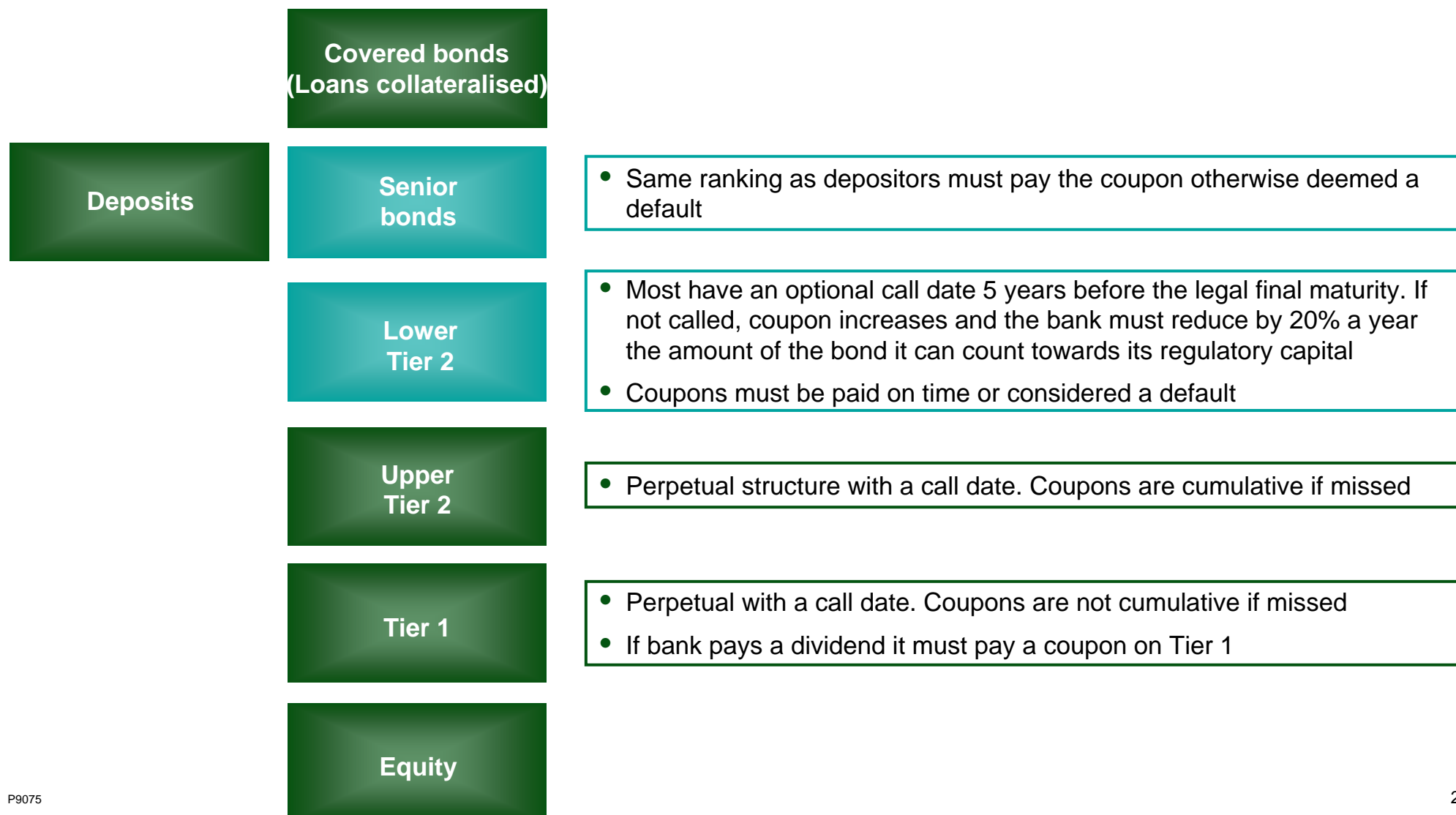
85 years of history



Source: Bloomberg, Moodys

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Bank capital structure



UK fixed income

Q1 2009 Performance attribution



	What we did...	What happened?	Impact
Market Allocation	<ul style="list-style-type: none"> Maintained O/W in credit vs gilts and index linked Added O/W in long US bonds Maintained O/W in selected HY, Loans and EMD 	<ul style="list-style-type: none"> Breakeven inflation little changed, but volatile - trading a 100bps range Gilts outperformed US bonds and kept pace with European bonds IG credit underperformed gilts HY, Loans and EMD all outperformed investment grade credit and gilts 	<ul style="list-style-type: none"> O/W in US neutral over period O/W in IG credit a small negative HY, Loans and Emerging Market exposure small positive
Duration and Curve	<ul style="list-style-type: none"> Long duration positions increased as strategic, tactical and momentum factors all positive Long positions focused on 30-50 year areas in UK and US Significant underweight in 5-25 year area of UK yield curve 	<ul style="list-style-type: none"> Global bond yields rose as risk assets show some stability Concerns over government issuance were partly offset by QE buyback announcements in UK and US BoE buybacks focused on 5-25 year area 	<ul style="list-style-type: none"> Duration impact a small negative Yield curve was a substantial negative BoE focus on 5-25 year maturities left longer and shorter dated gilts with little demand in the short term
Credit Strategy	<ul style="list-style-type: none"> Small long in IG credit spread duration Risk hedged tactically with iTraxx Main CDS and iTraxx subordinated bank CDS Improved the quality of the bank holdings by selling subordinated paper in favour of LT2 and Senior bank paper Bought selected BBB rated, cash flow positive corporates such as WPP and Next In new issues, added telecom, utilities, media and publishing companies at attractive yields Gradually increasing Media weight to O/W, buying quality, non-cyclical companies 	<ul style="list-style-type: none"> Subordinated financials were again the underperformers with UT2 and T1 the hardest hit Some European banks started buying back subordinated debt, or exchanging for senior bonds Basic industries issuers rallied as commodities stabilised New issuance increased, with many issues coming at attractive levels Credit derivatives lagged physical bond markets ABS, HY and Loans stabilised 	<ul style="list-style-type: none"> Exposure to financials remains a drag on relative performance No exposure to defaulting companies in investment grade U/W autos a positive O/W telecoms a positive Positive impact from basic industrials HY, Loan and EMD positions small positive ABS a smaller positive after a weak close to the quarter
Security Selection			
Currency Selection	<ul style="list-style-type: none"> Neutral 	<ul style="list-style-type: none"> NZD and AUD both weakened as interest rates were cut and commodity prices fell SKR fell on concerns about the economy and banking exposure to the Baltic region Yen weakened, with economic concerns outweighing risk aversion USD volatile. 	<ul style="list-style-type: none"> Neutral

UK fixed income

Q2 2009 Investment outlook

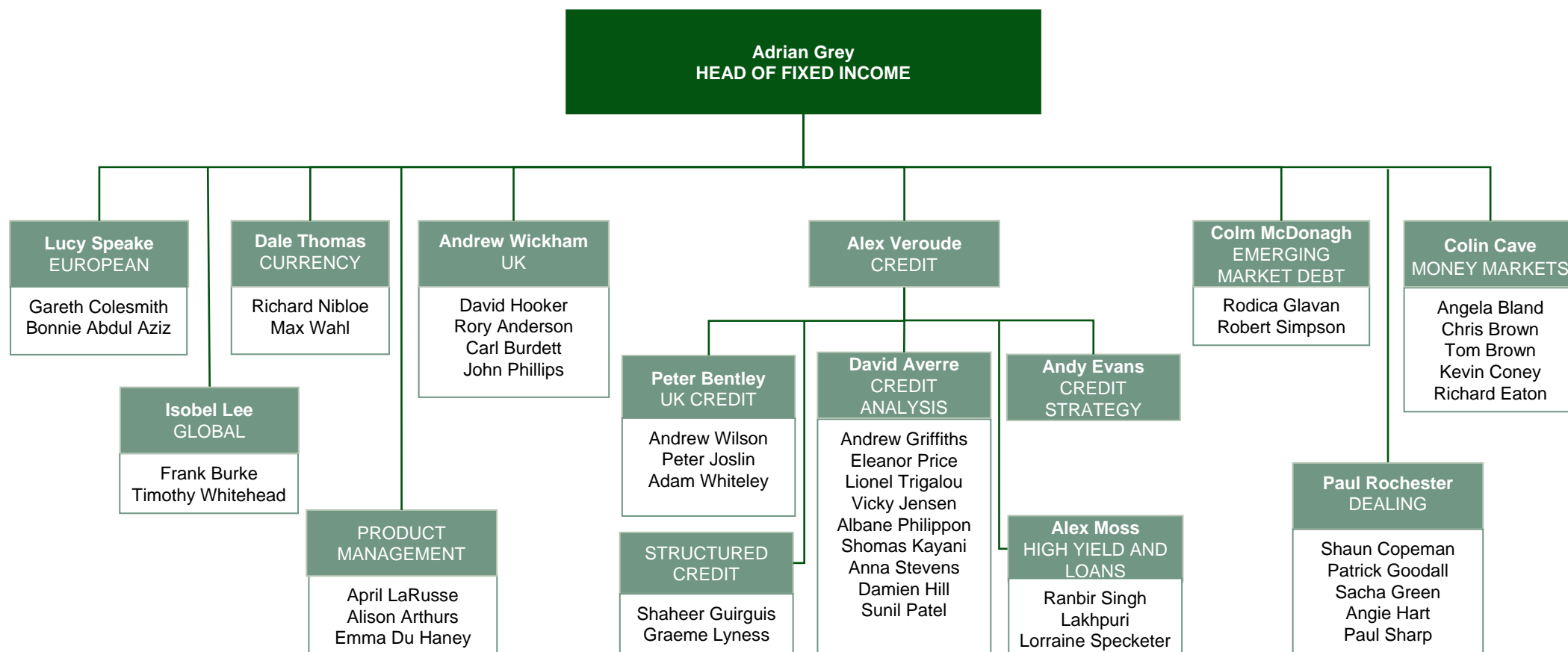


	Investment themes	Portfolio strategy
Market Allocation	<ul style="list-style-type: none"> IG credit offers strategic value versus government bonds US bonds offer value relative to gilts, though QE is a support for both markets The significant spread widening in EMD, Loans and HY makes these markets increasing attractive on a stock by stock basis Breakeven inflation already prices in an inflationary outcome for the UK 	<ul style="list-style-type: none"> O/W IG credit relative to government bonds Maintain overweight in long dated US bonds Maintain selected EMD, loan and HY exposure Neutral in index linked vs gilts, but prefer IG credit to both
Duration and Curve	<ul style="list-style-type: none"> Official rates have reached the bottom in most major markets and central banks are start taking unconventional measures – i.e. QE Our strategic forecasts are for lower yields in UK, US and Europe, as deflation scares outweigh concerns over inflation BoE initial QE focus on 5-25 year maturities has destroyed gilt market liquidity in other areas – expect this to change over time Flatter UK yield curves are a possibility as interest rates remain low for a prolonged period and LDI investors switch from swaps to gilts 	<ul style="list-style-type: none"> Long duration, with strategic, tactical and momentum factors all positive in the UK UK yield curve exposure remains outside the BoE QE band, as the 5-25 year area will suffer when the programme comes to an end Long duration in US to partially diversify our position
Credit Strategy	<ul style="list-style-type: none"> Some stability emerging in IG credit as equities recover from their lows Strategy remains to own senior and LT2 bank debt in issuers that are either well capitalised or are “too big to fail” in US, UK and Europe Expecting to see more banks offering to exchange Tier 1, UT2 and LT2 bank bonds into Senior bonds. This will be helpful to sentiment. New issue market providing a better tone and much needed liquidity QE in corporate bonds (part of the BoE programme) will provide a back-stop bid to the market The next phase of the credit crunch remains a move from liquidity crisis to a deterioration in credit fundamentals We are forecasting a rise in default rate, though this is now largely priced into the investment grade market 	<ul style="list-style-type: none"> Continue adding “liquidity premia” assets with strong credit fundamentals Using new issuance to add to credit exposure in telecoms & utilities Looking to add to specific deeply discounted BBB bonds with strong cash flow Keep offsetting iTraxx index shorts and focus on adding alpha in selected short dated cash bonds Add risk in selected one year IG and HY names with strong cash positions Overweight prime RMBS
Security Selection		
Currency Selection	<ul style="list-style-type: none"> Long term theme of weaker commodity currencies and a stronger JPY 	<ul style="list-style-type: none"> Looking to go overweight JPY and CHF in Libor plus funds Looking to go underweight AUD, NZD and EUR in Libor plus funds

Appendix

Investment process

Specialist teams



Source: Insight, as at May 2009

Thank you

CONTACT

Graham Jordan

PHONE

020 7321 1725

EMAIL

graham.jordan@insightinvestment.com

Notes



Please note:

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- Telephone calls may be recorded.

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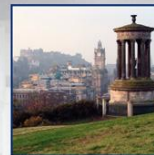
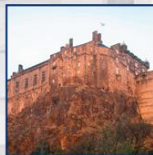
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- Notes for clients and prospects of Insight Investment Funds Management Limited: Issued by Insight Investment Management (Global) Limited, on behalf of . Insight Investment Funds Management Limited, Reg. No. 1835691. Insight Investment Management (Global) Limited, Reg. No. 00827982.
- Notes for clients and prospects of Clerical Medical Investment Group Limited: Issued by Insight Investment Management (Global) Limited on behalf of Clerical Medical Investment Group Limited. Clerical Medical Investment Group Limited, Reg. No. 03196171. Insight Investment Management (Global) Limited, Reg. No. 00827982.
- Notes for clients and prospects of Clerical Medical Managed Funds Limited: Issued by Insight Investment Management (Global) Limited on behalf of Clerical Medical Managed Funds Limited. Insight Investment Management (Global) Limited, Reg. No. 00827982. Clerical Medical Managed Funds Limited, Reg. No. 01580284.



Shetland Islands Council Capital & Miscellaneous Funds

27th May 2009

Anthony Tait
Tom Wright



- Stock markets stage a recovery in 2009 following a terrible year for equities
- Bond markets switched from fearing inflation to deflation
- Central bank action seems to have worked – but at what long term cost?
- Government bonds performed well as investors sought safety – they now look relatively expensive
- Indiscriminate selling left many high quality businesses trading on low valuations

Performance to 31st March 2009

	Fund	Benchmark	Difference
1 Year	12.6	13.5	-0.8
5 Years (%p.a.)	6.2	6.9	-0.6
10 Years (% p.a.)	5.5	5.8	-0.3

Objective: To achieve a rate of return 50 basis points per annum above a benchmark of 90% 5-15 year gilt index and 10% Local Authority 7 day call index, over rolling 5 year periods.

Source: WM Performance Services/Baillie Gifford

- Holdings in non-government bonds issued by the European Investment Bank, HSBC and Barclays performed poorly as the banking crisis took hold
- Holdings in longer dated bonds – which should do better as interest rates fall – underperformed as the government's Quantitative Easing program did more to support medium and shorter dated bonds

Performance to 31st March 2009

	Fund	Benchmark	Difference
1 Year	-25.7	-26.7	+1.5
5 Years (%p.a.)	2.3	2.1	+0.2
Since Inception (%p.a.)	1.4	0.1	+1.3

Objective: To outperform the benchmark return by 1½% per annum, net of fees, over rolling 5 year periods

Source: WM Performance Services/Baillie Gifford

What Hurt?

- Absolute returns were very poor as the financial crisis spread beyond banks into the wider global economy
- Exposure to mining/global growth stocks such as Schlumberger. We hold nothing in the “majors” BP or Exxon which did much better

What Helped?

- Few holdings in the banking sector – nothing in HBOS, Barclays, Lehman, AIG etc.
- Steady growers – Bunzl, Tesco, Reed Elsevier

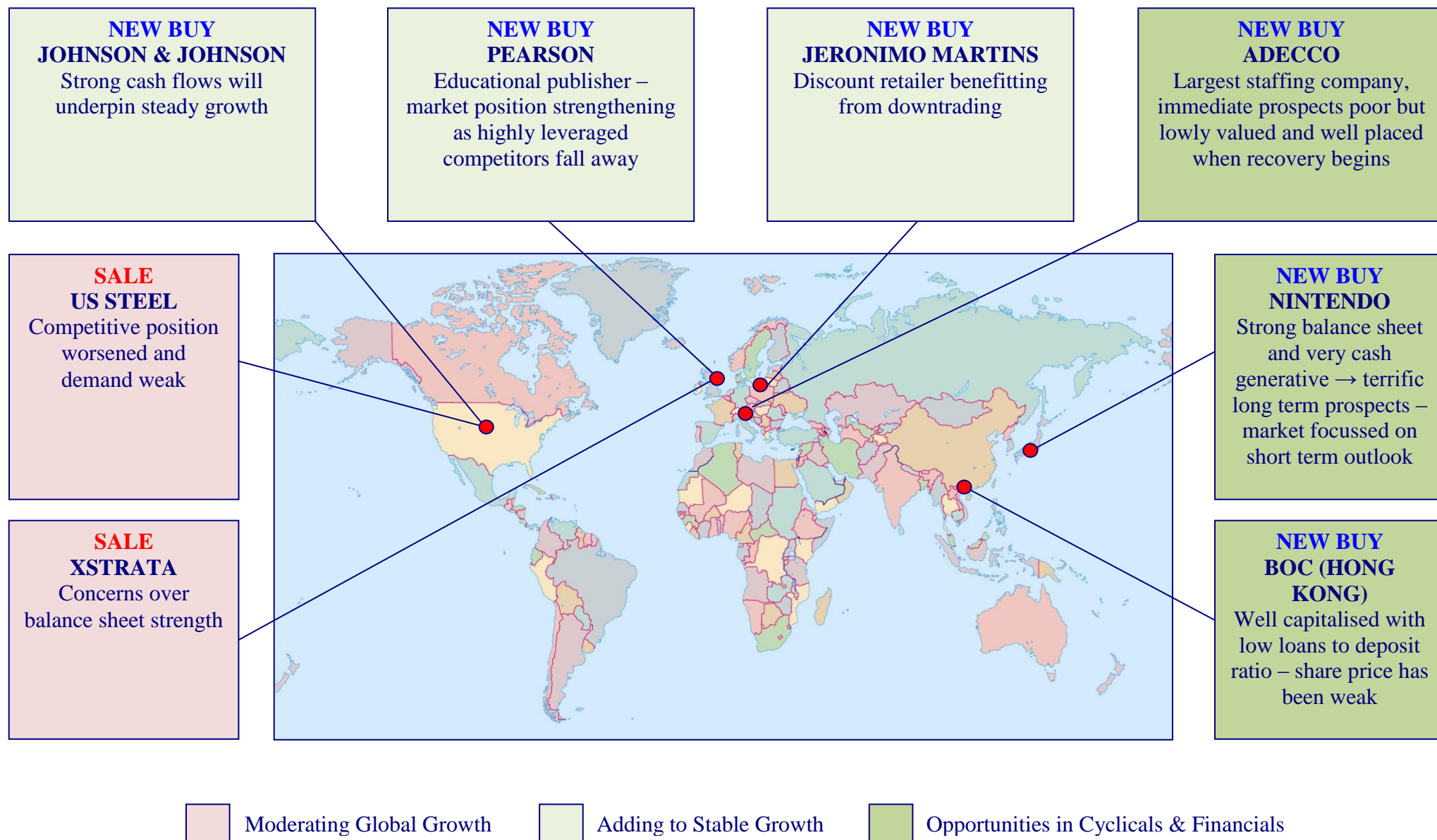
Bonds

- Government bonds now offer very low yields and little protection against a return of inflation
- Significant levels of supply to fund government borrowing likely to depress future returns

Equities

- Recent rally too optimistic? Growth in the West likely to be subdued
- Opportunities in Emerging Markets and in those companies exposed to them

Recent Activity



- Oils – prefer E&P and service companies to “majors”
 - BG Group, Cairn Energy, Wood Group

- Banks – still wary as huge uncertainties remain
 - Survivors – Svenska Handelsbanken, Standard Chartered – should prosper
 - Opportunities in insurance: Berkshire Hathaway, Progressive, Lloyd’s underwriters

- Long term growth businesses trading on low valuations
 - Nestlé, L’Oreal, Walgreen

Miscellaneous Fund	31 Mar 08	31 Mar 09	12 May 09
	%	%	%
UK Equities	70.1	68.3	67.8
Overseas	29.9	31.7	32.2
Total	100.0	100.0	100.0
Total Value	£69,542,574	£51,613,110	£57,682,783

Capital Fund	31 Mar 08	31 Mar 09	12 May 09
	%	%	%
Bonds	89.3	89.3	89.1
Cash & Deposits	10.7	10.7	10.9
Total	100.0	100.0	100.0
Total Value	£71,700,135	£65,498,756	£64,206,571

- Fund management partnership, based in Edinburgh
- Long term investment approach
 - Managers of Capital Fund since 1986
 - Miscellaneous Fund since 2001
- Independence → stability which benefits our clients
 - Looking for opportunities in current volatile markets
 - Continuing to hire through downturn

GMO

North America | Europe | Asia-Pacific

Shetland Islands Council

27th May 2009

Portfolio Review

Presenting Team



Simon Harris, Partner, Head of Investment

Mr. Harris heads the UK investment team. He joined GMO in London in 1989 after completing a BSc in Mathematics from The City University (London). Mr. Harris is a Fellow of the Securities Institute.



Paul Bostock, Managing Director

Dr. Bostock is managing director of GMO in London and was a co-founder of GMO's London office in 1987. He is responsible for the investment activities and is actively involved in the firm's research program. Prior to joining GMO, he was a quantitative analyst at Baring Brothers. Dr. Bostock holds a BA and a DPhil degree in Physics and Elementary Particle Physics from Jesus College, Oxford University.



Nicholas Burgoyne, Director, Client Relationship Management

Mr. Burgoyne is a client relationship manager. Prior to joining GMO in London in 2004, he worked for 30 years in London's financial sector as both a portfolio manager and in client services. Mr. Burgoyne has an MBA from the Open University.

GMO Overview

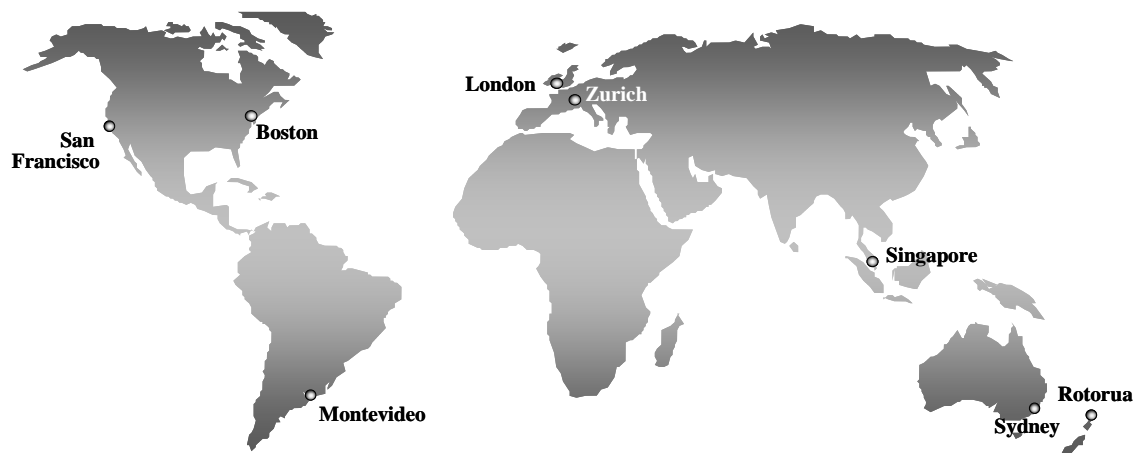
- Global firm - private partnership, investment management is sole business
- Institutionally focussed business that has been in the UK since 1987 with a long-serving investment team
- Quantitative approach that offers rigorous and emotion free decision making

Assets in excess of £55 billion

- £47 billion in equities
- £8 billion in fixed income
- £19 billion in asset allocation*
- £6 billion in absolute return strategies*

People

- 102 investment professionals
- More than 400 employees worldwide
- 43 active partners



* Asset allocation and absolute return assets are accounted for within underlying strategies and should not be double-counted.

Represents assets from both GIPS and non-GIPS compliant firms. There are two GIPS compliant firms. The first is Grantham, Mayo, Van Otterloo & Co. LLC ("GMO"), an independent investment adviser registered under Investment Advisers Act of 1940. GMO's accounts are managed by investment management offices in Boston, MA and Berkeley, CA. GMO has total assets of \$72,500,844,800 (USD). The second firm is defined as GMO UK Limited. GMO UK was established to manage mandates primarily for UK and other European clients. GMO UK is authorized and regulated by the Financial Services Authority in the United Kingdom. GMO UK firm assets are \$2,437,127,672 (USD).

As of 31/03/09

UK Sample Clients

Pension Funds, Sub-Advisory, Charities And Endowments

BOC

Centrica

The Cheshire Pension Fund

Cornwall County Council

Corpus Christi College, Oxford

Cumbria County Council

EDS

FMC

Halliburton

HSBC

John Laing

Jones Lang LaSalle

Kings College, London

London Borough Of Tower Hamlets

M&S Money

Motorola

NCR (Scotland)

Pipeline

Rolls-Royce

Shetland Islands Council

Uniq

Unisys

Winterthur Life

Note: Clients listed here were chosen as generally representative of the types of clients that comprise GMO's primary client base (Pension Funds, Educational Endowments, Sub-Advisers, Foundations and International Organizations) and were not chosen based on performance-related criteria. It is not known whether the listed clients approve or disapprove of GMO or the advisory services provided.

As at 31/03/09
Source: GMO

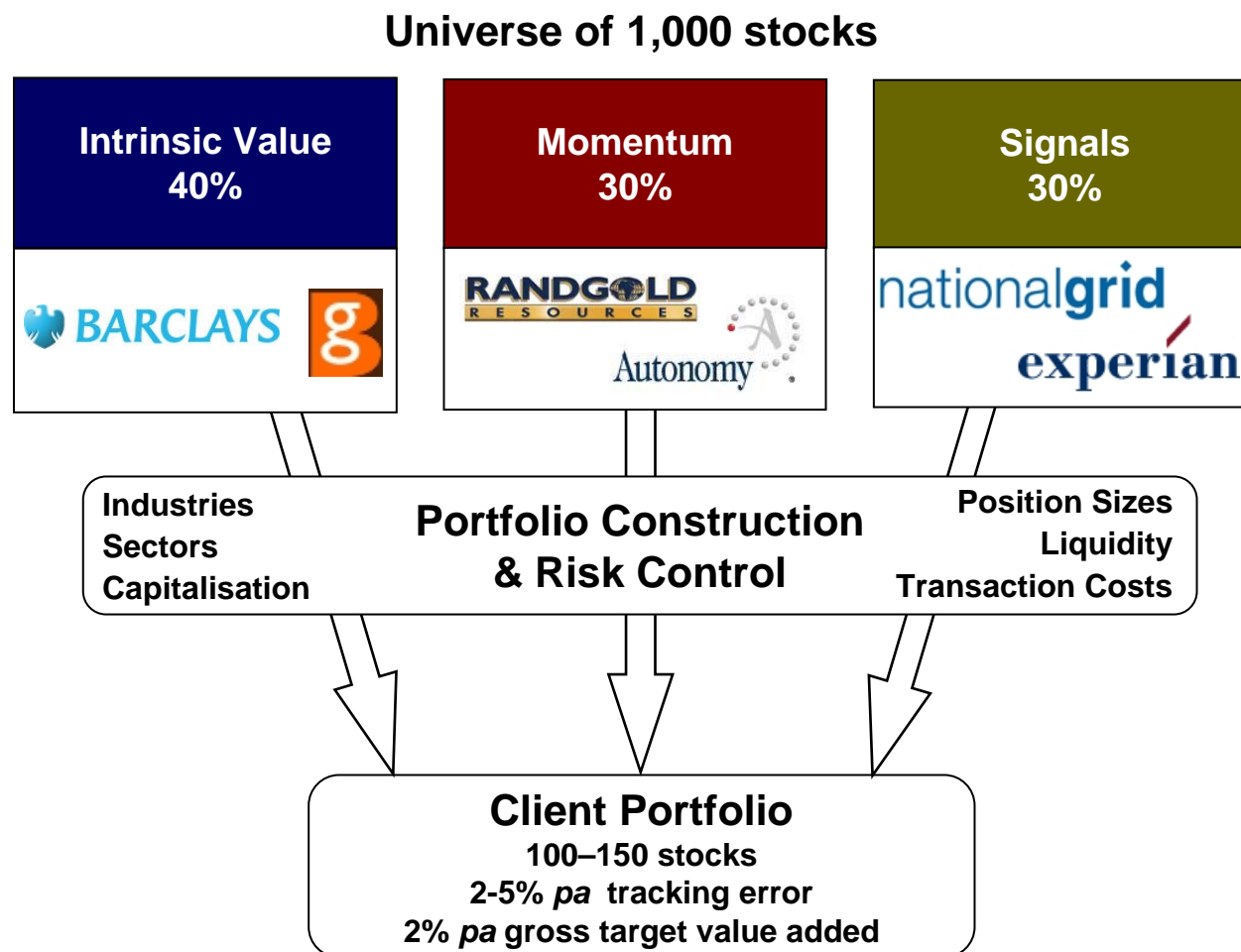
Agenda

- UK EQUITIES
 - Performance Review
 - Outlook and Portfolio Positioning
 - Process Evolution and Research
- WORLD EX-UK EQUITIES
 - Performance Review
 - Outlook and Portfolio Positioning

UK EQUITIES

UK Equity Core Strategy

Transparent Investment Process



As at 31 March 2009
Source: GMO

UK EQUITIES
Performance Review
Up to 31st March 2009

Shetland Islands Council

Performance data in GBP, Net of fees and expenses as at 31st March 2009

Investment	Month	Quarter	YTD	Annualized			Since Inception*	Market Value (M)	% of Account
				1 Year	3 Year	5 Year			
U.K. Equity Core (08/24/2007)	3.31 %	-7.60 %	-7.60%	-24.95 %	N/A %	N/A %	-20.20 %	32.9	57.2%
<i>FTSE All-Share Index</i>	3.28	-9.08	-9.08	-29.33	N/A	N/A	-23.04		
Value Added	0.03	1.48	1.48	4.38	N/A	N/A	2.84		
Domestic Equity (08/24/2007)	3.31	-7.60	-7.60	-24.95	N/A	N/A	-20.20	32.9	57.2
World ex-U.K. Equity (08/24/2007)	6.21	-11.84	-11.84	-17.90	N/A	N/A	-14.30	24.6	42.8
<i>FTSE World ex-U.K. Index</i>	8.20	-10.69	-10.69	-19.10	N/A	N/A	-14.56		
Value Added	-1.99	-1.15	-1.15	1.20	N/A	N/A	0.26		
International Equity (08/24/2007)	6.21	-11.84	-11.84	-17.90	N/A	N/A	-14.30	24.6	42.8
Total Equity (08/24/2007)	4.53	-9.46	-9.46	-22.09	N/A	N/A	-17.81	57.5	100.0
Total Asset Allocation (08/24/2007)	4.53	-9.46	-9.46	-22.09	N/A	N/A	-17.81	57.5	100.0
<i>Policy Benchmark **</i>	5.25	-9.68	-9.68	-25.29	N/A	N/A	-19.66		
Value Added	-0.72	0.22	0.22	3.20	N/A	N/A	1.85		

* Periods of less than a year are not annualized

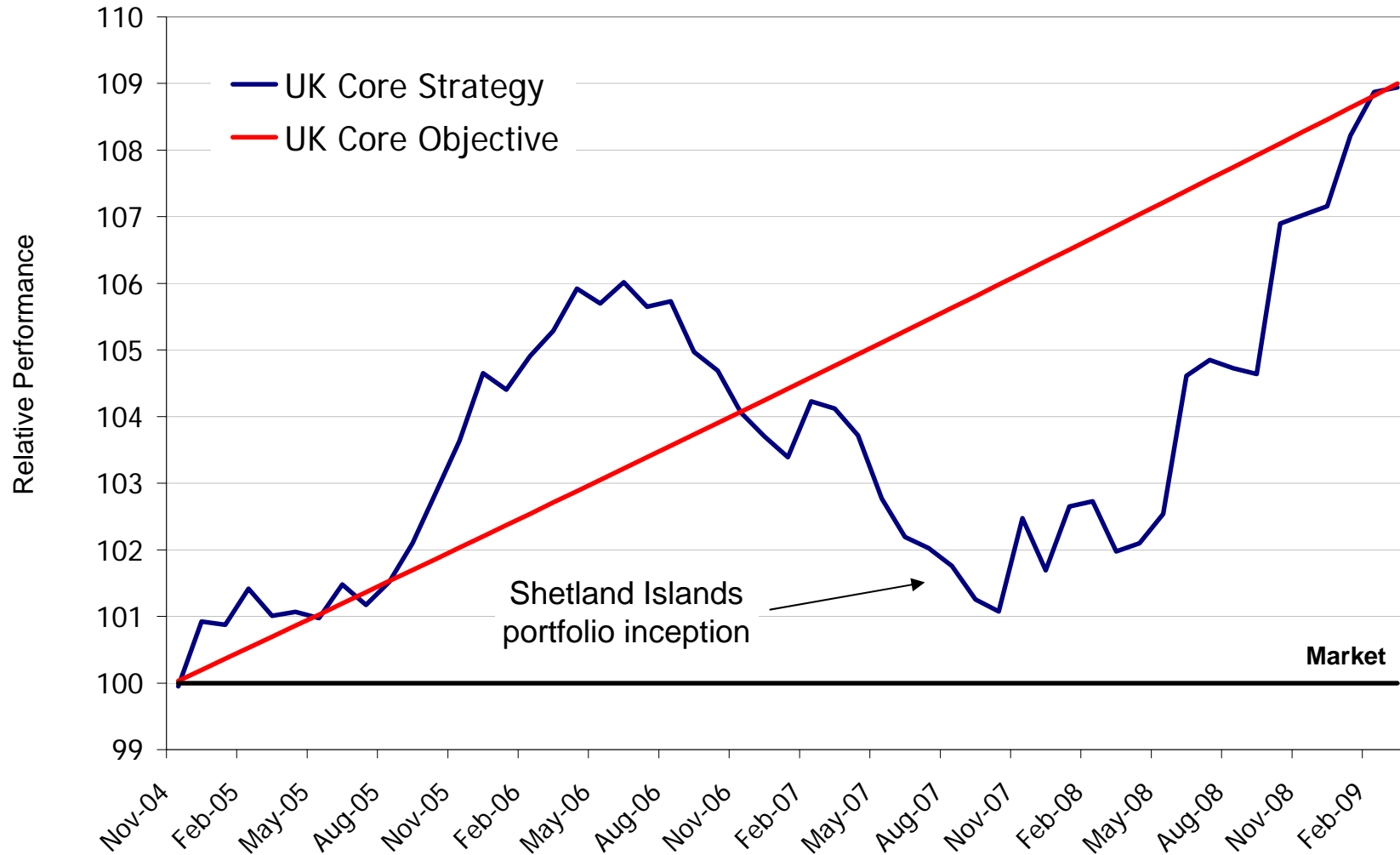
** 60% FTSE All-Share Index/40% FTSE World ex-U.K. Index

Note:

The FTSE World ex-U.K. is an unhedged index.

Performance data quoted represents past performance and is not predictive of future performance. Performance reflects the reinvestment of dividends and interest. Performance is net of investment management fees, fund expenses and other costs associated with the investment of the portfolio which are disclosed in the Fund Prospectus. Performance results are supplemental to the strategy's GIPS compliant presentation. A GIPS compliant presentation of composite performance has preceded this report in the past 12 months or accompanies this report, or is also available at www.gmo.com.

Performance Of UK Core Strategy & Objective



We Had Been Expecting A Flight To High Quality

Exhibits taken from Client Conference (June 07) & Shetlands presentation (Dec 07)

Summary: UK Equity Positioning

**Risky securities look overpriced
Generally favour more defensive stocks ...**

- High versus Low Quality
- Large versus Small stocks
- Growth at the right price versus Traditional Value
- More aggressive implementation once Momentum turns

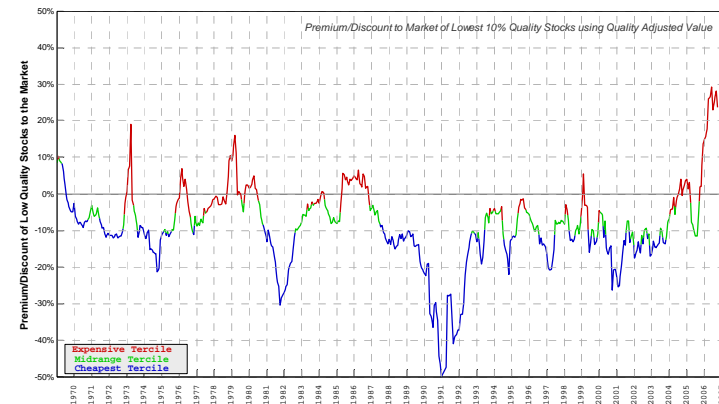
GMO

Source: GMO

GMO

The Valuation Of Low Quality Stocks

Risky Securities Are Overpriced



GMO

As at 30/09/07
Source: GMO 28

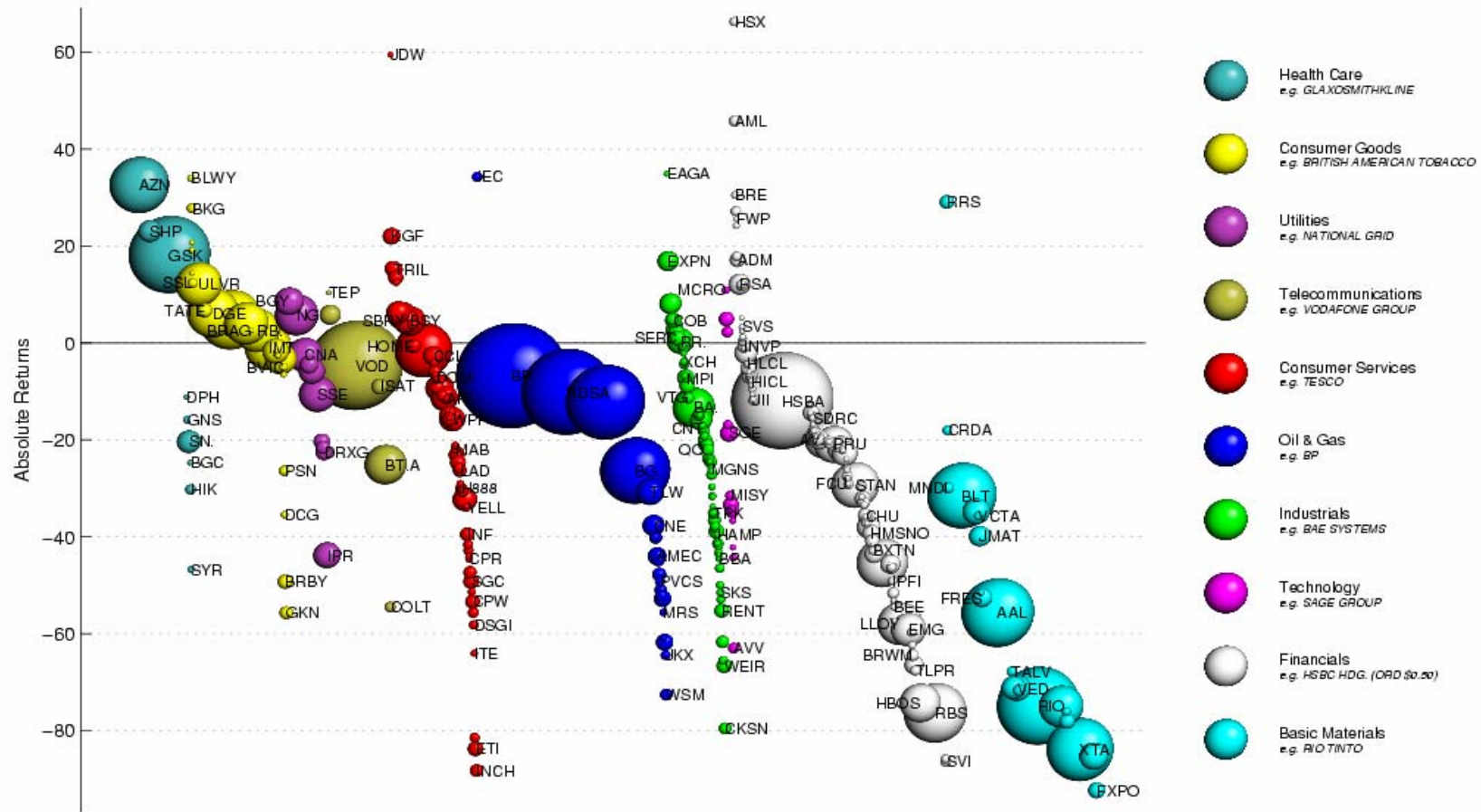
Quality Has Played A Crucial Role In Recent Times

Relative Performance of Low and High Quality Stocks



H2 2008 Market Performance

UK Stock Market Constituent Returns for July-Dec 2008



We Had Been Expecting A Value Downturn

FT Article Nov 2006 & Exhibit Taken From Shetlands Presentation In Dec 2007

A testing time in prospect for value fund managers



TONY TASSELL
ON LONDON

Every now and then a glaring mispricing appears on stock markets that should ring alarm bells with investors.

The dotcom boom was an example. Now another has emerged with so-called value stocks: companies sought by investors for their low valuation rather than for their earnings growth.

Value stocks are nowhere near as highly valued as internet stocks in 2000. But they still appear overdue for a correction – at least relative to growth shares.

And you do not have to take my word for that. It is also the view of one of the most respected champions of value-investing: GMO, the fund manager co-founded by Jeremy Grantham, the influential US investor.

It points out that the valuation of traditional UK value stocks relative to the overall market is now more pricey than since at least 1969, the point at which its database begins.

The remarkable thing is that, in 2000, they were at the opposite extreme – by a long, long way the cheapest they had been (see adjacent graph).

In between the two poles, value stocks have enjoyed a golden run.

GMO's analysis is based on the valuation of the most attractive 15 per cent of the 1,000 UK stocks it screens relative to the overall group. Stocks are chosen on their cheapness, based on metrics such as cash flow, dividends and level of earnings. The bas-

ket is then adjusted to select "quality" stocks. In 2000, the valuation of its basket was 40 per cent of the average for its UK stock universe. Now, it is nearly 80 per cent.

"Who would have thought in 2000 we would have reached such levels so quickly," says Simon Harris, head of UK equities at GMO.

The absolute outperformance has also been striking. Definitions of a value stock vary widely but the simplest measure is to divide the market in two between high and low-yielding stocks. This is based on the simplistic assumption that low-yielding stocks

investments. Companies with lowly valuations have also been the target of increasing shareholder activism.

At the same time, low interest rates and the lack of a serious economic downturn since the early 1990s have seen the failure rate of lower quality value stocks fall.

Risk appetite and overall liquidity in the market also remain high, reducing the premiums investors demand for taking on riskier value stocks.

As Credit Suisse pointed out this week, growth stocks have lagged behind partly because earnings growth has been plentiful and so less valuable. It said there had been extreme convergence of both price-earnings multiples across the market and estimates of one-year forward earnings growth. But there was still a wide dispersion of estimates for earnings over three and five years as well as return on equity.

"We believe that investors will focus more on these longer term parameters and thus re-rate growth companies," it said. It added that, with overall profit growth slowing, the premium on sustainable growth would rise as it became a scarce commodity.

GMO's candour in acknowledging the expensiveness of value stocks testifies to a genuine focus on investment performance rather than asset gathering, the discipline of its approach and its confidence, supported by academic evidence, that value stocks outperform growth shares over the long term.

The timing of a correction is hard to forecast, particularly given the high level of liquidity in the market. But it is likely value fund managers will face a tougher time soon.

tony.tassell@ft.com

UK value stocks

Relative valuation of most attractive 15% of traditional value stocks



Source: GMO

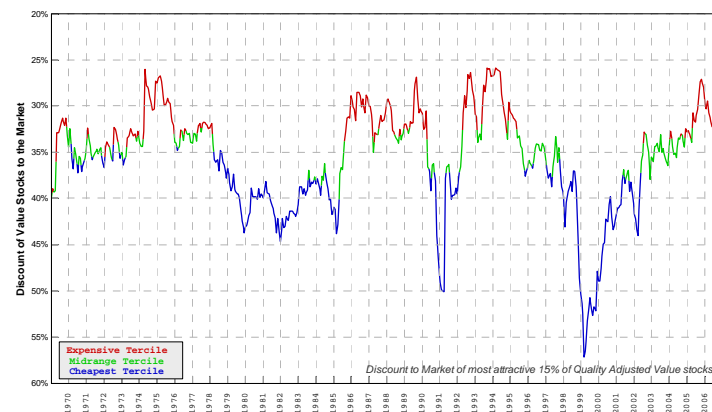
are growth companies that are investing more in the business than making pay-outs to their shareholders.

Since the start of 2002, the FTSE 350 Value Index has risen 40 per cent compared with a 12 per cent gain for the FTSE 350 Growth Index.

The drivers of this outperformance include a search for yield and the rising number of takeovers of listed companies by private equity firms, many of which use similar valuation screens as value fund managers to identify

The Valuation Of Value Stocks

The Opportunity Set Was Limited But Has Recently Improved



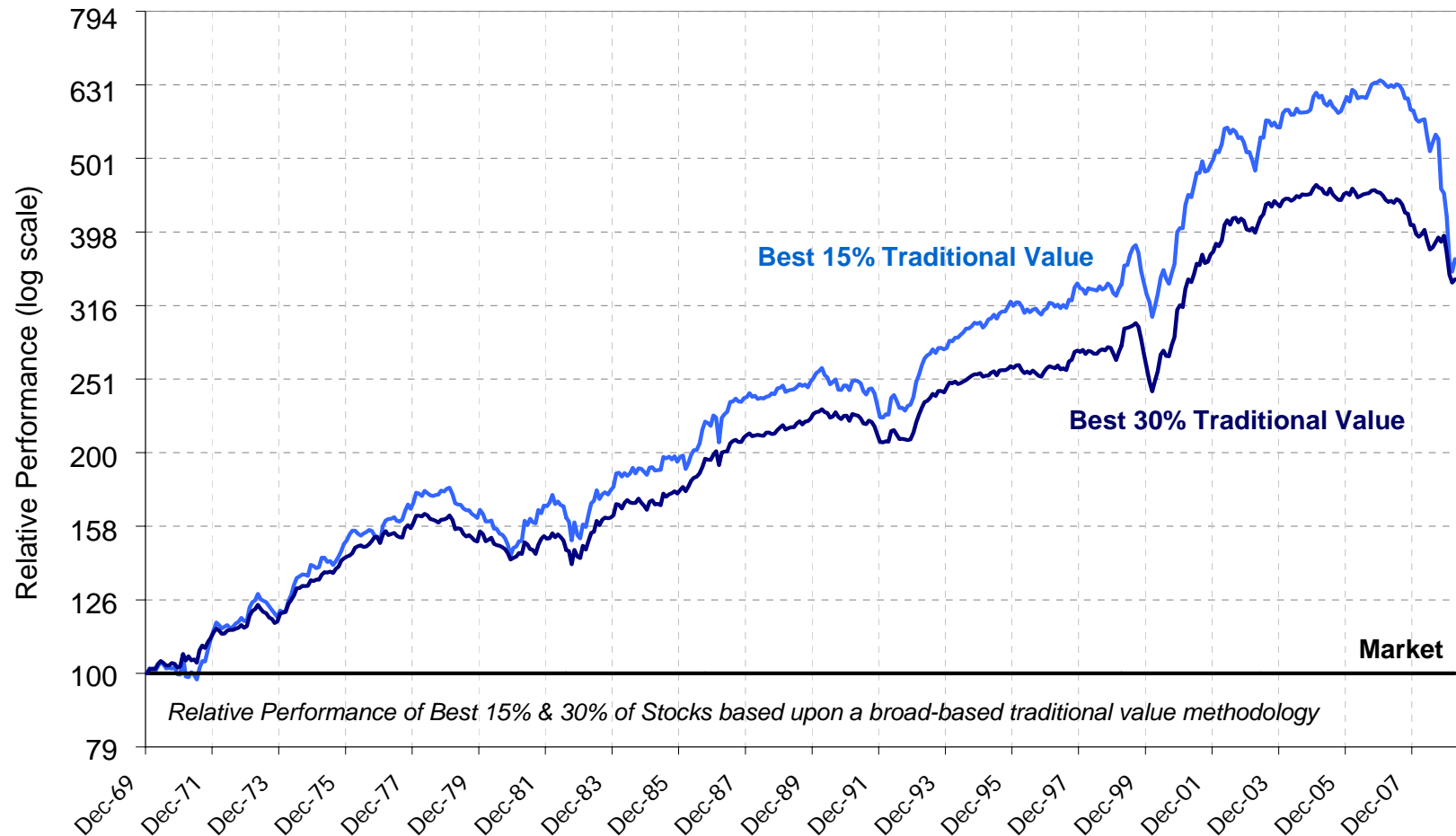
GMO

As at 30/09/07
Source: GMO 30

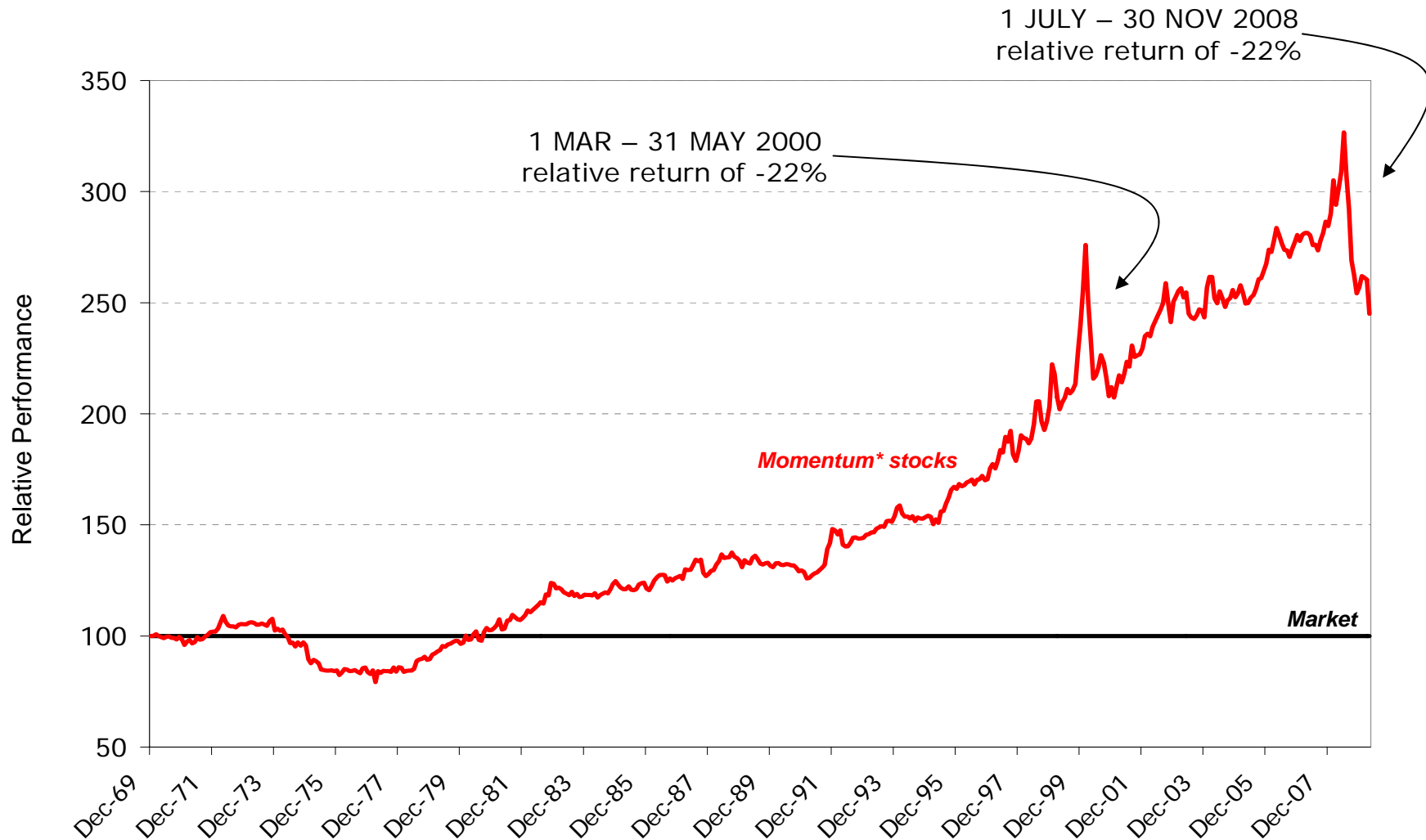
Exhibit Taken From Shetlands Presentation In Dec 2007

Traditional Value Has Continued Its Poor Run

Relative Performance of Traditional Value (1969-2009)



Momentum Has Held Back Overall Performance



Note: Performance data quoted represents past performance and is not indicative of future results

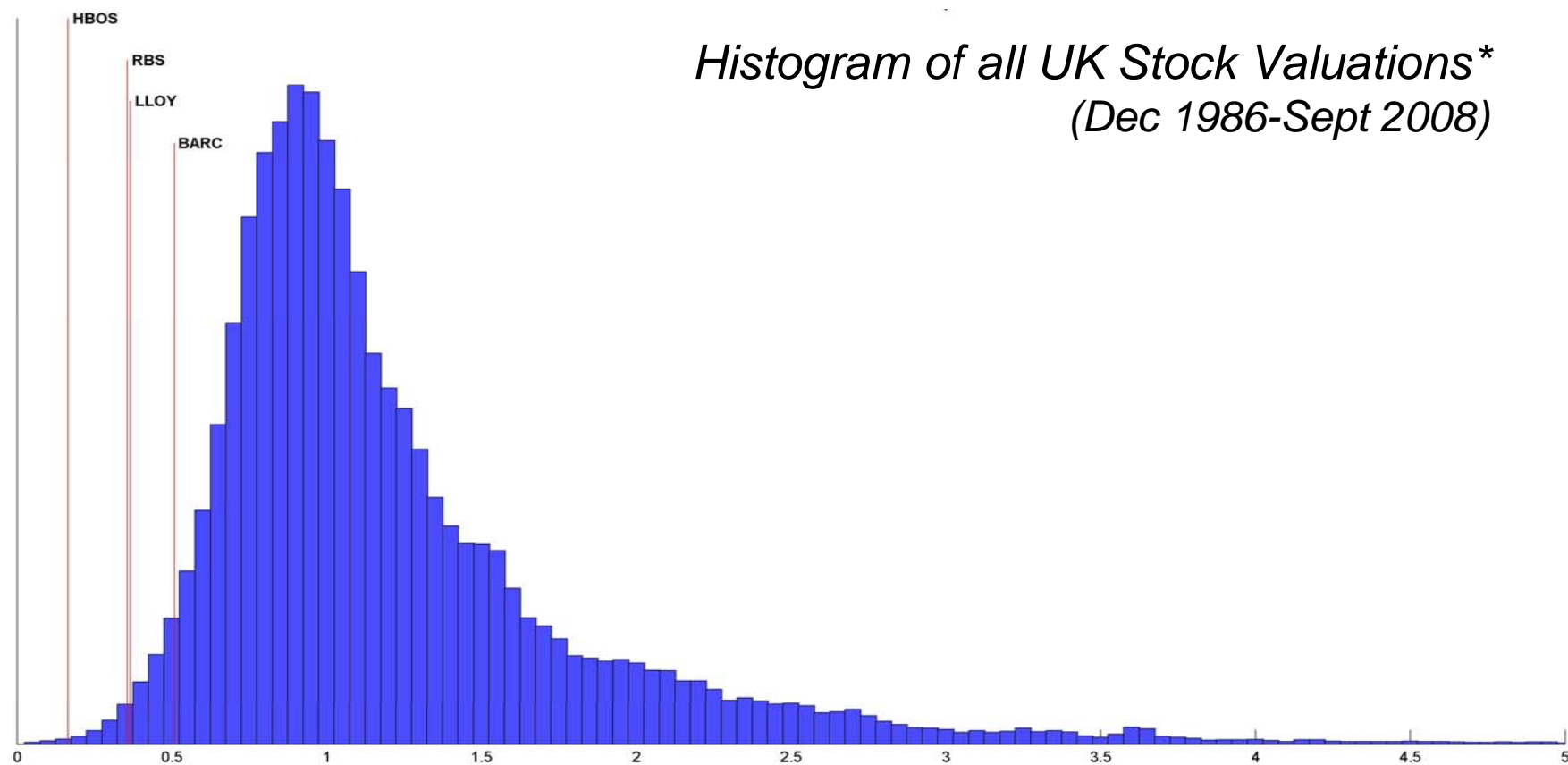
**Momentum is defined here as best 15% (by market cap) trailing six month price return using market cap weighting sliced 9 months*

Source: GMO

Data as at 30th April 2009

Domestic Banks - Probably The Biggest “Value Trap” Of Our Careers

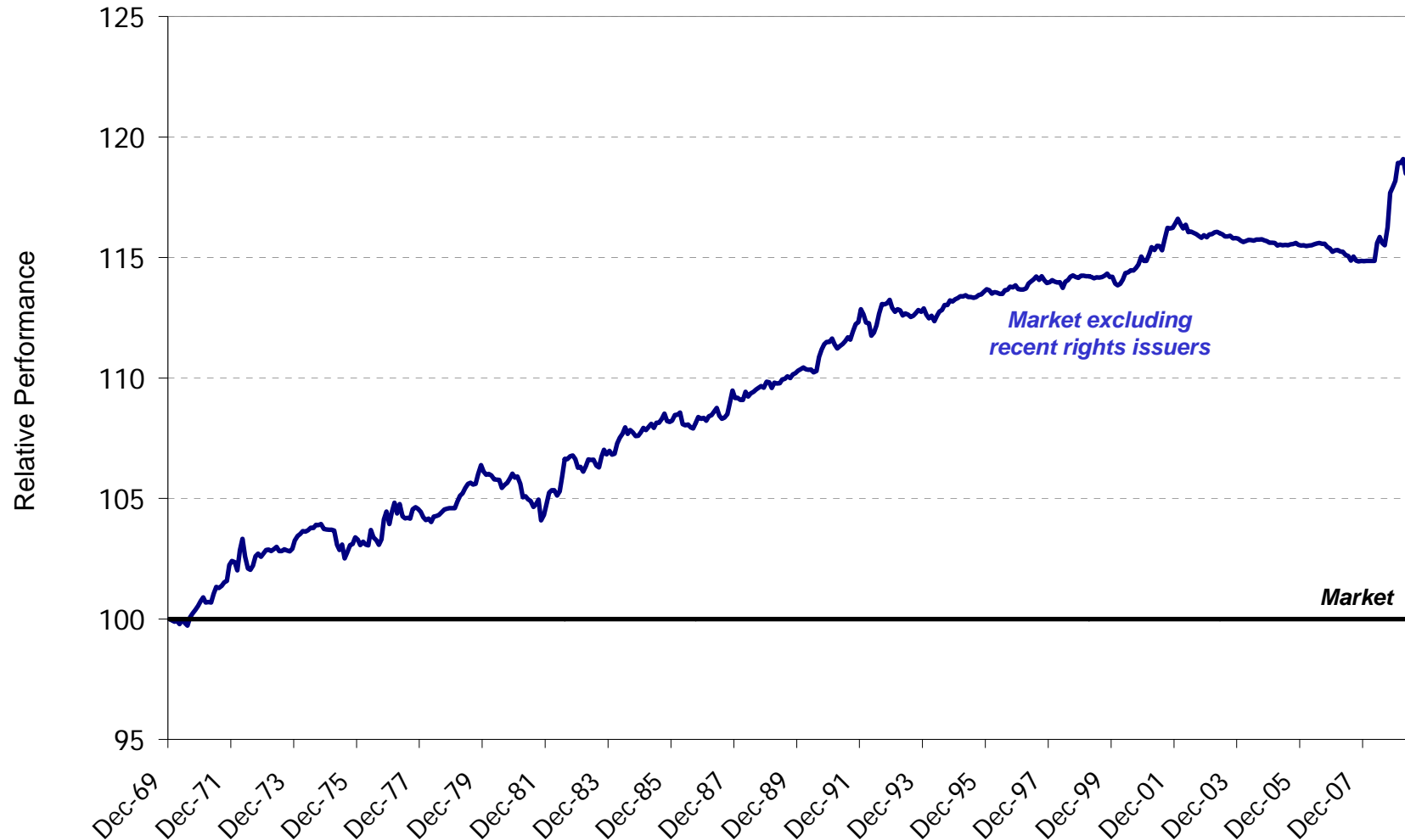
Penalising rights issuers has been tremendously beneficial



**Valuation uses GMO's quality adjusted valuation methodology but before any quality adjustment*

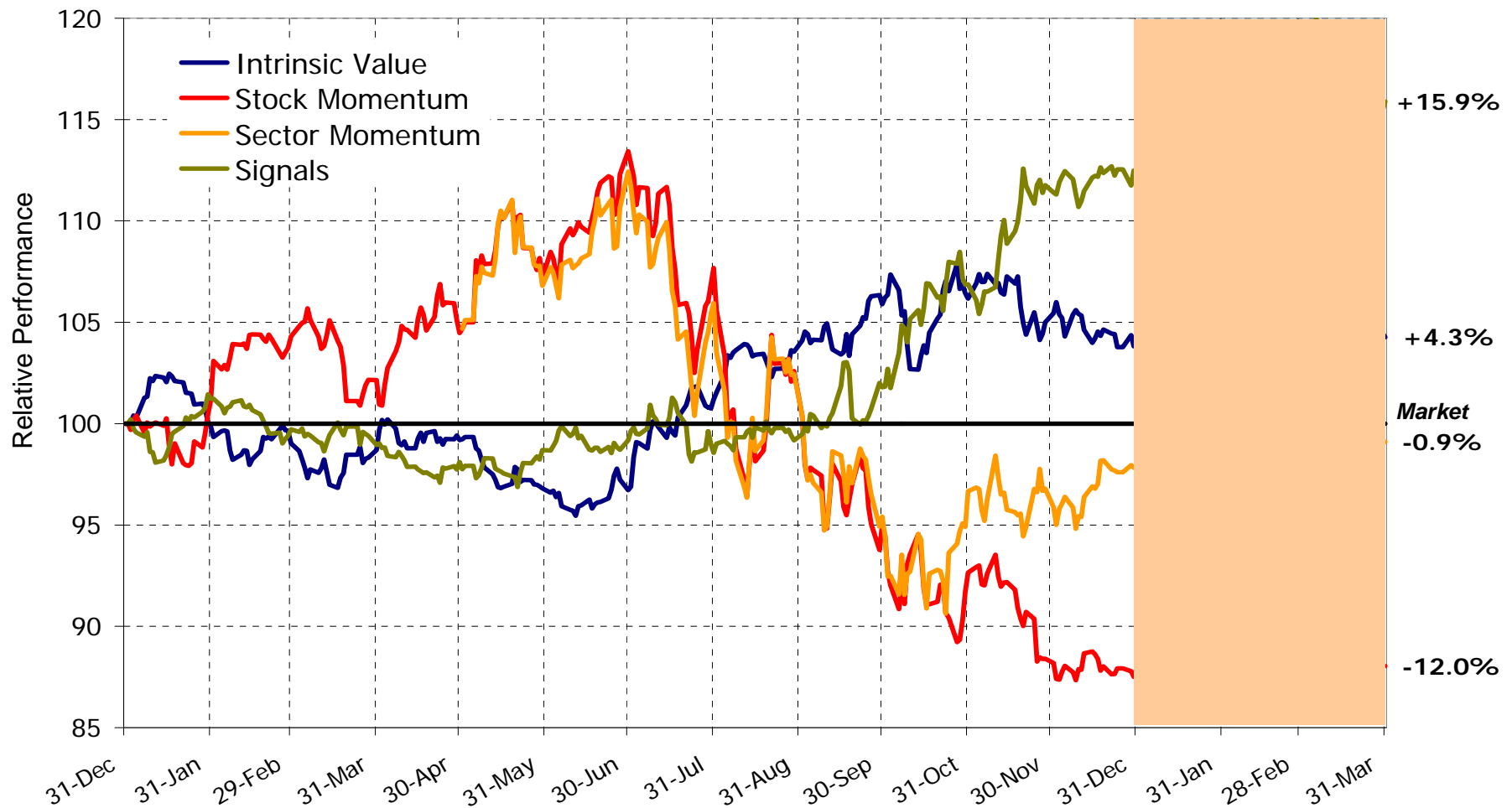
Source: Thomson Financial/GMO
Data as at 30 September 2008

Performance Of Market Ex Rights Issuers



Which Techniques Have Performed Better (UK Core)?

Relative performance of portfolio stock selection strategies, post optimisation



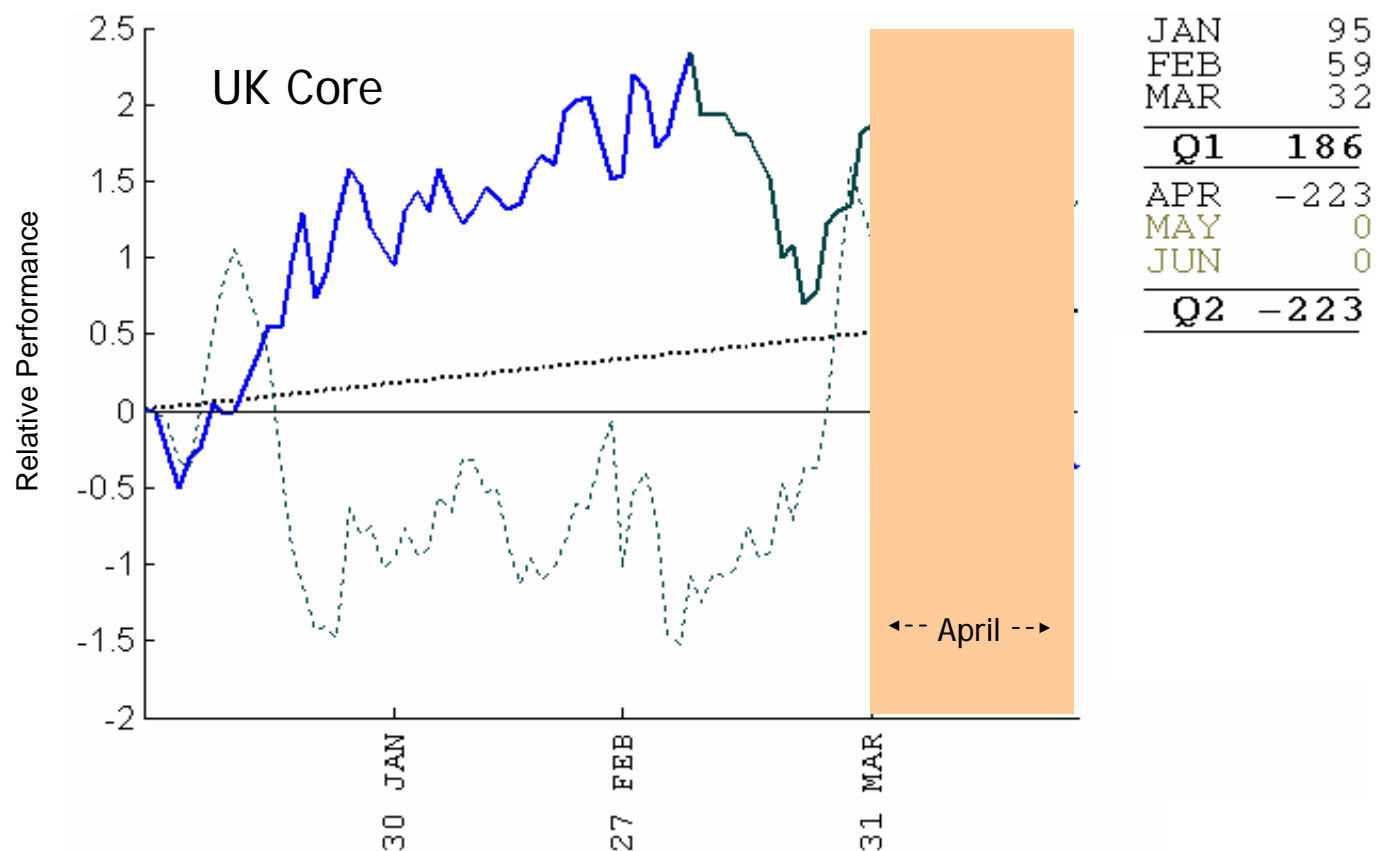
Note: Performance data quoted represents past performance and is not indicative of future results.
Assumes no transaction costs; excludes impact of cash holdings; data to 31 March 2009

UK EQUITIES

Performance Review

1st April 2009 onwards

Performance Update – April 2009



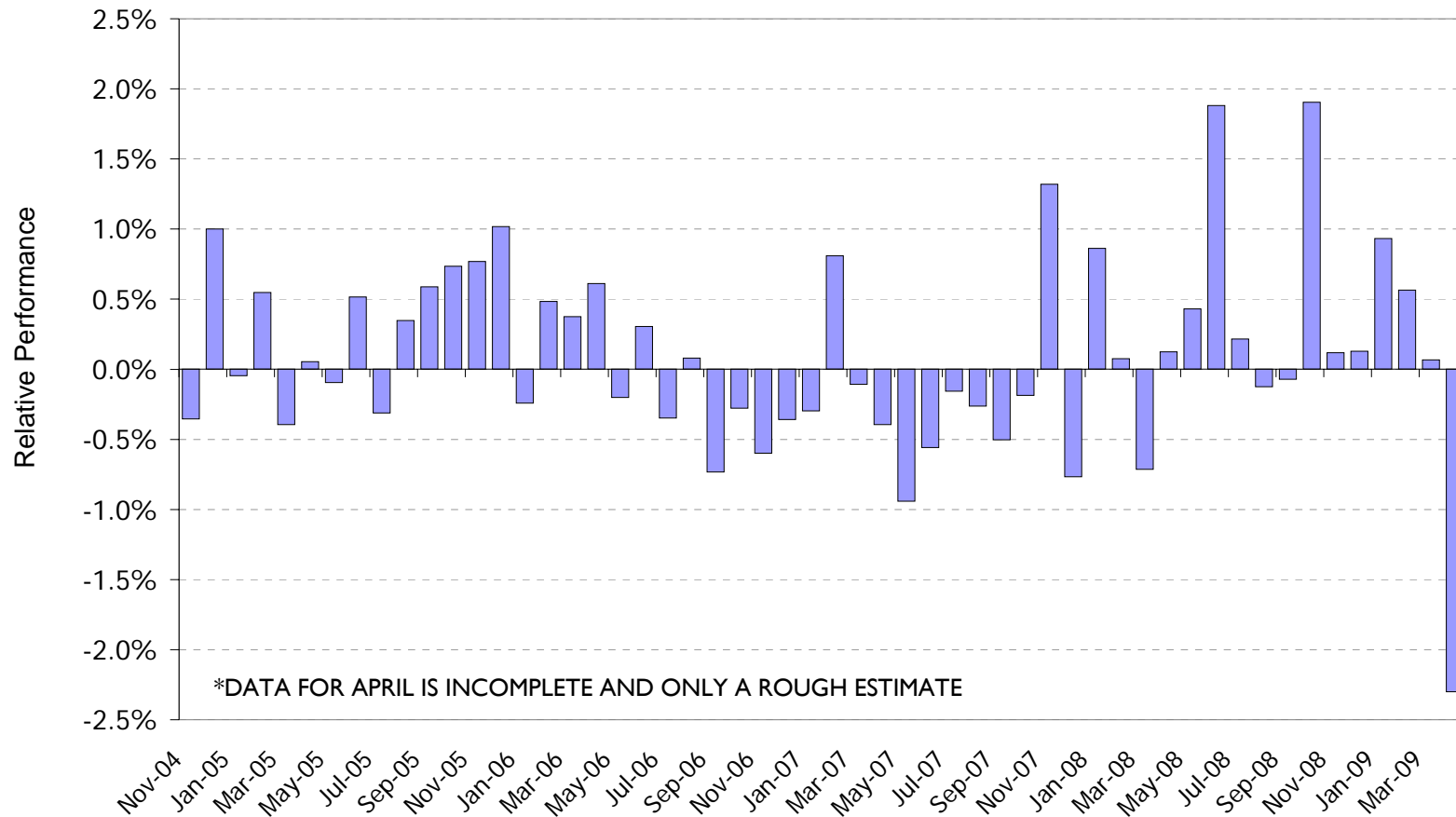
Source: GMO

Data as at 24th April 2009; Performance numbers are not as reported but are an internally generated approximation

GMO Note: Performance data quoted represents past performance and is not indicative of future results.

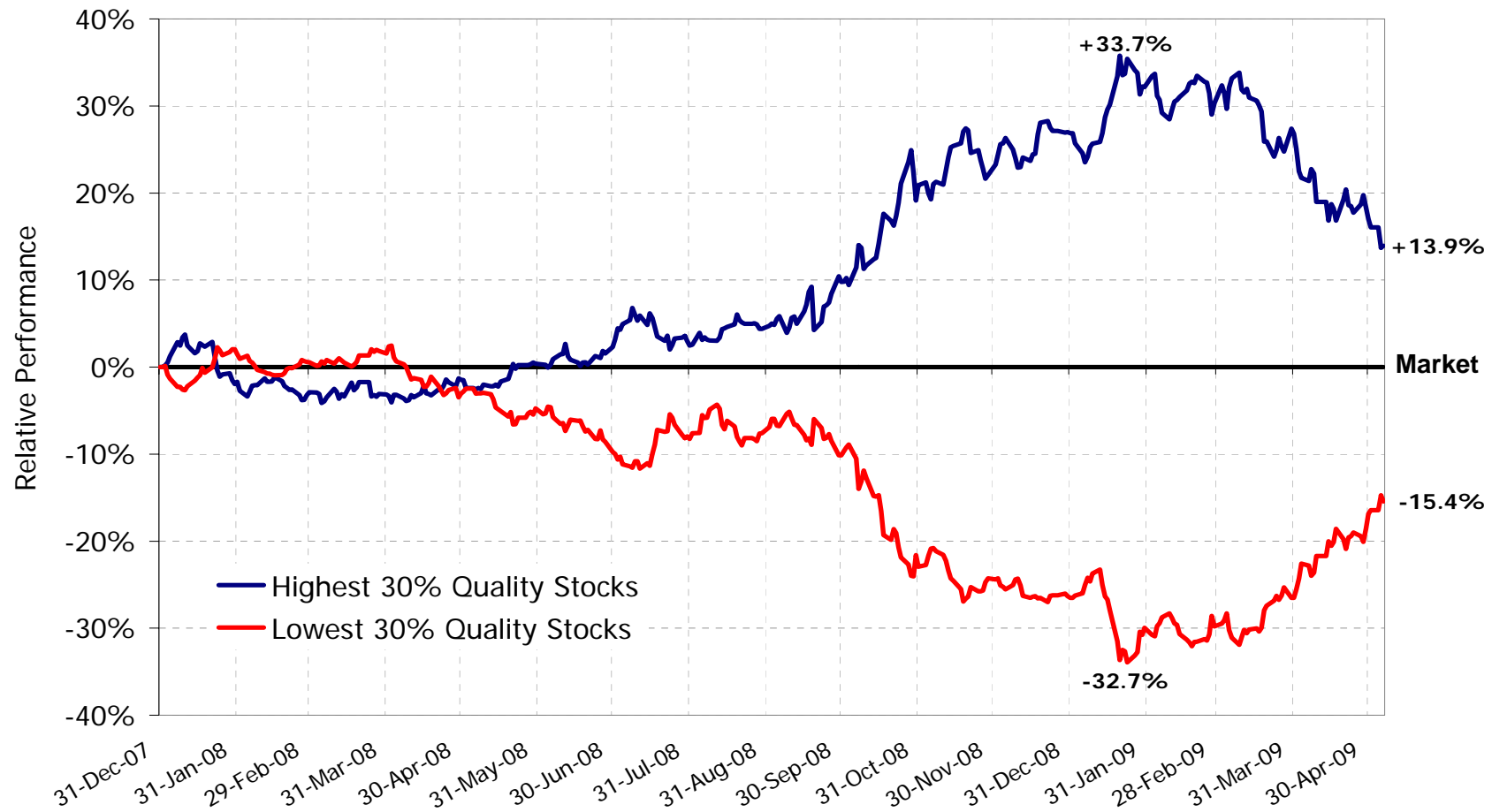
April* Will Probably Be The Strategy's Worst Month

UK Core Relative Returns (Nov 2004-Apr 2009)

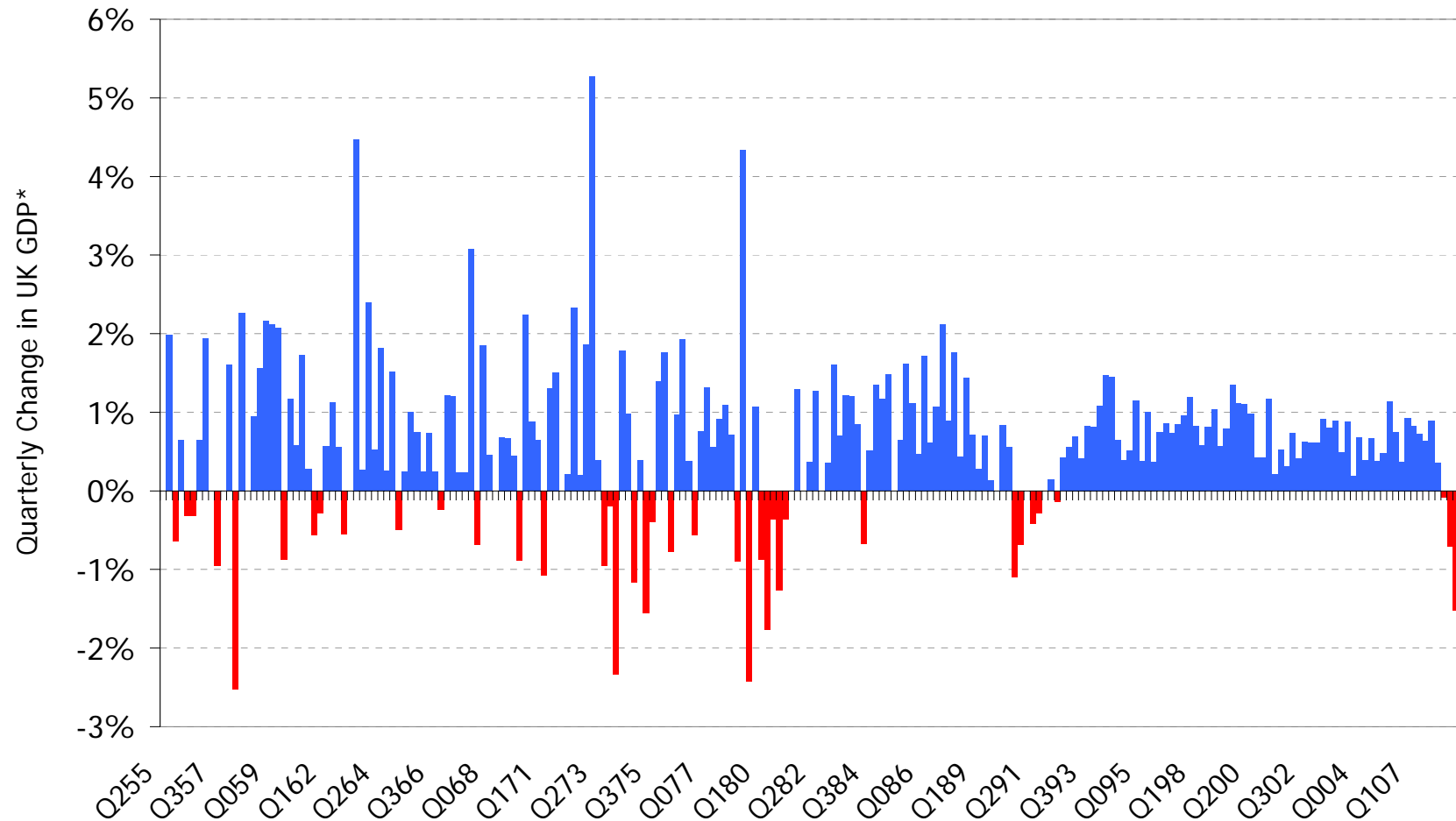


Quality Has Lost Half Of Its Performance Advantage

Relative Performance of Low and High Quality Stocks



Has The News Flow Picked Up Yet?

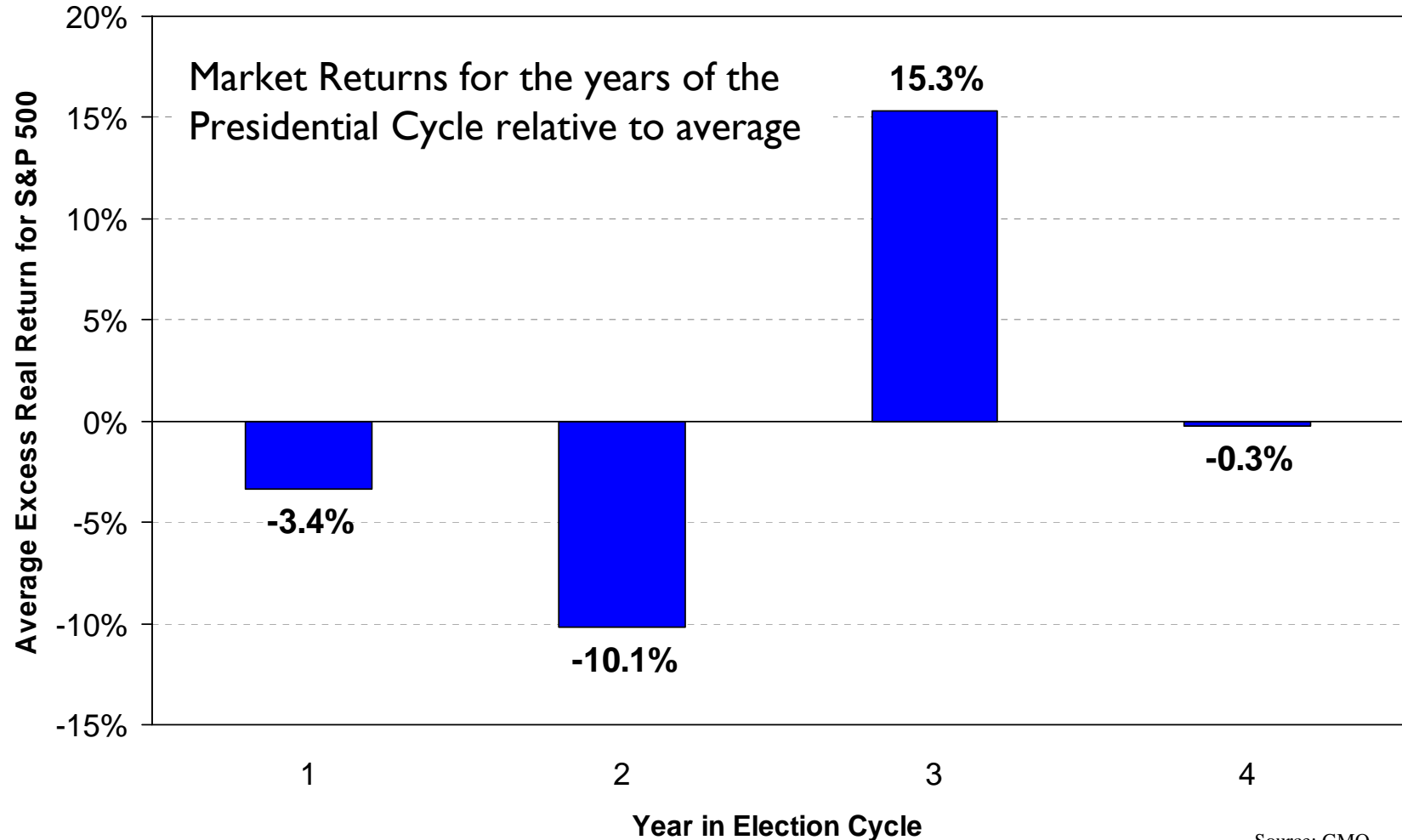


*GDP data is seasonally adjusted

Source: Office for National Statistics
Data as at 31 March 2009

The US Stock Market And The Presidential Cycle

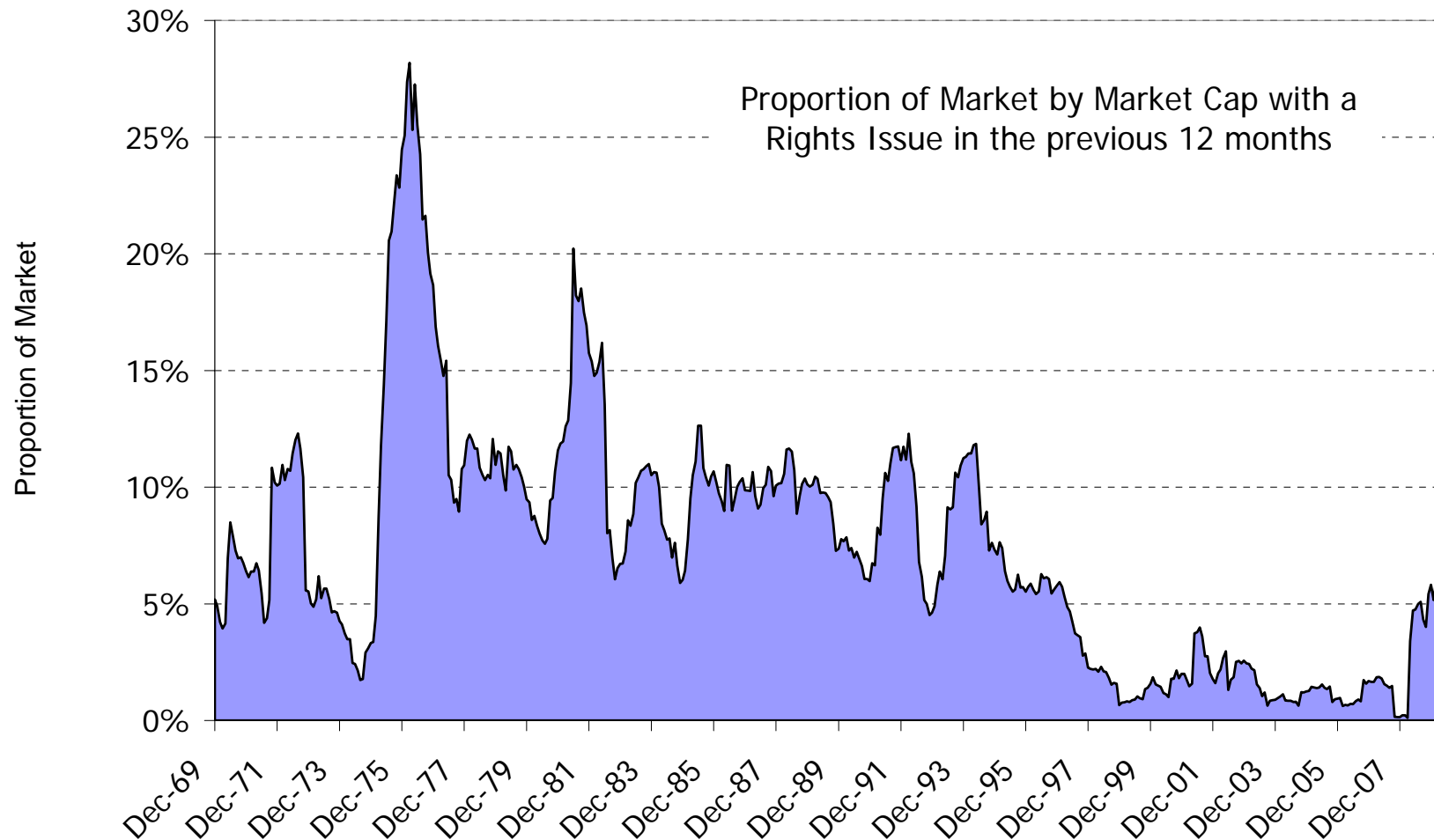
Data covers the period 1933-2007



UK EQUITIES

Outlook and Portfolio Positioning

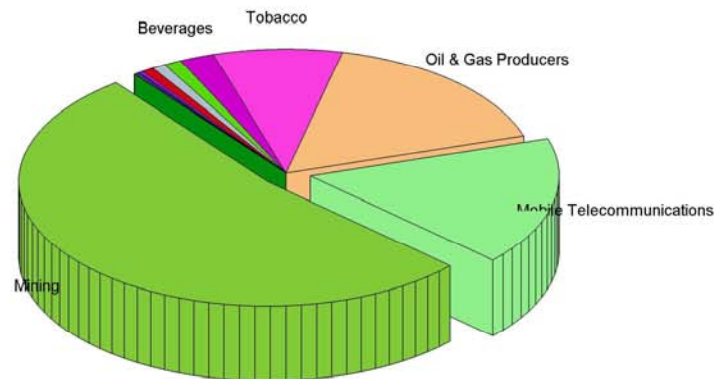
Rights Issuance Is Picking Up Again



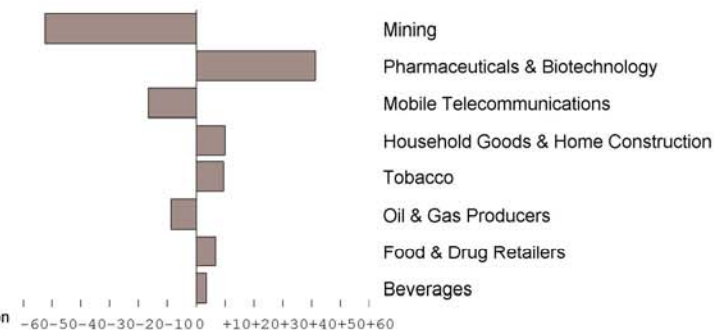
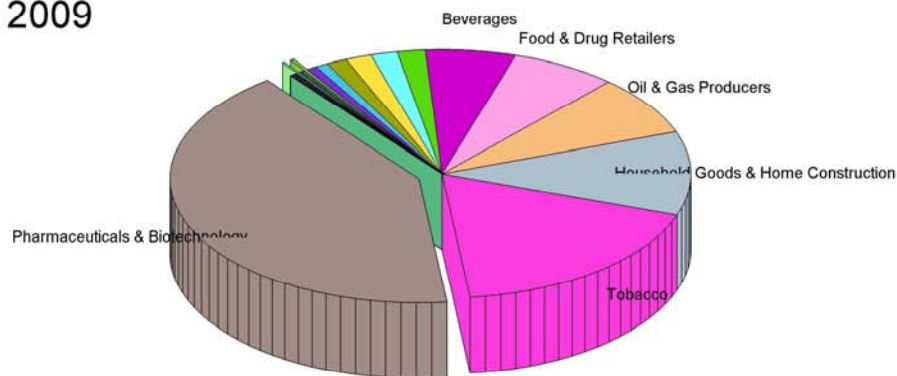
The Changing Shape Of Momentum - By Industry

Composition of Sector Momentum Portfolios

March 2008



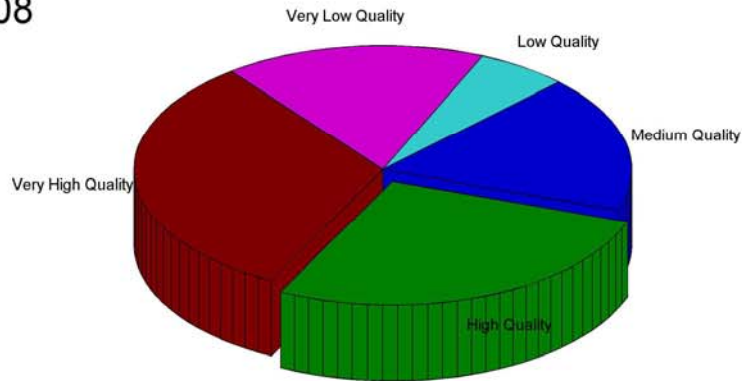
March 2009



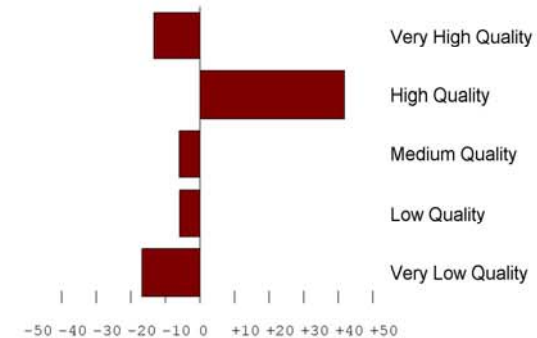
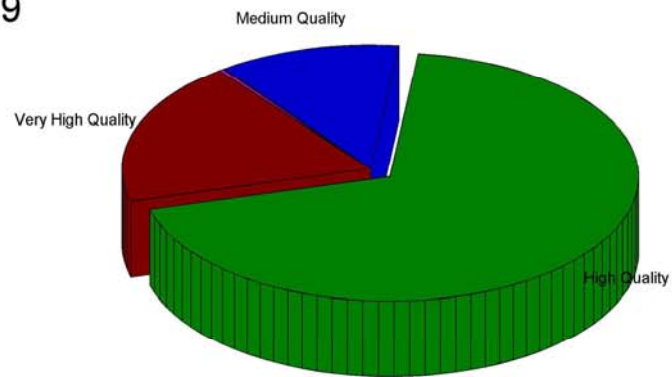
The Changing Shape Of Momentum - By Quality

Composition of Sector Momentum Portfolios

March 2008

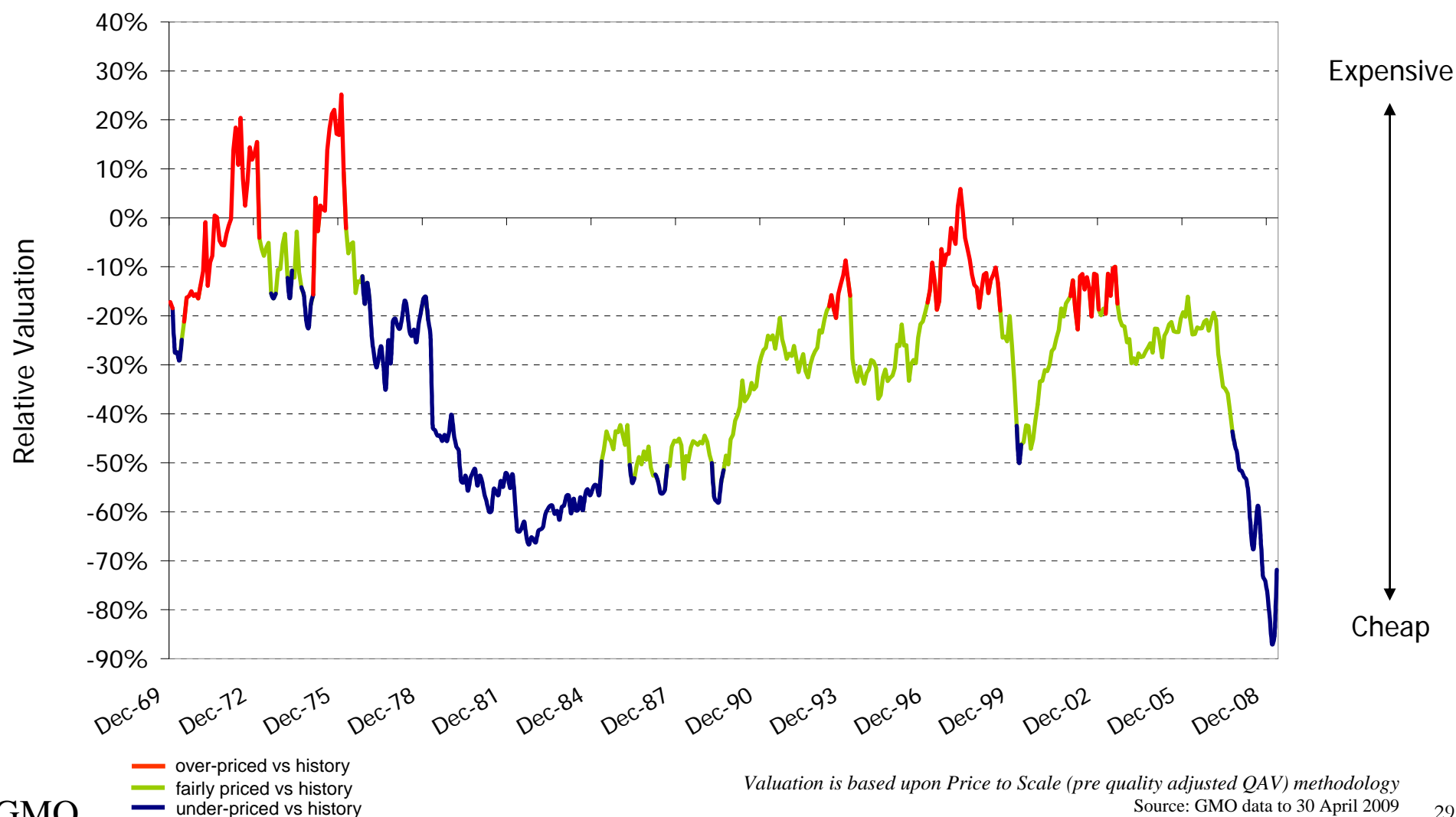


March 2009



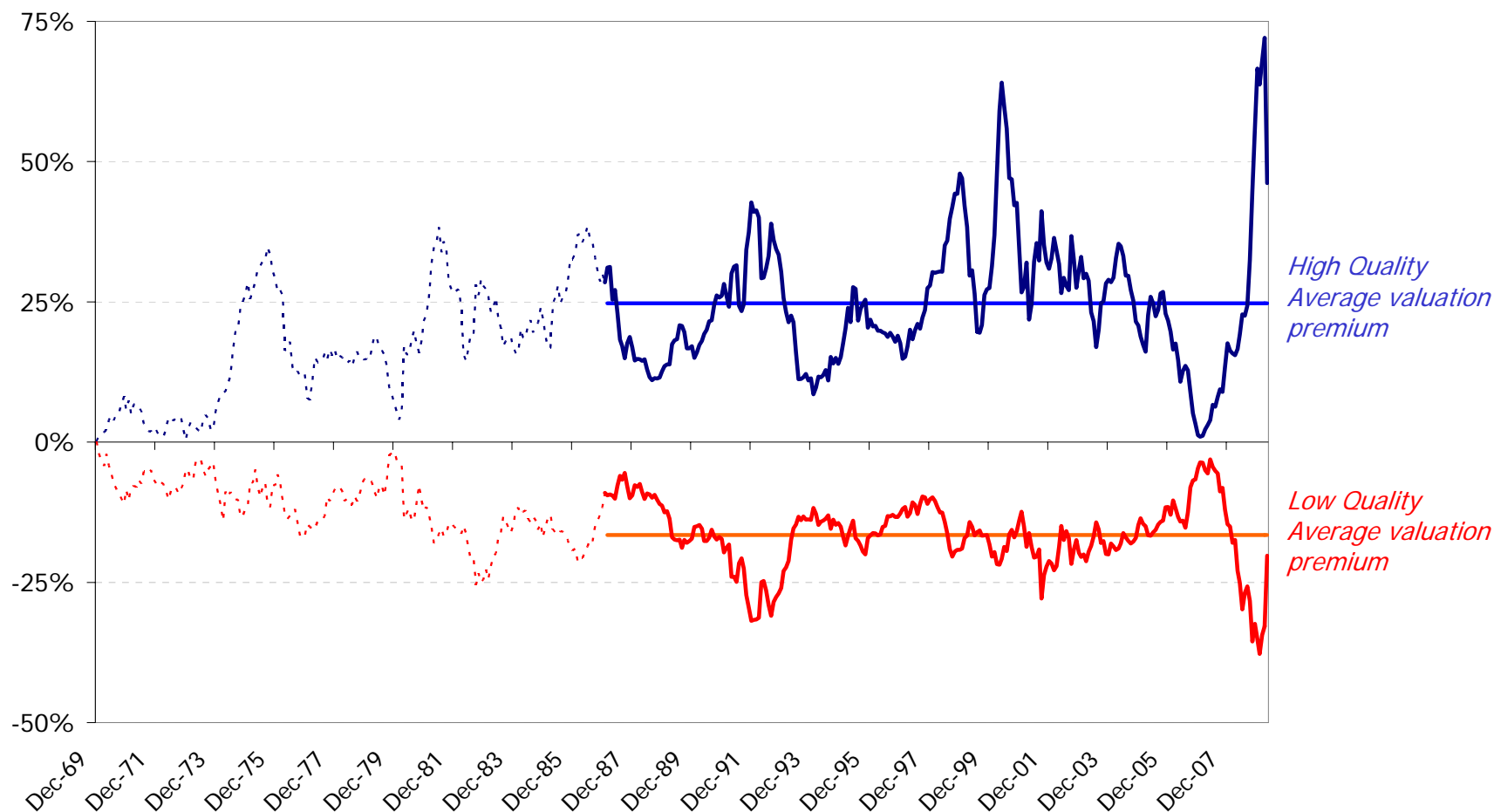
Difficulties In Valuing Companies Persist

All UK Domestic Banks (All Banks ex HSBC & Standard Chartered)



Quality Doesn't Look As Cheap anymore

Valuation of Quality* stocks

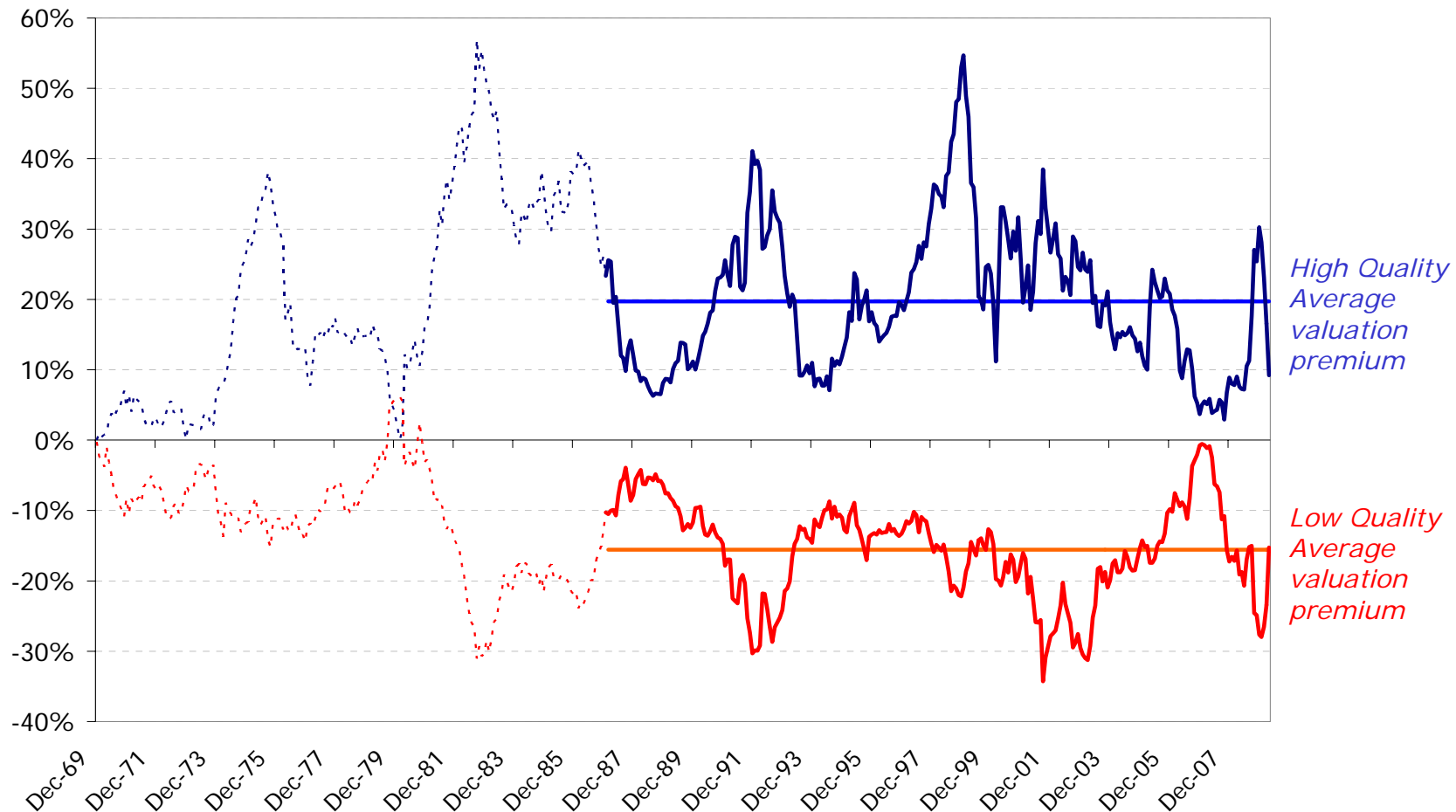


*Valuation uses Price to Scale (pre quality adjusted QAV) methodology
Quality stocks are defined as best/worst 30% using market cap weighting sliced 12 months

As at 30 April 2009
Source: GMO

Although Quality Looks More Appealing Ex Banks

Valuation of Quality* stocks excluding Banks

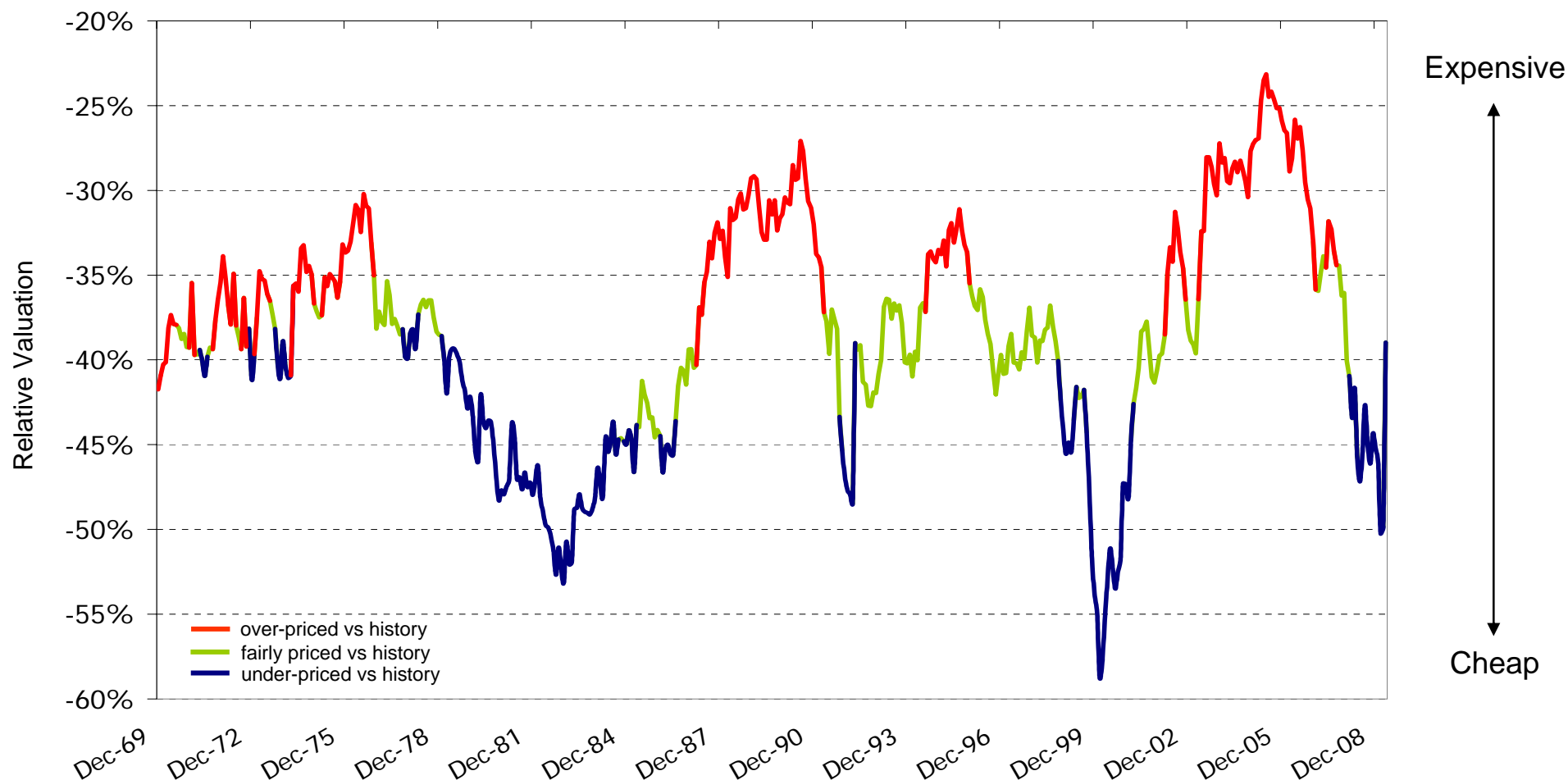


*Valuation uses Price to Scale (pre quality adjusted QAV) methodology
Quality stocks are defined as best/worst 30% using market cap weighting sliced 12 months

As at 30 April 2009
Source: GMO

Is It Time To Buy Traditional Value Yet?

Valuation of Value* stocks



*Valuation uses GMO's quality adjusted valuation methodology

Value stocks are defined as best 15% (fuzzy from 5% to 25%) using float adjusted market cap weighting sliced 12 months

Source: GMO

Data as at 30 April 2009

Is It Time To Buy Traditional Value Yet?

Valuation of Value* stocks excluding Banks



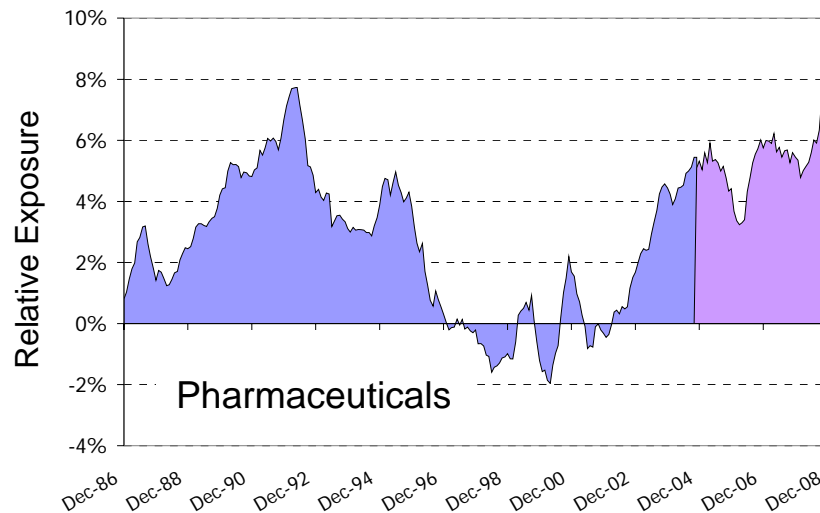
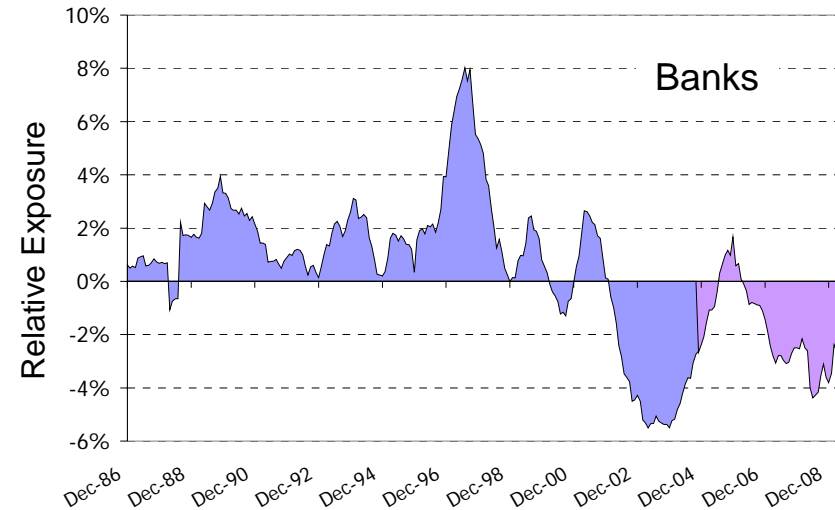
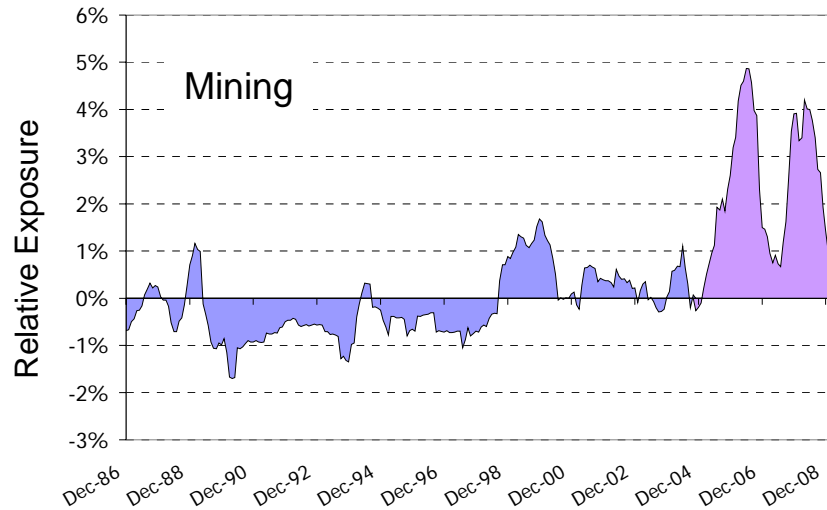
*Valuation uses GMO's quality adjusted valuation methodology

Value stocks are defined as best 15% (fuzzy from 5% to 25%) using float adjusted market cap weighting sliced 12 months

Source: GMO

Data as at 31 March 2009

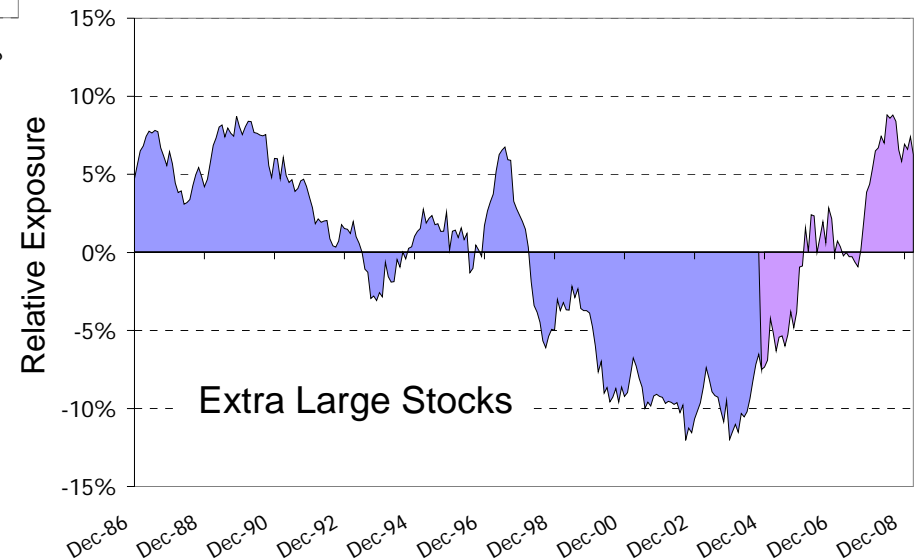
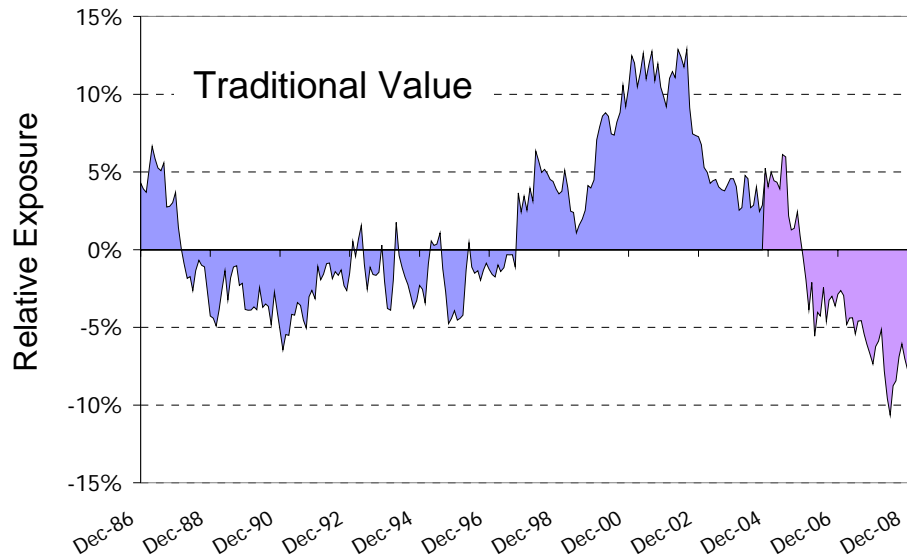
UK Core - Exposure Histories Of Various Sectors



As at 31/03/09
Source: GMO

Based on simulated portfolio
prior to mandate inception

UK Core - Historic Exposure To Traditional Value & Large



Value: Best 30% on GMO value measure pre quality adjustment

Extra Large: Top 50%

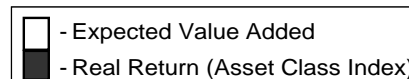
Based on simulated portfolio prior to mandate inception

As at 31/03/09

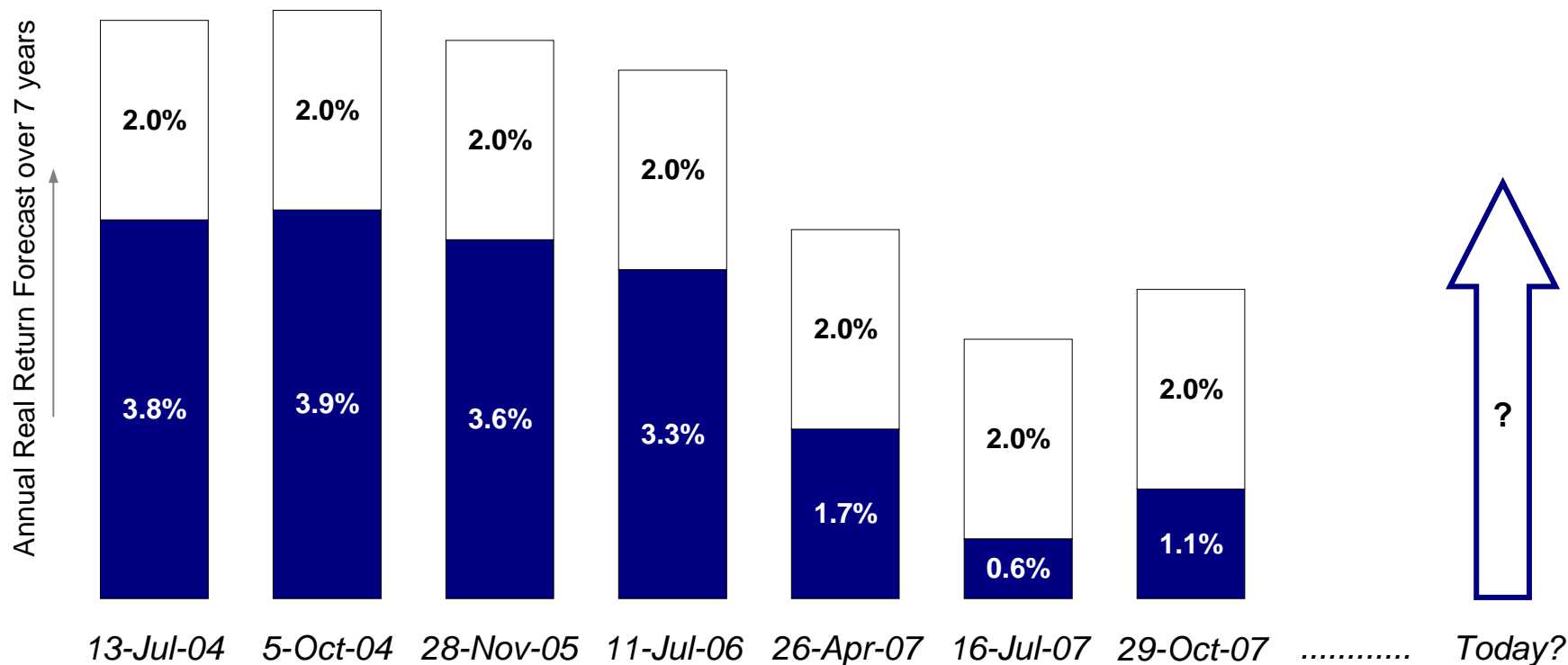
Source: GMO

We've Been Bearish On Equity Markets For Some Time ...

Previous GMO 7 year real return forecasts (2004-2007)





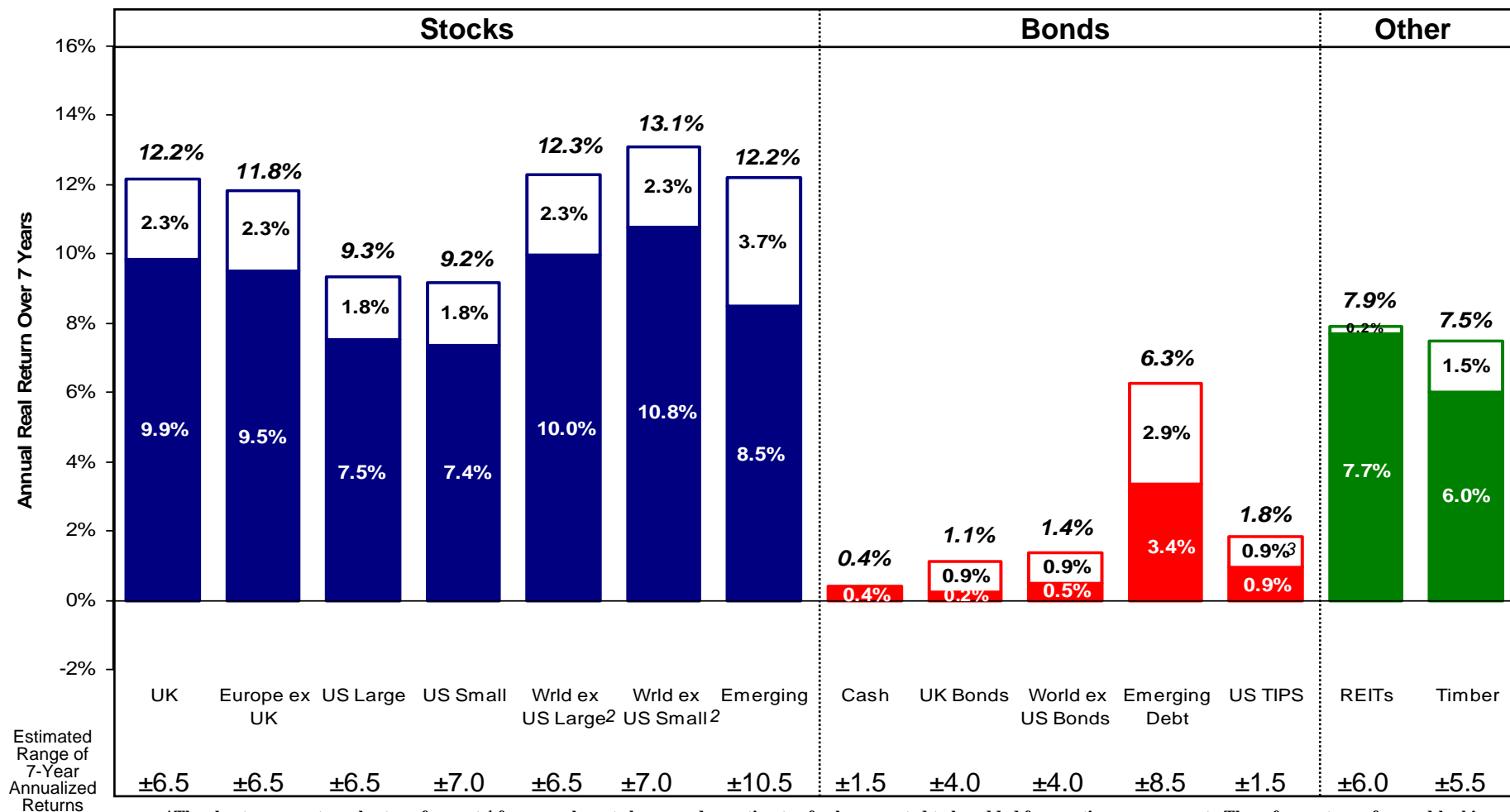
Forecasts are all taken from previous client presentations



GMO 7-Year Asset Class Return Forecasts*

As of 31 March, 2009

 - Expected Value Added
 - Real Return (Asset Class Index)



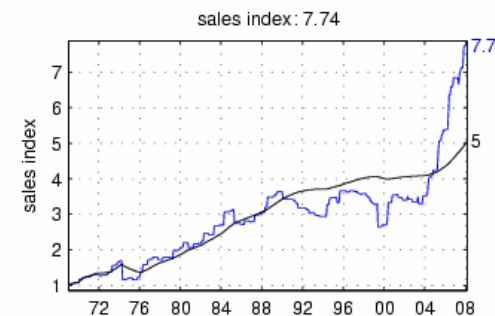
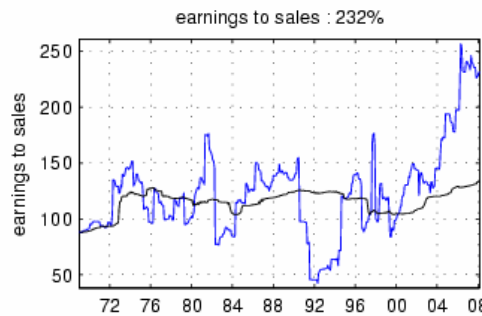
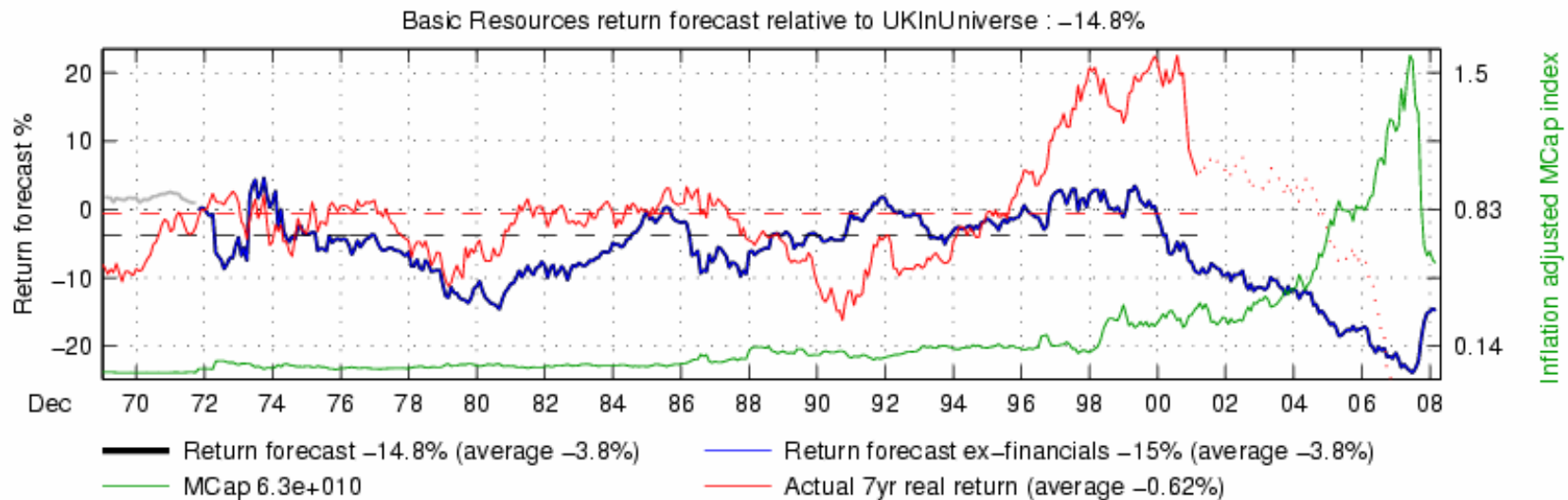
*The chart represents real return forecasts¹ for several asset classes and an estimate of value expected to be added from active management. These forecasts are forward-looking statements based upon the reasonable beliefs of GMO and are not a guarantee of future performance.

¹ Long-term inflation assumption: 2.5% per year.

² Return forecasts for World ex US equities are ex-Japan.

³ Alpha transported from management of global bonds.

Real Return Forecasts – Mining Stocks



UK EQUITIES

Process Changes & Research

Process Modifications In 2008

- Updated Quality Methodology & Implementation
- Introduction of Book Proxy & Free Cashflow to QAV
- Introduction of Sector Momentum*

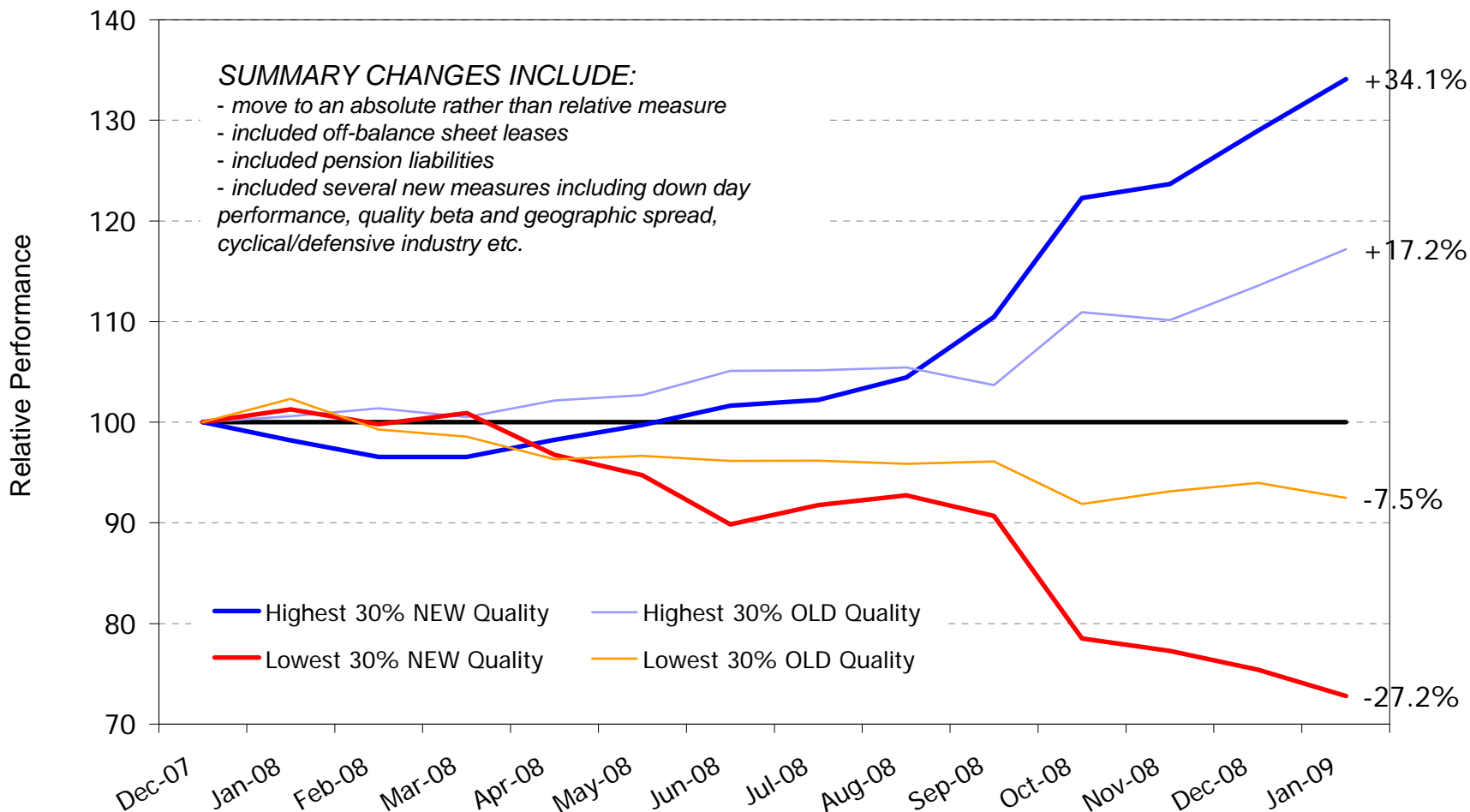
**Sector Momentum was implemented in UK Core in Q2, UK High Yield in Q3 and UK Value in November*

Revised Quality Methodology

36%	VOLATILITY	x1	EPS (adjusted) volatility
		x1	RoBP volatility
		x1	Cash Inflow volatility
		x1	IBES Forecast EPS volatility
		x1	Cyclical/Defensive Nature of Business
21%	GEARING	x0.5	Total Liabilities to Book Proxy
		x1	Debt to Book Proxy
		x1	Forecast Interest Cover (P&L)
		x0.5	Forecast Interest Cover (Cashflow)
21%	MARKET	x0.5	Analyst spread of estimates
		x0.5	Down Day Performance
		x1	Quality Beta
		x1	Largest 1 day relative fall
18%	PROFITABILITY	X2.5	Historic & Forecast Time Weighted RoBP
4%	DIVERSIFICATION	x0.5	Geographic Spread
		var	Pension Fund Exposure

Reviewing Recent Changes - Quality

New Quality methodology has proved to be a significant improvement



Source: GMO
Data as at 31 January 2009

Reviewing Recent Changes – Sector Momentum

Relative performance of momentum stock selection strategies, post optimisation

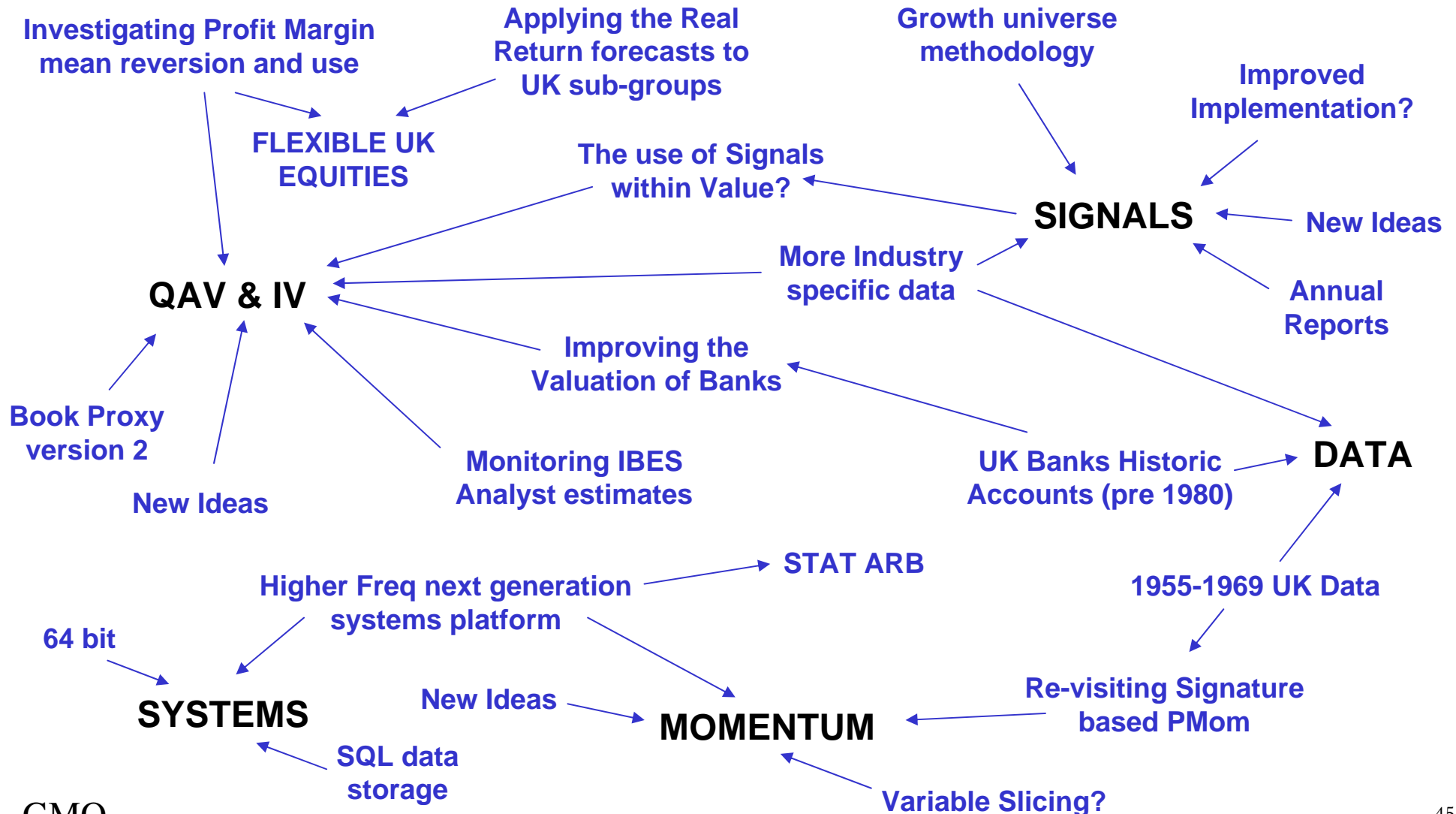


Note: Performance data quoted represents past performance and is not indicative of future results
Assumes no transaction costs; excludes impact of cash holdings; data to 31 December 2008

Kicking The Tyres Of The Investment Process

- Dividends: Can we really believe the quoted yields?
Set Domestic Bank dividends to zero
- Historic Accounts: There is a risk that the data is out of date
Particularly an issue for Mining stocks
(Modified Sales and Earnings data)
- Momentum: Is historic (sliced) momentum still useful?
Momentum continues to move into Quality
- IBES Data: Reacting quickly enough to changing events?
Not so far, needs monitoring

Research Projects



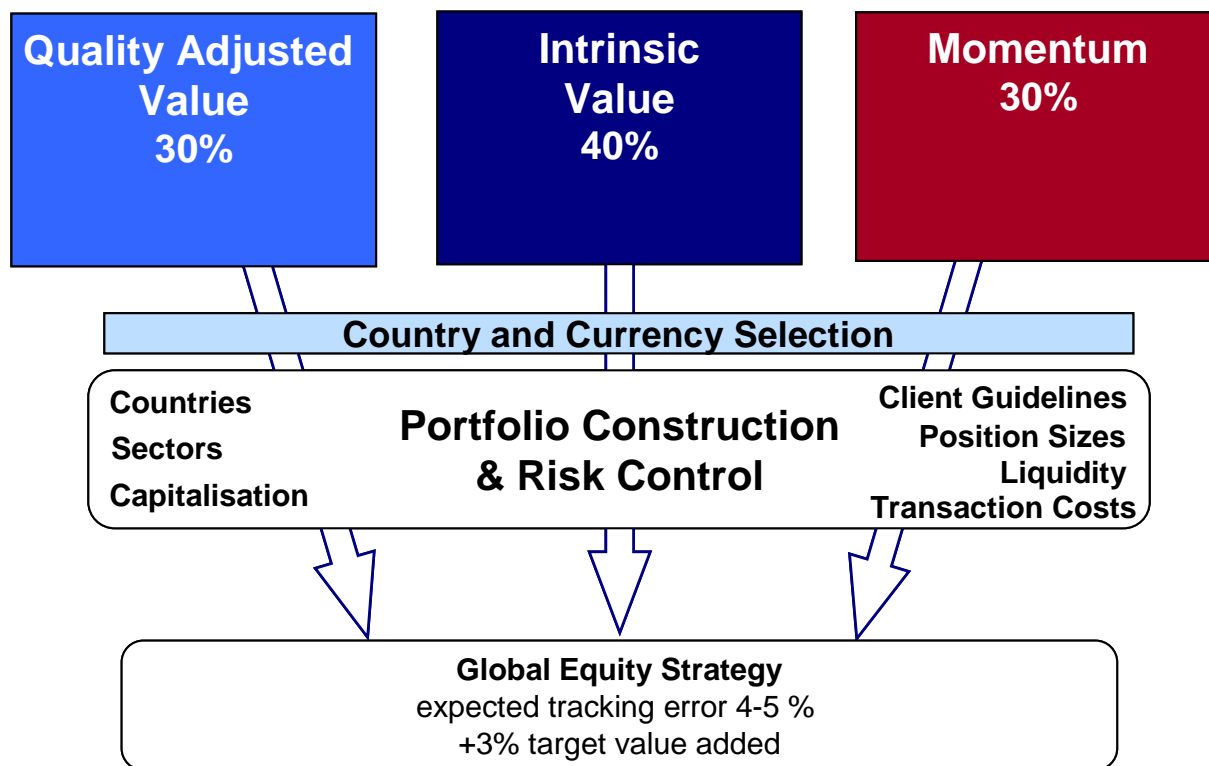
WORLD EX-UK EQUITIES

Performance Review

Our Investment Process

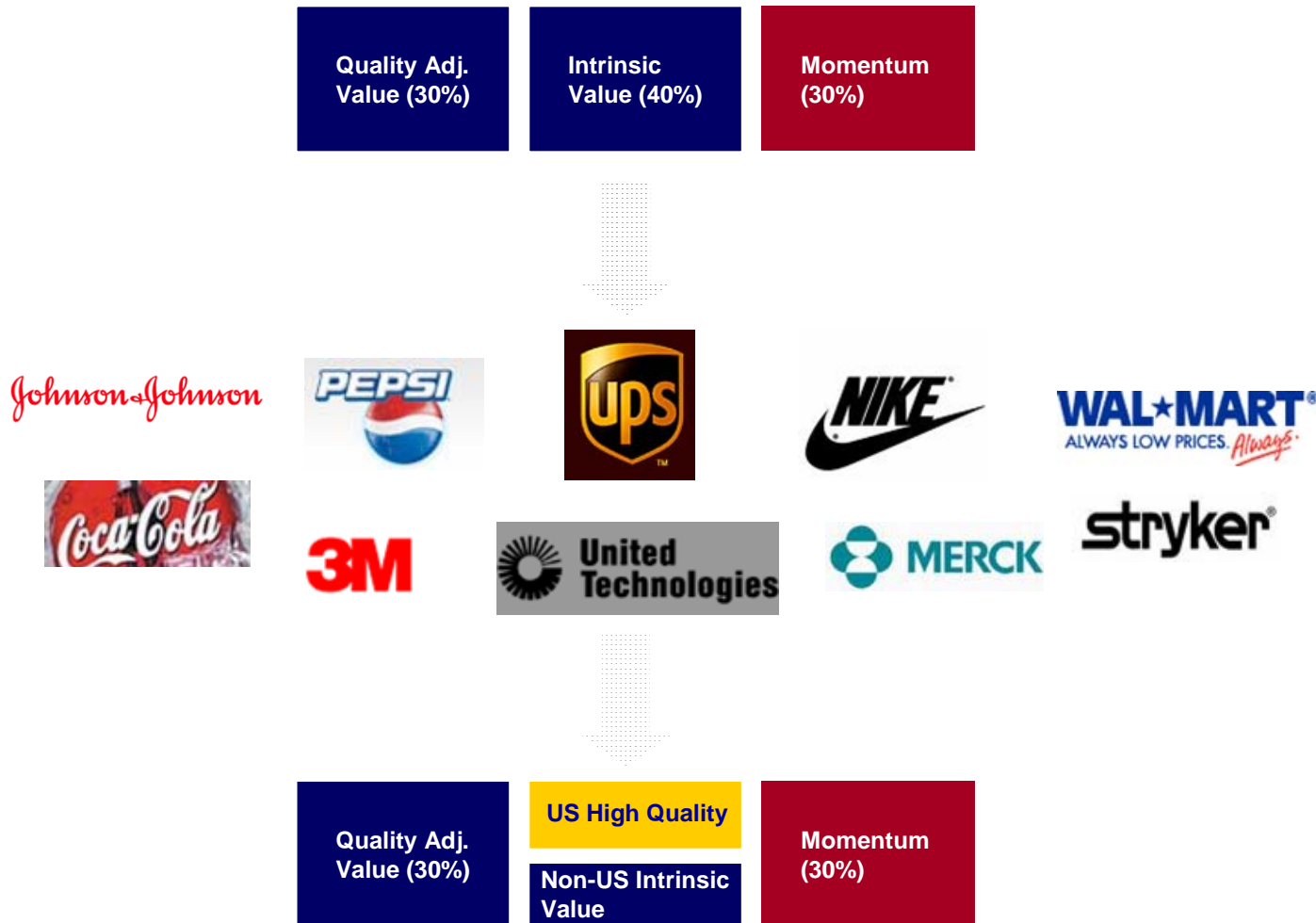
Three diversifying approaches to stock selection

GMO Global Universe 3,000 + companies in developed markets



In Early 2008 We Allocated To US High Quality Stocks

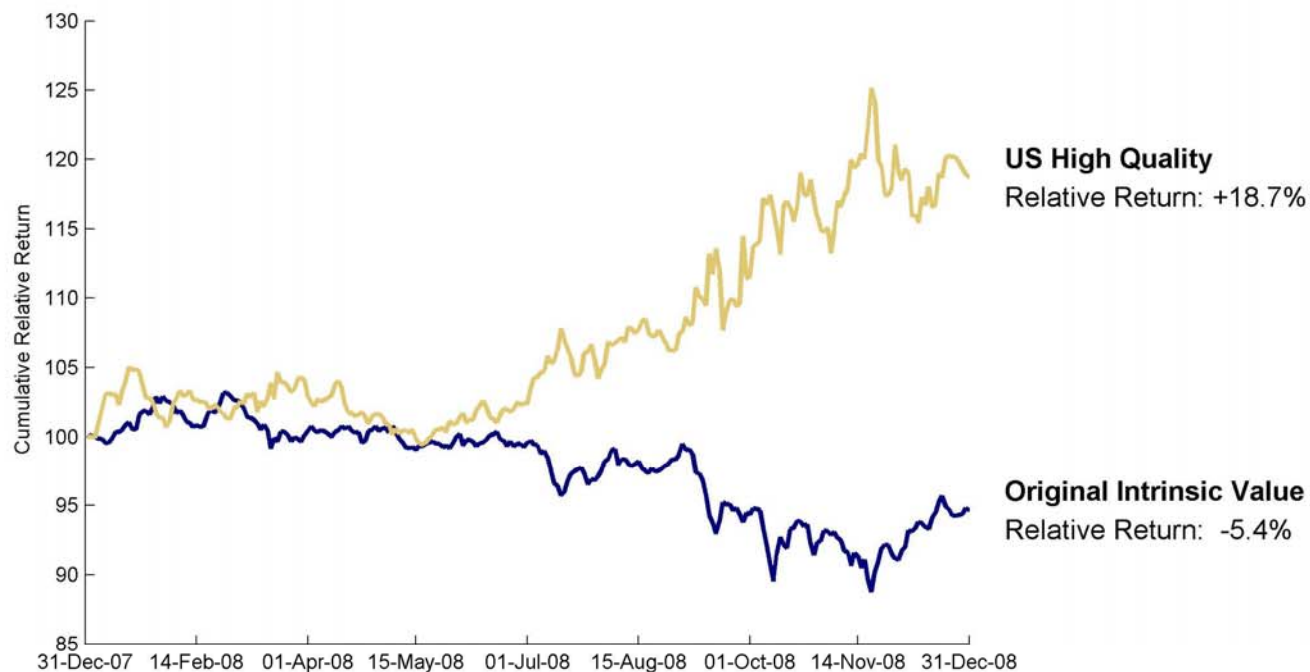
Motivated by broad valuation



Data as at 30/09/08
Source: GMO

The High Quality Allocation Worked Well

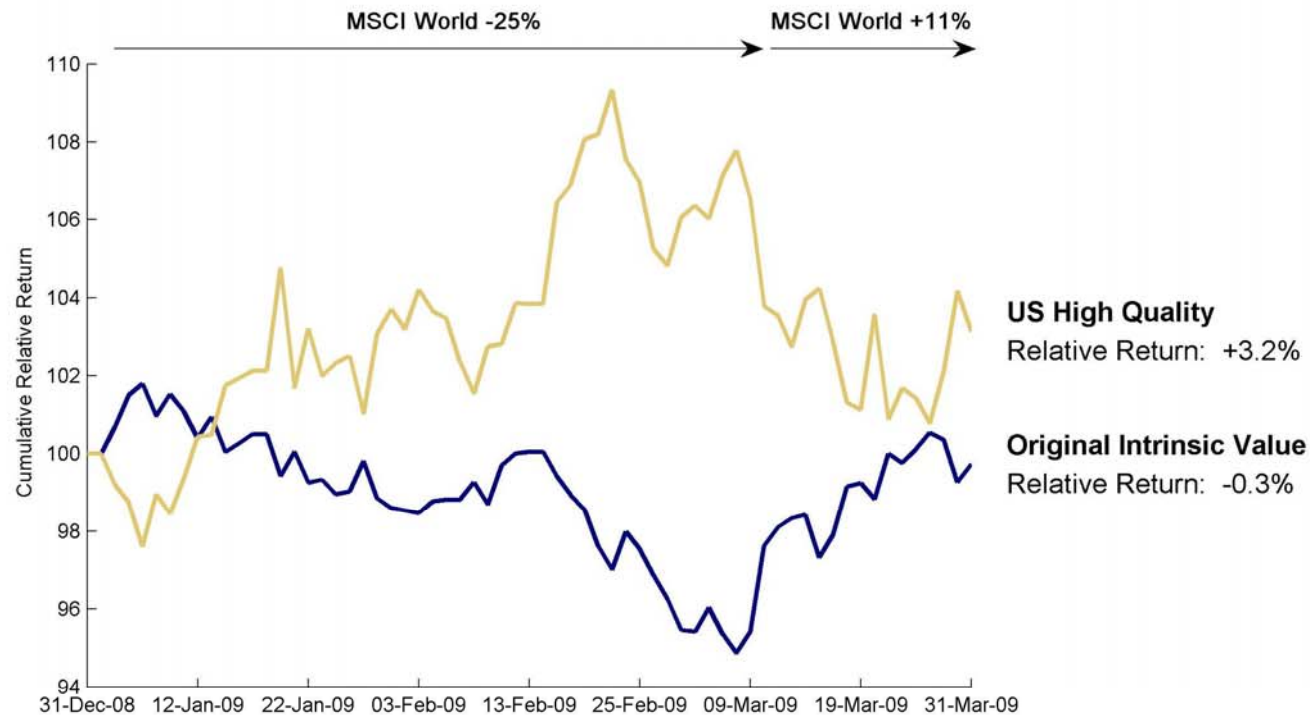
High quality stocks outperformed value stocks in the US in 2008



Relative returns of Intrinsic Value within the US for GMO World ex-UK Equity Fund

Data as at 31/12/08
Source: GMO

High Quality Stocks Underperformed The Rally

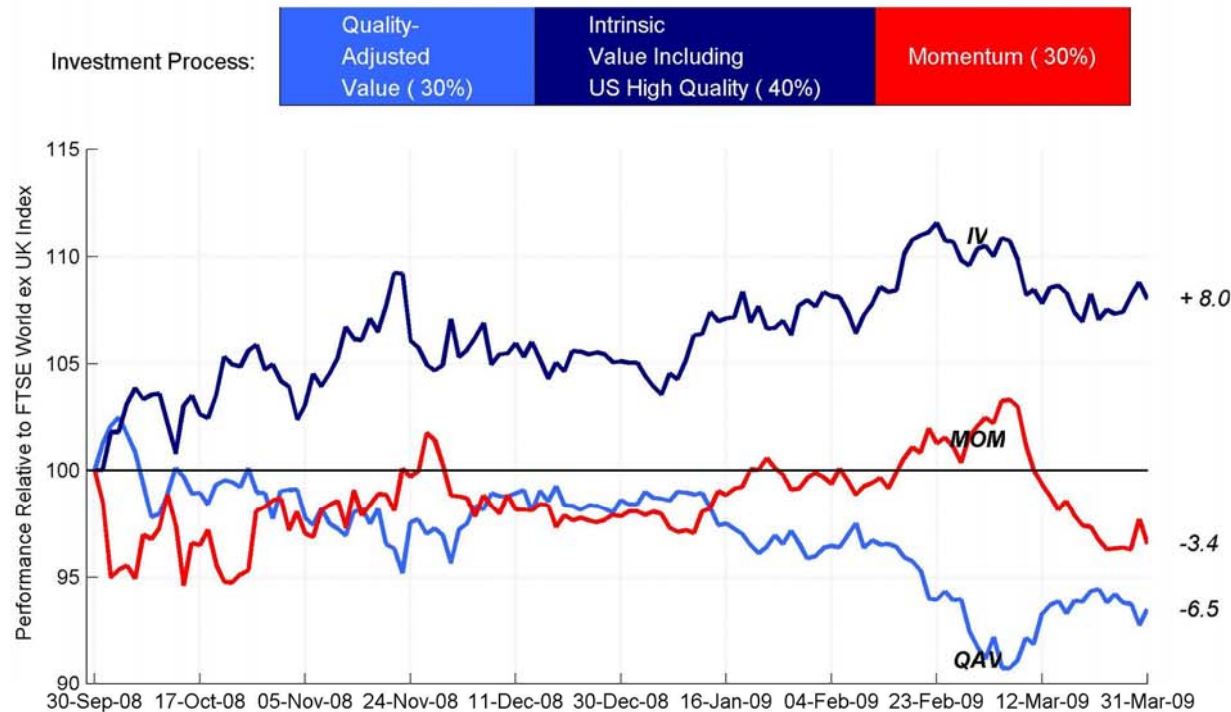


Relative returns of Intrinsic Value within the US for GMO World ex-UK Equity Fund

Data as at 31/03/09
Source: GMO

Performance Of The Stock Selection Disciplines

Since September 2008



GMO World ex-UK Equity Fund - Approximated performance of sub-portfolios

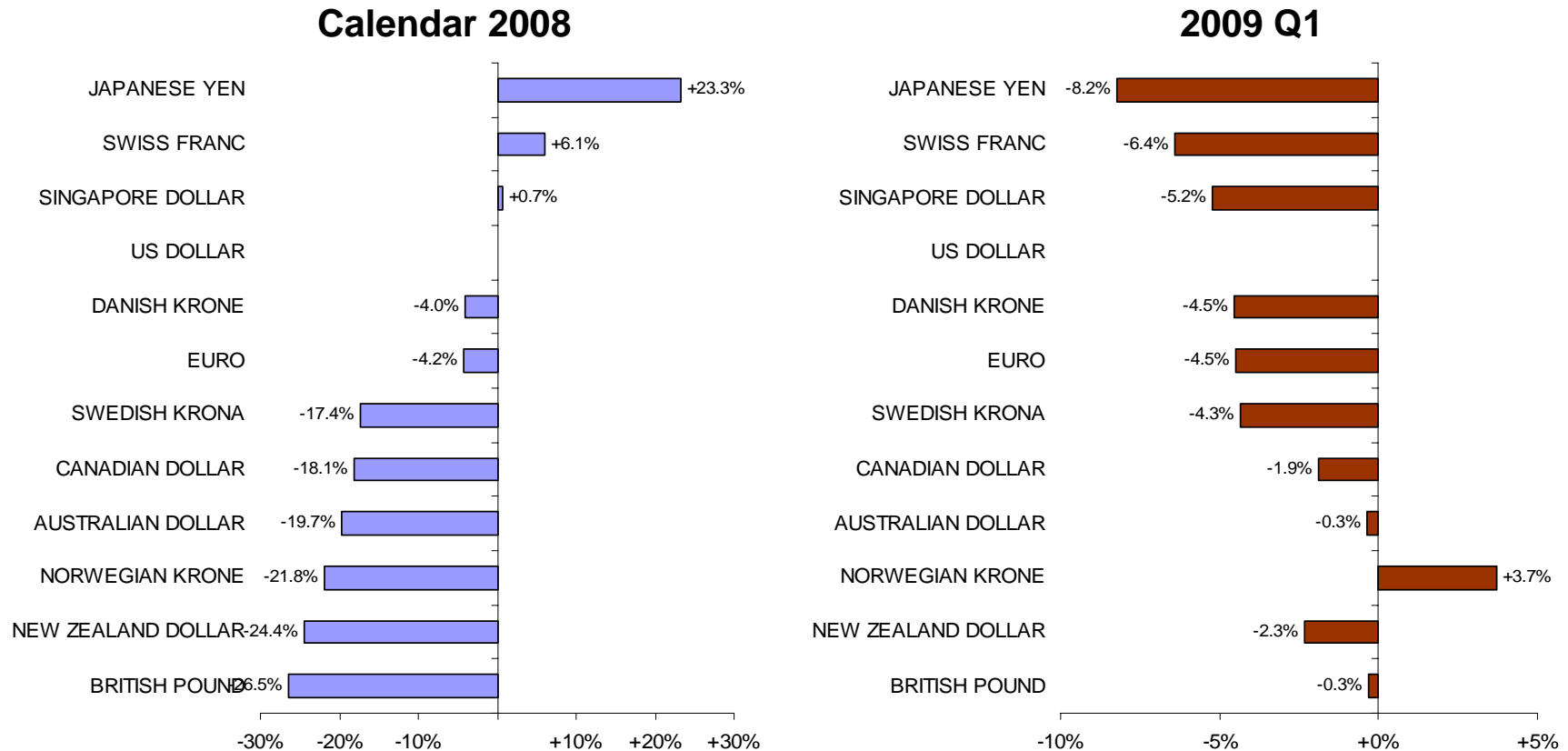
Data as at 31/03/09

Source: GMO

Approximated performance is calculated assuming instantaneous trading without transaction costs, fees or cash flows.

Q1 2009 FX Rate Changes Were The Reverse Of 2008

Japan and Switzerland try to join the race to the bottom



Change in FX rate against US Dollar

Source: GMO
Data as at end March 2009

WORLD EX-UK EQUITIES

Outlook & Portfolio Positioning

High Quality Stocks Got To Very Cheap Levels In 2007



Premium measured using GMO Composite Valuation



Year	PE*
1987	29x
1997	55x
2009	17x

US High Quality
stocks had rarely
been this cheap

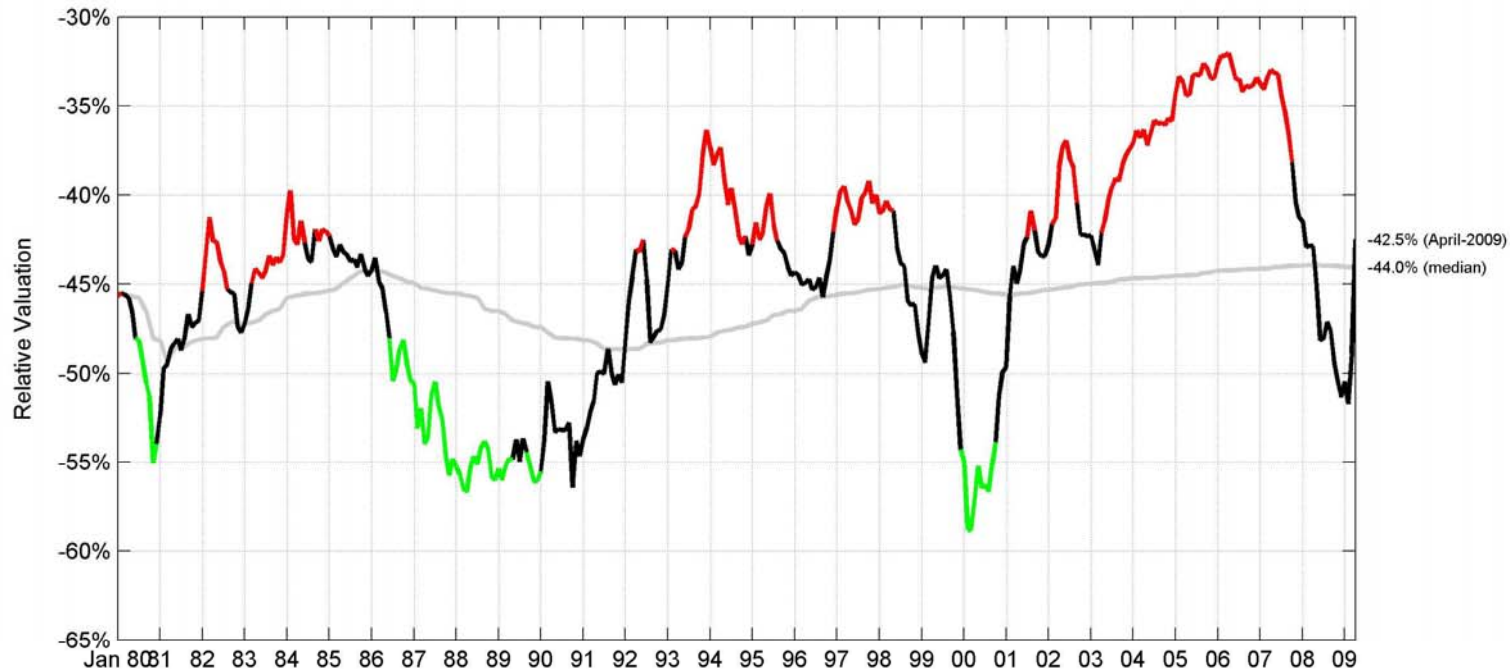
Data as at 30/04/09
Source: GMO

GMO defines quality on the basis of balance sheet strength, stability and profitability.

*Normalised

Value Stock Were Trading At Record Highs In 2006/7

Value stocks appear to be better positioned now

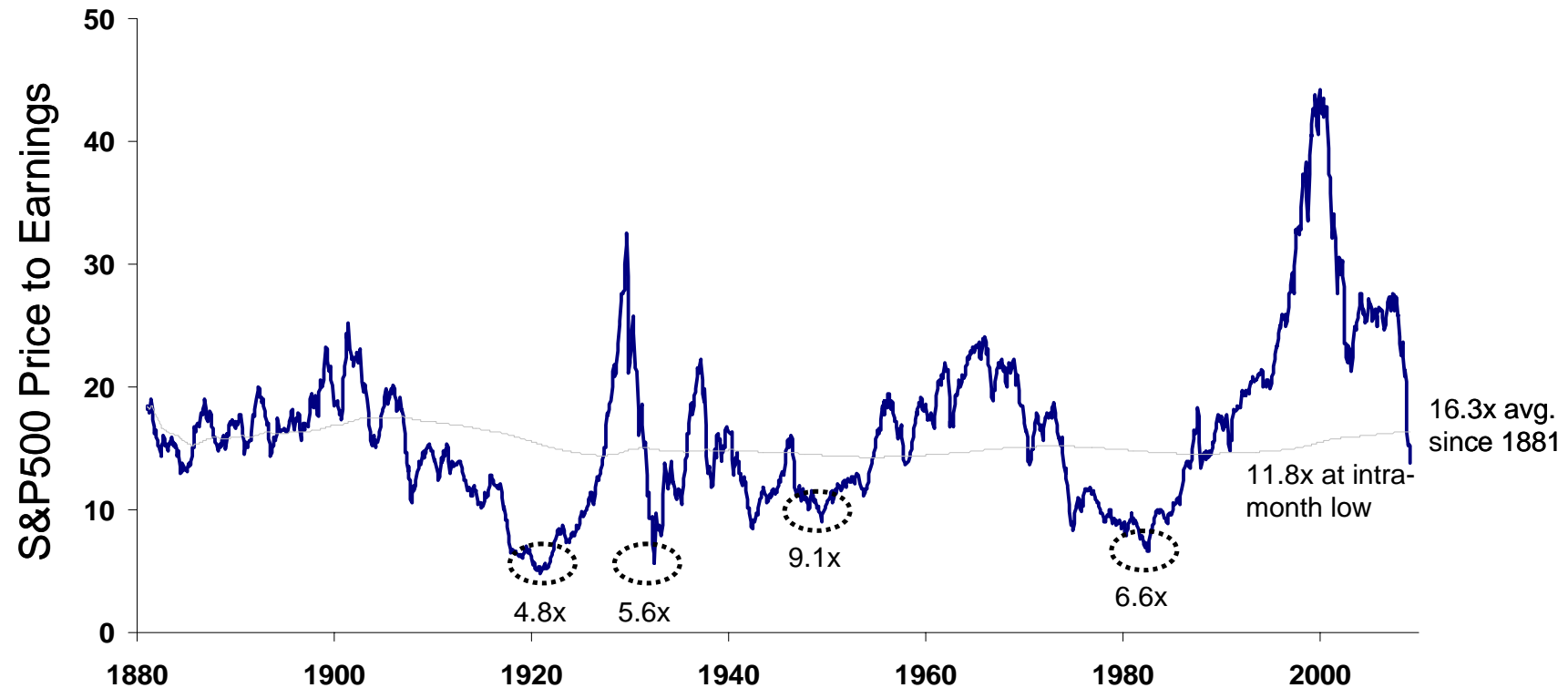


Discount of 10% cheapest stocks globally using GMO Composite Value

Data as at 30/04/09
Source: GMO

Valuation: Markets Are Cheap, But Not Extremely So

The pull of mean reversion is not strong from here



Data show price to 10 year real average earnings of S&P 500 Index and its predecessors

Source: Shiller, Napier, GMO

Data as at end March 2009

Top 15 Stock Positions

Portfolio positions based on value dominate top holdings

	Quality-Adjusted Value	Intrinsic Value	Momentum	Total
JOHNSON & JOHNSON	2.1	1.9		4.0
WAL-MART STORES INC		1.4	1.7	3.0
COCA-COLA CO		2.3		2.3
PFIZER INC	2.2			2.2
TOTAL	1.7		0.1	1.8
ENI	1.0	0.6	0.1	1.7
PEPSICO INC		1.6		1.6
ABBOTT LABORATORIES		0.9	0.6	1.4
MERCK & CO	0.7	0.7		1.4
NOVARTIS	0.2	0.6	0.5	1.4
BNP PARIBAS	0.7	0.7		1.4
GOOGLE INC		1.2		1.2
SANOFI-AVENTIS	0.4	0.7	0.1	1.2
LILLY (ELI) & CO	0.6	0.4		1.1
INTL BUSINESS MACHINES CORP		0.4	0.7	1.0

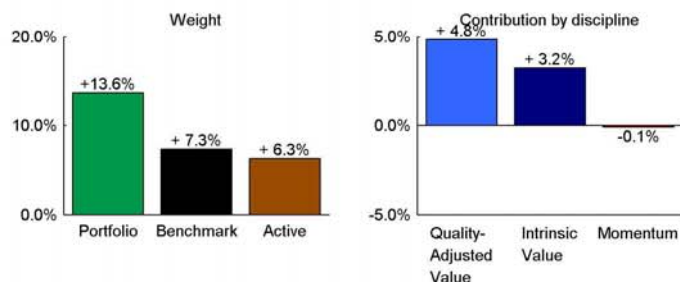
GMO World ex-UK Equity Fund
Portfolio holdings are subject to change and should not be considered
a recommendation to buy individual securities

Data as at 31/03/09
Source: GMO

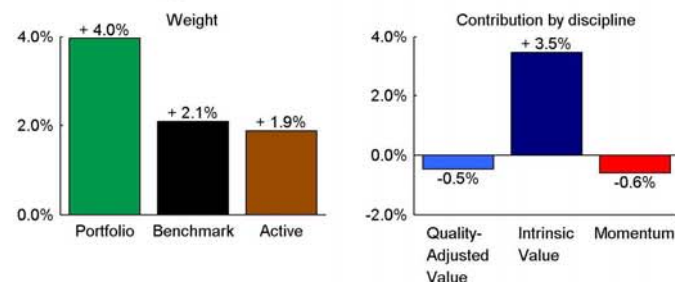
Top 4 Industry Overweights

Pharmaceuticals represents the largest industry overweight in the portfolio

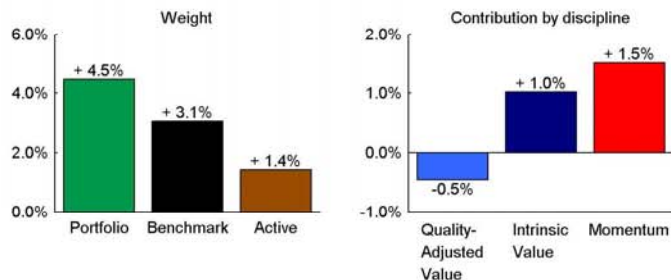
Pharmaceuticals



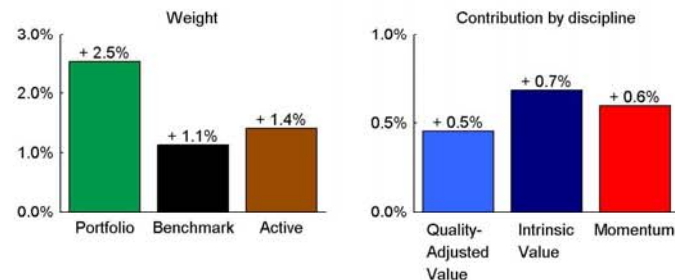
Beverages



Food & Staples Retailing



IT Services



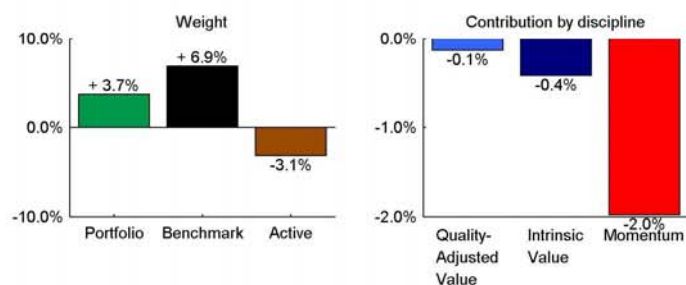
GMO World ex-UK Equity Fund

Data as at 31/03/09
Source: GMO

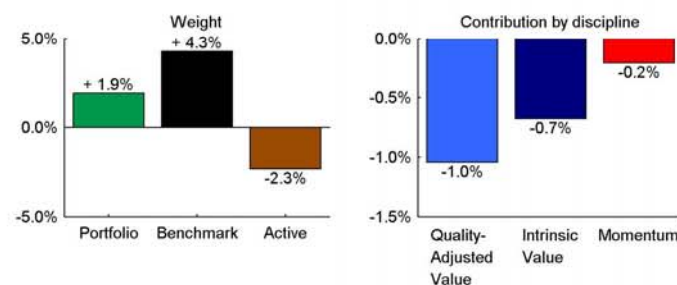
Top 4 Industry Underweights

Banks represents the largest industry underweight in the portfolio

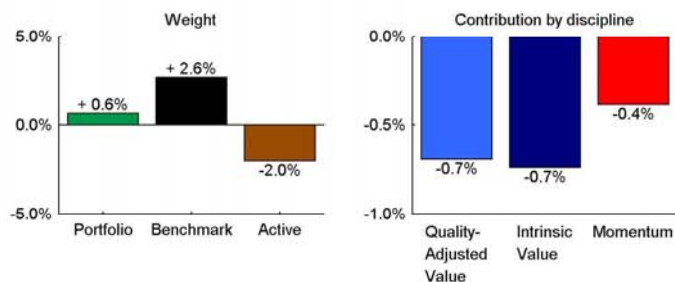
Banks



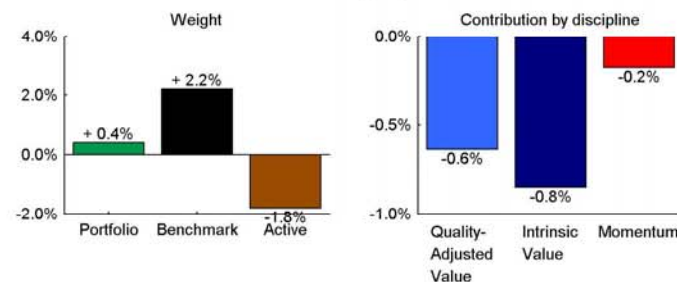
Diversified Telecommunication Servic



Food Products



Communications Equipment



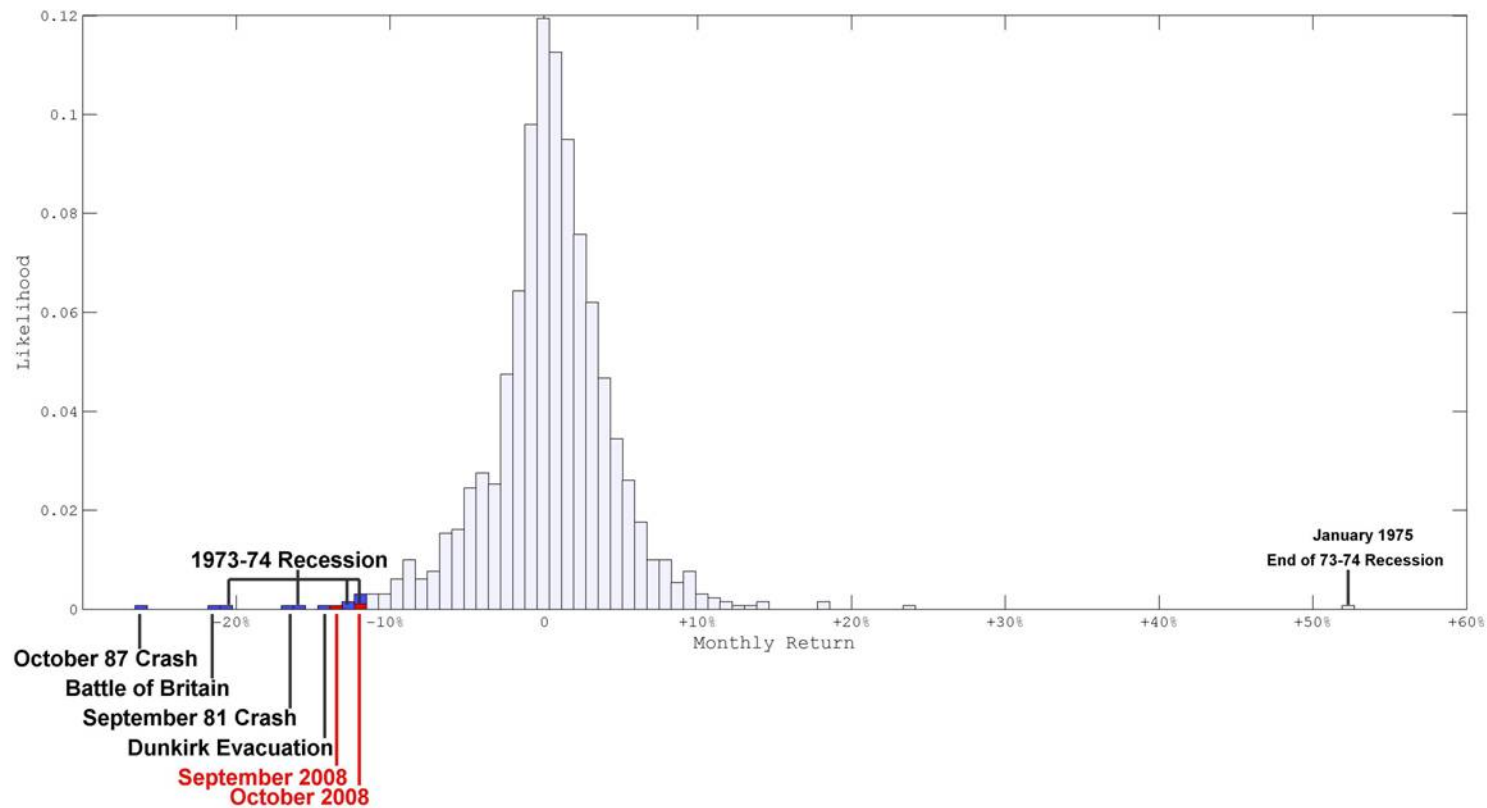
GMO World ex-UK Equity Fund

Data as at 31/03/09
Source: GMO

Appendix

Putting September/October Into Historical Perspective

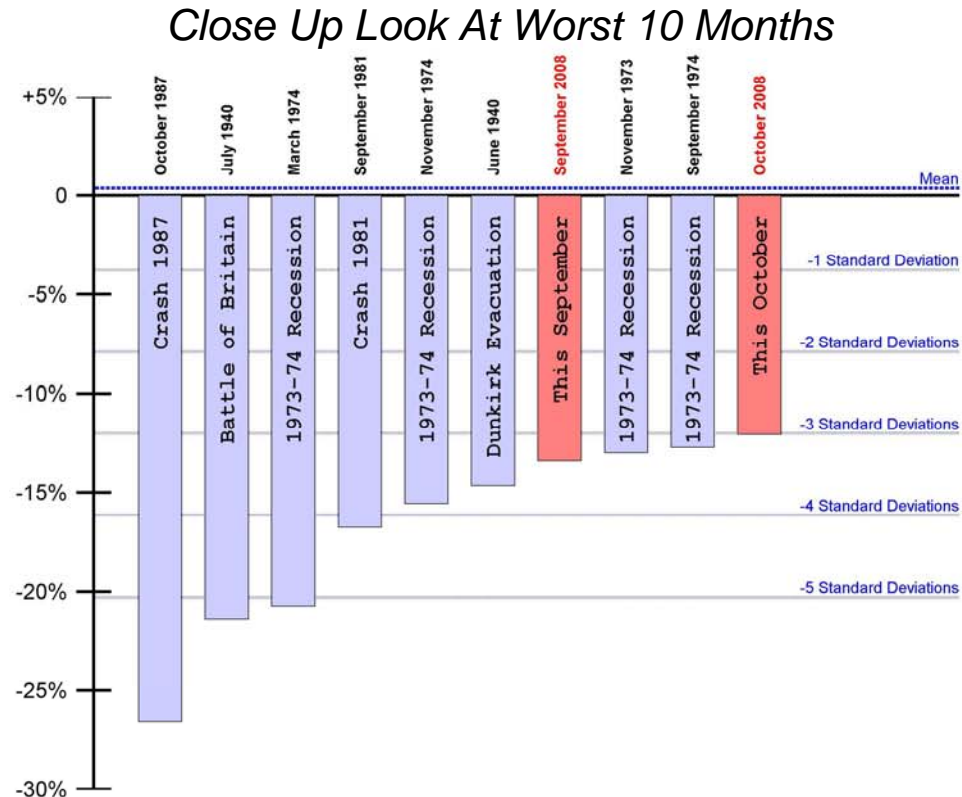
In the All-time Bottom Ten



Source GMO, As at 31st October 2008

Putting September/October In Historical Perspective

Just how bad has September & October been?



Signals Discriminate Within Growth

Corporate Body Language

Market

Analyst estimates
Profit warnings

Management

Directors dealings
Business decisions
Corporate governance



Signals
"Corporate Body Language"

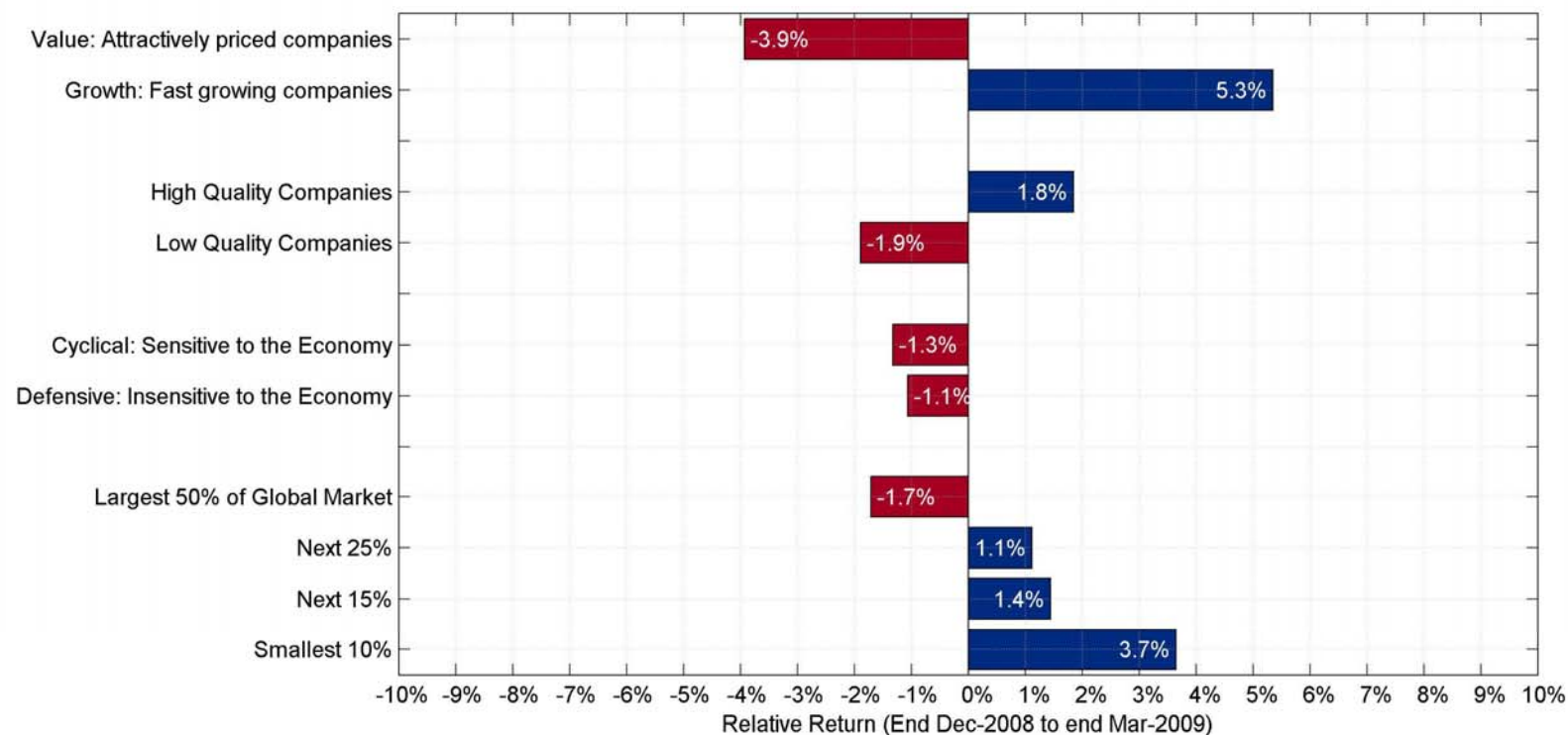
Overambition

Equity issuance
Takeovers
Excessive growth

Accounting

Aggressive accounting
Operational signs

Global Market Drivers - Q1 2009



Each sector comprises 30% of developed markets except where indicated

Source: GMO

GMO

North America | Europe | Asia-Pacific

GMO UK Ltd

One Angel Court Throgmorton Street London EC2R 7HJ

Tel: +44 20 7814 7600 **Fax:** +44 20 7814 7605/6

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