



## **REPORT**

**To: Shetland Islands Council**

**27 October 2010**

**From: Head of Finance  
Executive Services Department**

**Report No: F-055-F**

**SIC Revenue Management Accounts  
General Fund (inc Support/Recharged), Harbour Account, Housing Revenue  
Account and Reserve Fund  
For the Period 1 April 2010 to 30 September 2010**

### **1. Introduction**

- 1.1 The purpose of this report is to advise Members of the financial position on the Council's General Fund (including Support and Recharged ledgers), Harbour Account, Housing Revenue Account and Reserve Fund revenue management accounts (RMA) for the first 6 months of 2010/11.

### **2. Links to Corporate Priorities**

- 2.1 This report links to the Council's corporate priorities, defined in its Corporate Plan, specifically in relation to reviewing financial performance relative to the Council's financial policies.

### **3. Risk Management**

- 3.1 This is an information report so there are no risks associated with the recommendation.

### **4. Background**

- 4.1 The revenue management accounts are presented to the Corporate Management Team on a monthly basis to monitor the Council's overall financial position.
- 4.2 The financial data in this report includes employee costs, operating costs (property, supplies and services, administration, transport and agency payments), transfer payments (grants) and income (fees and charges, grants and rents).

- 4.3 For information, all appendices show the annual budget, year to date (YTD) budget, YTD actual and YTD variance. It is the YTD variances that are referred to in this report.

## **5. Financial position on the General Fund (inc Support & Recharged)**

- 5.1 The General Fund spend is £4.603m less than the YTD budget excluding the savings/vacancy factor requirement of £9.943m to meet the approved draw on Reserves of £2m for 2010/11.
- 5.2 Work is ongoing to identify the savings required to balance the 2010/11 budget. To date £2.543m has been earmarked as real savings, this leaves a further £7.4m to find. The main areas where savings have been identified are Education and Social Care £1.555m and Infrastructure £0.922m. Of the £2.543m savings identified, £2.2m is stated to be one-off savings in 2010/11.
- 5.3 Appendix 1 (a) shows the Council's financial position by service area, and appendix 1(b) shows the position by type of expenditure and income. Appendices 2 (a, b & c) show each department's expenditure by cost centre.
- 5.4 Executive Services shows an under spend of £1.883m against the YTD budget, primarily due to corporate savings already achieved of £1.047m. There are 2 main under spends, between Capital Programme Service and ICT there are salary vacancies of £0.158m and under Finance there is additional income from Council Tax on second homes of £0.253m. This is ring-fenced for housing projects already approved by the Council.
- 5.5 Education and Social Care Services shows an under spend against the YTD budget of £2.857m due mainly to savings identified of £1.555m and staff vacancies across the department. The Executive Director of Education & Social Care has estimated a near budget outturn.
- 5.6 Infrastructure Services shows an over spend against the YTD budget of £0.184m. This is primarily due to outstanding ferry vessels/terminals insurance claims, increasing fuel costs and a reduction in landfill income from drill cuttings. The Executive Director of Infrastructure has estimated the outturn position to be overspent by £0.669m.
- 5.7 Economic Development Unit shows an under spend against the YTD budget of £0.047m.
- 5.8 Budget Responsible Officers across the Council are aware of the need to make savings and have been endeavouring to constrain spending whilst minimising any effect on services.

## **6. Financial position on the Harbour Account**

- 6.1 Appendix 3 shows the financial position for the Harbour Account by service area and by type of expenditure. Appendix 4 shows the same data by cost centre.
- 6.2 The Harbour Account shows an under spend against the YTD budget of £0.922m. This is due to increased income from the Total project. The Executive Director of Infrastructure has estimated a near budget outturn.

## **7. Financial position on the Housing Revenue Account**

- 7.1 Appendix 5 shows the financial position for the Housing Revenue Account by service area and by type of expenditure. Appendix 6 shows the same data by cost centre.
- 7.2 The Housing Revenue Account shows an under spend against the YTD budget of £0.029m. The Executive Director of Education & Social Care has estimated a near budget outturn.

## **8. Financial position on the Reserve Fund**

- 8.1 Appendix 7 shows the financial position for the Reserve Fund by service area and by type of expenditure. Appendix 8 shows the same data by cost centre.
- 8.2 The Reserve Fund shows an under spend against the YTD budget of £0.879m. This is mainly due to economic development lending less than anticipated. The Head of Economic Development has estimated the outturn position to be under spent by £1m.

## **9. Full-Time Equivalents**

- 9.1 Appendix 9 measures the number of full-time equivalents (FTEs) budgeted for and the actual spend to date. This is derived using the island allowance payment made to all staff. At the end of the September there were 152fte staff vacancies. Most of these are under Education and Social Care department (62%). The main contributing factors are profiling variances where budget profiling does not match exactly to seasonal activity and genuine vacancies either from recruitment time lags or posts that are not going to be filled due to budget pressures or restructuring.

## **10. Financial Implications**

- 10.1 The General Fund is under spent against YTD budget by £4.603m but there is a requirement to find £9.943m of savings to balance the budget. To date £2.857m has been identified as savings of which £2.2m is one-off savings for 2010/11.
- 10.2 The Harbour Account is under spent against YTD budget by £0.922m.

10.3 The Housing Revenue Account is under spent against YTD budget by £0.029m.

10.4 The Reserve Fund is under spent against YTD budget by £0.879m.

10.5 At this stage the estimated outturn on each of the funds is as follows:-

- General Fund to be overspent by £8.069m (£7.4m outstanding savings + £0.669m on Infrastructure mainly ferry fuel and reduced income),
- Harbour Account to be in line with the budget,
- Housing Revenue Account to be in line with the budget,
- Reserve Fund to be under spent by £1m.

10.6 Work is ongoing by all budget responsible officers to continue to reduce the budget deficit on the General Fund. Each month services are being asked to re-estimate the outturn position.

## **11. Policy and Delegated Authority**

11.1 This report is being presented to the Council for information in terms of its remit for financial policy and monitoring.

## **12. Recommendation**

12.1 I recommend that the Council note this report.

Report No: F-055-F  
Ref: MA/HKT

Date: 18 October 2010

<b>SIC MANAGEMENT INFORMATION 2010/11 - PERIOD 6</b>	<b>1st April 2010 to 30th September 2010</b>
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**Revenue Expenditure by Service**

(General Fund, Recharged Services &amp; Support)

	Annual	Year to Date	Year to Date	Year to Date	Savings	Year to Date
	Budget	Budget	Actual	Variance	To be	Variance
				Including Required	Achieved	Excluding Required
				Savings		Savings
				(Overspend)/Underspend		(Overspend)/Underspend
	£	£	£	£	£	£
<b>Executive Services (sub total)</b>	<b>4,267,293</b>	<b>(1,090,399)</b>	<b>5,597,641</b>	<b>(6,688,040)</b>	<b>(8,571,069)</b>	<b>1,883,029</b>
Executive Management	827,333	433,598	513,452	(79,854)	(87,000)	7,146
Capital Programme Service	223,705	(394,568)	459,136	(853,704)	(1,000,000)	146,296
Council Members	636,330	316,823	315,563	1,260		1,260
Organisational Development	3,468,853	1,561,683	1,579,976	(18,293)	(100,000)	81,707
Finance	2,578,767	1,410,395	1,248,085	162,310	(160,000)	322,310
Legal & Administration	3,204,015	1,758,380	1,481,430	276,950		276,950
Corporate Savings	(6,671,710)	(6,176,710)	0	(6,176,710)	(7,224,069)	1,047,359
<b>Education &amp; Social Care (sub total)</b>	<b>77,119,718</b>	<b>40,300,464</b>	<b>38,815,531</b>	<b>1,484,933</b>	<b>(1,372,055)</b>	<b>2,856,988</b>
Executive Director (inc Museums)	1,498,070	761,668	755,255	6,413		6,413
Housing	2,327,788	1,193,137	924,716	268,421		268,421
Community Care	23,355,286	12,760,349	12,541,889	218,460	(1,165,194)	1,383,654
Children's Services	6,523,292	3,301,264	3,028,696	272,569	(126,000)	398,569
Criminal Justice Unit	22,967	11,107	7,171	3,936		3,936
Community Work	366,127	187,597	171,289	16,308		16,308
Resources	1,281,049	661,483	605,414	56,069		56,069
Schools	39,349,069	20,252,414	19,765,458	486,956	(80,861)	567,817
Sports & Leisure	1,790,194	831,501	806,407	25,094		25,094
Train Shetland (inc Adult Learning)	605,876	339,944	209,234	130,710		130,710
<b>Infrastructure Services (sub total)</b>	<b>31,612,890</b>	<b>15,146,595</b>	<b>15,330,790</b>	<b>(184,195)</b>	<b>0</b>	<b>(184,195)</b>
Directorate	814,167	391,141	365,636	25,505		25,505
Environment & Building Services	6,550,900	3,328,922	3,422,126	(93,204)		(93,204)
Roads	6,975,071	3,459,864	3,543,940	(84,076)		(84,076)
Transport	15,174,781	7,019,249	7,243,985	(224,736)		(224,736)
Planning	2,097,971	947,419	755,103	192,316		192,316
<b>Economic Development Unit (sub total)</b>	<b>973,788</b>	<b>491,864</b>	<b>444,878</b>	<b>46,986</b>	<b>0</b>	<b>46,986</b>
Economic Development Unit	973,788	491,864	444,878	46,986		46,986
<b>TOTAL</b>	<b>113,973,689</b>	<b>54,848,524</b>	<b>60,188,839</b>	<b>(5,340,315)</b>	<b>(9,943,124)</b>	<b>4,602,809</b>

Revenue Expenditure by Subjective

## Shetland Islands Council

(General Fund, Recharged Services &amp; St

	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance Including Required Savings (Overspend)/Underspend	Savings To be Achieved	Year to Date Variance Excluding Required Savings (Overspend)/Underspend
	£	£	£	£	£	£
<b>Employee Costs (sub total)</b>	<b>84,782,401</b>	<b>37,920,468</b>	<b>44,057,636</b>	<b>(6,137,168)</b>	<b>(9,943,124)</b>	<b>3,805,956</b>
Basic Pay	66,552,585	32,914,976	32,204,669	710,307	0	710,307
Overtime	1,935,850	909,832	1,016,496	(106,664)	0	(106,664)
Other Employee Costs	16,293,966	4,095,660	10,836,471	(6,740,811)	(9,943,124)	3,202,313
<b>Operating Costs (sub total)</b>	<b>40,401,441</b>	<b>20,125,207</b>	<b>19,724,868</b>	<b>400,339</b>	<b>0</b>	<b>400,339</b>
Travel & Subsistence	3,839,217	1,785,743	1,506,115	279,628	0	279,628
Property Costs	13,858,881	7,904,071	7,523,254	380,817	0	380,817
Other Operating Costs	22,703,343	10,435,393	10,695,498	(260,105)	0	(260,105)
<b>Transfer Payments (sub total)</b>	<b>9,986,463</b>	<b>4,881,485</b>	<b>4,317,011</b>	<b>564,474</b>	<b>0</b>	<b>564,474</b>
<b>Income (sub total)</b>	<b>(21,196,616)</b>	<b>(8,078,636)</b>	<b>(7,910,676)</b>	<b>(167,960)</b>	<b>0</b>	<b>(167,960)</b>
<b>TOTAL</b>	<b>113,973,689</b>	<b>54,848,524</b>	<b>60,188,839</b>	<b>(5,340,315)</b>	<b>(9,943,124)</b>	<b>4,602,809</b>

EDUCATION & SOCIAL CARE Mgt A/c's 2010/11 - DETAIL - PERIOD 6	1st April 2010 to 30th September 2010
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Description	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance Including Required Savings (Overspend)/Underspend	Savings To be Achieved	Year to Date Variance Excluding Required Savings (Overspend)/Underspend
	£	£	£	£	£	£
<b>Directorate</b>	<b>1,498,070</b>	<b>761,668</b>	<b>755,255</b>	<b>6,413</b>	<b>0</b>	<b>6,413</b>
GRJ1002 Data Sharing Project	60,366	35,314	36,800	(1,486)		(1,486)
GRL4210 Museums & Archives Prop Cost	50,397	32,098	46,763	(14,665)		(14,665)
GRL4217 New Museum & Arts Centre	1,141,683	570,842	570,842	0		0
SRJ0000 Exec Dir Educ & Social Care	245,624	123,414	100,850	22,564		22,564
<b>Resources</b>	<b>1,281,049</b>	<b>661,483</b>	<b>605,414</b>	<b>56,069</b>	<b>0</b>	<b>56,069</b>
SRJ2000 Resources Manager	106,418	58,099	48,006	10,093		10,093
SRJ2100 Information	139,606	82,741	78,018	4,723		4,723
SRJ2200 Staff Management	330,130	164,671	160,861	3,810		3,810
SRJ2201 Recruitment Expenses	225,000	112,500	94,311	18,189		18,189
SRJ2300 Administration	410,095	208,650	190,503	18,147		18,147
SRJ2500 Grant Administration	69,800	34,822	33,716	1,106		1,106
<b>Community Work</b>	<b>366,127</b>	<b>187,597</b>	<b>171,289</b>	<b>16,308</b>	<b>0</b>	<b>16,308</b>
GRJ3301 Area Community Work	292,790	151,532	141,378	10,154		10,154
GRJ3302 Community Work Initiatives	0	0	1,529	(1,529)		(1,529)
GRJ3303 Community Transport	16,851	7,879	1,519	6,360		6,360
GRJ3307 SLSDG (Vision)	0	0	(8)	8		8
SRJ3300 Comm Learning & Dev Mgt	56,486	28,186	26,871	1,315		1,315
<b>Sport &amp; Leisure</b>	<b>1,790,194</b>	<b>831,501</b>	<b>806,407</b>	<b>25,094</b>	<b>0</b>	<b>25,094</b>
GRJ3100 Islesburgh Cafeteria	21,581	7,843	8,200	(357)		(357)
GRJ3101 Islesburgh	699,596	390,596	352,229	38,367		38,367
GRJ3102 Bridge-End Outdoor Centre	5,000	5,000	5,000	0		0
GRJ3103 Unst Youth Centre	5,000	0	0	0		0
GRJ3104 Fetlar Camp Site	5,640	3,697	3,128	569		569
GRJ3105 2 St Sunniva Street	12,157	7,261	4,343	2,918		2,918
GRJ3107 Parks General	271,688	154,156	151,978	2,178		2,178
GRJ3108 Play Areas General	104,712	49,515	39,202	10,313		10,313
GRJ3109 Multicourts General	13,000	6,500	740	5,760		5,760
GRJ3120 Sports Development	58,653	36,041	27,439	8,602		8,602
GRJ3122 Outdoor Educ and Activities	74,144	48,609	32,790	15,819		15,819
GRJ3125 Active Schools	97,221	(51,014)	23,894	(74,908)		(74,908)
GRJ3126 Active Futures	24,341	12,155	6,847	5,308		5,308
GRJ3127 Dance Mats	0	70	(1,918)	1,988		1,988
GRJ3129 Cash back for Communities	(136)	(2,298)	(2,062)	(236)		(236)
GRJ3130 Comm use of Sandwick Came l-	14,792	9,841	7,957	1,884		1,884
GRJ3131 Comm Use of Scalwy Games H-	15,296	13,156	12,423	733		733
GRJ3201 Grants to Vol Orgs General	75,085	28,518	24,350	4,168		4,168
GRJ3202 Development Grant Aid Schem	81,060	38,490	39,238	(748)		(748)
GRJ3203 Support Grant Aid Scheme	111,509	28,499	22,243	6,256		6,256
GRJ3204 Pitches Other	29,131	14,566	13,694	872		872
GRJ3205 Maintain Community Facilities	10,000	0	3,024	(3,024)		(3,024)
SRJ3000 Sports & Leisure Svs Mgt	60,724	30,300	31,669	(1,369)		(1,369)
<b>Train Shetland &amp; Adult Learning</b>	<b>605,876</b>	<b>339,944</b>	<b>209,234</b>	<b>130,710</b>	<b>0</b>	<b>130,710</b>
SRL6006 Short Course Management	103,552	51,657	51,907	(250)		(250)
GRL4121 Evening Classes	100,164	60,134	4,193	55,941		55,941
GRL4123 Adult Learning	156,601	77,761	75,400	2,361		2,361
GRL4125 Adult Literacy Strategic Plan	183,481	126,877	55,129	71,748		71,748
GRL4126 Literacies Projects	0	0	211	(211)		(211)
GRL6002 Vocational Service	234,096	117,406	115,826	1,580		1,580
GRL6003 Vocational Training	(130,148)	(74,936)	(93,741)	18,805		18,805
GRL6006 Short Courses	(41,545)	(20,822)	1,933	(22,755)		(22,755)
GRL6007 Business Gateway Contract	(500)	(250)	(1,190)	940		940
GRL6008 Construction Skills Contract	175	2,117	(434)	2,551		2,551
<b>Schools</b>	<b>39,349,069</b>	<b>20,252,414</b>	<b>19,765,458</b>	<b>486,956</b>	<b>0</b>	<b>486,956</b>
GRE0006 Director, Central Support	944,731	565,779	349,660	216,119		216,119
GRE0102 Bursaries	190,000	46,000	40,408	5,592		5,592
GRE0103 Clothing Grants	20,900	10,450	15,915	(5,465)		(5,465)
GRE0104 School Boards Administration	32,046	16,023	8,278	7,745		7,745
GRE0107 School Milk	8,530	4,265	(172)	4,437		4,437
GRE0108 Educ Maint Allowance (EMA)	0	0	5,840	(5,840)		(5,840)
GRE1101 Schools, Aith Nursery	40,290	20,748	19,625	1,123		1,123
GRE1103 Schools, Baltasound NS	46,282	23,640	17,294	6,346		6,346
GRE1104 Schools, Bells Brae NS	133,447	69,135	71,597	(2,462)		(2,462)
GRE1105 Schools, Brae Nursery	78,580	40,391	39,821	570		570
GRE1106 Schools, Bressay Nursery	41,665	20,842	16,341	4,501		4,501
GRE1109 Schools, Cunningsb' h NS	48,625	24,206	27,931	(3,725)		(3,725)
GRE1110 Schools, Dunrossness NS	78,686	40,521	39,570	951		951
GRE1111 Schools, Fair Isle Nursery	9,658	4,840	4,435	405		405
GRE1112 Schools, Fetlar Nursery	555	295	2,307	(2,012)		(2,012)
GRE1113 Schools, Foula Nursery	12,160	6,122	6,410	(288)		(288)
GRE1117 Schools, Happyhansel NS	42,878	22,197	24,301	(2,104)		(2,104)
GRE1119 Lunnasting Nursery	30,156	15,081	14,818	263		263
GRE1120 Schools, Mid Yell Nursery	86,436	43,904	34,222	9,682		9,682
GRE1121 Schools, Mossbank NS	154,101	77,281	71,493	5,788		5,788
GRE1128 Schools, Sandwick NS	80,679	41,599	46,653	(5,054)		(5,054)
GRE1129 Schools, Scalloway NS	80,526	40,595	40,654	(59)		(59)
GRE1130 Schools, Skeld Nursery	38,786	19,910	18,490	1,420		1,420
GRE1131 Schools, Skerries Nursery	14,968	7,475	6,721	754		754
GRE1132 Schools, Sound Nursery	103,943	53,405	49,467	3,938		3,938

GRE1134	Schools, Whalsay NS	75,758	38,577	38,534	43	43
GRE1135	Schools, Urafirith Nursery	37,515	19,226	19,415	(189)	(189)
GRE1137	Schools,Whiteness Nursery	62,925	32,450	31,616	834	834
GRE1150	Schools, Nursery - General	72,511	36,180	28,412	7,768	7,768
GRE1151	School Services, Nursery Supp	20,020	9,956	3,689	6,267	6,267
GRE1160	Div Man, Commissioned Places	253,320	80,084	89,005	(8,921)	(8,921)
GRE1201	Schools, Aith Primary	266,554	138,664	141,280	(2,616)	(2,616)
GRE1203	Schools, Baltasound PS	187,644	100,752	106,262	(5,510)	(5,510)
GRE1204	Schools, Bells Brae PS	1,279,896	673,475	687,821	(14,346)	(14,346)
GRE1205	Schools, Brae Primary	422,456	226,753	226,482	271	271
GRE1206	Schools, Bressay Primary	114,059	56,752	47,652	9,100	9,100
GRE1207	Schools, Burravoe Primary	97,519	48,554	43,764	4,790	4,790
GRE1208	Schools, Cullivoe Primary	140,888	70,656	63,288	7,368	7,368
GRE1209	Schools, Cunningsb'h PS	300,204	153,564	141,568	11,996	11,996
GRE1210	Schools, Dunrossness PS	553,714	293,536	288,735	4,801	4,801
GRE1211	Schools, Fair Isle Primary	109,467	52,663	49,688	2,975	2,975
GRE1212	Schools, Fetlar Primary	35,446	17,524	28,839	(11,315)	(11,315)
GRE1213	Schools, Foula Primary	111,182	53,326	42,476	10,850	10,850
GRE1214	Schools, Tingwall Primary	229,518	119,590	119,292	298	298
GRE1216	Schools, Hamnavoe PS	214,928	111,222	115,678	(4,456)	(4,456)
GRE1217	Schools, Happyhansel PS	249,280	137,748	128,141	9,607	9,607
GRE1219	Schools, Lunnasting PS	152,180	81,148	79,469	1,679	1,679
GRE1220	Schools, Mid Yell Primary	219,837	112,609	119,448	(6,839)	(6,839)
GRE1221	Schools, Mossbank PS	344,443	177,659	165,350	12,309	12,309
GRE1222	Schools, North Roe PS	84,152	42,216	42,246	(30)	(30)
GRE1223	Schools, Ollaberry Primary	109,204	59,243	58,903	340	340
GRE1224	Schools, Olafirith Primary	136,108	68,395	69,489	(1,094)	(1,094)
GRE1225	Schools, Papa Stour PS	2,435	1,104	2,712	(1,608)	(1,608)
GRE1227	Schools, Sandness Primary	83,549	41,568	37,364	4,204	4,204
GRE1228	Schools, Sandwick Primary	306,917	161,246	162,130	(884)	(884)
GRE1229	Schools, Scalloway PS	342,876	182,914	162,300	20,614	20,614
GRE1230	Schools, Skeld Primary	157,524	81,967	75,258	6,709	6,709
GRE1231	Schools, Skerries Primary	86,584	43,466	47,000	(3,534)	(3,534)
GRE1232	Schools, Sound Primary	1,154,172	608,249	590,206	18,043	18,043
GRE1233	Schools, Nesting PS	153,547	83,076	83,302	(226)	(226)
GRE1234	Schools, Whalsay PS	463,446	250,621	253,454	(2,833)	(2,833)
GRE1235	Schools, Urafirith Primary	100,873	54,040	58,840	(4,800)	(4,800)
GRE1236	Schools, Uyeasound PS	100,790	50,477	49,879	598	598
GRE1237	Schools, Whiteness PS	346,125	182,343	187,652	(5,309)	(5,309)
GRE1251	School Services, Primary Supp	198,670	74,799	63,390	11,409	11,409
GRE1301	Schools, Aith Secondary	789,407	407,330	388,582	18,748	18,748
GRE1302	Schools, Anderson HS	4,624,531	2,476,065	2,443,316	32,749	32,749
GRE1303	Schools, Baltasound SS	600,396	309,429	318,718	(9,289)	(9,289)
GRE1305	Schools, Brae Secondary	1,964,738	1,013,261	1,011,457	1,804	1,804
GRE1320	Schools, Mid Yell SS	665,968	337,906	337,966	(60)	(60)
GRE1328	Schools, Sandwick SS	1,278,494	667,033	685,876	(18,843)	(18,843)
GRE1329	Schools, Scalloway SS	1,179,967	605,375	619,421	(14,046)	(14,046)
GRE1331	Schools, Skerries SS	84,145	41,809	41,989	(180)	(180)
GRE1334	Schools, Whalsay SS	741,922	379,281	373,908	5,373	5,373
GRE1340	Work Experience	32,640	16,291	15,173	1,118	1,118
GRE1351	School Service, Sec Supply	100,527	48,075	40,073	8,002	8,002
GRE1360	School Service, Halls of Resid	605,633	296,441	306,686	(10,245)	(10,245)
GRE1401	Visiting Music Specialists	191,808	75,338	67,396	7,943	7,943
GRE1402	Visiting Art Specialists	225,014	111,275	106,184	5,091	5,091
GRE1403	Visiting PE Specialists	735,571	563,122	581,823	(18,701)	(18,701)
GRE1404	Knitting Instructors	128,365	89,258	91,519	(2,261)	(2,261)
GRE1405	Other Visiting Staff	81,710	40,758	42,959	(2,201)	(2,201)
GRE1407	Probationer Teachers	7,840	4,916	2,767	2,149	2,149
GRE1410	Science Technicians	211,360	107,844	106,311	1,533	1,533
GRE1412	Staff Development	74,482	37,157	45,923	(8,766)	(8,766)
GRE1417	Field Studies	41,578	20,753	20,798	(45)	(45)
GRE1418	Music Instructors	551,757	281,609	277,773	3,836	3,836
GRE1419	SVQ' S	36,000	18,002	25,300	(7,298)	(7,298)
GRE1422	Skills for Work	30,095	7,500	3,657	3,843	3,843
GRE1433	Support for Glow	0	0	67	(67)	(67)
GRE1436	Youth Music Initiative	36,709	18,557	44,718	(26,161)	(26,161)
GRE1441	Enterprise & Education	2,450	69,828	58,640	11,188	11,188
GRE1444	International Education	113,881	56,830	50,283	6,547	6,547
GRE1455	Tamil Nadu Schools Exchange	0	0	110	(110)	(110)
GRE1457	Support for Teachers	19,125	7,000	29,280	(22,280)	(22,280)
GRE1460	Ness Out of School Club	27,700	13,851	19,993	(6,142)	(6,142)
GRE1500	Improvement Plans	15,000	7,500	6,365	1,135	1,135
GRE1501	MIS Support	84,301	53,318	49,357	3,961	3,961
GRE1506	In - Service	9,000	0	621	(621)	(621)
GRE1508	P.G.D.E	0	(916)	(1,497)	581	581
GRE1510	Science & Technology Fair	5,000	(5,000)	(5,034)	34	34
GRE1513	NPAF Curriculum for Excellenc	81,600	22,320	18,237	4,083	4,083
GRE1518	Olafirith Art	8,405	4,203	8,633	(4,430)	(4,430)
GRE1520	Cultural Co-ordinator	65,877	20,370	15,384	4,986	4,986
GRE1522	Blueprint Consultation	100,099	50,051	70,794	(20,743)	(20,743)
GRE1523	Dialect Co-Ordinator	5,000	3,164	8,495	(5,331)	(5,331)
GRE1601	Playschemes	6,020	5,520	1,772	3,748	3,748
GRE1602	Youth Workers	507,082	240,460	227,337	13,123	13,123
GRE1603	Duke of Edinburgh	2,815	1,408	88	1,320	1,320
GRE1604	Islesburgh Youth Club	3,740	1,870	(2,121)	3,991	3,991
GRE1605	Youth Development	24,037	12,062	8,909	3,153	3,153
GRE1606	Bridges Project	192,772	95,140	103,280	(8,140)	(8,140)
GRE1607	Wider Roles	0	0	(839)	839	839
GRE1608	Sadat-Youth Work	0	0	(12,000)	12,000	12,000
GRE3450	Special Education - General	626,769	250,947	221,555	29,392	29,392
GRE3451	Special Supply Cover	58,031	28,872	14,153	14,719	14,719
GRE3462	Additional Support Base	291,137	137,658	132,815	4,843	4,843
GRE3463	Club XL	140	140	138	2	2
GRE3470	Support for Learning	2,434,415	1,169,669	1,144,344	25,325	25,325
GRE3471	AHS ASN	908,817	449,320	453,785	(4,465)	(4,465)



GRE3473	Bells Brae ASN	904,263	453,409	446,750	6,659	6,659
GRE3500	Link Courses	2,000	1,000	381	619	619
GRE4410	Library	1,054,225	552,391	567,592	(15,201)	(15,201)
SRE0001	Head of Schools	89,562	44,681	46,913	(2,232)	(2,232)
SRE1600	Youth Service Manager	56,456	28,167	13,827	14,340	14,340
SRE6900	Quality Assurance	610,070	303,462	302,026	1,436	1,436
SRE6901	Administration Educ	110,620	55,194	69,038	(13,844)	(13,844)
SRE6902	Catering Support	282,263	140,851	108,460	32,391	32,391
SRE6903	Cleaning Support	43,607	21,527	16,272	5,255	5,255
SRE9301	DSMO - Aith Cluster	32,717	16,314	15,697	617	617
SRE9303	DSMO - North Isles Cluster	32,887	16,361	16,087	274	274
SRE9305	DSMO - Brae Cluster	35,903	17,906	17,486	420	420
SRE9328	DSMO - Sandwick Cluster	36,769	18,346	18,496	(150)	(150)
SRE9329	DSMO - Scalloway Cluster	36,473	18,191	17,720	471	471
SRE9332	DSMO-Sound	35,439	17,674	17,491	183	183
SRE9334	DSMO - Whalsay Cluster	38,198	19,057	20,809	(1,752)	(1,752)
VRE4001	Aith School Catering	95,317	47,579	45,501	2,078	2,078
VRE4002	AHS Catering	368,743	184,200	169,457	14,743	14,743
VRE4003	Baltasound School Catering	57,322	28,604	25,913	2,691	2,691
VRE4004	Bells Brae School Catering	161,099	80,443	78,989	1,454	1,454
VRE4005	Brae School Catering	196,201	97,968	99,924	(1,956)	(1,956)
VRE4006	Bressay School Catering	19,499	9,727	9,910	(183)	(183)
VRE4007	Burravoe School Catering	15,230	7,598	7,058	540	540
VRE4008	Cullivoe School Catering	9,380	4,676	3,771	905	905
VRE4009	Cunningsburgh School Catering	45,655	22,780	26,084	(3,304)	(3,304)
VRE4010	Dunrossness School Catering	83,059	41,458	41,071	387	387
VRE4011	Fair Isle School Catering	12,838	6,401	5,634	767	767
VRE4012	Fetlar School Catering	3,366	1,670	3,969	(2,299)	(2,299)
VRE4013	Foula School Catering	0	0	0	0	0
VRE4014	Tingwall School Catering	45,792	22,858	21,494	1,364	1,364
VRE4016	Hamnavoe School Catering	38,956	19,439	19,430	9	9
VRE4017	Happyhansel School Catering	41,504	20,716	20,143	573	573
VRE4019	Lunnasting School Catering	19,702	9,830	9,965	(135)	(135)
VRE4020	Mid Yell School Catering	83,260	41,579	38,085	3,494	3,494
VRE4021	Mossbank School Catering	44,198	22,058	21,706	352	352
VRE4022	North Roe School Catering	12,250	6,105	3,319	2,786	2,786
VRE4023	Ollaberry School Catering	19,289	9,624	9,802	(178)	(178)
VRE4024	Olnafirth School Catering	26,851	13,402	11,445	1,957	1,957
VRE4027	Sandness School Catering	8,099	4,034	3,407	627	627
VRE4028	Sandwick School Catering	156,227	78,012	75,891	2,121	2,121
VRE4029	Scalloway School Catering	123,339	61,579	59,193	2,386	2,386
VRE4030	Skeld School Catering	18,137	9,048	7,504	1,544	1,544
VRE4031	Skerries School Catering	15,477	7,719	6,291	1,428	1,428
VRE4032	Sound School Catering	153,824	76,818	75,248	1,571	1,571
VRE4033	Nesting School Catering	20,499	10,229	9,058	1,171	1,171
VRE4034	Whalsay School Catering	104,007	51,927	49,832	2,095	2,095
VRE4035	Urafirth School Catering	15,693	7,820	6,342	1,478	1,478
VRE4036	Uyeasound School Catering	3,052	1,526	776	750	750
VRE4037	Whiteness School Catering	57,612	28,760	27,658	1,102	1,102
VRE5001	Aith Sch Cleaning	52,363	26,117	21,015	5,102	5,102
VRE5002	AHS Cleaning	252,307	125,902	116,794	9,108	9,108
VRE5003	Baltasound School Cleaning	42,088	20,967	18,644	2,323	2,323
VRE5004	Bells Brae School Cleaning	63,618	31,738	29,221	2,517	2,517
VRE5005	Brae School Cleaning	108,017	53,885	54,778	(893)	(893)
VRE5006	Bressay School Cleaning	16,245	8,099	7,112	987	987
VRE5007	Burravoe School Cleaning	5,971	2,972	3,008	(36)	(36)
VRE5008	Cullivoe School Cleaning	6,079	3,025	3,026	(1)	(1)
VRE5009	Cunningsburgh School Cleaning	21,405	10,671	10,862	(191)	(191)
VRE5010	Dunrossness School Cleaning	28,269	14,093	16,325	(2,232)	(2,232)
VRE5011	Fair Isle Cleaning	5,832	2,902	2,801	101	101
VRE5012	Fetlar School Cleaning	1,741	858	1,381	(523)	(523)
VRE5013	Foula School Cleaning	5,524	2,764	1,875	889	889
VRE5014	Tingwall School Cleaning	12,338	6,140	5,929	211	211
VRE5016	Hamnavoe School Cleaning	32,126	16,029	12,972	3,057	3,057
VRE5017	Happyhansel School Cleaning	33,216	16,609	15,975	634	634
VRE5019	Lunnasting School Cleaning	11,309	5,637	4,917	720	720
VRE5020	Mid Yell School Cleaning	29,094	14,507	13,924	583	583
VRE5021	Mossbank School Cleaning	25,291	12,584	12,520	64	64
VRE5022	North Roe School Cleaning	10,121	5,044	4,406	638	638
VRE5023	Ollaberry School Cleaning	13,641	6,796	6,577	219	219
VRE5024	Olnafirth Cleaning	11,068	5,516	5,473	43	43
VRE5027	Sandness School Cleaning	7,756	3,862	3,644	218	218
VRE5028	Sandwick School Cleaning	92,394	46,095	40,976	5,119	5,119
VRE5029	Scalloway School Cleaning	84,695	42,255	39,615	2,640	2,640
VRE5030	Skeld School Cleaning	12,195	6,081	5,997	84	84
VRE5031	Skerries School Cleaning	6,497	3,235	3,522	(287)	(287)
VRE5032	Sound School Cleaning	38,087	18,992	20,863	(1,871)	(1,871)
VRE5033	Nesting School Cleaning	9,068	4,513	3,992	521	521
VRE5034	Whalsay School Cleaning	47,317	23,598	23,030	568	568
VRE5035	Urafirth School Cleaning	7,794	3,881	4,019	(138)	(138)
VRE5036	Uyeasound School Cleaning	8,336	4,152	3,979	173	173
VRE5037	Whiteness School Cleaning	20,750	10,341	9,656	685	685
VRE6001	Office Cleaning	334,139	166,523	153,383	13,140	13,140
VRE6002	Public Conveniences	104,715	52,247	48,994	3,253	3,253
<b>Community Care</b>		<b>23,355,286</b>	<b>12,760,349</b>	<b>12,541,889</b>	<b>218,460 (1,165,194)</b>	<b>1,383,654</b>
GRA0010	Direct Payments	335,000	167,500	163,031	4,469	4,469
GRA0014	Community Care Income	(5,643,118)	(1,505,723)	(1,321,001)	(184,722) (1,165,194)	980,472
GRA0016	W & J Daycare Grant	183,733	91,866	91,866	0	0
GRA0017	Independant Sector Placement	801,080	333,792	276,899	56,893	56,893
GRA0019	Commissioned Services	379,500	206,121	243,600	(37,479)	(37,479)
GRA0020	Drugs & Alcohol Services	409,425	275,425	238,604	36,821	36,821
GRA0500	Carers Information Strategy	(18,000)	(9,000)	0	(9,000)	(9,000)
GRA0601	BLG Fabric	5,000	5,000	0	5,000	5,000
GRA4100	Community Care Social Work	530,184	259,638	237,301	22,337	22,337

GRA4110	Health Service Social Worker	40,625	20,161	19,758	403	403	
GRA4120	Mental Health Officers	100,074	43,244	26,045	17,199	17,199	
GRA4130	Dementia Care Manager	50,223	26,800	26,275	525	525	
GRA4160	Adult Support & Protection	4,913	36,457	32,631	3,826	3,826	
GRA4161	Substance Misuse	0	2	8,550	(8,548)	(8,548)	
GRA4200	Preventative Services	2,625	1,313	3,005	(1,692)	(1,692)	
GRA4500	Top Up Substance Misuse	54,500	23,000	42,881	(19,881)	(19,881)	
GRA4600	Crossroads Packages	110,364	55,182	41,993	13,189	13,189	
GRA5100	Eric Gray Resource Centre	985,757	486,171	497,472	(11,301)	(11,301)	
GRA5200	ILP - Project Manager	567,487	243,372	227,585	15,787	15,787	
GRA5210	ILP - Central	1,542,471	759,815	744,152	15,663	15,663	
GRA5215	ILP - Rudda Park	7,303	3,900	2,689	1,211	1,211	
GRA5216	ILP-Transition Flat	4,038	1,383	97	1,286	1,286	
GRA5218	ILP-Arheim	4,728	2,865	767	2,098	2,098	
GRA5220	Stocketgaet	229,207	181,750	180,468	1,282	1,282	
GRA5240	Local Area Co-Ordinator	6,734	3,368	1,934	1,435	1,435	
GRA5250	Annsbrae/Mental Health Comm	616,372	270,047	271,026	(979)	(979)	
GRA5251	Off-Island Placements	247,555	125,315	170,812	(45,497)	(45,497)	
GRA5400	Occupational Therapy	527,803	290,118	262,828	27,290	27,290	
GRA5401	Telecare	23,001	74,002	54,659	19,343	19,343	
GRA5600	Banksbroo	376,326	250,168	240,937	9,231	9,231	
GRA5620	Newcraigielea	819,919	363,189	335,364	27,825	27,825	
GRA5621	Sea View	446,291	207,548	195,355	12,193	12,193	
GRA5622	Intensive Sup Services	444,795	222,250	201,318	20,932	20,932	
GRA5623	Outreach Project	120,000	0	0	0	0	
GRA6100	Taing House	1,867,528	933,895	925,349	8,546	8,546	
GRA6110	Viewforth	1,973,113	1,005,336	997,144	8,192	8,192	
GRA6120	Edward Thomason House	2,790,276	1,360,599	1,336,789	23,810	23,810	
GRA6130	Handypersons	0	0	41,800	(41,800)	(41,800)	
GRA6141	Care @ Home-Central	184,163	91,383	120,909	(29,526)	(29,526)	
GRA6143	Kantersted Kitchen	171,522	85,569	76,940	8,629	8,629	
GRA6170	Montfield	1,181,695	399,830	370,609	29,221	29,221	
GRA6300	Freefield	96,536	30,143	29,931	212	212	
GRA6400	Miscellaneous Properties	2,196	1,946	1,129	817	817	
GRA6420	Interments	800	400	0	400	400	
GRA6900	White/Grey Goods	5,000	2,500	0	2,500	2,500	
GRA8050	Care@ Home Mgt & Admin	118,962	59,266	63,467	(4,201)	(4,201)	
GRA8100	North Haven	1,762,234	882,171	838,575	43,596	43,596	
GRA8110	Overtonlea	1,937,065	965,403	965,981	(578)	(578)	
GRA8120	Wastview	1,510,850	758,814	726,365	32,449	32,449	
GRA8130	Fernlea	1,018,477	498,448	492,651	5,798	5,798	
GRA8140	Isleshavn	1,093,843	546,235	541,089	5,146	5,146	
GRA8150	Nordalea	981,927	491,952	511,745	(19,793)	(19,793)	
GRA8154	Brucehall	218,874	109,438	90,526	18,912	18,912	
SRA0000	Head of Community Care	341,025	169,803	158,128	11,675	11,675	
SRA1000	Community Care Service Manag	118,036	58,760	64,594	(5,834)	(5,834)	
SRA4000	Service Manager Social Work	96,936	48,247	49,405	(1,158)	(1,158)	
SRA4101	Training Community Care	170,215	84,818	56,251	28,567	28,567	
SRA4102	Training Vocational	51,071	25,410	22,208	3,202	3,202	
SRA4103	Training Child Protection	19,712	9,750	6,476	3,274	3,274	
SRA4104	Training Child Residential	31,406	15,501	5,955	9,546	9,546	
SRA4105	Training Adoption	5,000	2,500	(760)	3,260	3,260	
SRA4107	Training SVQ	474,690	220,325	185,382	34,943	34,943	
SRA4108	Social Work Degree	58,528	9,750	(5,779)	15,529	15,529	
SRA4109	Training Food Hygiene	16,145	7,962	5,620	2,342	2,342	
SRA4111	Training Manual handling	42,150	20,907	23,877	(2,970)	(2,970)	
SRA4112	Training	124,335	61,968	57,836	4,132	4,132	
SRA4113	Trng Adult Sup Protection	19,929	9,965	6,651	3,314	3,314	
SRA5000	Adult Services Manager	65,234	32,444	22,812	9,632	9,632	
SRA6000	Older People Manager	117,074	58,373	61,030	(2,657)	(2,657)	
SRA6001	Traineeship Scheme	309,803	153,152	142,920	10,232	10,232	
SRA8000	Service Manager Rural Care	63,021	31,347	29,385	1,962	1,962	
Children's Services		6,523,292	3,301,264	3,028,696	272,569	0	272,569
GRG1002	Quarff Additional Supp Needs	8,867	4,301	1,433	2,868	2,868	
GRG1004	Blydehaven Nursery	59,805	32,030	24,371	7,659	7,659	
GRG2001	Short Break Service	1,314,850	657,197	631,798	25,399	25,399	
GRG2002	Residential Child Care	1,063,571	538,547	417,390	121,157	121,157	
GRG2005	Child Off Island Accom	536,885	268,442	457,499	(189,057)	(189,057)	
GRG2006	Adoption	62,179	31,090	52,876	(21,786)	(21,786)	
GRG2007	Professional Foster Care	42,452	21,226	22,741	(1,515)	(1,515)	
GRG2008	Section 29	12,960	6,480	5,461	1,019	1,019	
GRG2009	Fostering	554,201	276,604	233,156	43,448	43,448	
GRG2010	Shared Care	10,927	5,464	5,163	301	301	
GRG2014	Children's Serv Improv Office	104,124	52,006	51,819	187	187	
GRG2015	Looked After Child-Savings	31,140	31,140	49	31,091	31,091	
GRG3001	Family Support	649,544	322,872	263,474	59,398	59,398	
GRG4001	Psychological Services	347,383	185,407	135,763	49,644	49,644	
GRG4002	Sensory Impairment	254,204	126,742	121,323	5,419	5,419	
GRG5001	Child Rights Services	42,419	20,886	20,886	0	0	
GRG5002	Old School Centre Firth	0	0	224	(224)	(224)	
GRG5004	Youth Workers	0	0	2,014	(2,014)	(2,014)	
GRG5007	Getting itRight for EveryChild	118,158	58,973	32,631	26,342	26,342	
GRG6001	Child Services Development	0	0	7	(7)	(7)	
GRG6002	Child Care Strategy	206,795	103,253	80,456	22,797	22,797	
GRG6003	Work Force Development	0	0	0	0	0	
GRG6004	Family Centre Services	462,139	233,793	189,093	44,700	44,700	
GRG6005	Changing Childrens Services	69,202	39,652	18,080	21,572	21,572	
GRG6006	Preventative Services	43,284	21,642	17,994	3,648	3,648	
GRG6008	Out of School Care	170,469	85,039	63,102	21,937	21,937	
GRG7001	Youth Crime	35,999	17,936	13,259	4,677	4,677	
SRG0000	Head of Children's Svs	147,135	73,449	76,269	(2,820)	(2,820)	
SRG2000	Children's Res Svs Manager	61,461	30,656	29,833	823	823	
SRG3000	Child Protection Co-ordinator	52,930	26,410	28,537	(2,127)	(2,127)	
SRG6000	Family Support Manager	60,209	30,027	31,996	(1,969)	(1,969)	

<b>Criminal Justice</b>		<b>22,967</b>	<b>11,107</b>	<b>7,171</b>	<b>3,936</b>	<b>0</b>	<b>3,936</b>
GRI0001	Offender Services	22,967	11,107	7,171	3,936		3,936
<b>Housing</b>		<b>2,327,788</b>	<b>1,193,137</b>	<b>924,716</b>	<b>268,421</b>	<b>0</b>	<b>268,421</b>
GRH0050	Grass Cutting Service	53,060	53,060	32,478	20,582		20,582
GRH1078	Chalet/Sites	(27,079)	(13,538)	(10,534)	(3,004)		(3,004)
GRH1082	Staff Housing	(21,875)	(10,937)	(1,691)	(9,246)		(9,246)
GRH1084	Education Houses Hsg	(48,479)	(24,238)	(18,710)	(5,529)		(5,529)
GRH1086	NASSO	17,375	8,688	158	8,530		8,530
GRH1100	Stocketgaet/Gremmasgaet	0	(14,060)	(11,572)	(2,488)		(2,488)
GRH1170	Homeless Persons	27,912	29,351	5,334	24,017		24,017
GRH1175	12 A/B North Road	(7,457)	(3,728)	(4,806)	1,078		1,078
GRH1270	Sheltered Housing	537,699	268,486	261,460	7,026		7,026
GRH1271	Banksbro	0	(3,050)	(2,271)	(779)		(779)
GRH2074	Economic Rents	(20,785)	(9,993)	(15,018)	5,025		5,025
GRH2094	Supporting People	42,580	22,137	22,137	0		0
GRH2098	Outreach Service	362,641	181,084	175,335	5,749		5,749
GRH4274	Rent Rebates	(35,130)	(14,815)	(201,463)	186,648		186,648
GRH4275	Rent Allowances	(35,130)	(14,815)	22,915	(37,730)		(37,730)
SRH0000	Head of Housing	84,708	42,262	42,856	(594)		(594)
SRH1000	Operational Services	449,799	224,274	186,361	37,913		37,913
SRH2000	Business Support Services	410,512	204,770	186,008	18,762		18,762
SRH3200	Asset Management	405,958	202,614	189,998	12,616		12,616
SRH3300	Housing DLO Management	131,479	65,585	65,741	(156)		(156)
<b>TOTAL EDUCATION AND SOCIAL CARE</b>		<b>77,119,718</b>	<b>40,300,464</b>	<b>38,815,531</b>	<b>1,484,933</b>	<b>(1,165,194)</b>	<b>2,650,127</b>

## INFRASTRUCTURE SERVICES Mgt A/c's 2010/11 - DETAIL - PERIOD 6

1st April 2010 to 30th September 2010

<u>Description</u>		<u>Annual Budget</u>	<u>Year to Date Budget</u>	<u>Year to Date Actual</u>	<u>Year to Date Variance Including Required Savings (Overspend)/Underspend</u>
		£	£	£	£
<b>Directorate</b>		<b>814,167</b>	<b>391,141</b>	<b>365,636</b>	<b>25,505</b>
SRY0000	Infrastructure Directorate	207,111	103,674	104,242	(568)
SRY0001	Infrastructure-Recruitment Exp	60,500	30,250	18,627	11,623
SRY0400	Infrastructure Administration	546,556	257,217	242,767	14,450
<b>Environment &amp; Building Services</b>		<b>6,550,900</b>	<b>3,328,922</b>	<b>3,422,126</b>	<b>(93,204)</b>
GRY5101	Landfill Disposal Site	6,711	72,091	174,922	(102,831)
GRY5102	Waste to Energy Plant	821,424	587,040	564,142	22,898
GRY5103	Anti-Litter	6,112	3,056	0	3,056
GRY5104	Material Recycling Facility	0	0	19,886	(19,886)
GRY5113	Burial Ground Operations	434,976	226,619	180,251	46,368
GRY5129	Waste Prevention	177,280	123,959	115,078	8,881
GRY5131	Kerb Scheme	112,366	42,327	33,580	8,747
GRY5133	Glass Re-use	62,636	31,271	23,346	7,925
GRY5137	Zero Waste Fund Redermination	50,000	0	0	0
GRY5140	Environmental Management	12,335	6,168	10	6,158
GRY5201	Public Toilets	186,224	95,942	105,891	(9,949)
GRY5211	Street Cleansing General	439,383	217,442	196,226	21,216
GRY5221	Refuse Collection General	838,868	331,998	384,570	(52,572)
GRY5223	Refuse Collection Outer Isle	40,897	20,449	15,607	4,842
GRY5224	Skip Contract	(42,933)	(19,885)	(17,789)	(2,096)
GRY5225	Com Council Skip Contract	110,381	55,025	64,130	(9,105)
GRY5229	Grounds Maintenance	201,062	141,043	140,523	520
GRY5301	Metrology	42,764	17,217	19,469	(2,252)
GRY5401	Environmental Protection	(6,348)	(3,174)	(7,648)	4,474
GRY5403	Housing	172	87	(288)	375
GRY5404	Pest Control	8,848	4,260	1,396	2,864
GRY5407	Animal Health	965	483	1,675	(1,192)
GRY5408	Food Hygiene	(10,276)	(5,136)	3,232	(8,368)
GRY5414	Hsng Multiple Occ Project	0	0	114	(114)
GRY5415	Private Sector Housing Grants	760,063	285,919	285,917	2
GRY5423	Landlord Registration	(344)	(172)	(1,031)	859
GRY5424	A.S.B/N.S.W	214,019	142,168	135,668	6,500
GRY5425	Shellfish Monitoring	0	(13,492)	(3,676)	(9,816)
GRY5427	Private Water Supplies Grants	0	0	(3,067)	3,067
SRY5000	Head of Environment	98,505	48,925	48,317	608
SRY5100	Waste Services	118,675	70,723	75,213	(4,490)
SRY5200	Cleansing Services	149,916	75,040	77,022	(1,982)
SRY5300	Trading Standard Service	201,575	97,201	91,486	5,715
SRY5400	Environmental Health	449,658	223,640	215,778	7,862
SRY5402	Licensing Standards Officer	16,073	7,973	14,143	(6,170)
SRY5500	Building Service Manager	69,775	34,791	34,939	(148)
SRY5501	Tech/Man Supp-Building Service	301,156	177,284	180,299	(3,015)
SRY5502	Social Care-Testing & Fees	80,360	40,181	48,382	(8,201)
SRY5503	Education-Testing & Fees	320,399	115,089	117,945	(2,856)
SRY5504	Offices-Testing & Fees	95,187	15,063	23,244	(8,181)
SRY5505	Asbestos Management	53,309	16,011	15,723	288
SRY5506	Safety Surfacing	35,355	5	5	(0)

SRY5507	Rural Care Homes Testing&Fees	93,372	44,291	47,492	(3,201)
<b>Roads</b>		<b>6,975,071</b>	<b>3,459,864</b>	<b>3,543,940</b>	<b>(84,076)</b>
GRY6501	Grass Cutting/Weed Control	43,599	60,905	60,905	0
GRY6511	Drainage Maintenance	291,835	176,152	176,236	(84)
GRY6521	Traffic Signs	71,910	81,387	86,142	(4,755)
GRY6531	Road Markings & Cats Eyes	227,701	139,204	142,491	(3,287)
GRY6541	Roads Sweeping	60,749	30,375	33,820	(3,445)
GRY6551	St Lighting-Maintenance&Energy	325,649	150,461	145,161	5,300
GRY6552	Christmas Lighting/Trees	13,850	750	0	750
GRY6555	Routine Maintenance General	0	0	572	(572)
GRY6601	Localised Reconstruction	399,523	345,077	345,076	1
GRY6605	Patching	350,017	348,742	426,225	(77,483)
GRY6611	Resurfacing	1,088,714	499,863	499,863	(0)
GRY6615	Footpath Maintenance	125,021	37,295	37,415	(120)
GRY6625	Surface Treatments	548,370	372,405	372,154	251
GRY6635	Drainage Improvements	136,201	18,517	18,517	(0)
GRY6645	Verge Maintenance	123,971	28,297	28,297	(0)
GRY6655	Crash Barriers & Railings	43,373	2,661	(1,196)	3,857
GRY6665	Minor Improvements	42,028	1,124	1,123	1
GRY6675	Streetlighting (Renewals)	42,796	21,398	21,330	68
GRY6681	Sea Defences	19,164	987	987	0
GRY6685	Structures (Ret Walls)	18,762	18,762	1,784	16,978
GRY6691	Structures(Bridges & Culverts)	54,479	87,292	89,996	(2,704)
GRY6692	Cattlegrids	98,430	7,448	7,310	138
GRY6695	Structural Maintenance General	14,803	14,803	12,525	2,278
GRY6701	Road Authority Functions	6,877	4,439	13,668	(9,229)
GRY6711	Surveys & Inspections	48,964	50,393	44,590	5,803
GRY6721	Winter Service	1,292,513	192,539	213,954	(21,415)
GRY6731	NRSWA Functions	563	276	(2,489)	2,765
GRY6741	Road Safety	2,040	1,020	1,708	(688)
GRY6761	Roads Asset Management	56,800	48,300	35,507	12,793
SRY6000	Head of Roads	177,527	89,902	90,132	(230)
SRY6100	Roads Network	471,691	234,705	239,876	(5,171)
SRY6200	Roads Design	281,366	147,236	146,884	352
SRY6300	Maintenance	407,065	203,061	214,328	(11,267)
SRY6400	Laboratory	88,720	44,088	39,052	5,036
<b>Transport</b>		<b>15,174,781</b>	<b>7,027,861</b>	<b>7,243,985</b>	<b>(216,124)</b>
GRY7201	Air Services General	730,273	340,331	383,447	(43,116)
GRY7202	Air Services Fair Isle	15,000	0	0	0
GRY7203	Air Services Foula	12,602	12,602	12,985	(383)
GRY7205	Air Service Skerries	10,094	10,094	9,989	105
GRY7206	Airstrips	0	0	186	(186)
GRY7207	Tingwall Airstrip	177,823	99,436	90,465	8,971
GRY7208	Scatsta Airstrip	(31,964)	(15,982)	(22,740)	6,758
GRY7209	Baltasound Airstrip	21,489	11,225	16,500	(5,275)
GRY7221	Taxi Licensing	(6,528)	(1,641)	5,638	(7,279)
GRY7231	Bus Services General	7,565	3,783	10,063	(6,280)
GRY7232	Bus Services Whalsay	2,249	24,799	29,407	(4,608)
GRY7233	Lerwick Bus Station	46,248	28,723	41,332	(12,609)
GRY7234	Bus Shelters	2,070	3,720	4,706	(986)
GRY7235	Belmont - Saxa Vord	45,123	18,801	20,626	(1,825)
GRY7236	Lerwick Town Bus	46,819	19,508	18,105	1,403
GRY7237	Lerwick Hillswick	146,065	60,860	60,070	791
GRY7238	Lerwick - Laxo	54,876	22,865	37,432	(14,567)
GRY7239	Lerwick - Mossbank	139,500	58,125	61,803	(3,678)
GRY7241	Lk - Scalloway - Burra	65,608	27,337	36,936	(9,599)

GRY7242	Lerwick - Sumburgh	118,158	69,000	70,362	(1,362)
GRY7244	Westside Mainline	74,986	74,253	97,601	(23,348)
GRY7245	Ulsta-Gutcher-Cullivoe	84,857	34,749	44,082	(9,333)
GRY7246	Ulsta - M Yell - W Sandwick	30,121	11,538	14,090	(2,552)
GRY7247	Westside Feeders	91,845	27,207	27,044	163
GRY7248	Concessionary Fares	1,500	625	426	199
GRY7249	NPP Rural Transport Solutions	0	0	5,479	(5,479)
GRY7251	Other Tport Vehicle R & M	1,617	809	809	1
GRY7252	School Transport	1,591,442	543,740	542,226	1,514
GRY7253	Sp Needs School Transport	257,351	114,645	153,483	(38,838)
GRY7254	Social Work Transport	128,064	54,444	60,612	(6,168)
GRY7255	Rural Transport	248,740	103,642	121,581	(17,939)
GRY7258	Education/SRTTransport	29,993	14,996	6,470	8,527
GRY7502	STP Admin Costs	28,335	50,622	24,645	25,977
GRY7601	Bressay Service	470,516	227,795	223,422	4,373
GRY7602	Fair Isle Service	158,020	78,860	68,102	10,758
GRY7603	Fetlar Service	258,139	126,424	130,198	(3,774)
GRY7605	Papa Stour Service	181,457	90,545	90,295	250
GRY7606	Skerries Service	454,155	222,642	197,555	25,087
GRY7607	Unst Service	770,832	379,119	330,552	48,567
GRY7608	Whalsay service	1,301,644	620,995	600,069	20,926
GRY7609	Yell Service	1,235,963	576,828	478,454	98,374
GRY7610	Community Runs	33,500	11,167	12,369	(1,202)
GRY7701	Foula Ferry Contract	506,381	251,481	246,797	4,684
VRV7295	Fleet Management Unit	3,172	101,451	78,276	23,175
VRV7296	FMU Fuel	(28,376)	(11,700)	(4,127)	(7,573)
VRV7297	FMU-Vehicle Hire	9,302	3,467	5,407	(1,940)
VRV7620	Lerwick Terminal	17,654	9,668	6,063	3,605
VRV7621	Bressay Terminal	21,481	9,915	4,376	5,539
VRV7622	Grutness Terminal	9,098	3,512	1,722	1,790
VRV7623	Fair Isle Terminal	21,693	9,356	2,911	6,445
VRV7624	Hamarsness Terminal	36,143	16,348	10,067	6,281
VRV7627	West Burrafirth Terminal	24,858	11,886	5,659	6,227
VRV7628	Papa Stour Terminal	26,743	12,616	2,302	10,314
VRV7629	Skerries Terminal	22,228	10,339	1,312	9,027
VRV7630	Gutcher Terminal	25,863	12,054	4,138	7,916
VRV7631	Belmont Terminal	19,705	8,991	3,669	5,322
VRV7632	Laxo Terminal	11,366	4,860	28,006	(23,146)
VRV7633	Symbister Terminal	30,534	13,981	5,346	8,635
VRV7634	Vidlin Terminal	25,210	11,868	4,021	7,847
VRV7635	Toft Terminal	48,479	22,666	125,227	(102,561)
VRV7636	Ulsta Terminal	40,273	19,385	10,275	9,110
VRV7661	MV Bigga	348,156	114,300	123,727	(9,427)
VRV7662	MV Snolda	119,075	57,083	52,562	4,521
VRV7663	MV Fivla	222,255	56,663	52,405	4,258
VRV7665	MV Geira	242,300	56,992	59,088	(2,096)
VRV7666	MV Good Shepherd	78,250	17,929	30,041	(12,112)
VRV7668	MV Hendra	288,467	70,438	70,128	310
VRV7670	MV Leirna	242,343	161,490	169,963	(8,473)
VRV7672	MV Thora	120,802	17,565	11,039	6,526
VRV7673	Linga	513,918	149,627	241,132	(91,505)
VRV7675	Filla	362,001	218,992	327,563	(108,571)
VRV7676	MV Daggri	589,123	326,865	342,738	(15,873)
VRV7677	MV Dagalien	583,834	361,192	341,467	19,725
VRV7690	Sellaness Store	37,686	17,666	6,842	10,824
VRV7695	Ferries Engineering Service	383,317	189,949	163,481	26,468
SRV7000	Head of Transport	89,759	45,238	41,014	4,224
SRV7200	Transport Planning & Support	143,844	71,465	116,734	(45,269)

SRY7210	Air Bus & Fleet	61,924	30,963	36,377	(5,414)
SRY7600	Ferry Operations Manager	766,133	360,416	384,996	(24,580)
SRY7610	Ferry Service-Cadets	73,640	21,653	14,370	7,283
<b>Planning</b>		<b>2,097,971</b>	<b>938,807</b>	<b>755,103</b>	<b>183,704</b>
GRY8002	Marine Devt Works Licences	0	0	(2,691)	2,691
GRY8003	Local Review Body	0	0	10,000	(10,000)
GRY8101	Building Control	(237,450)	(118,725)	(170,595)	51,870
GRY8201	Planning Control	(186,150)	(93,075)	(117,012)	23,937
GRY8301	Planning Policy	0	0	(712)	712
GRY8304	Access Paths Improvements	47,877	23,605	5,955	17,650
GRY8305	Town Centre Regeneration	344,970	26,925	27,195	(270)
GRY8402	Energy Conservation	17,074	8,539	3,505	5,034
GRY8404	KIMO International	(32,975)	0	0	0
GRY8409	Map Extract Service	(120)	(60)	(731)	671
GRY8410	FFL Scotland	(6,975)	(3,488)	3,269	(6,757)
GRY8411	Ranger Service	43,751	43,751	43,751	0
SRY8000	Head of Planning	156,035	77,768	47,436	30,332
SRY8100	Building Standards	338,017	168,128	132,736	35,393
SRY8200	Development Management	459,493	237,651	248,554	(10,903)
SRY8300	Development Plans	406,142	203,976	176,100	27,876
SRY8400	Heritage	468,828	217,043	211,128	5,915
SRY8401	GIS Technical Design & mapping	128,144	71,113	66,869	4,244
SRY8500	Marine Development	151,310	75,656	70,346	5,310
<b>TOTAL INFRASTRUCTURE</b>		<b>31,612,890</b>	<b>15,146,595</b>	<b>15,330,790</b>	<b>(184,195)</b>

## EXECUTIVE SERVICES Mgt A/c's 2008/09 - DETAIL - PERIOD 6

1st April 2010 to 30th September 2010

Description	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance Including Required Savings (Overspend)/Underspend	Savings To be Achieved	Year to Date Variance Excluding Required Savings (Overspend)/Underspend
	£	£	£	£	£	£
<b>Executive Management</b>	<b>827,333</b>	<b>433,598</b>	<b>512,887</b>	<b>(79,289)</b>	<b>(87,000)</b>	<b>7,711</b>
GRX0097 Corporate Management	262,850	181,283	181,283	0		0
GRX0300 Community Safety Officers	35,100	17,513	15,003	2,510		2,510
GRX0301 CSP Awards Programme	29,000	14,500	15,955	(1,455)		(1,455)
GRX0302 Domestic Abuse Funding	16,446	11,293	1,606	9,687		9,687
SRX0000 Chief Executive Management	354,559	124,691	209,826	(85,135)	(87,000)	1,865
SRX0150 Chief Executive's Office	100,175	69,745	73,842	(4,097)		(4,097)
SRX0202 Messenger Service	29,203	14,573	15,370	(797)		(797)
<b>Capital Programme Service</b>	<b>223,705</b>	<b>(394,568)</b>	<b>459,136</b>	<b>(853,704)</b>	<b>(1,000,000)</b>	<b>146,296</b>
SRK0000 Head of Capital Programming	74,627	37,314	35,215	2,099		2,099
SRK1000 Capital Projects Unit	1,008,700	497,930	394,821	103,109		103,109
SRK2000 Central Procurement	-859,622	-929,812	29,100	(958,912)	(1,000,000)	41,088
<b>Council Members</b>	<b>636,330</b>	<b>316,823</b>	<b>315,563</b>	<b>1,260</b>	<b>0</b>	<b>1,260</b>
GRX0161 Executive Office, Civic Ents	41,494	20,747	25,226	(4,479)		(4,479)
SRX0160 Council Members	594,836	296,076	290,338	5,738		5,738
<b>Organisational Development</b>	<b>3,468,853</b>	<b>1,561,683</b>	<b>1,580,541</b>	<b>(18,858)</b>	<b>(100,000)</b>	<b>81,142</b>
GRX0010 Tamil Nadu Shetland Exchange	0	0	565	(565)		(565)
GRX4015 Tamil Nadu Skills Exchange	12,138	10,138	0	10,138		10,138
GRX4016 Tamil Nadu Economic Developm	10,000	5,000	436	4,564		4,564
GRX4018 Fairer Scotland Fund	449,000	145,492	143,845	1,647		1,647
GRX4019 Tamil Nadu School Exchange	10,000	7,358	0	7,358		7,358
GRX4110 Moving-On Project	35,861	17,910	13,729	4,181		4,181
GRX4111 Childcare Voucher Scheme MGT	10,000	5,000	3,894	1,106		1,106
SRX4000 Organisational Development	184,454	58,307	148,168	(89,861)	(100,000)	10,139
SRX4001 Corporate Communications	10,000	5,000	0	5,000		5,000
SRX4002 Community Planning Support	10,000	5,000	568	4,432		4,432
SRX4100 Personnel PPP/A&S/S&T	484,210	249,862	261,333	(11,471)		(11,471)
SRX4101 Job Evaluation	206,982	102,143	112,598	(10,455)		(10,455)
SRX4102 Staff Welfare	90,932	45,424	46,095	(671)		(671)
SRX4103 Corporate Training	132,045	33,743	34,485	(742)		(742)
SRX4300 ICT Service Manager	179,437	90,953	80,493	10,460		10,460
SRX4301 Communications & Telephony	304,300	162,171	187,556	(25,385)		(25,385)
SRX4302 ICT Operations	218,382	108,513	98,734	9,779		9,779
SRX4303 ICT Analysts	411,050	205,149	143,946	61,203		61,203
SRX4304 ICT Area Technicians	302,882	150,937	149,784	1,153		1,153
SRX4306 ICT Maintenance	181,124	40,818	40,203	615		615
SRX4307 ICT Technicians	226,056	112,765	114,109	(1,344)		(1,344)
<b>Finance</b>	<b>(4,092,943)</b>	<b>(4,766,315)</b>	<b>1,248,085</b>	<b>(6,014,400)</b>	<b>(7,384,069)</b>	<b>1,369,669</b>
GRF1002 GF Saving Required	-6,671,710	-6,176,710	0	(6,176,710)	(7,224,069)	1,047,359
GRF1005 Sellaness Site	-9,700	0	0	0		0
GRF1020 Contingency Reserve	0	0	1,300	(1,300)		(1,300)
GRF1101 Aithsting & Sandsting Comm Cn	15,062	14,977	14,977	0		0
GRF1102 Bressay Community Council	8,525	8,440	8,440	0		0
GRF1103 Burra & Trondra Community Cnc	8,505	8,420	8,420	0		0
GRF1104 Delting Community Council	17,033	16,948	16,948	0		0
GRF1105 Dunrossness Community Council	14,817	14,732	13,932	800		800
GRF1106 Fetlar Community Council	4,661	4,576	4,576	0		0
GRF1107 Gulberwick, Quarff & Cunnings	14,567	14,482	14,482	0		0
GRF1108 Lerwick Community Council	29,742	29,642	29,642	0		0
GRF1109 Nesting & Lunnasting Comm Cnc	9,634	9,549	9,549	0		0
GRF1110 Northmavine Community Council	19,331	19,246	19,246	0		0



GRF1111	Sandness & Walls Comm Council	13,800	13,615	13,215	400		400
GRF1112	Sandwick Community Council	11,285	11,200	11,200	0		0
GRF1113	Scalloway Community Council	9,973	9,888	9,888	0		0
GRF1114	Tingwall, Whiteness & Weisdale	11,803	11,718	11,718	0		0
GRF1115	Unst Community Council	11,930	11,845	11,845	0		0
GRF1116	Whalsay Community Council	11,506	11,421	11,421	0		0
GRF1117	Yell Community Council	12,150	12,065	12,065	0		0
GRF1118	Skerries Community Council	4,290	4,205	4,205	0		0
GRF1150	Shetland Council of Social Ser	16,586	16,586	16,586	0		0
GRF2203	DWP Initiatives	0	3,330	-6,787	10,117		10,117
GRF2401	Debt Advice Add Gov Funds	78,000	74,000	71,095	2,905		2,905
GRF2911	Council Tax Income	21,500	18,000	-243,660	261,660		261,660
GRF2912	Council Tax Collection	0	0	300	(300)		(300)
GRF2922	Non-Domestic Rates Collection	12,750	11,625	6,222	5,403		5,403
SRF0100	Finance Office Services	135,387	67,242	64,518	2,724		2,724
SRF1000	Head of Finance	-45,909	-101,576	61,387	(162,963)	(160,000)	(2,963)
SRF1030	Training	5,305	2,653	72	2,581		2,581
SRF2000	Service Manager - Revenues	76,483	38,368	32,933	5,435		5,435
SRF2200	Rents/Benefits	239,536	120,043	115,102	4,941		4,941
SRF2300	Income & Recovery	273,406	144,524	143,670	854		854
SRF2900	Local Taxation	126,088	62,740	60,538	2,202		2,202
SRF3100	Management Accountancy	389,425	184,443	190,508	(6,065)		(6,065)
SRF3400	Financial Accountancy	124,239	63,284	65,942	(2,658)		(2,658)
SRF3405	Fin-Technical Clerical	25,216	12,611	12,219	392		392
SRF3500	Expenditure Manager	69,254	34,165	29,634	4,531		4,531
SRF3501	Pensions	77,039	38,520	33,943	4,577		4,577
SRF3502	Payroll	328,043	186,503	169,933	16,570		16,570
SRF3600	Payments	127,169	64,716	61,956	2,760		2,760
SRF3800	Treasury	76,709	38,240	34,672	3,568		3,568
SRF4000	Internal Audit Division	203,627	103,409	100,234	3,175		3,175

<b>Legal &amp; Administration</b>		<b>3,204,015</b>	<b>1,758,380</b>	<b>1,481,430</b>	<b>276,950</b>	<b>0</b>	<b>276,950</b>
GRB2311	Community Council Elections	3,000	1,500	958	542		542
GRB2314	UK Parliamentary Elections	25,000	25,000	35,010	(10,010)		(10,010)
GRB2400	Registrar	51,112	25,156	23,722	1,434		1,434
GRB2501	Childrens Panel	19,150	4,183	-3,190	7,373		7,373
GRB2502	Safeguarders	5,100	2,550	6,285	(3,735)		(3,735)
GRB2503	CP - Inter Island Seminar	0	0	1,461	(1,461)		(1,461)
GRB3902	Licensing Board	-25,700	650	-41,328	41,978		41,978
GRB3905	Prop Enq Certs	-1,000	-500	-380	(120)		(120)
GRB5010	Emergency Planning	105,929	52,406	54,804	(2,398)		(2,398)
GRB5011	Emergency Planning Operational	8,550	4,275	2,735	1,540		1,540
GRB5012	Emergency Planning Seminar	3,275	5,275	2,828	2,447		2,447
GRB5013	Emergency Heli Landing Site	15,783	12,892	11,563	1,329		1,329
GRB6302	Aith Industrial Building	-2,307	-1,225	-859	(366)		(366)
GRB6303	Bigton Industrial Buildings	-1,404	-771	-772	1		1
GRB6304	Bressay Industrial Buildings	-50	0	0	0		0
GRB6306	Fetlar Former Generating Shed	-135	-71	-70	(1)		(1)
GRB6310	Sandwick Industrial Buildings	-2,453	-1,259	-1,259	(0)		(0)
GRB6313	King Harald Street Area	-2,410	-1,348	-1,348	(0)		(0)
GRB6314	Scalloway Industrial Building	-37,724	-19,191	-19,191	(1)		(1)
GRB6316	Skeld Industrial Buildings	137	-1,213	0	(1,213)		(1,213)
GRB6321	Sellaness Industrial Site	-17,194	-13,859	-14,023	164		164
GRB6322	Staneyhill Industrial Site	-1,152	-1,152	-158	(995)		(995)
GRB6324	Wethersta Industrial Site	-2,648	-1,435	-1,165	(270)		(270)
GRB6325	Burra Industrial Sites	-165	-83	-83	(1)		(1)
GRB6326	Cunningsburgh Industrial Sites	-1,400	-700	-850	150		150
GRB6328	Gremista SH Industrial Sites	-2,470	-1,235	-1,235	0		0
GRB6333	Other Properties: Maintained	60,254	22,781	12,262	10,519		10,519
GRB6337	Ness of Sound	-6,408	-3,204	-2,954	(250)		(250)
GRB6338	Estates Management	15,750	7,875	7,837	38		38
GRB6339	Voxter Farm	-1,000	0	0	0		0
GRB6340	Busta Estate	-21,498	-7,161	-20,595	13,434		13,434
GRB6341	Burra & Trondra Estate	-3,114	-2,279	-22,503	20,224		20,224
GRB6345	The Fish Box	-2,405	-1,272	-1,272	(0)		(0)
GRB6354	Mill Lane Store	7,728	4,598	4,410	189		189
SRB1000	Head of Legal and Admin	98,182	48,973	46,653	2,320		2,320
SRB1100	Legal & Admin-Support Service	217,933	108,374	105,207	3,167		3,167
SRB2000	Admin Service Manager	55,271	27,572	26,973	599		599
SRB2200	Admin Serv-Committee Services	156,587	75,299	54,673	20,626		20,626

SRB3000	Legal-Service Manager	127,380	62,826	31,258	31,568	31,568
SRB3200	Legal Services	357,589	174,852	155,003	19,849	19,849
SRB4000	Serv Manager-Insurance & Risk	59,689	29,766	28,239	1,527	1,527
SRB4100	Risk Management	65,540	32,692	31,605	1,087	1,087
SRB4102	Risk Man - Motor Training	0	0	5,186	(5,186)	(5,186)
SRB4200	Safety	139,756	66,895	69,513	(2,618)	(2,618)
SRB4400	Insurance	110,711	55,273	45,354	9,919	9,919
SRB6000	Assets Service Manager	191,774	77,676	35,629	42,047	42,047
SRB6001	Land Surveyor	63,639	31,438	26,170	5,268	5,268
SRB6201	Offices, Town Hall	44,169	20,832	25,999	(5,167)	(5,167)
SRB6202	Offices, Lystina House	7,877	3,525	137	3,388	3,388
SRB6203	Offices, Hillhead Enq Office	15,607	11,610	7,834	3,776	3,776
SRB6204	Offices, 4 Market St	48,979	35,373	26,014	9,359	9,359
SRB6205	Offices, County Buildings	7,119	6,036	4,717	1,319	1,319
SRB6206	Offices, Anderson Place	3,604	2,290	857	1,433	1,433
SRB6209	Offices, 2 & 4 Bank Lane	17,275	12,851	8,983	3,868	3,868
SRB6210	Offices, Quendale House	35,229	25,257	13,102	12,155	12,155
SRB6213	Offices, Fort Road	32,630	22,802	17,686	5,116	5,116
SRB6214	Offices, Hayfield House	110,213	79,867	66,046	13,821	13,821
SRB6215	Offices, 91/93 St Olaf St	32,861	22,696	13,157	9,539	9,539
SRB6216	Offices, 92 St Olaf Street	29,847	20,930	15,012	5,918	5,918
SRB6217	Offices, Grantfield	73,740	54,694	41,997	12,697	12,697
SRB6218	Offices, Garthspool IT Centre	61,384	30,430	33,474	(3,044)	(3,044)
SRB6220	Offices, Gremista	12,097	8,131	6,092	2,039	2,039
SRB6221	Offices, OIL Offices	183,965	104,350	90,111	14,239	14,239
SRB6223	Offices, 4 Havragord, Brae	1,793	897	304	593	593
SRB6224	Offices, 64 St Olaf Street	13,044	9,864	6,178	3,686	3,686
SRB6225	Offices, Hill Lane	9,090	6,279	4,126	2,153	2,153
SRB6226	Offices, Charlotte House	73,913	62,572	56,320	6,252	6,252
SRB6227	Offices, Montfield	51,525	38,951	32,352	6,599	6,599
SRB6228	Offices, Old Infant School, KHS	19,818	11,147	16,099	(4,952)	(4,952)
SRB6229	Offices, Train Shetland	42,841	27,493	66,224	(38,731)	(38,731)
SRB6230	Offices, Gremista-Design	41,830	15,463	18,962	(3,499)	(3,499)
SRB6234	Offices, North Ness	154,175	82,555	86,468	(3,913)	(3,913)
SRB6235	Offices, 20 Commercial Road	16,134	10,052	13,175	(3,123)	(3,123)
SRB6236	Offices, Old Library Conversn	40,180	24,190	27,635	(3,445)	(3,445)
SRB6237	Offices, Lovers Loan	3,100	0	905	(905)	(905)
SRB6240	Offices, Bio Solar Hus	94,172	57,705	56,250	1,455	1,455
SRB6241	Old Lower Gym King Harald St	25,525	12,762	0	12,762	12,762
SRB6242	Former Archive Building KHS	4,845	2,423	0	2,423	2,423
SRB7000	Contract Standards	63,252	31,534	33,113	(1,579)	(1,579)

<b>TOTAL Executive</b>	<b>4,267,293</b>	<b>(1,090,399)</b>	<b>5,597,641</b>	<b>(6,688,040)</b>	<b>(8,571,069)</b>	<b>1,883,029</b>
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<b>Head of Economic Development Unit</b>	<b>450,530</b>	<b>240,990</b>	<b>214,907</b>	<b>26,083</b>	<b>0</b>	<b>26,083</b>
SRD0000	EDU Mgt & Administration	442,030	236,740	207,963	28,777	28,777
SRD0001	EDU Recruitment Expenses	8,500	4,250	0	4,250	4,250
SRD0002	Head of Economic Development	0	0	6,945	(6,945)	(6,945)

<b>Business Development</b>	<b>523,258</b>	<b>250,874</b>	<b>229,970</b>	<b>20,904</b>	<b>0</b>	<b>20,904</b>
SRD1000	Head of Business Development	252,560	115,850	82,355	33,495	33,495
SRD1010	Business Technical Support	150,275	74,969	89,944	(14,975)	(14,975)
SRD1020	Marketing Support	120,423	60,055	50,294	9,761	9,761
SRD5000	Marketing	0	0	7,377	(7,377)	(7,377)

<b>TOTAL DEVELOPMENT</b>	<b>973,788</b>	<b>491,864</b>	<b>444,878</b>	<b>46,986</b>	<b>0</b>	<b>46,986</b>
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**SIC MANAGEMENT INFORMATION 2010/11 - PERIOD 6**

1st April 2010 to 30th September 2010

**Revenue Expenditure by Service**

(Harbour Account, Support Services &amp; Recharged Serv

	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
	£	£	£	£
<b>Ports &amp; Harbours (total)</b>	<b>(1,201,177)</b>	<b>(993,250)</b>	<b>(1,915,637)</b>	<b>922,388</b>
Ports Management	1,049,416	533,616	440,426	93,190
Sullom Voe	(5,928,588)	(2,017,624)	(2,651,443)	633,819
Scalloway	31,111	14,053	(120,925)	134,978
Other Piers	173,791	29,211	(3,867)	33,078
Port Engineering Services	661,978	325,682	301,562	24,120
Jetties & Spur Booms (BP Funded)	(146,654)	121,812	118,609	3,203
Transfer of Funds	2,957,769	0	0	0

**Revenue Expenditure by Subjective**

(Harbour Account, Support Services &amp; Recharged Services)

	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
	£	£	£	£
<b>Employee Costs (sub total)</b>	<b>6,468,398</b>	<b>3,695,934</b>	<b>3,508,062</b>	<b>187,872</b>
Basic Pay	4,877,313	2,438,661	2,297,226	141,435
Overtime	472,605	236,302	214,078	22,224
Other Employee Costs	1,118,480	1,020,971	996,757	24,214
<b>Operating Costs (sub total)</b>	<b>5,241,899</b>	<b>2,363,734</b>	<b>2,067,783</b>	<b>295,951</b>
Travel & Subsistence	191,210	70,055	49,271	20,784
Property Costs	1,158,700	604,247	560,179	44,068
Other Operating Costs	3,891,989	1,689,432	1,458,333	231,099
<b>Transfer Payments (sub total)</b>	<b>3,978,349</b>	<b>39,149</b>	<b>39,149</b>	<b>0</b>
<b>Income (sub total)</b>	<b>(16,889,823)</b>	<b>(7,092,067)</b>	<b>(7,530,631)</b>	<b>438,564</b>
<b>TOTAL</b>	<b>(1,201,177)</b>	<b>(993,250)</b>	<b>(1,915,637)</b>	<b>922,388</b>

## MANAGEMENT A/c's 2010/11 - COST CENTRE DETAIL - PERIOD 6

1st April 2010 to 30th September 2010

<u>Cost Centre</u>	<u>Description</u>	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/ Underspend
		£	£	£	£
<b>Ports Management (sub total)</b>		<b>1,049,416</b>	<b>533,616</b>	<b>440,428</b>	<b>93,189</b>
SRM0001	Ports - Recruitment Expenses	17,000	8,500	3,745	4,755
SRM0100	Ports - Support Services	237,868	119,919	88,508	31,411
SRM2000	Ports - Operations Management	767,315	391,611	338,069	53,542
PRM0150	Canteen Service	27,233	13,586	10,105	3,481
<b>Sullom Voe (sub total)</b>		<b>(5,928,588)</b>	<b>(2,017,624)</b>	<b>(2,651,443)</b>	<b>633,819</b>
SRM2001	Towage Management	27,180	14,465	3,438	11,027
SRM3050	Ports Admin Building	97,640	41,086	30,072	11,014
PRM2100	Sullom Voe	(6,057,089)	(2,478,742)	(2,793,785)	315,043
PRM2101	B & L Sullom Voe	(274,417)	(165,229)	(186,825)	21,596
PRM2102	Pilotage Sullom Voe	(718,586)	(316,611)	(343,508)	26,897
PRM2103	Mooring Sullom Voe	(313,492)	(147,886)	(149,459)	1,573
PRM2104	Ship to Ship Transfers	(300,000)	(46,873)	(46,873)	(0)
PRM2110	Marine Officers	919,041	447,127	454,929	(7,802)
PRM2111	Launch Crews	1,161,959	589,787	562,681	27,106
PRM2112	Towage Crews	(1,846,276)	(1,013,755)	(1,012,132)	(1,623)
PRM2113	VTs Operators	226,344	113,172	40,597	72,575
PRM2116	Pollution Control	1,000	500	0	500
PRM2120	SOTEAG	800	400	(3)	403
PRM2121	SVA	80,580	39,149	39,149	0
PRM2148	Tug Boats - SV	(1,400,000)	0	0	0
VRM3205	Nav Aids Sullom Voe	41,921	21,785	29,807	(8,022)
VRM3206	Radar Sullom Voe	31,003	18,402	22,210	(3,808)
VRM3207	VHF Radio Sullom Voe	10,500	5,250	732	4,518
VRM3210	Maintenance Workshop	63,364	30,788	28,666	2,122
VRM3211	Helicopter Hangar	3,960	3,158	3,320	(162)
VRM3212	Meteorological Office	2,344	1,061	379	682
VRM3213	Long Term Store	2,562	1,142	608	534
VRM3214	Crew Accommodation	6,700	3,255	2,079	1,176
VRM3215	Pollution Store	17,202	8,397	4,256	4,141
VRM3221	Sullom Shoormal	37,355	16,675	12,631	4,044
VRM3222	Sullom Spindrift	35,796	15,895	19,767	(3,872)
VRM3223	Sullom Spray	33,794	14,895	22,911	(8,016)
VRM3225	Dunter	491,343	94,367	73,917	20,450
VRM3226	Shalder	266,446	144,332	117,377	26,955
VRM3227	Stanechakker	229,931	140,217	101,006	39,211
VRM3228	Tirrick	280,192	166,413	145,205	21,208
VRM3229	Tystie	481,322	94,701	80,028	14,673
VRM3230	Sullom A	21,214	17,335	18,445	(1,110)
VRM3231	Sullom B	7,214	3,335	1,562	1,773
VRM3232	Sullom C	7,214	3,335	594	2,741
VRM3235	Vehicles Sullom Voe	32,250	16,125	19,259	(3,134)
VRM3236	Boat Hoist	(1,013)	(550)	(3,300)	2,750
VRM3237	Small Plant	4,750	2,375	1,758	617
VRM3239	Sullom Shearwater	13,591	6,335	2,441	3,894

VRM3240	Tug Jetty	62,994	44,850	42,524	2,326
VRM3241	Solan	145,827	21,799	1,156	20,643
VRM3242	Bonxie	136,952	10,114	937	9,177
<b>Scalloway (sub total)</b>		<b>31,111</b>	<b>14,053</b>	<b>(120,925)</b>	<b>134,978</b>
PRM2200	Blacksness	(120,997)	(60,741)	(173,363)	112,622
PRM2201	B & L Scalloway	(5,000)	(2,500)	(6,771)	4,271
PRM2202	Pilotage Scalloway	500	250	219	31
VRM3261	Nav Aids Scalloway	12,025	6,013	1,022	4,991
VRM3262	Offices & Stores Scalloway	29,639	16,250	12,517	3,733
VRM3263	Fish Market	16,360	10,465	22,282	(11,817)
VRM3264	Piers Scalloway	81,028	36,156	17,287	18,869
VRM3266	Vehicles Scalloway	4,300	2,150	3,748	(1,598)
VRM3267	Lyrie	13,256	6,010	2,132	3,878
<b>Other Piers (sub total)</b>		<b>173,791</b>	<b>29,211</b>	<b>(3,867)</b>	<b>33,078</b>
PRM2300	Baltasound	(1,916)	(958)	(5,627)	4,669
PRM2301	Collafirth	(1,466)	(733)	(2,007)	1,274
PRM2302	Toft	35	17	(1,057)	1,074
PRM2312	Cullivoe	(71,281)	(35,641)	(52,741)	17,100
PRM2314	Fair Isle	3	0	0	0
PRM2315	Hamnavoe	225	112	(639)	751
PRM2316	Melby Pier	150	150	148	2
PRM2317	Mid Yell	(1,500)	(625)	(3,058)	2,433
PRM2318	Out Skerries	135	67	(122)	189
PRM2319	Symbister	13,673	6,808	4,937	1,871
PRM2321	Uyeasound	1,000	500	(181)	681
PRM2322	Vaila/Grutness	235	117	345	(228)
PRM2323	West Burrafirth	(925)	(463)	(305)	(158)
PRM2324	Humber Inflatable	32	0	0	0
PRM2325	Orkney Spinner	10	0	0	0
PRM2326	Avon Searider	25	0	0	0
VRM3270	Baltasound Pier Maintenance	22,789	10,235	6,299	3,936
VRM3271	Collafirth Pier Maintenance	18,519	1,064	531	534
VRM3272	Toft Pier Maintenance	3,706	1,505	16	1,489
VRM3273	Garth Pier Maintenance	9,710	4,475	6,483	(2,008)
VRM3280	Billister Pier Maintenance	2,114	825	0	825
VRM3282	Cullivoe Pier Maintenance	42,613	8,618	5,835	2,783
VRM3283	Easterdale Pier Maintenance	2,966	1,530	148	1,382
VRM3284	Fair Isle Pier Maintenance	27,830	1,000	20,332	(19,332)
VRM3285	Hamnavoe Pier Maintenance	8,329	5,850	5,883	(33)
VRM3286	Melby Pier Maintenance	98	0	0	0
VRM3287	Mid Yell Pier Maintenance	7,868	3,354	4,308	(954)
VRM3288	Out Skerries Pier Maintenance	7,605	2,937	2,934	3
VRM3289	Symbister Pier Maintenance	48,052	5,378	1,387	3,991
VRM3290	Toogs Pier Maintenance	3,750	1,825	0	1,825
VRM3291	Uyeasound Pier Maintenance	10,976	3,725	1,114	2,611
VRM3292	Vaila/Gruting Pier Maintenance	8,798	3,650	54	3,596
VRM3293	West Burrafirth Pier Maintenance	9,633	3,889	1,116	2,773
<b>Port Engineering (sub total)</b>		<b>661,978</b>	<b>325,682</b>	<b>301,562</b>	<b>24,120</b>
VRM3200	Port Engineering Services	661,978	325,682	301,562	24,120

<b>Jetties &amp; Spur Booms (BP Funded) (sub total)</b>	<b>(146,654)</b>	<b>121,812</b>	<b>118,609</b>	<b>3,203</b>
VRM3250 Jetty 1	293,207	289,455	289,028	427
VRM3251 Jetty 2	53,221	49,469	57,842	(8,373)
VRM3252 Jetty 3	239,774	236,022	233,606	2,416
VRM3253 Jetty 4	193,113	191,358	190,246	1,112
VRM3254 Construction Jetty	32,100	16,050	14,674	1,376
VRM3255 Spur Booms	12,510	6,255	10	6,245
VRM3256 Jetties Diving	50,000	0	0	0
VRM3257 Jetty Maintenance	200,707	1	0	1
VRM3259 Jetties Cathodic Protection	50,000	0	0	0
PRM2150 Jetties/Spur Booms - SV	(1,271,286)	(666,798)	(666,798)	(0)
<b>Transfer of Funds (sub total)</b>	<b>2,957,769</b>	<b>0</b>	<b>0</b>	<b>0</b>
PRM2002 Transfer to Funds	2,957,769	0	0	0

<b>Harbour Account TOTAL</b>	<b>(1,201,177)</b>	<b>(993,250)</b>	<b>(1,915,636)</b>	<b>922,388</b>
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Revenue Expenditure by Service - Housing Revenue AccountHousingRevenue Expenditure by Service

	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
	£	£	£	£
<b>Housing Revenue Account Services (total)</b>	<b>(3,917,593)</b>	<b>(2,234,512)</b>	<b>(2,180,783)</b>	<b>(53,729)</b>
Head of Housing	(1,200,000)	(600,000)	(516,388)	(83,612)
Operational Services	1,312,513	368,191	363,377	4,814
Business Support	(4,030,106)	(2,002,703)	(2,027,772)	25,069

Revenue Expenditure by Subjective

	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
	£	£	£	£
<b>Employee Costs (sub total)</b>	<b>2,681</b>	<b>1,340</b>	<b>1,341</b>	<b>(1)</b>
Basic Pay	0	0	0	0
Overtime	0	0	0	0
Other Employee Costs	2,681	1,340	1,341	(1)
<b>Operating Costs (sub total)</b>	<b>2,370,098</b>	<b>739,506</b>	<b>675,793</b>	<b>63,713</b>
Travel & Subsistence	0	0	0	0
Property Costs	2,335,276	717,245	660,273	56,972
Other Operating Costs	34,822	22,261	15,520	6,741
<b>Transfer Payments (sub total)</b>	<b>28,981</b>	<b>26,381</b>	<b>2,200</b>	<b>24,181</b>
<b>Income (sub total)</b>	<b>(6,319,353)</b>	<b>(2,918,127)</b>	<b>(2,860,116)</b>	<b>(58,011)</b>
<b>TOTAL</b>	<b>(3,917,593)</b>	<b>(2,150,900)</b>	<b>(2,180,783)</b>	<b>29,883</b>

**MANAGEMENT A/c's 2010/11 - COST CENTRE DETAIL - PERIOD 6****1st April 2010 to 30th September 2010**

<u>Cost Centre</u>	<u>Description</u>	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
		£	£	£	£
HRH0350	Housing Support Grant	(1,200,000)	(516,388)	(516,388)	0
HRH1300	Ladies Drive Hostel	(40,748)	(20,385)	(19,200)	(1,185)
HRH3100	Customer Services	49,253	24,625	8,411	16,214
HRH3150	Garages, HRA	19,200	9,600	(4,216)	13,816
HRH3151	South Team Area 2	250,000	106,326	106,326	0
HRH3152	South Team Area 1	250,000	81,285	81,285	0
HRH3153	North Team Area 2	250,000	97,545	98,395	(850)
HRH3154	North Team Area 1	250,000	69,445	69,445	0
HRH3300	Other	285,308	0	20,578	(20,578)
HRH3350	Grazing Lets	(500)	(250)	(580)	330
HRH4258	Cost of Refurbishment	0	0	2,934	(2,934)
HRH2047	Rents General Needs	(4,529,288)	(1,978,150)	(1,975,075)	(3,075)
HRH2048	Rents Sheltered Housing	(576,162)	(279,018)	(277,879)	(1,139)
HRH2355	Supervision & Management	22,870	20,126	5,259	14,867
HRH3200	Planned Services HRA	1,052,474	234,339	219,924	14,415
<b>TOTAL HOUSING REVENUE ACCOUNT</b>		<b>(3,917,593)</b>	<b>(2,150,900)</b>	<b>(2,180,783)</b>	<b>29,883</b>



**SIC MANAGEMENT INFORMATION 2010/11 - PERIOD 6****1st April 2010 to 30th September 2010**

<u>Revenue Expenditure by Service</u>	Shetland Islands Council			
	Annual	Year to Date	Year to Date	Year to Date
	Budget	Budget	Actual	Variance (Overspend)/Underspend
	£	£	£	£
<b>Executive Services (sub total)</b>	<b>1,362,149</b>	<b>894,785</b>	<b>851,605</b>	<b>43,180</b>
Executive Management	56,418	56,418	56,514	(96)
Organisational Development	339,152	169,577	101,364	68,213
Finance	4,500	0	6,900	(6,900)
Legal & Administration	962,079	668,790	686,828	(18,038)
<b>Education &amp; Social Care (sub total)</b>	<b>555,430</b>	<b>282,778</b>	<b>268,113</b>	<b>14,665</b>
Adult Learning & Train Shetland	396,932	198,465	205,066	(6,601)
Housing	156,712	84,313	63,047	21,266
Sports & Leisure	1,786	0	0	0
<b>Infrastructure Services (sub total)</b>	<b>492,692</b>	<b>139,371</b>	<b>107,934</b>	<b>31,437</b>
Environment	250,000	51,525	51,525	0
Planning	242,692	87,846	56,409	31,437
<b>Economic Development Unit (sub total)</b>	<b>10,253,565</b>	<b>4,235,057</b>	<b>3,444,672</b>	<b>790,385</b>
Economic Development Unit	10,253,565	4,235,057	3,444,672	790,385
<b>TOTAL</b>	<b>12,663,836</b>	<b>5,551,991</b>	<b>4,672,324</b>	<b>879,667</b>

Revenue Expenditure by Subjective

<b>Employee Costs (sub total)</b>	<b>864,087</b>	<b>432,045</b>	<b>373,908</b>	<b>58,137</b>
Basic Pay	646,067	323,034	279,452	43,582
Overtime	0	0	852	(852)
Other Employee Costs	218,020	109,011	93,605	15,406
<b>Operating Costs (sub total)</b>	<b>1,892,423</b>	<b>1,288,981</b>	<b>1,433,600</b>	<b>(144,619)</b>
Travel & Subsistence	23,920	7,149	40,017	(32,868)
Property Costs	641,208	506,552	517,965	(11,413)
Other Operating Costs	1,227,295	775,280	875,618	(100,338)
<b>Transfer Payments (sub total)</b>	<b>10,003,613</b>	<b>3,924,502</b>	<b>3,011,691</b>	<b>912,811</b>
<b>Income (sub total)</b>	<b>(96,287)</b>	<b>(93,537)</b>	<b>(146,875)</b>	<b>53,338</b>
<b>TOTAL</b>	<b>12,663,836</b>	<b>5,551,991</b>	<b>4,672,324</b>	<b>879,667</b>

<b>RESERVE FUND MANAGEMENT A/c's 2010/11 - COST CENTRE DETAIL - PERIOD 6</b> <b>1st April 2010 to 30th September 2010</b>
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<u>Cost Centre</u>	<u>Description</u>	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance (Overspend)/Underspend
		£	£	£	£
<b>Chief Executive</b>		<b>56,418</b>	<b>56,418</b>	<b>56,514</b>	<b>(96)</b>
RRX0021	LPA Claim	56,418	56,418	56,514	(96)
<b>Financial Support Services</b>		<b>4,500</b>	<b>0</b>	<b>6,900</b>	<b>(6,900)</b>
RRF1150	Winter Fuel Grant	0	0	6,900	(6,900)
RRF1151	Councillor Christmas Grant	4,500	0	0	0
<b>Organisational Development</b>		<b>339,152</b>	<b>169,577</b>	<b>101,364</b>	<b>68,213</b>
RRX4120	Graduate Placement Scheme	339,152	169,577	101,364	68,213
<b>Asset &amp; Property Services</b>		<b>962,079</b>	<b>668,790</b>	<b>686,828</b>	<b>(18,038)</b>
RRB6380	N.A.F.C.	517,051	223,762	223,314	448
RRB6381	SCOFÉ Property Costs	445,028	445,028	445,028	0
RRB6383	Complaint Investigation	0	0	18,486	(18,486)
<b>Adult Learning &amp; Train Shetland</b>		<b>396,932</b>	<b>198,465</b>	<b>205,066</b>	<b>(6,601)</b>
RRL6050	Modern Apprenticeships	396,932	198,465	205,066	(6,601)
<b>Housing</b>		<b>156,712</b>	<b>84,313</b>	<b>63,047</b>	<b>21,266</b>
RRH2800	Housing Initiatives	59,816	28,158	22,026	6,132
RRH2801	Tenant Participation	15,414	15,414	280	15,134
RRH2803	Shetland Women's Aid	81,482	40,741	40,741	0
<b>Sports &amp; Leisure</b>		<b>1,786</b>	<b>0</b>	<b>0</b>	<b>0</b>
RRJ3007	Cunningsburgh Marina provision	1,786	0	0	0
<b>Environment</b>		<b>250,000</b>	<b>51,525</b>	<b>51,525</b>	<b>0</b>
RRY5001	Fuel Poverty Grant Scheme	250,000	51,525	51,525	0
<b>Planning</b>		<b>242,692</b>	<b>87,846</b>	<b>56,409</b>	<b>31,437</b>
RRY8381	Area Regeneration Res Fund	30,700	15,350	8,398	6,952
RRY8383	Coastal Protection	44,000	4,000	0	4,000
RRY8481	KIMO Policy	7,000	3,500	1,046	2,454
RRY8482	Nuclear Policy	21,382	10,691	7,465	3,226
RRY8486	Env Improve/Cons	100,000	49,500	39,500	10,000
RRY8488	Natural Heritage	30,000	0	0	0
RRY8003	NAFC Marine Management	9,610	4,805	0	4,805
<b>Economic Development</b>		<b>10,253,565</b>	<b>4,235,057</b>	<b>3,444,673</b>	<b>790,384</b>
<b>Fisheries</b>		<b>4,253,792</b>	<b>1,956,524</b>	<b>1,325,499</b>	<b>631,025</b>
RRD2104	S.H.O.A.L.	1,000	500	0	500
RRD2120	Fisheries General Assistance	105,000	0	896	(896)
RRD2121	North Atlantic Fisheries Coll	2,443,711	1,124,444	1,124,444	1
RRD2122	SSQC	233,751	50,953	50,953	0
RRD2123	Shet Shellfish Management Org	43,888	21,944	21,944	0
RRD2201	Mentoring Programme	4,000	2,000	0	2,000
RRD2203	Fisheries&Aquaculture Lending	1,320,000	720,000	112,501	607,500
RRD2204	European Fisheries Match Fundi	102,442	36,683	14,763	21,920

<b>Agriculture</b>		<b>485,000</b>	<b>166,735</b>	<b>119,498</b>	<b>47,237</b>
RRD1129	Livestock Health Scheme	100,000	16,773	16,773	(0)
RRD1133	Agriculture General Assistance	115,000	57,500	25,991	31,509
RRD1136	Agriculture Contractors Scheme	20,000	10,000	7,250	2,750
RRD1137	Shetland Rural Dev Scheme	50,000	25,000	17,994	7,006
RRD1138	Shet Agric Business Scheme	100,000	54,001	51,489	2,512
RRD1150	Agricultural Loans	100,000	3,461	0	3,461
<b>Other</b>		<b>3,537,527</b>	<b>1,391,248</b>	<b>1,267,978</b>	<b>123,270</b>
RRD1500	Other Research	60,000	33,875	30,863	3,012
RRD1502	Publications	2,000	1,000	(114)	1,114
RRD1515	Shetland Business Growth Schem	50,000	0	316	(316)
RRD1520	Other General Assistance	142,860	123,959	76,478	47,481
RRD1523	Rural Shop Improvement	60,000	30,000	23,553	6,447
RRD1526	Rnew Energy Proj	90,000	14,538	23,989	(9,451)
RRD1527	Business Energy Efficiency	100,000	0	0	0
RRD1528	Foula Electricity	80,000	0	0	0
RRD1530	Economic Infrastructure Projec	1,194,375	303,489	246,750	56,739
RRD1532	Architectural Heritage	250,000	250,000	250,000	0
RRD1533	Fairer Scotland Fund	0	0	(2,408)	2,408
RRD1540	New Manufacturing-New Service	200,000	0	0	0
RRD1541	Food & Drink Projects	150,000	37,500	0	37,500
RRD1545	Textiles	50,000	50,000	55,225	(5,225)
RRD1550	Broadband Services	0	0	6,390	(6,390)
RRD1551	Pop Set up Highspeed data link	140,000	70,000	58,857	11,143
RRD1552	Mareel	418,292	257,292	227,773	29,519
RRD1553	Creative Industry Development	20,000	10,000	10,226	(226)
RRD1554	Fibre Optic Cable	0	0	0	0
RRD1560	Community Enterprise Schemes	30,000	0	0	0
RRD1561	Retain Active Rural Population	30,000	0	0	0
RRD1562	Engage with Learning Centres	70,000	0	0	0
RRD1563	COPE	175,000	175,000	175,000	0
RRD1564	Childcare	100,000	32,000	16,526	15,474
RRD1800	Leader	0	19,128	28,075	(8,947)
RRD1801	Convergence	0	0	(5,460)	5,460
RRD1810	Business Gateway	0	(29,696)	39,243	(68,939)
RRD1910	Decommissioning Projects	75,000	0	0	0
RRD6010	Investment Management	50,000	13,163	6,698	6,465
<b>Tourism</b>		<b>1,977,246</b>	<b>720,550</b>	<b>731,697</b>	<b>(11,147)</b>
RRD1620	Tourism Financial Assistance	50,000	25,000	11,200	13,800
RRD1621	Tourism Infrastructure	75,000	0	0	0
RRD1630	Tourism General	20,000	10,000	5,565	4,435
RRD1631	Heritage Tourism	1,008,452	93,955	93,955	0
RRD5005	MDP	38,000	19,000	19,827	(827)
RRD5010	Promote Shetland	363,000	235,500	235,500	0
RRD5014	Film Support	0	0	14,261	(14,261)
RRD5031	Shetland Promotional Costs	85,175	58,848	55,628	3,220
RRD5039	Flavour of Shetland	76,655	74,586	81,788	(7,202)
RRD5041	Food Festival	40,500	20,250	13,740	6,510
RRD5042	Tall Ships	154,391	135,142	136,081	(939)
RRD5043	Hamefarin	66,073	48,269	64,152	(15,883)
<b>TOTAL</b>		<b>12,663,836</b>	<b>5,551,991</b>	<b>4,672,325</b>	<b>879,667</b>





## **REPORT**

**To: Shetland Islands Council**

**27 October 2010**

**From: Head of Capital Programming**

**Report No.: CPS-19-10-F**

**Subject: Proposed 5-year Capital Programme**

### **1.0 Introduction**

- 1.1 On 28 October 2009 members approved a report setting year 1 of the proposed 5 year Capital Programme, noting progress on a 'gateway' approach.
- 1.2 The Council considered and approved a report that explained the principles of the 'gateway' process on 24 March 2010 (Min Ref: 47/10). That report presented a process and documents for assisting in the assessment of capital projects.
- 1.3 The Council considered and approved a report that set out the process for prioritising projects that have been through the above 'gateway' process on 19 May 2010 (Min Ref: 75/10).
- 1.4 The Council considered and approved a report that presented an indicative 5-year capital programme on 30 June 2010 (Min Ref: 105/10).
- 1.5 Service Need Case (SNC) reports have been prepared to support projects that currently sit within years 2-5 of the indicative capital programme. The Council considered and approved a report that presented these SNCs on 15 September 2010 (Min Ref: 136/10).
- 1.6 Further reports were to be presented from the Finance Review Member Officer Working Group to the Council. The Finance Review Member Officer Working Group (FRMOWG) considered this report on 8 October 2010.
- 1.7 This report explains the prioritisation process that has been applied and presents a proposed 5-year capital programme for approval.

### **2.0 Links to Corporate Plan 20010–12 and Risk Analysis**

- 2.1 This contributes to the efficient operation of the Council's business. It also develops proposals for a system to ensure that the Council can meet its overall financial objective of maintaining reserves at £250m.

- 2.2 The Gateway Process and Prioritisation Process are key steps in developing a 5-year Capital Programme. The absence of an agreed Capital Programme has been identified as a strategic risk in recent reports by Audit Scotland.

### **3.0 Background**

- 3.1 Members have previously been presented with an outline framework to ensure the robustness of capital projects. This is referred to as a 'gateway' process, and draws on national and best practice guidance. It is also complementary to the Council's existing Capital Procurement guidance.
- 3.2 Councillors agreed at the meeting of 24 March 2010 to adopt the Gateway Process as the first step towards setting a sustainable 5-year Capital Programme.
- 3.3 Councillors agreed a process for prioritising those projects that have been assessed under the 'gateway' process on 19 May 2010.

### **4.0 Proposal**

- 4.1 The first stage in developing the 5-year programme has been to determine the most up to date baseline possible. Appendix 1(a) and Appendix 2 refer. This exercise has included:

4.1.1 Identification of slippage/ budget re-profiling

For projects being managed by Capital Programme Service (CPS), this can be established with a fair degree of confidence. The identification of slippage within rolling programmes is more difficult to predict, but this exercise is based on the best estimates available.

4.1.2 Initial re-profiling

In some cases, the SNC reports have highlighted cases where the timing of projects can (or should) be altered from that indicated in the current indicative capital programme. In other cases direct discussion with Budget Responsible Officers (BROs) has highlighted the potential for accommodating revised timing.

4.1.3 Revisions to project scope/ cost estimates

There are cases where the scope of projects has changed since budgets were last set. The most significant example is that of the Viewforth replacement project, which developed into the Lerwick Long Term Care Project. This resulted in three different strands of service provision being identified, which will now need to be considered as individual projects.

Another example is the B9082/B9083 Gutcher to Cullivoe road, where the length of road to be reconstructed has increased and a review of rates used in estimating was carried out.

In both cases, the budget estimates have had to be increased.

- 4.2 Appendix 2 shows the current (2010/11) Capital Programme with the adjustments identified in paragraphs 4.1.1, 4.1.2 and 4.1.3 incorporated.
- 4.3 I have attached the proposed 5-year capital programme options as Appendices 1(b), (c) and (d). It can be seen that these programmes extend 3 years beyond 2014/15, in effect covering an 8-year period, for reasons that I will describe below.
- 4.4 The total value of projects in the indicative 5-year capital programme to be funded from the General and Reserve Funds (as at 30 June 2010) was over £111M. The adjustments and additions resulting from the exercise described in 4.1 above increased the total estimate to over £117M – shown as Appendix 1(a). Council policy is that this figure should not exceed £100M.
- 4.5 As well as observing this cost ceiling, the capital programme must be achievable and planned in such a way that helps to sustain local business whilst delivering value for money. The second stage in developing the proposed programme has therefore been to address these factors by carrying out the following evaluation work.
- 4.5.1 Assessment of deliverability  
Each project has been assessed in terms of the credibility of the proposed timing and duration. This work has been undertaken by Capital Programme Service, in consultation with Budget Responsible Officers (BROs) and other affected staff. It has taken into account constraints such as land acquisition, obtaining consents, lead times, availability of design resources, inter dependencies and the level of urgency associated with delivery of each project, bearing in mind its importance in the delivery of the relevant service Plan.
- 4.5.2 Assessment of market capacity  
On completion of the assessment described in 4.5.1 above, the quantity and nature of work allocated to each financial year has been assessed by CPS staff, taking into account knowledge of local market capacity and projects being promoted by other organisations. This process is aimed at reducing the likelihood of further slippage due to inadequate resources and avoiding overheating the local construction sector with the inevitable price escalation that follows.
- This is particularly important when considering the wider socio-economic effects on Shetland. For example, an overheated construction market affects the ability of private individuals to build affordable homes at a time when sustaining the local population is a key objective of the Corporate Plan.
- 4.6 The measures described in sections 4.1 and 4.5 above have culminated in a programme where a number of projects would not be completed within the 5-year period ending at 31 March 2015. To ensure that total project costs are captured in the appendices to this report, the programmes have been extended to show future years, however the totals of the costs presented in the appendices only relate to years 1-5.

4.7 The measures described in sections 4.1 and 4.5 reduce the total estimated cost of the 5-year capital programme slightly, but it still exceeds £117M, as shown in Appendix 1(a).

4.8 In order to meet the policy threshold of £100M, I have set out three options as Appendices 1(b), (c) and (d). The projects that have been re-profiled are highlighted for clarity.

4.8.1 Appendix 1(b) – Rescheduling of key projects

This option targets two high value capital projects. These projects would remain on the capital programme, but would be re-scheduled so that the bulk of their cost would sit outwith the period ending on 31 March 2015. The projects would be:

- Whalsay Link (remains ring-fenced but bulk of spend slips 3 years)
- Isleshavn Replacement (bulk of spend slips 2 years)

This demonstrates a possible reduction in total cost of the 5-year programme to £99,304,904.

4.8.2 Appendix 1(c) – Apply percentage cut across rolling programmes

This option represents top-slicing of most rolling programmes (highlighted in the Appendix for clarity) by 30%. BROs would have to prioritise their remaining spend based on relative need. One variation to this approach could be to remove individual rolling programmes in their entirety, where they relate to services which are purely discretionary or where overlap with other rolling programmes may give BROs flexibility in providing a reduced level of provision.

This exercise has highlighted the limitations of such an approach. It represents a fairly significant budget cut across the board, yet it only reduces the total cost of the 5-year programme to £109,376,720.

4.8.3 Appendix 1(d) – Combination

This option applies elements of rescheduling and of top-slicing. Projects affected by rescheduling would be:

- Whalsay Link (remains ring-fenced, but bulk of spend slips 2 years)
- Isleshavn Replacement (bulk of spend slips 2 years)

In addition most rolling programmes have been cut by 15%.

This combination of measures demonstrates a possible reduction in total cost of the 5-year programme to £100,880,812.

4.9 These options have been discussed with the relevant BROs and have been presented to the FRMOWG for comments. Whilst there is a general feeling that savings from within rolling programmes are possible, the exercise set out in paragraph 4.8.2 has highlighted that, unless the percentage reduction was to be of the order of 60%, this alone will not yield sufficient savings to bring the value of the 5-year programme to within £100M. Any significant cuts across the rolling programmes will require detailed analysis as this is



more likely to affect statutory work such as health and safety improvements and fire upgrades, whereas the principal projects are almost exclusively discretionary.

- 4.10 Bearing in mind that the rescheduling set out in Appendix 1(b) and paragraph 4.8.1 is acceptable to the relevant BROs, I recommend that this option be approved, and that savings within the rolling programmes be explored as a separate exercise, commencing with immediate effect.

## **5.0 Member Involvement**

- 5.1 At each stage of the prioritisation process, updates have been presented to Members with a covering report for information and approval.
- 5.2 This represents the final stage in setting a prioritised 5-year capital programme for the period from April 2010 to March 2015.
- 5.3 Member involvement remains ongoing in terms of the consideration of SNC reports as required.

## **6.0 Timing**

- 6.1 If Members are minded to adopt the recommendations set out in this report, I propose that the next annual review of the capital programme should take place during late 2011. The timing should reflect the timetable for annual service planning and budget setting presented to the Council on 24 March 2010 (Min Ref: 43/10)

## **7.0 Financial Implications**

- 7.1 Approved Budget Strategy for 2010/11 for the General Fund Capital Programme recommends a five year spending target of £100m to provide extra flexibility, allowing one year to be higher or lower than average so long as the average is maintained over five years.
- 7.2 The slippage from 2010/11 shown in Appendix 2 results in a General Fund Capital Programme budget of £24.384m for 2010/11.
- 7.3 Housing Revenue Account Programmes have also been re-profiled following the allocation of additional budget to support the new build housing programme.
- 7.4 The 'gateway' process will further enable appropriate scrutiny of projects and the prioritisation process will ensure that the Capital Programme is managed to enable the Council to maximise the most beneficial use of its financial resources.

## **8.0 Policy and Delegated Authorities**

- 8.1 Section 8.0 of the Council's Scheme of Delegations state that there is no delegation of matters relating to the approval of the Capital Programme so a decision of the Council is required.

## **9.0 Recommendations**

- 9.1 I recommend that the Council:

- 9.1.1 Notes the methodology that has been applied to rationalising the current indicative 5-year capital programme and the amendments that are highlighted, and;
- 9.1.2 approves the adjusted Baseline set out in Appendix 1(a) and Appendix 2, and;
- 9.1.3 approves the 5-year capital programme as set out in Appendix 1(b) and described in paragraphs 4.8.1 and 4.10 of this report.

Our Ref: RMS/CPS-19-10-F

20 October 2010

Encs. Appendix 1(a) - 5 Year Capital Programme Adjusted Baseline  
Appendix 1(b) - 5 Year Capital Programme Rescheduling of Key Projects  
Appendix 1(c) - 5 Year Capital Programme Rolling Programme 30% cuts  
Appendix 1(d) - 5 Year Capital Programme Combination - 15% Rolling Programme Cuts and Reschedule Key Projects  
Appendix 2 – Proposed adjustments to 2010/11 Capital Programme

## 5 Year Capital Programme - Adjusted Baseline for 27-10-10

## CPS-19-10 Appendix 1 (a)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Summary of Bids for Years 1-5</b>									
<b>Total Funding Available</b>	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	100,000,000			
<b>General Fund &amp; Reserve</b>									
Committed	7,266,463	645,724	194,000	237,000	234,000	8,577,187	95,000	0	0
Rolling Programmes	9,323,686	8,339,419	8,113,201	7,923,579	7,353,163	41,053,048	0	0	0
<b>Sub Total</b>	16,590,149	8,985,143	8,307,201	8,160,579	7,587,163	49,630,235	95,000	0	0
Balance available for new projects	3,409,851	11,014,857	11,692,799	11,839,421	12,412,837	50,369,765			
New Projects Bids	7,794,101	17,161,240	16,393,000	14,366,328	11,880,000	67,594,669	1,557,000	670,000	100,000
<b>Total General &amp; Reserve Fund Bids</b>	24,384,250	26,146,383	24,700,201	22,526,907	19,467,163	117,224,904			
<b>Variance General / Reserve Fund</b>	(4,384,250)	(6,146,383)	(4,700,201)	(2,526,907)	532,837	(17,224,904)			
<b>Other A/Cs (Ring Fenced)</b>									
Harbour A/C	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0	0
Montfield - NHS Funding	930,208	0	0	0	0	930,208	0	0	0
AHS Financing Arrangement	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0
Housing (HRA)	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042	0	0	0
Sub Total	9,971,520	9,812,645	11,212,645	19,462,645	17,862,645	68,322,100	0	0	0
<b>Total All Funds</b>	34,355,770	35,959,028	35,912,846	41,989,552	37,329,808	185,547,004	0	0	0

**5 Year Capital Programme - Adjusted Baseline for 27-10-10**
**CPS-19-10 Appendix 1 (a)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Ongoing Projects**

Ness Of Sound Farm	12,000	12,000	12,000	12,000	12,000	60,000			
Purchase Scottish Water Assets	1,500	0	0	0	0	1,500			
Final A/Cs Contingency	90,075	100,000	100,000	100,000	100,000	490,075			
Payments System	2,425	0	0	0	0	2,425			
Knab Dyke	6,000	0	0	0	0	6,000			
Water Based Facilities (Marinas)	382	0	0	0	0	382			
Energy Recovery Plant <b>SNC Updated</b>	259,593	85,000	82,000	125,000	122,000	673,593	95,000		
Replacement Esplanade Toilets	0	0	0	0	0	0			
Public Toilets Grant Funding	1,625	0	0	0	0	1,625			
Rova Head Reinstatement	10,000	0	0	0	0	10,000			
Cinema and Music Venue (ongoing)	1,704,111	278,724	0	0	0	1,982,835			
B9081 Mid Yell (Hillend Section)	10,000	0	0	0	0	10,000			
Gremista Road Improvements	410,000	10,000	0	0	0	420,000			
Little Tikes	336,678	10,000	0	0	0	346,678			
Mid Yell JHS (ongoing)	3,534,669	150,000	0	0	0	3,684,669			
Leog Replacement	281,528	0	0	0	0	281,528			
Care Homes Fire Upgrade	318,053	0	0	0	0	318,053			
<b>Sub Total</b>	<b>6,978,639</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,289,363</b>	<b>95,000</b>	<b>0</b>	<b>0</b>

**Reserve Fund**

Water Main, Scalloway	287,824	0	0	0	0	287,824			
<b>Sub Total</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Total Committed Projects**

<b>7,266,463</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,577,187</b>	<b>95,000</b>	<b>0</b>	<b>0</b>
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# 5 Year Capital Programme - Adjusted Baseline for 27-10-10

# CPS-19-10 Appendix 1 (a)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>

## Rolling Programmes

Copper Pipework Replacement	100,000	50,000	50,000	50,000	50,000	300,000			
Disability Discrimination Act Works	100,000	100,000	100,000	100,000	100,000	500,000			
Feasibility Studies	200,000	200,000	200,000	200,000	200,000	1,000,000			
Burial Ground Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
<i>Fetlar Burial Ground</i>	78,000	0	0	0	0	78,000			
<i>Bixter Burial Ground</i>	10,000	453,000	12,000	0	0	475,000			
<i>Voe Burial Ground</i>	0	10,000	419,000	8,000	0	437,000			
<i>Muckle Roe Burial Ground</i>	364,500	228,000	8,500	0	0	601,000			
<i>Skerries Burial Ground</i>	0	0	10,000	250,000	6,250	266,250			
Wheelie Bins	102,922	44,500	37,000	37,000	37,000	258,422			
Public Toilets Essential Maintenance	60,000	60,000	60,000	60,000	60,000	300,000			
Housing Staff Accommodation	10,969	10,969	10,969	10,969	10,969	54,845			
Housing Chalet Accommodation	12,175	12,175	12,175	12,175	12,175	60,875			
Skerries/Foula School House Maintenance	100,000	0	0	0	0	100,000			
Housing Temporary Accom (Homelessness)	16,025	16,025	16,025	16,025	16,025	80,125			
PC & LAN Replacement	278,000	203,000	257,000	202,000	202,000	1,142,000			
SSIS Upgrade	77,500	0	0	0	0	77,500			
Schools ICT Equipment	395,000	395,000	395,000	395,000	395,000	1,975,000			
Photocopier Replacement	75,000	75,000	75,000	75,000	75,000	375,000			
Shetland Public Sector Network	251,000	238,000	250,000	256,000	256,000	1,251,000			
ICT Planning Project	150,000	0	0	0	0	150,000			
Roads Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
Advanced Design of Schemes	170,000	150,000	130,000	100,000	100,000	650,000			
Scord Quarry Fixed Plant Replace	250,000	200,000	205,000	213,000	220,000	1,088,000			
North Mainland Roads Office	74,500	0	0	0	0	74,500			
<i>General Minor Road Improvements &amp; Purchases</i>	100,000	100,000	100,000	100,000	100,000	500,000			
Development-Related Road Improvements	60,000	100,000	200,000	200,000	200,000	760,000			
<i>Roads Rolling Bridge Replacements</i>	240,000	340,000	350,000	350,000	350,000	1,630,000			
Footways Improvements	100,000	100,000	100,000	100,000	100,000	500,000			
<i>Roads Rolling Streetlighting Replacement</i>	200,000	200,000	200,000	200,000	200,000	1,000,000			
Traffic Management Road Improvements	50,000	100,000	110,000	140,000	140,000	540,000			
<i>Roads Rolling Accident Investigation &amp; Prevention</i>	100,000	100,000	100,000	100,000	100,000	500,000			
<i>Roads Rolling Air Service</i>	20,000	20,000	20,000	20,000	20,000	100,000			
Bus Service Infrastructure Development	40,000	40,000	60,000	60,000	60,000	260,000			
<i>Roads Rolling Road Reconstruction</i>	150,000	500,000	500,000	300,000	300,000	1,750,000			

## 5 Year Capital Programme - Adjusted Baseline for 27-10-10

## CPS-19-10 Appendix 1 (a)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
Roads Rolling Roads Drainage Improvements	80,000	80,000	80,000	80,000	80,000	400,000			
Roads Rolling Crash Barrier Replacement	150,000	150,000	150,000	150,000	150,000	750,000			
Roads Rolling Speed Limits for Schools	150,000	0	0	0	0	150,000			
Education Capital Estate Maintenance (Updated)	see below	see below	see below	see below	see below	0			
Aith Maintenance <i>SNC Updated</i>	12,500	0	133,000	0	250,000	395,500			
AHS Maintenance	70,000	73,000	10,000	10,000	tba	163,000			
AHS Maintenance Old English Block	300,000	250,000	0	0	tba	550,000			
Baltasound Maintenance <i>SNC Updated</i>	5,000	0	0	0	215,000	220,000			
Bells Brae Maintennace	295,700	60,000	0	0	tba	355,700			
Brae JHS Maintennace	34,000	0	0	165,000	tba	199,000			
Burravoe Maintenance	0	100,000	0	0	tba	100,000			
Cullivoe Maintenance	5,000	0	0	0	tba	5,000			
Cunningsburgh Maintenance	30,000	0	0	0	tba	30,000			
Dunrossness Maintenance	5,000	0	0	30,000	tba	35,000			
Foula Maintenance	20,000	0	0	0	tba	20,000			
Hamnavoe Maintenance	175,000	0	0	0	tba	175,000			
Happyhansel Maintenance (Re-roof)	156,500	0	0	0	tba	156,500			
Happyhansel Maint (Fire Alarms etc) <i>SNC Updated</i>	0	0	0	120,000	tba	120,000			
Lunnasting Maintenance	0	0	50,000	0	tba	50,000			
Mossbank Maintenance	40,000	0	0	30,000	tba	70,000			
North Roe Maintenance	10,000	0	0	0	tba	10,000			
Ollaberry Maintenance	16,000	0	0	0	tba	16,000			
Olnafirth Maintenance	30,000	0	0	0	tba	30,000			
Sandwick Maintenance	120,000	53,000	90,000	140,000	tba	403,000			
Scalloway Maintenance	5,000	0	0	0	tba	5,000			
Sound Maintenance	7,000	145,700	100,000	0	tba	252,700			
Whalsay JHS Maintenance	50,000	0	0	150,000	tba	200,000			
Urafirth Maintenance	0	0	50,000	0	tba	50,000			
Whiteness Maintenance	0	0	0	50,000	tba	50,000			
Janet Courtney Maintenance	142,266	172,734	125,000	125,000	tba	565,000			
Old Bruce Hostel Maintenance	0	0	75,000	0	tba	75,000			
New Bruce Hostel Maintenance	0	0	0	0	tba	0			
ASN Gressay Loan Maintenance	0	0	0	0	tba	0			
Social Care Rolling Programme	see below	see below	see below	see below	see below				
SC RP Inspection Health & Safety - No 5	26,465	27,789	29,178	30,637	31,403	145,472			
SC RP Building Fabric - No 5	41,850	43,942	46,139	48,448	49,659	230,038			

**5 Year Capital Programme - Adjusted Baseline for 27-10-10**
**CPS-19-10 Appendix 1 (a)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Rolling Programmes cont...</b>									
SC RP Electrical Sys Upgrade - No 5	38,542	40,469	42,493	44,618	45,733	211,855			
SC RP Mechanical Sys Upgrade - No 5	16,492	17,317	18,183	19,092	19,569	90,653			
SC RP Plant Equip Replacements - No 5	2,160	2,268	2,381	2,500	2,563	11,872			
SC RP Safety Surfaces - No 5	22,055	23,158	24,316	25,532	26,170	121,231			
Additional Care Home Beds	110,000	0	0	0	0	110,000			
SC RP Special Studies - No 5	2,129	2,236	2,348	2,465	2,527	11,705			
SC RP Special Aids Stock Items - No 5	94,685	99,419	104,390	109,609	112,349	520,452			
SC RP Specialist Aids - No 5	277,433	291,305	305,870	321,163	329,192	1,524,963			
SC RP Minor Adaptions - No 5	46,703	49,038	51,490	54,065	55,417	256,713			
SC RP Major Adaptions - No 5	328,892	240,336	252,353	264,971	271,595	1,358,147			
SC RP Housing Renovations - No 5	25,831	153,123	160,779	168,818	173,038	681,589			
SC RP Professional Fees - No 5	24,528	25,754	27,042	28,394	29,104	134,822			
SC RP Specialist Aids Reburishment - No 5	45,868	48,162	50,570	53,098	54,425	252,123			
SC RP Sensory Impairment - No 5	20,000	0	0	0	0	20,000			
Refurbishment of Play Areas & Park Equip - No 3	175,000	175,000	175,000	175,000	175,000	875,000			
Community Organisation Grants No 4	510,496	300,000	300,000	300,000	300,000	1,710,496			
Vehicle & Plant Replacement Programme	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000			
Ferries Capital Rolling Programme	180,000	180,000	180,000	180,000	180,000	900,000			
Urgent Repairs to Ferry Terminals	290,000	290,000	290,000	290,000	290,000	1,450,000			
<b>Rolling Programmes Total</b>	<b>9,323,686</b>	<b>8,339,419</b>	<b>8,113,201</b>	<b>7,923,579</b>	<b>7,353,163</b>	<b>41,053,048</b>	<b>0</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Adjusted Baseline for 27-10-10**
**CPS-19-10 Appendix 1 (a)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Bids for New / Future projects</b>									
Lystina House - maintenance	15,000	0	0	0	0	15,000			
Taing House - maintenance	6,500	70,000	0	0	0	76,500			
Viewforth - maintenance	0	40,500	0	0	0	40,500			
4 Market Street - maintenance	0	0	0	125,000	0	125,000			
6 Hillhead (Family History Group) - maintenance	0	20,000	0	0	0	20,000			
Islesburgh - maintenance	22,595	0	0	0	0	22,595			
Old Library Centre - maintenance	85,000	0	0	0	0	85,000			
Train Shetland - maintenance	100,000	0	0	0	0	100,000			
Shetland College Extension (NB SIC costs only)	400,000	1,300,000	663,000	150,000	0	2,513,000			
Old Craigielea - maintenance	120,000	0	0	0	0	120,000			
TF Facility Management Software	5,332	0	0	0	0	5,332			
Recladding Gremista Workshop	300,000	333,000	0	0	0	633,000			
New Mid Yell Workshop	61,309	0	0	0	0	61,309			
Weathersta - Depot Buildings - maintenance	10,000	0	0	0	0	10,000			
Gremista Landfill Phase 2	2,600,000	110,000	0	0	0	2,710,000			
Haggersta to Cova	0	0	0	0	0	0			
Germatwatt Footways	0	0	0	0	0	0			
Papa Stour Road	15,000	0	0	0	0	15,000			
A970 Scord to School	20,000	0	0	0	0	20,000			
B9071 Bixter to Aith Phase 2 <b>SNC Updated</b>	150,000	1,400,000	500,000	50,000	0	2,100,000			
Breivick Road Sea Wall	250,000	0	0	0	0	250,000			
Murraster Depot Replacement	279,748	0	0	0	0	279,748			
B9071 Parkhall to Sand Junction (Design only)	20,000	20,000	5,000	0	0	45,000			
B9082/3 Gutcher to Cullivoe <b>SNC Updated</b>	50,000	10,000	190,000	200,000	0	450,000			
Gulberwick Road (Design only) <b>SNC Updated</b>	15,000	0	0	0	0	15,000			
Laxaburn Bridge Replacement <b>SNC Updated</b>	0	10,000	235,000	5,000	0	250,000			
Vidlin Shore Footway	0	0	0	0	0	0			
East Voe Footway	0	0	0	0	0	0			
Burravoe Footway	0	0	0	0	0	0			
Strand, Tingwall Footway	0	0	0	0	0	0			
A971 West Burrafirth Jnct to Brig o Walls	0	0	0	0	0	0			
Strand Loch Bridge, Tingwall <b>SNC Updated</b>	0	440,000	10,000	0	0	450,000			
Scalloway Burn Beach	0	0	0	0	0	0			
A970 Levenwick	0	0	0	0	0	0			



**5 Year Capital Programme - Adjusted Baseline for 27-10-10**
**CPS-19-10 Appendix 1 (a)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
Joint OT Resource Centre - No 8	530,000	2,000,000	200,000	0	0	2,730,000			
<b>Bids for New / Future projects cont</b>									
Eric Gray Replacement - No 11	80,000	600,000	2,750,000	2,076,328	100,000	5,606,328			
Laburnum No 16 - New Build	0			200,000	1,300,000	1,500,000			
Laburnum No 16 - Refurbishment/Extension	0	100,000	540,000	10,000		650,000			
Extensions to ET and Taing	75,000	900,000	1,000,000	450,000	60,000	2,485,000			
Viewforth Replacement - No 17	50,000	300,000	400,000	2,200,000	3,300,000	6,250,000	557,000	100,000	
Lerwick Extra Care Housing	0	0	0	400,000	2,500,000	2,900,000	1,000,000	570,000	100,000
Isleshavn Replacement - No 18	120,000	650,000	3,000,000	2,400,000	120,000	6,290,000			
Laburnum - maintenance	0	20,000	0	0	0	20,000			
Fibre Optic Cable	700,000	400,000	0	0	0	1,100,000			
Tingwall Airport H&SE Works	378,617	0	0	0	0	378,617			
Whalsay Link	100,000	500,000	6,400,000	6,000,000	4,500,000	17,500,000			
Fetlar Breakwater	400,000	2,243,609	100,000	0	0	2,743,609			
Skerries South Mouth	200,000	0	0	0	0	200,000			
Sub Total	<b>7,159,101</b>	<b>11,467,109</b>	<b>15,993,000</b>	<b>14,266,328</b>	<b>11,880,000</b>	<b>60,765,538</b>	<b>1,557,000</b>	<b>670,000</b>	<b>100,000</b>
<b>Reserve Fund</b>									
Fish Market Roof, Scalloway <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Old Breakwater, Symbister <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Skerries Pier <b>SNC Updated</b>	0	0	0	100,000	0	100,000			
Scalloway Dredging	225,000	2,773,185	0	0	0	2,998,185			
Walls Pier	410,000	2,920,946	100,000	0	0	3,430,946			
Sub Total	<b>635,000</b>	<b>5,694,131</b>	<b>400,000</b>	<b>100,000</b>	<b>0</b>	<b>6,829,131</b>			
Total New / Future Bids	<b>7,794,101</b>	<b>17,161,240</b>	<b>16,393,000</b>	<b>14,366,328</b>	<b>11,880,000</b>	<b>67,594,669</b>	<b>1,557,000</b>	<b>670,000</b>	<b>100,000</b>

**Other Accounts (Ring Fenced Expenditure)**

Harbour Account	Committed & Future Projections							
Tugs for Sellaness	3,342,345	0	0	0	0	3,342,345		
Sub Total	<b>3,342,345</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,342,345</b>		
Plant, Vehicles & Equipment	143,402	70,000	70,000	70,000	70,000	423,402		
Navigational Aids - SV	122,891	70,000	70,000	70,000	70,000	402,891		
Sub Total	<b>266,293</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>826,293</b>		
Tug Jetty CP System <b>SNC Updated</b>	0	200,000	0	0	0	200,000		
Sub Total	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>		
Total	<b>3,608,638</b>	<b>340,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>4,368,638</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Adjusted Baseline for 27-10-10**
**CPS-19-10 Appendix 1 (a)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Other Accounts (Ring Fenced Expenditure) cont...**

AHS Financing Arrangement	Committed & Future Projections								
AHS New Build	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0

NHS External Funding	Committed & Future Projections								
Montfield Conversion	930,208	0	0	0	0	930,208	0	0	0

Housing Revenue Account	Committed & Future Projections								
Land & Property Acquisition	703,851	778,851	678,851	678,851	678,851	3,519,255			
Brae New Housing	450,000	1,000,000	100,000	0	0	1,550,000			
Hoofields New Housing	900,000	3,375,000	3,375,000	1,725,000	125,000	9,500,000			
Virkie New Housing	50,000	400,000	0	0	0	450,000			
Enviromental Improvements	259,266	259,266	259,266	259,266	259,266	1,296,330			
Community Care Projects	107,103	107,103	107,103	107,103	107,103	535,515			
Feasibility Studies	25,655	25,655	25,655	25,655	25,655	128,275			
Opportunity Conversion	124,862	124,862	124,862	124,862	124,862	624,310			
Heating Replacement Programme	157,103	157,103	157,103	157,103	157,103	785,515			
Re-harling Programme	387,758	387,758	387,758	387,758	387,758	1,938,790			
Lerwick Crudens	1,146,933	1,146,933	1,146,933	1,146,933	1,146,933	5,734,665			
Retentions/Final Accounts	40,000	40,000	40,000	40,000	40,000	200,000			
Housing Quality Standard	560,000	560,000	560,000	560,000	560,000	2,800,000			
Replacement MIS system	199,817	0	0	0	0	199,817			
Capital Rec-Sale Council Houses	(889,886)	(889,886)	(889,886)	(889,886)	(889,886)	(4,449,430)			
	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042			
<b>Total</b>	<b>9,041,312</b>	<b>9,812,645</b>	<b>11,212,645</b>	<b>19,462,645</b>	<b>17,862,645</b>	<b>67,391,892</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10

## CPS-19-10 Appendix 1 (b)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Summary of Bids for Years 1-5</b>									
<b>Total Funding Available</b>	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	100,000,000			
<b>General Fund &amp; Reserve</b>									
Committed	7,266,463	645,724	194,000	237,000	234,000	8,577,187	95,000	0	0
Rolling Programmes	9,323,686	8,339,419	8,113,201	7,923,579	7,353,163	41,053,048	0	0	0
<b>Sub Total</b>	16,590,149	8,985,143	8,307,201	8,160,579	7,587,163	49,630,235	95,000	0	0
Balance available for new projects	3,409,851	11,014,857	11,692,799	11,839,421	12,412,837	50,369,765			
New Projects Bids	7,794,101	16,661,240	7,493,000	6,466,328	11,260,000	49,674,669	9,957,000	6,790,000	3,500,000
<b>Total General &amp; Reserve Fund Bids</b>	24,384,250	25,646,383	15,800,201	14,626,907	18,847,163	99,304,904			
<b>Variance General / Reserve Fund</b>	(4,384,250)	(5,646,383)	4,199,799	5,373,093	1,152,837	695,096			
<b>Other A/Cs (Ring Fenced)</b>									
Harbour A/C	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0	0
Montfield - NHS Funding	930,208	0	0	0	0	930,208	0	0	0
AHS Financing Arrangement	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0
Housing (HRA)	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042	0	0	0
Sub Total	9,971,520	9,812,645	11,212,645	19,462,645	17,862,645	68,322,100	0	0	0
<b>Total All Funds</b>	34,355,770	35,459,028	27,012,846	34,089,552	36,709,808	167,627,004	0	0	0

# 5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10

CPS-19-10 Appendix 1 (b)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

## Ongoing Projects

Ness Of Sound Farm	12,000	12,000	12,000	12,000	12,000	60,000			
Purchase Scottish Water Assets	1,500	0	0	0	0	1,500			
Final A/Cs Contingency	90,075	100,000	100,000	100,000	100,000	490,075			
Payments System	2,425	0	0	0	0	2,425			
Knab Dyke	6,000	0	0	0	0	6,000			
Water Based Facilities (Marinas)	382	0	0	0	0	382			
Energy Recovery Plant <b>SNC Updated</b>	259,593	85,000	82,000	125,000	122,000	673,593	95,000		
Replacement Esplanade Toilets	0	0	0	0	0	0			
Public Toilets Grant Funding	1,625	0	0	0	0	1,625			
Rova Head Reinstatement	10,000	0	0	0	0	10,000			
Cinema and Music Venue (ongoing)	1,704,111	278,724	0	0	0	1,982,835			
B9081 Mid Yell (Hillend Section)	10,000	0	0	0	0	10,000			
Gremista Road Improvements	410,000	10,000	0	0	0	420,000			
Little Tikes	336,678	10,000	0	0	0	346,678			
Mid Yell JHS (ongoing)	3,534,669	150,000	0	0	0	3,684,669			
Leog Replacement	281,528	0	0	0	0	281,528			
Care Homes Fire Upgrade	318,053	0	0	0	0	318,053			
<b>Sub Total</b>	<b>6,978,639</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,289,363</b>	<b>95,000</b>	<b>0</b>	<b>0</b>

## Reserve Fund

Water Main, Scalloway	287,824	0	0	0	0	287,824			
<b>Sub Total</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Total Committed Projects

<b>7,266,463</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,577,187</b>	<b>95,000</b>	<b>0</b>	<b>0</b>
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# 5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10

# CPS-19-10 Appendix 1 (b)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

## Rolling Programmes

Copper Pipework Replacement	100,000	50,000	50,000	50,000	50,000	300,000			
Disability Discrimination Act Works	100,000	100,000	100,000	100,000	100,000	500,000			
Feasibility Studies	200,000	200,000	200,000	200,000	200,000	1,000,000			
Burial Ground Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
<i>Fetlar Burial Ground</i>	78,000	0	0	0	0	78,000			
<i>Bixter Burial Ground</i>	10,000	453,000	12,000	0	0	475,000			
<i>Voe Burial Ground</i>	0	10,000	419,000	8,000	0	437,000			
<i>Muckle Roe Burial Ground</i>	364,500	228,000	8,500	0	0	601,000			
<i>Skerries Burial Ground</i>	0	0	10,000	250,000	6,250	266,250			
Wheelie Bins	102,922	44,500	37,000	37,000	37,000	258,422			
Public Toilets Essential Maintenance	60,000	60,000	60,000	60,000	60,000	300,000			
Housing Staff Accommodation	10,969	10,969	10,969	10,969	10,969	54,845			
Housing Chalet Accommodation	12,175	12,175	12,175	12,175	12,175	60,875			
Skerries/Foula School House Maintenance	100,000	0	0	0	0	100,000			
Housing Temporary Accom (Homelessness)	16,025	16,025	16,025	16,025	16,025	80,125			
PC & LAN Replacement	278,000	203,000	257,000	202,000	202,000	1,142,000			
SSIS Upgrade	77,500	0	0	0	0	77,500			
Schools ICT Equipment	395,000	395,000	395,000	395,000	395,000	1,975,000			
Photocopier Replacement	75,000	75,000	75,000	75,000	75,000	375,000			
Shetland Public Sector Network	251,000	238,000	250,000	256,000	256,000	1,251,000			
ICT Planning Project	150,000	0	0	0	0	150,000			
Roads Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
Advanced Design of Schemes	170,000	150,000	130,000	100,000	100,000	650,000			
Scord Quarry Fixed Plant Replace	250,000	200,000	205,000	213,000	220,000	1,088,000			
North Mainland Roads Office	74,500	0	0	0	0	74,500			
<i>General Minor Road Improvements &amp; Purchases</i>	100,000	100,000	100,000	100,000	100,000	500,000			
Development-Related Road Improvements	60,000	100,000	200,000	200,000	200,000	760,000			
<i>Roads Rolling Bridge Replacements</i>	240,000	340,000	350,000	350,000	350,000	1,630,000			
Footways Improvements	100,000	100,000	100,000	100,000	100,000	500,000			
<i>Roads Rolling Streetlighting Replacement</i>	200,000	200,000	200,000	200,000	200,000	1,000,000			
Traffic Management Road Improvements	50,000	100,000	110,000	140,000	140,000	540,000			
<i>Roads Rolling Accident Investigation &amp; Prevention</i>	100,000	100,000	100,000	100,000	100,000	500,000			
<i>Roads Rolling Air Service</i>	20,000	20,000	20,000	20,000	20,000	100,000			
Bus Service Infrastructure Development	40,000	40,000	60,000	60,000	60,000	260,000			
<i>Roads Rolling Road Reconstruction</i>	150,000	500,000	500,000	300,000	300,000	1,750,000			

## 5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10

## CPS-19-10 Appendix 1 (b)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
Roads Rolling Roads Drainage Improvements	80,000	80,000	80,000	80,000	80,000	400,000			
Roads Rolling Crash Barrier Replacement	150,000	150,000	150,000	150,000	150,000	750,000			
Roads Rolling Speed Limits for Schools	150,000	0	0	0	0	150,000			
Education Capital Estate Maintenance (Updated)	see below	see below	see below	see below	see below	0			
Aith Maintenance <i>SNC Updated</i>	12,500	0	133,000	0	250,000	395,500			
AHS Maintenance	70,000	73,000	10,000	10,000	tba	163,000			
AHS Maintenance Old English Block	300,000	250,000	0	0	tba	550,000			
Baltasound Maintenance <i>SNC Updated</i>	5,000	0	0	0	215,000	220,000			
Bells Brae Maintennace	295,700	60,000	0	0	tba	355,700			
Brae JHS Maintennace	34,000	0	0	165,000	tba	199,000			
Burravoe Maintenance	0	100,000	0	0	tba	100,000			
Cullivoe Maintenance	5,000	0	0	0	tba	5,000			
Cunningsburgh Maintenance	30,000	0	0	0	tba	30,000			
Dunrossness Maintenance	5,000	0	0	30,000	tba	35,000			
Foula Maintenance	20,000	0	0	0	tba	20,000			
Hamnavoe Maintenance	175,000	0	0	0	tba	175,000			
Happyhansel Maintenance (Re-roof)	156,500	0	0	0	tba	156,500			
Happyhansel Maint (Fire Alarms etc) <i>SNC Updated</i>	0	0	0	120,000	tba	120,000			
Lunnasting Maintenance	0	0	50,000	0	tba	50,000			
Mossbank Maintenance	40,000	0	0	30,000	tba	70,000			
North Roe Maintenance	10,000	0	0	0	tba	10,000			
Ollaberry Maintenance	16,000	0	0	0	tba	16,000			
Olnafirth Maintenance	30,000	0	0	0	tba	30,000			
Sandwick Maintenance	120,000	53,000	90,000	140,000	tba	403,000			
Scalloway Maintenance	5,000	0	0	0	tba	5,000			
Sound Maintenance	7,000	145,700	100,000	0	tba	252,700			
Whalsay JHS Maintenance	50,000	0	0	150,000	tba	200,000			
Urafirth Maintenance	0	0	50,000	0	tba	50,000			
Whiteness Maintenance	0	0	0	50,000	tba	50,000			
Janet Courtney Maintenance	142,266	172,734	125,000	125,000	tba	565,000			
Old Bruce Hostel Maintenance	0	0	75,000	0	tba	75,000			
New Bruce Hostel Maintenance	0	0	0	0	tba	0			
ASN Gressay Loan Maintenance	0	0	0	0	tba	0			
Social Care Rolling Programme	see below	see below	see below	see below	see below				
SC RP Inspection Health & Safety - No 5	26,465	27,789	29,178	30,637	31,403	145,472			
SC RP Building Fabric - No 5	41,850	43,942	46,139	48,448	49,659	230,038			

**5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (b)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Rolling Programmes cont...</b>									
SC RP Electrical Sys Upgrade - No 5	38,542	40,469	42,493	44,618	45,733	211,855			
SC RP Mechanical Sys Upgrade - No 5	16,492	17,317	18,183	19,092	19,569	90,653			
SC RP Plant Equip Replacements - No 5	2,160	2,268	2,381	2,500	2,563	11,872			
SC RP Safety Surfaces - No 5	22,055	23,158	24,316	25,532	26,170	121,231			
Additional Care Home Beds	110,000	0	0	0	0	110,000			
SC RP Special Studies - No 5	2,129	2,236	2,348	2,465	2,527	11,705			
SC RP Special Aids Stock Items - No 5	94,685	99,419	104,390	109,609	112,349	520,452			
SC RP Specialist Aids - No 5	277,433	291,305	305,870	321,163	329,192	1,524,963			
SC RP Minor Adaptions - No 5	46,703	49,038	51,490	54,065	55,417	256,713			
SC RP Major Adaptions - No 5	328,892	240,336	252,353	264,971	271,595	1,358,147			
SC RP Housing Renovations - No 5	25,831	153,123	160,779	168,818	173,038	681,589			
SC RP Professional Fees - No 5	24,528	25,754	27,042	28,394	29,104	134,822			
SC RP Specialist Aids Reburishment - No 5	45,868	48,162	50,570	53,098	54,425	252,123			
SC RP Sensory Impairment - No 5	20,000	0	0	0	0	20,000			
Refurbishment of Play Areas & Park Equip - No 3	175,000	175,000	175,000	175,000	175,000	875,000			
Community Organisation Grants No 4	510,496	300,000	300,000	300,000	300,000	1,710,496			
Vehicle & Plant Replacement Programme	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000			
Ferries Capital Rolling Programme	180,000	180,000	180,000	180,000	180,000	900,000			
Urgent Repairs to Ferry Terminals	290,000	290,000	290,000	290,000	290,000	1,450,000			
<b>Rolling Programmes Total</b>	<b>9,323,686</b>	<b>8,339,419</b>	<b>8,113,201</b>	<b>7,923,579</b>	<b>7,353,163</b>	<b>41,053,048</b>	<b>0</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (b)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Bids for New / Future projects</b>									
Lystina House - maintenance	15,000	0	0	0	0	15,000			
Taing House - maintenance	6,500	70,000	0	0	0	76,500			
Viewforth - maintenance	0	40,500	0	0	0	40,500			
4 Market Street - maintenance	0	0	0	125,000	0	125,000			
6 Hillhead (Family History Group) - maintenance	0	20,000	0	0	0	20,000			
Islesburgh - maintenance	22,595	0	0	0	0	22,595			
Old Library Centre - maintenance	85,000	0	0	0	0	85,000			
Train Shetland - maintenance	100,000	0	0	0	0	100,000			
Shetland College Extension (NB SIC costs only)	400,000	1,300,000	663,000	150,000	0	2,513,000			
Old Craigielea - maintenance	120,000	0	0	0	0	120,000			
TF Facility Management Software	5,332	0	0	0	0	5,332			
Recladding Gremista Workshop	300,000	333,000	0	0	0	633,000			
New Mid Yell Workshop	61,309	0	0	0	0	61,309			
Weathersta - Depot Buildings - maintenance	10,000	0	0	0	0	10,000			
Gremista Landfill Phase 2	2,600,000	110,000	0	0	0	2,710,000			
Haggersta to Cova	0	0	0	0	0	0			
Germatwatt Footways	0	0	0	0	0	0			
Papa Stour Road	15,000	0	0	0	0	15,000			
A970 Scord to School	20,000	0	0	0	0	20,000			
B9071 Bixter to Aith Phase 2 <b>SNC Updated</b>	150,000	1,400,000	500,000	50,000	0	2,100,000			
Breivick Road Sea Wall	250,000	0	0	0	0	250,000			
Murraster Depot Replacement	279,748	0	0	0	0	279,748			
B9071 Parkhall to Sand Junction (Design only)	20,000	20,000	5,000	0	0	45,000			
B9082/3 Gutcher to Cullivoe <b>SNC Updated</b>	50,000	10,000	190,000	200,000	0	450,000			
Gulberwick Road (Design only) <b>SNC Updated</b>	15,000	0	0	0	0	15,000			
Laxaburn Bridge Replacement <b>SNC Updated</b>	0	10,000	235,000	5,000	0	250,000			
Vidlin Shore Footway	0	0	0	0	0	0			
East Voe Footway	0	0	0	0	0	0			
Burravoe Footway	0	0	0	0	0	0			
Strand, Tingwall Footway	0	0	0	0	0	0			
A971 West Burrafirth Jnct to Brig o Walls	0	0	0	0	0	0			
Strand Loch Bridge, Tingwall <b>SNC Updated</b>	0	440,000	10,000	0	0	450,000			
Scalloway Burn Beach	0	0	0	0	0	0			
A970 Levenwick	0	0	0	0	0	0			



# 5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10

# CPS-19-10 Appendix 1 (b)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
Joint OT Resource Centre - No 8	530,000	2,000,000	200,000	0	0	2,730,000			
<b>Bids for New / Future projects cont</b>									
Eric Gray Replacement - No 11	80,000	600,000	2,750,000	2,076,328	100,000	5,606,328			
Laburnum No 16 - New Build	0			200,000	1,300,000	1,500,000			
Laburnum No 16 - Refurbishment/Extension	0	100,000	540,000	10,000		650,000			
Extensions to ET and Taing	75,000	900,000	1,000,000	450,000	60,000	2,485,000			
Viewforth Replacement - No 17	50,000	300,000	400,000	2,200,000	3,300,000	6,250,000	557,000	100,000	
Lerwick Extra Care Housing	0	0	0	400,000	2,500,000	2,900,000	1,000,000	570,000	100,000
Isleshavn Replacement - No 18	120,000	150,000	0	0	3,500,000	3,770,000	2,400,000	120,000	0
Laburnum - maintenance	0	20,000	0	0	0	20,000			
Fibre Optic Cable	700,000	400,000	0	0	0	1,100,000			
Tingwall Airport H&SE Works	378,617	0	0	0	0	378,617			
Whalsay Link	100,000	500,000	500,000	500,000	500,000	2,100,000	6,000,000	6,000,000	3,400,000
Fetlar Breakwater	400,000	2,243,609	100,000	0	0	2,743,609			
Skerries South Mouth	200,000	0	0	0	0	200,000			
Sub Total	7,159,101	10,967,109	7,093,000	6,366,328	11,260,000	42,845,538	9,957,000	6,790,000	3,500,000
<b>Reserve Fund</b>									
Fish Market Roof, Scalloway <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Old Breakwater, Symbister <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Skerries Pier <b>SNC Updated</b>	0	0	0	100,000	0	100,000			
Scalloway Dredging	225,000	2,773,185	0	0	0	2,998,185			
Walls Pier	410,000	2,920,946	100,000	0	0	3,430,946			
Sub Total	635,000	5,694,131	400,000	100,000	0	6,829,131			
Total New / Future Bids	7,794,101	16,661,240	7,493,000	6,466,328	11,260,000	49,674,669	9,957,000	6,790,000	3,500,000

## Other Accounts (Ring Fenced Expenditure)

Harbour Account	Committed & Future Projections							
Tugs for Sellaness	3,342,345	0	0	0	0	3,342,345		
Sub Total	3,342,345	0	0	0	0	3,342,345		
Plant, Vehicles & Equipment	143,402	70,000	70,000	70,000	70,000	423,402		
Navigational Aids - SV	122,891	70,000	70,000	70,000	70,000	402,891		
Sub Total	266,293	140,000	140,000	140,000	140,000	826,293		
Tug Jetty CP System <b>SNC Updated</b>	0	200,000	0	0	0	200,000		
Sub Total	0	200,000	0	0	0	200,000		
Total	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0

**5 Year Capital Programme - Rescheduling of Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (b)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Other Accounts (Ring Fenced Expenditure) cont...**

AHS Financing Arrangement	Committed & Future Projections								
AHS New Build	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0

NHS External Funding	Committed & Future Projections								
Montfield Conversion	930,208	0	0	0	0	930,208	0	0	0

Housing Revenue Account	Committed & Future Projections								
Land & Property Acquisition	703,851	778,851	678,851	678,851	678,851	3,519,255			
Brae New Housing	450,000	1,000,000	100,000	0	0	1,550,000			
Hoofields New Housing	900,000	3,375,000	3,375,000	1,725,000	125,000	9,500,000			
Virkie New Housing	50,000	400,000	0	0	0	450,000			
Enviromental Improvements	259,266	259,266	259,266	259,266	259,266	1,296,330			
Community Care Projects	107,103	107,103	107,103	107,103	107,103	535,515			
Feasibility Studies	25,655	25,655	25,655	25,655	25,655	128,275			
Opportunity Conversion	124,862	124,862	124,862	124,862	124,862	624,310			
Heating Replacement Programme	157,103	157,103	157,103	157,103	157,103	785,515			
Re-harling Programme	387,758	387,758	387,758	387,758	387,758	1,938,790			
Lerwick Crudens	1,146,933	1,146,933	1,146,933	1,146,933	1,146,933	5,734,665			
Retentions/Final Accounts	40,000	40,000	40,000	40,000	40,000	200,000			
Housing Quality Standard	560,000	560,000	560,000	560,000	560,000	2,800,000			
Replacement MIS system	199,817	0	0	0	0	199,817			
Capital Rec-Sale Council Houses	(889,886)	(889,886)	(889,886)	(889,886)	(889,886)	(4,449,430)			
	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042			
<b>Total</b>	<b>9,041,312</b>	<b>9,812,645</b>	<b>11,212,645</b>	<b>19,462,645</b>	<b>17,862,645</b>	<b>67,391,892</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10

## CPS-19-10 Appendix 1 (c)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Summary of Bids for Years 1-5</b>									
<b>Total Funding Available</b>	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	100,000,000			
<b>General Fund &amp; Reserve</b>									
Committed	7,266,463	645,724	194,000	237,000	234,000	8,577,187	95,000	0	0
Rolling Programmes	9,323,686	6,396,793	6,113,491	5,885,805	5,485,089	33,204,864	0	0	0
<b>Sub Total</b>	16,590,149	7,042,517	6,307,491	6,122,805	5,719,089	41,782,051	95,000	0	0
Balance available for new projects	3,409,851	12,957,483	13,692,509	13,877,195	14,280,911	58,217,949			
New Projects Bids	7,794,101	17,161,240	16,393,000	14,366,328	11,880,000	67,594,669	1,557,000	670,000	100,000
<b>Total General &amp; Reserve Fund Bids</b>	24,384,250	24,203,757	22,700,491	20,489,133	17,599,089	109,376,720			
<b>Variance General / Reserve Fund</b>	(4,384,250)	(4,203,757)	(2,700,491)	(489,133)	2,400,911	(9,376,720)			
<b>Other A/Cs (Ring Fenced)</b>									
Harbour A/C	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0	0
Montfield - NHS Funding	930,208	0	0	0	0	930,208	0	0	0
AHS Financing Arrangement	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0
Housing (HRA)	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042	0	0	0
Sub Total	9,971,520	9,812,645	11,212,645	19,462,645	17,862,645	68,322,100	0	0	0
<b>Total All Funds</b>	34,355,770	34,016,402	33,913,136	39,951,778	35,461,734	177,698,820	0	0	0

**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Ongoing Projects**

Ness Of Sound Farm	12,000	12,000	12,000	12,000	12,000	60,000			
Purchase Scottish Water Assets	1,500	0	0	0	0	1,500			
Final A/Cs Contingency	90,075	100,000	100,000	100,000	100,000	490,075			
Payments System	2,425	0	0	0	0	2,425			
Knab Dyke	6,000	0	0	0	0	6,000			
Water Based Facilities (Marinas)	382	0	0	0	0	382			
Energy Recovery Plant <b>SNC Updated</b>	259,593	85,000	82,000	125,000	122,000	673,593	95,000		
Replacement Esplanade Toilets	0	0	0	0	0	0			
Public Toilets Grant Funding	1,625	0	0	0	0	1,625			
Rova Head Reinstatement	10,000	0	0	0	0	10,000			
Cinema and Music Venue (ongoing)	1,704,111	278,724	0	0	0	1,982,835			
B9081 Mid Yell (Hillend Section)	10,000	0	0	0	0	10,000			
Gremista Road Improvements	410,000	10,000	0	0	0	420,000			
Little Tikes	336,678	10,000	0	0	0	346,678			
Mid Yell JHS (ongoing)	3,534,669	150,000	0	0	0	3,684,669			
Leog Replacement	281,528	0	0	0	0	281,528			
Care Homes Fire Upgrade	318,053	0	0	0	0	318,053			
<b>Sub Total</b>	<b>6,978,639</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,289,363</b>	<b>95,000</b>	<b>0</b>	<b>0</b>

**Reserve Fund**

Water Main, Scalloway	287,824	0	0	0	0	287,824			
<b>Sub Total</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Total Committed Projects**

<b>7,266,463</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,577,187</b>	<b>95,000</b>	<b>0</b>	<b>0</b>
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**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Rolling Programmes**

Copper Pipework Replacement	100,000	50,000	50,000	50,000	50,000	300,000			
Disability Discrimination Act Works	100,000	100,000	100,000	100,000	100,000	500,000			
Feasibility Studies	200,000	200,000	200,000	200,000	200,000	1,000,000			
Burial Ground Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
<i>Fetlar Burial Ground</i>	78,000	0	0	0	0	78,000			
<i>Bixter Burial Ground</i>	10,000	453,000	12,000	0	0	475,000			
<i>Voe Burial Ground</i>	0	10,000	419,000	8,000	0	437,000			
<i>Muckle Roe Burial Ground</i>	364,500	228,000	8,500	0	0	601,000			
<i>Skerries Burial Ground</i>	0	0	10,000	250,000	6,250	266,250			
Wheelie Bins	102,922	31,150	25,900	25,900	25,900	211,772			
Public Toilets Essential Maintenance	60,000	42,000	42,000	42,000	42,000	228,000			
Housing Staff Accommodation	10,969	7,678	7,678	7,678	7,678	41,682			
Housing Chalet Accommodation	12,175	8,523	8,523	8,523	8,523	46,265			
Skerries/Foula School House Maintenance	100,000	0	0	0	0	100,000			
Housing Temporary Accom (Homelessness)	16,025	11,218	11,218	11,218	11,218	60,895			
PC & LAN Replacement	278,000	142,100	179,900	141,400	141,400	882,800			
SSIS Upgrade	77,500	0	0	0	0	77,500			
Schools ICT Equipment	395,000	276,500	276,500	276,500	276,500	1,501,000			
Photocopier Replacement	75,000	52,500	52,500	52,500	52,500	285,000			
Shetland Public Sector Network	251,000	166,600	175,000	179,200	179,200	951,000			
ICT Planning Project	150,000	0	0	0	0	150,000			
Roads Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
Advanced Design of Schemes	170,000	105,000	91,000	70,000	70,000	506,000			
Scord Quarry Fixed Plant Replace	250,000	200,000	205,000	213,000	220,000	1,088,000			
North Mainland Roads Office	74,500	0	0	0	0	74,500			
<i>General Minor Road Improvements &amp; Purchases</i>	100,000	70,000	70,000	70,000	70,000	380,000			
Development-Related Road Improvements	60,000	70,000	140,000	140,000	140,000	550,000			
<i>Roads Rolling Bridge Replacements</i>	240,000	238,000	245,000	245,000	245,000	1,213,000			
Footways Improvements	100,000	70,000	70,000	70,000	70,000	380,000			
<i>Roads Rolling Streetlighting Replacement</i>	200,000	140,000	140,000	140,000	140,000	760,000			
Traffic Management Road Improvements	50,000	70,000	77,000	98,000	98,000	393,000			
<i>Roads Rolling Accident Investigation &amp; Prevention</i>	100,000	70,000	70,000	70,000	70,000	380,000			
<i>Roads Rolling Air Service</i>	20,000	14,000	14,000	14,000	14,000	76,000			
Bus Service Infrastructure Development	40,000	28,000	42,000	42,000	42,000	194,000			
<i>Roads Rolling Road Reconstruction</i>	150,000	350,000	350,000	210,000	210,000	1,270,000			

## 5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10

## CPS-19-10 Appendix 1 (c)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
Roads Rolling Roads Drainage Improvements	80,000	56,000	56,000	56,000	56,000	304,000			
Roads Rolling Crash Barrier Replacement	150,000	105,000	105,000	105,000	105,000	570,000			
Roads Rolling Speed Limits for Schools	150,000	0	0	0	0	150,000			
Education Capital Estate Maintenance (Updated)	see below	see below	see below	see below	see below	0			
Aith Maintenance <i>SNC Updated</i>	12,500	0	133,000	0	250,000	395,500			
AHS Maintenance	70,000	73,000	10,000	10,000	tba	163,000			
AHS Maintenance Old English Block	300,000	250,000	0	0	tba	550,000			
Baltasound Maintenance <i>SNC Updated</i>	5,000	0	0	0	150,500	155,500			
Bells Brae Maintennace	295,700	42,000	0	0	tba	337,700			
Brae JHS Maintennace	34,000	0	0	115,500	tba	149,500			
Burravoe Maintenance	0	70,000	0	0	tba	70,000			
Cullivoe Maintenance	5,000	0	0	0	tba	5,000			
Cunningsburgh Maintenance	30,000	0	0	0	tba	30,000			
Dunrossness Maintenance	5,000	0	0	21,000	tba	26,000			
Foula Maintenance	20,000	0	0	0	tba	20,000			
Hamnavoe Maintenance	175,000	0	0	0	tba	175,000			
Happyhansel Maintenance (Re-roof)	156,500	0	0	0	tba	156,500			
Happyhansel Maint (Fire Alarms etc) <i>SNC Updated</i>	0	0	0	84,000	tba	84,000			
Lunnasting Maintenance	0	0	35,000	0	tba	35,000			
Mossbank Maintenance	40,000	0	0	21,000	tba	61,000			
North Roe Maintenance	10,000	0	0	0	tba	10,000			
Ollaberry Maintenance	16,000	0	0	0	tba	16,000			
Olnafirth Maintenance	30,000	0	0	0	tba	30,000			
Sandwick Maintenance	120,000	37,100	63,000	98,000	tba	318,100			
Scalloway Maintenance	5,000	0	0	0	tba	5,000			
Sound Maintenance	7,000	101,990	70,000	0	tba	178,990			
Whalsay JHS Maintenance	50,000	0	0	105,000	tba	155,000			
Urafirth Maintenance	0	0	35,000	0	tba	35,000			
Whiteness Maintenance	0	0	0	35,000	tba	35,000			
Janet Courtney Maintenance	142,266	120,914	87,500	87,500	tba	438,180			
Old Bruce Hostel Maintenance	0	0	52,500	0	tba	52,500			
New Bruce Hostel Maintenance	0	0	0	0	tba	0			
ASN Gressay Loan Maintenance	0	0	0	0	tba	0			
Social Care Rolling Programme	see below	see below	see below	see below	see below				
SC RP Inspection Health & Safety - No 5	26,465	19,452	20,425	21,446	21,982	109,770			
SC RP Building Fabric - No 5	41,850	30,759	32,297	33,914	34,761	173,582			

**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
SC RP Electrical Sys Upgrade - No 5	38,542	28,328	29,745	31,233	32,013	159,861			
SC RP Mechanical Sys Upgrade - No 5	16,492	12,122	12,728	13,364	13,698	68,405			
SC RP Plant Equip Replacements - No 5	2,160	1,588	1,667	1,750	1,794	8,958			
SC RP Safety Surfaces - No 5	22,055	16,211	17,021	17,872	18,319	91,478			
Additional Care Home Beds	110,000	0	0	0	0	110,000			
SC RP Special Studies - No 5	2,129	1,565	1,644	1,726	1,769	8,832			
SC RP Special Aids Stock Items - No 5	94,685	69,593	73,073	76,726	78,644	392,722			
SC RP Specialist Aids - No 5	277,433	203,914	214,109	224,814	230,434	1,150,704			
SC RP Minor Adaptions - No 5	46,703	34,327	36,043	37,846	38,792	193,710			
SC RP Major Adaptions - No 5	328,892	168,235	176,647	185,480	190,117	1,049,371			
SC RP Housing Renovations - No 5	25,831	107,186	112,545	118,173	121,127	484,862			
SC RP Professional Fees - No 5	24,528	18,028	18,929	19,876	20,373	101,734			
SC RP Specialist Aids Reburishment - No 5	45,868	33,713	35,399	37,169	38,098	190,247			
SC RP Sensory Impairment - No 5	20,000	0	0	0	0	20,000			
Refurbishment of Play Areas & Park Equip - No 3	175,000	122,500	122,500	122,500	122,500	665,000			
Community Organisation Grants No 4	510,496	300,000	300,000	300,000	300,000	1,710,496			
Vehicle & Plant Replacement Programme	1,200,000	840,000	840,000	840,000	840,000	4,560,000			
Ferries Capital Rolling Programme	180,000	126,000	126,000	126,000	126,000	684,000			
Urgent Repairs to Ferry Terminals	290,000	203,000	203,000	203,000	203,000	1,102,000			
<b>Rolling Programmes Total</b>	<b>9,323,686</b>	<b>6,396,793</b>	<b>6,113,491</b>	<b>5,885,805</b>	<b>5,485,089</b>	<b>33,204,864</b>	<b>0</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Bids for New / Future projects</b>									
Lystina House - maintenance	15,000	0	0	0	0	15,000			
Taing House - maintenance	6,500	70,000	0	0	0	76,500			
Viewforth - maintenance	0	40,500	0	0	0	40,500			
4 Market Street - maintenance	0	0	0	125,000	0	125,000			
6 Hillhead (Family History Group) - maintenance	0	20,000	0	0	0	20,000			
Islesburgh - maintenance	22,595	0	0	0	0	22,595			
Old Library Centre - maintenance	85,000	0	0	0	0	85,000			
Train Shetland - maintenance	100,000	0	0	0	0	100,000			
Shetland College Extension (NB SIC costs only)	400,000	1,300,000	663,000	150,000	0	2,513,000			
Old Craigielea - maintenance	120,000	0	0	0	0	120,000			
TF Facility Management Software	5,332	0	0	0	0	5,332			
Recladding Gremista Workshop	300,000	333,000	0	0	0	633,000			
New Mid Yell Workshop	61,309	0	0	0	0	61,309			
Weathersta - Depot Buildings - maintenance	10,000	0	0	0	0	10,000			
Gremista Landfill Phase 2	2,600,000	110,000	0	0	0	2,710,000			
Haggersta to Cova	0	0	0	0	0	0			
Germatwatt Footways	0	0	0	0	0	0			
Papa Stour Road	15,000	0	0	0	0	15,000			
A970 Scord to School	20,000	0	0	0	0	20,000			
B9071 Bixter to Aith Phase 2 <b>SNC Updated</b>	150,000	1,400,000	500,000	50,000	0	2,100,000			
Breivick Road Sea Wall	250,000	0	0	0	0	250,000			
Murraster Depot Replacement	279,748	0	0	0	0	279,748			
B9071 Parkhall to Sand Junction (Design only)	20,000	20,000	5,000	0	0	45,000			
B9082/3 Gutter to Cullivoe <b>SNC Updated</b>	50,000	10,000	190,000	200,000	0	450,000			
Gulberwick Road (Design only) <b>SNC Updated</b>	15,000	0	0	0	0	15,000			
Laxaburn Bridge Replacement <b>SNC Updated</b>	0	10,000	235,000	5,000	0	250,000			
Vidlin Shore Footway	0	0	0	0	0	0			
East Voe Footway	0	0	0	0	0	0			
Burravoe Footway	0	0	0	0	0	0			
Strand, Tingwall Footway	0	0	0	0	0	0			
A971 West Burrafirth Jnct to Brig o Walls	0	0	0	0	0	0			
Strand Loch Bridge, Tingwall <b>SNC Updated</b>	0	440,000	10,000	0	0	450,000			
Scalloway Burn Beach	0	0	0	0	0	0			
A970 Levenwick	0	0	0	0	0	0			



**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
Joint OT Resource Centre - No 8	530,000	2,000,000	200,000	0	0	2,730,000			
<b>Bids for New / Future projects cont</b>									
Eric Gray Replacement - No 11	80,000	600,000	2,750,000	2,076,328	100,000	5,606,328			
Laburnum No 16 - New Build	0			200,000	1,300,000	1,500,000			
Laburnum No 16 - Refurbishment/Extension	0	100,000	540,000	10,000		650,000			
Extensions to ET and Taing	75,000	900,000	1,000,000	450,000	60,000	2,485,000			
Viewforth Replacement - No 17	50,000	300,000	400,000	2,200,000	3,300,000	6,250,000	557,000	100,000	
Lerwick Extra Care Housing	0	0	0	400,000	2,500,000	2,900,000	1,000,000	570,000	100,000
Isleshavn Replacement - No 18	120,000	650,000	3,000,000	2,400,000	120,000	6,290,000			
Laburnum - maintenance	0	20,000	0	0	0	20,000			
Fibre Optic Cable	700,000	400,000	0	0	0	1,100,000			
Tingwall Airport H&SE Works	378,617	0	0	0	0	378,617			
Whalsay Link	100,000	500,000	6,400,000	6,000,000	4,500,000	17,500,000			
Fetlar Breakwater	400,000	2,243,609	100,000	0	0	2,743,609			
Skerries South Mouth	200,000	0	0	0	0	200,000			
Sub Total	<b>7,159,101</b>	<b>11,467,109</b>	<b>15,993,000</b>	<b>14,266,328</b>	<b>11,880,000</b>	<b>60,765,538</b>	<b>1,557,000</b>	<b>670,000</b>	<b>100,000</b>
<b>Reserve Fund</b>									
Fish Market Roof, Scalloway <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Old Breakwater, Symbister <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Skerries Pier <b>SNC Updated</b>	0	0	0	100,000	0	100,000			
Scalloway Dredging	225,000	2,773,185	0	0	0	2,998,185			
Walls Pier	410,000	2,920,946	100,000	0	0	3,430,946			
Sub Total	<b>635,000</b>	<b>5,694,131</b>	<b>400,000</b>	<b>100,000</b>	<b>0</b>	<b>6,829,131</b>			
Total New / Future Bids	<b>7,794,101</b>	<b>17,161,240</b>	<b>16,393,000</b>	<b>14,366,328</b>	<b>11,880,000</b>	<b>67,594,669</b>	<b>1,557,000</b>	<b>670,000</b>	<b>100,000</b>

**Other Accounts (Ring Fenced Expenditure)**

Harbour Account	Committed & Future Projections							
Tugs for Sellaness	3,342,345	0	0	0	0	3,342,345		
Sub Total	<b>3,342,345</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,342,345</b>		
Plant, Vehicles & Equipment	143,402	70,000	70,000	70,000	70,000	423,402		
Navigational Aids - SV	122,891	70,000	70,000	70,000	70,000	402,891		
Sub Total	<b>266,293</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>826,293</b>		
Tug Jetty CP System <b>SNC Updated</b>	0	200,000	0	0	0	200,000		
Sub Total	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>		
Total	<b>3,608,638</b>	<b>340,000</b>	<b>140,000</b>	<b>140,000</b>	<b>140,000</b>	<b>4,368,638</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Rolling Programmes 30% Cut for 27-10-10**
**CPS-19-10 Appendix 1 (c)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Other Accounts (Ring Fenced Expenditure) cont...**

AHS Financing Arrangement	Committed & Future Projections								
AHS New Build	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0

NHS External Funding	Committed & Future Projections								
Montfield Conversion	930,208	0	0	0	0	930,208	0	0	0

Housing Revenue Account	Committed & Future Projections								
Land & Property Acquisition	703,851	778,851	678,851	678,851	678,851	3,519,255			
Brae New Housing	450,000	1,000,000	100,000	0	0	1,550,000			
Hoofields New Housing	900,000	3,375,000	3,375,000	1,725,000	125,000	9,500,000			
Virkie New Housing	50,000	400,000	0	0	0	450,000			
Enviromental Improvements	259,266	259,266	259,266	259,266	259,266	1,296,330			
Community Care Projects	107,103	107,103	107,103	107,103	107,103	535,515			
Feasibility Studies	25,655	25,655	25,655	25,655	25,655	128,275			
Opportunity Conversion	124,862	124,862	124,862	124,862	124,862	624,310			
Heating Replacement Programme	157,103	157,103	157,103	157,103	157,103	785,515			
Re-harling Programme	387,758	387,758	387,758	387,758	387,758	1,938,790			
Lerwick Crudens	1,146,933	1,146,933	1,146,933	1,146,933	1,146,933	5,734,665			
Retentions/Final Accounts	40,000	40,000	40,000	40,000	40,000	200,000			
Housing Quality Standard	560,000	560,000	560,000	560,000	560,000	2,800,000			
Replacement MIS system	199,817	0	0	0	0	199,817			
Capital Rec-Sale Council Houses	(889,886)	(889,886)	(889,886)	(889,886)	(889,886)	(4,449,430)			
	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042			
<b>Total</b>	<b>9,041,312</b>	<b>9,812,645</b>	<b>11,212,645</b>	<b>19,462,645</b>	<b>17,862,645</b>	<b>67,391,892</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Capital Programme - Combination - Rolling Prog 15% Cut &amp; Reschedule Key Projects for 27-10-10

## CPS-19-10 Appendix 1 (d)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Summary of Bids for Years 1-5</b>									
Total Funding Available	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	100,000,000			
General Fund & Reserve									
Committed	7,266,463	645,724	194,000	237,000	234,000	8,577,187	95,000	0	0
Rolling Programmes	9,323,686	7,368,106	7,113,346	6,904,692	6,419,126	37,128,956	0	0	0
Sub Total	16,590,149	8,013,830	7,307,346	7,141,692	6,653,126	45,706,143	95,000	0	0
Balance available for new projects	3,409,851	11,986,170	12,692,654	12,858,308	13,346,874	54,293,857			
New Projects Bids	7,794,101	16,661,240	7,493,000	6,466,328	16,760,000	55,174,669	9,957,000	4,690,000	100,000
Total General & Reserve Fund Bids	24,384,250	24,675,070	14,800,346	13,608,020	23,413,126	100,880,812			
Variance General / Reserve Fund	(4,384,250)	(4,675,070)	5,199,654	6,391,980	(3,413,126)	(880,812)			
<b>Other A/Cs (Ring Fenced)</b>									
Harbour A/C	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0	0
Montfield - NHS Funding	930,208	0	0	0	0	930,208	0	0	0
AHS Financing Arrangement	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0
Housing (HRA)	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042	0	0	0
Sub Total	9,971,520	9,812,645	11,212,645	19,462,645	17,862,645	68,322,100	0	0	0
Total All Funds	34,355,770	34,487,715	26,012,991	33,070,665	41,275,771	169,202,912	0	0	0

## 5 Year Capital Programme - Combination - Rolling Prog 15% Cut &amp; Reschedule Key Projects for 27-10-10

CPS-19-10 Appendix 1 (d)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

## Ongoing Projects

Ness Of Sound Farm	12,000	12,000	12,000	12,000	12,000	60,000			
Purchase Scottish Water Assets	1,500	0	0	0	0	1,500			
Final A/Cs Contingency	90,075	100,000	100,000	100,000	100,000	490,075			
Payments System	2,425	0	0	0	0	2,425			
Knab Dyke	6,000	0	0	0	0	6,000			
Water Based Facilities (Marinas)	382	0	0	0	0	382			
Energy Recovery Plant <b>SNC Updated</b>	259,593	85,000	82,000	125,000	122,000	673,593	95,000		
Replacement Esplanade Toilets	0	0	0	0	0	0			
Public Toilets Grant Funding	1,625	0	0	0	0	1,625			
Rova Head Reinstatement	10,000	0	0	0	0	10,000			
Cinema and Music Venue (ongoing)	1,704,111	278,724	0	0	0	1,982,835			
B9081 Mid Yell (Hillend Section)	10,000	0	0	0	0	10,000			
Gremista Road Improvements	410,000	10,000	0	0	0	420,000			
Little Tikes	336,678	10,000	0	0	0	346,678			
Mid Yell JHS (ongoing)	3,534,669	150,000	0	0	0	3,684,669			
Leog Replacement	281,528	0	0	0	0	281,528			
Care Homes Fire Upgrade	318,053	0	0	0	0	318,053			
<b>Sub Total</b>	<b>6,978,639</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,289,363</b>	<b>95,000</b>	<b>0</b>	<b>0</b>

## Reserve Fund

Water Main, Scalloway	287,824	0	0	0	0	287,824			
<b>Sub Total</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,824</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Total Committed Projects

<b>7,266,463</b>	<b>645,724</b>	<b>194,000</b>	<b>237,000</b>	<b>234,000</b>	<b>8,577,187</b>	<b>95,000</b>	<b>0</b>	<b>0</b>
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# 5 Year Capital Programme - Combination - Rolling Prog 15% Cut & Reschedule Key Projects for 27-10-10

CPS-19-10 Appendix 1 (d)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

## Rolling Programmes

Copper Pipework Replacement	100,000	50,000	50,000	50,000	50,000	300,000			
Disability Discrimination Act Works	100,000	100,000	100,000	100,000	100,000	500,000			
Feasibility Studies	200,000	200,000	200,000	200,000	200,000	1,000,000			
Burial Ground Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
<i>Fetlar Burial Ground</i>	78,000	0	0	0	0	78,000			
<i>Bixter Burial Ground</i>	10,000	453,000	12,000	0	0	475,000			
<i>Voe Burial Ground</i>	0	10,000	419,000	8,000	0	437,000			
<i>Muckle Roe Burial Ground</i>	364,500	228,000	8,500	0	0	601,000			
<i>Skerries Burial Ground</i>	0	0	10,000	250,000	6,250	266,250			
Wheelie Bins	102,922	37,825	31,450	31,450	31,450	235,097			
Public Toilets Essential Maintenance	60,000	51,000	51,000	51,000	51,000	264,000			
Housing Staff Accommodation	10,969	9,324	9,324	9,324	9,324	48,264			
Housing Chalet Accommodation	12,175	10,349	10,349	10,349	10,349	53,570			
Skerries/Foula School House Maintenance	100,000	0	0	0	0	100,000			
Housing Temporary Accom (Homelessness)	16,025	13,621	13,621	13,621	13,621	70,510			
PC & LAN Replacement	278,000	172,550	218,450	171,700	171,700	1,012,400			
SSIS Upgrade	77,500	0	0	0	0	77,500			
Schools ICT Equipment	395,000	335,750	335,750	335,750	335,750	1,738,000			
Photocopier Replacement	75,000	63,750	63,750	63,750	63,750	330,000			
Shetland Public Sector Network	251,000	202,300	212,500	217,600	217,600	1,101,000			
ICT Planning Project	150,000	0	0	0	0	150,000			
Roads Rolling Programme	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	<i>see below</i>	0			
Advanced Design of Schemes	170,000	127,500	110,500	85,000	85,000	578,000			
Scord Quarry Fixed Plant Replace	250,000	200,000	205,000	213,000	220,000	1,088,000			
North Mainland Roads Office	74,500	0	0	0	0	74,500			
<i>General Minor Road Improvements &amp; Purchases</i>	100,000	85,000	85,000	85,000	85,000	440,000			
Development-Related Road Improvements	60,000	85,000	170,000	170,000	170,000	655,000			
<i>Roads Rolling Bridge Replacements</i>	240,000	289,000	297,500	297,500	297,500	1,421,500			
Footways Improvements	100,000	85,000	85,000	85,000	85,000	440,000			
<i>Roads Rolling Streetlighting Replacement</i>	200,000	170,000	170,000	170,000	170,000	880,000			
Traffic Management Road Improvements	50,000	85,000	93,500	119,000	119,000	466,500			
<i>Roads Rolling Accident Investigation &amp; Prevention</i>	100,000	85,000	85,000	85,000	85,000	440,000			
<i>Roads Rolling Air Service</i>	20,000	17,000	17,000	17,000	17,000	88,000			
Bus Service Infrastructure Development	40,000	34,000	51,000	51,000	51,000	227,000			
<i>Roads Rolling Road Reconstruction</i>	150,000	425,000	425,000	255,000	255,000	1,510,000			

## 5 Year Capital Programme - Combination - Rolling Prog 15% Cut &amp; Reschedule Key Projects for 27-10-10

## CPS-19-10 Appendix 1 (d)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
Roads Rolling Roads Drainage Improvements	80,000	68,000	68,000	68,000	68,000	352,000			
Roads Rolling Crash Barrier Replacement	150,000	127,500	127,500	127,500	127,500	660,000			
Roads Rolling Speed Limits for Schools	150,000	0	0	0	0	150,000			
Education Capital Estate Maintenance (Updated)	see below	see below	see below	see below	see below	0			
Aith Maintenance <i>SNC Updated</i>	12,500	0	133,000	0	250,000	395,500			
AHS Maintenance	70,000	73,000	10,000	10,000	tba	163,000			
AHS Maintenance Old English Block	300,000	250,000	0	0	tba	550,000			
Baltasound Maintenance <i>SNC Updated</i>	5,000	0	0	0	182,750	187,750			
Bells Brae Maintennace	295,700	51,000	0	0	tba	346,700			
Brae JHS Maintennace	34,000	0	0	140,250	tba	174,250			
Burravoe Maintenance	0	85,000	0	0	tba	85,000			
Cullivoe Maintenance	5,000	0	0	0	tba	5,000			
Cunningsburgh Maintenance	30,000	0	0	0	tba	30,000			
Dunrossness Maintenance	5,000	0	0	25,500	tba	30,500			
Foula Maintenance	20,000	0	0	0	tba	20,000			
Hamnavoe Maintenance	175,000	0	0	0	tba	175,000			
Happyhansel Maintenance (Re-roof)	156,500	0	0	0	tba	156,500			
Happyhansel Maint (Fire Alarms etc) <i>SNC Updated</i>	0	0	0	102,000	tba	102,000			
Lunnasting Maintenance	0	0	42,500	0	tba	42,500			
Mossbank Maintenance	40,000	0	0	25,500	tba	65,500			
North Roe Maintenance	10,000	0	0	0	tba	10,000			
Ollaberry Maintenance	16,000	0	0	0	tba	16,000			
Olnafirth Maintenance	30,000	0	0	0	tba	30,000			
Sandwick Maintenance	120,000	45,050	76,500	119,000	tba	360,550			
Scalloway Maintenance	5,000	0	0	0	tba	5,000			
Sound Maintenance	7,000	123,845	85,000	0	tba	215,845			
Whalsay JHS Maintenance	50,000	0	0	127,500	tba	177,500			
Urafirth Maintenance	0	0	42,500	0	tba	42,500			
Whiteness Maintenance	0	0	0	42,500	tba	42,500			
Janet Courtney Maintenance	142,266	146,824	106,250	106,250	tba	501,590			
Old Bruce Hostel Maintenance	0	0	63,750	0	tba	63,750			
New Bruce Hostel Maintenance	0	0	0	0	tba	0			
ASN Gressay Loan Maintenance	0	0	0	0	tba	0			
Social Care Rolling Programme	see below	see below	see below	see below	see below				
SC RP Inspection Health & Safety - No 5	26,465	23,621	24,801	26,041	26,693	127,621			
SC RP Building Fabric - No 5	41,850	37,351	39,218	41,181	42,210	201,810			

## 5 Year Capital Programme - Combination - Rolling Prog 15% Cut &amp; Reschedule Key Projects for 27-10-10

## CPS-19-10 Appendix 1 (d)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
Agreed by Council	15-Sep-10	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f
<b>Rolling Programmes cont...</b>									
SC RP Electrical Sys Upgrade - No 5	38,542	34,399	36,119	37,925	38,873	185,858			
SC RP Mechanical Sys Upgrade - No 5	16,492	14,719	15,456	16,228	16,634	79,529			
SC RP Plant Equip Replacements - No 5	2,160	1,928	2,024	2,125	2,179	10,415			
SC RP Safety Surfaces - No 5	22,055	19,684	20,669	21,702	22,245	106,355			
Additional Care Home Beds	110,000	0	0	0	0	110,000			
SC RP Special Studies - No 5	2,129	1,901	1,996	2,095	2,148	10,269			
SC RP Special Aids Stock Items - No 5	94,685	84,506	88,732	93,168	95,497	456,587			
SC RP Specialist Aids - No 5	277,433	247,609	259,990	272,989	279,813	1,337,834			
SC RP Minor Adaptions - No 5	46,703	41,682	43,767	45,955	47,104	225,212			
SC RP Major Adaptions - No 5	328,892	204,286	214,500	225,225	230,856	1,203,759			
SC RP Housing Renovations - No 5	25,831	130,155	136,662	143,495	147,082	583,225			
SC RP Professional Fees - No 5	24,528	21,891	22,986	24,135	24,738	118,278			
SC RP Specialist Aids Reburishment - No 5	45,868	40,938	42,985	45,133	46,261	221,185			
SC RP Sensory Impairment - No 5	20,000	0	0	0	0	20,000			
Refurbishment of Play Areas & Park Equip - No 3	175,000	148,750	148,750	148,750	148,750	770,000			
Community Organisation Grants No 4	510,496	300,000	300,000	300,000	300,000	1,710,496			
Vehicle & Plant Replacement Programme	1,200,000	1,020,000	1,020,000	1,020,000	1,020,000	5,280,000			
Ferries Capital Rolling Programme	180,000	153,000	153,000	153,000	153,000	792,000			
Urgent Repairs to Ferry Terminals	290,000	246,500	246,500	246,500	246,500	1,276,000			
<b>Rolling Programmes Total</b>	<b>9,323,686</b>	<b>7,368,106</b>	<b>7,113,346</b>	<b>6,904,692</b>	<b>6,419,126</b>	<b>37,128,956</b>	<b>0</b>	<b>0</b>	<b>0</b>

**5 Year Capital Programme - Combination - Rolling Prog 15% Cut & Reschedule Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (d)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
<b>Bids for New / Future projects</b>									
Lystina House - maintenance	15,000	0	0	0	0	15,000			
Taing House - maintenance	6,500	70,000	0	0	0	76,500			
Viewforth - maintenance	0	40,500	0	0	0	40,500			
4 Market Street - maintenance	0	0	0	125,000	0	125,000			
6 Hillhead (Family History Group) - maintenance	0	20,000	0	0	0	20,000			
Islesburgh - maintenance	22,595	0	0	0	0	22,595			
Old Library Centre - maintenance	85,000	0	0	0	0	85,000			
Train Shetland - maintenance	100,000	0	0	0	0	100,000			
Shetland College Extension (NB SIC costs only)	400,000	1,300,000	663,000	150,000	0	2,513,000			
Old Craigielea - maintenance	120,000	0	0	0	0	120,000			
TF Facility Management Software	5,332	0	0	0	0	5,332			
Recladding Gremista Workshop	300,000	333,000	0	0	0	633,000			
New Mid Yell Workshop	61,309	0	0	0	0	61,309			
Weathersta - Depot Buildings - maintenance	10,000	0	0	0	0	10,000			
Gremista Landfill Phase 2	2,600,000	110,000	0	0	0	2,710,000			
Haggersta to Cova	0	0	0	0	0	0			
Germatwatt Footways	0	0	0	0	0	0			
Papa Stour Road	15,000	0	0	0	0	15,000			
A970 Scord to School	20,000	0	0	0	0	20,000			
B9071 Bixter to Aith Phase 2 <b>SNC Updated</b>	150,000	1,400,000	500,000	50,000	0	2,100,000			
Breivick Road Sea Wall	250,000	0	0	0	0	250,000			
Murraster Depot Replacement	279,748	0	0	0	0	279,748			
B9071 Parkhall to Sand Junction (Design only)	20,000	20,000	5,000	0	0	45,000			
B9082/3 Gutter to Cullivoe <b>SNC Updated</b>	50,000	10,000	190,000	200,000	0	450,000			
Gulberwick Road (Design only) <b>SNC Updated</b>	15,000	0	0	0	0	15,000			
Laxaburn Bridge Replacement <b>SNC Updated</b>	0	10,000	235,000	5,000	0	250,000			
Vidlin Shore Footway	0	0	0	0	0	0			
East Voe Footway	0	0	0	0	0	0			
Burravoe Footway	0	0	0	0	0	0			
Strand, Tingwall Footway	0	0	0	0	0	0			
A971 West Burrafirth Jnct to Brig o Walls	0	0	0	0	0	0			
Strand Loch Bridge, Tingwall <b>SNC Updated</b>	0	440,000	10,000	0	0	450,000			
Scalloway Burn Beach	0	0	0	0	0	0			
A970 Levenwick	0	0	0	0	0	0			



**5 Year Capital Programme - Combination - Rolling Prog 15% Cut & Reschedule Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (d)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>c/f</b>	<b>c/f</b>	<b>c/f</b>
Joint OT Resource Centre - No 8	530,000	2,000,000	200,000	0	0	2,730,000			
<b>Bids for New / Future projects cont</b>									
Eric Gray Replacement - No 11	80,000	600,000	2,750,000	2,076,328	100,000	5,606,328			
Laburnum No 16 - New Build	0			200,000	1,300,000	1,500,000			
Laburnum No 16 - Refurbishment/Extension	0	100,000	540,000	10,000		650,000			
Extensions to ET and Taing	75,000	900,000	1,000,000	450,000	60,000	2,485,000			
Viewforth Replacement - No 17	50,000	300,000	400,000	2,200,000	3,300,000	6,250,000	557,000	100,000	
Lerwick Extra Care Housing	0	0	0	400,000	2,500,000	2,900,000	1,000,000	570,000	100,000
Isleshavn Replacement - No 18	120,000	150,000	0	0	3,500,000	3,770,000	2,400,000	120,000	
Laburnum - maintenance	0	20,000	0	0	0	20,000			
Fibre Optic Cable	700,000	400,000	0	0	0	1,100,000			
Tingwall Airport H&SE Works	378,617	0	0	0	0	378,617			
Whalsay Link	100,000	500,000	500,000	500,000	6,000,000	7,600,000	6,000,000	3,900,000	
Fetlar Breakwater	400,000	2,243,609	100,000	0	0	2,743,609			
Skerries South Mouth	200,000	0	0	0	0	200,000			
Sub Total	7,159,101	10,967,109	7,093,000	6,366,328	16,760,000	48,345,538	9,957,000	4,690,000	100,000
<b>Reserve Fund</b>									
Fish Market Roof, Scalloway <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Old Breakwater, Symbister <b>SNC Updated</b>	0	0	150,000	0	0	150,000			
Skerries Pier <b>SNC Updated</b>	0	0	0	100,000	0	100,000			
Scalloway Dredging	225,000	2,773,185	0	0	0	2,998,185			
Walls Pier	410,000	2,920,946	100,000	0	0	3,430,946			
Sub Total	635,000	5,694,131	400,000	100,000	0	6,829,131			
Total New / Future Bids	7,794,101	16,661,240	7,493,000	6,466,328	16,760,000	55,174,669	9,957,000	4,690,000	100,000

**Other Accounts (Ring Fenced Expenditure)**

Harbour Account	Committed & Future Projections							
Tugs for Sellaness	3,342,345	0	0	0	0	3,342,345		
Sub Total	3,342,345	0	0	0	0	3,342,345		
Plant, Vehicles & Equipment	143,402	70,000	70,000	70,000	70,000	423,402		
Navigational Aids - SV	122,891	70,000	70,000	70,000	70,000	402,891		
Sub Total	266,293	140,000	140,000	140,000	140,000	826,293		
Tug Jetty CP System <b>SNC Updated</b>	0	200,000	0	0	0	200,000		
Sub Total	0	200,000	0	0	0	200,000		
Total	3,608,638	340,000	140,000	140,000	140,000	4,368,638	0	0

**5 Year Capital Programme - Combination - Rolling Prog 15% Cut & Reschedule Key Projects for 27-10-10**
**CPS-19-10 Appendix 1 (d)**

	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Year 6	Year 7	Year 8
	Actual	Provisional	Provisional	Provisional	Provisional		Provisional	Provisional	Provisional
	10/11	11/12	12/13	13/14	14/15	Yrs. 1-5	15/16	16/17	17/18
<b>Agreed by Council</b>	<b>15-Sep-10</b>	n/a	n/a	n/a	n/a	n/a	c/f	c/f	c/f

**Other Accounts (Ring Fenced Expenditure) cont...**

<b>AHS Financing Arrangement</b>	<b>Committed &amp; Future Projections</b>								
AHS New Build	1,210,212	2,000,000	5,000,000	15,000,000	15,000,000	38,210,212	0	0	0

<b>NHS External Funding</b>	<b>Committed &amp; Future Projections</b>								
Montfield Conversion	930,208	0	0	0	0	930,208	0	0	0

<b>Housing Revenue Account</b>	<b>Committed &amp; Future Projections</b>								
Land & Property Acquisition	703,851	778,851	678,851	678,851	678,851	3,519,255			
Brae New Housing	450,000	1,000,000	100,000	0	0	1,550,000			
Hoofields New Housing	900,000	3,375,000	3,375,000	1,725,000	125,000	9,500,000			
Virkie New Housing	50,000	400,000	0	0	0	450,000			
Enviromental Improvements	259,266	259,266	259,266	259,266	259,266	1,296,330			
Community Care Projects	107,103	107,103	107,103	107,103	107,103	535,515			
Feasibility Studies	25,655	25,655	25,655	25,655	25,655	128,275			
Opportunity Conversion	124,862	124,862	124,862	124,862	124,862	624,310			
Heating Replacement Programme	157,103	157,103	157,103	157,103	157,103	785,515			
Re-harling Programme	387,758	387,758	387,758	387,758	387,758	1,938,790			
Lerwick Crudens	1,146,933	1,146,933	1,146,933	1,146,933	1,146,933	5,734,665			
Retentions/Final Accounts	40,000	40,000	40,000	40,000	40,000	200,000			
Housing Quality Standard	560,000	560,000	560,000	560,000	560,000	2,800,000			
Replacement MIS system	199,817	0	0	0	0	199,817			
Capital Rec-Sale Council Houses	(889,886)	(889,886)	(889,886)	(889,886)	(889,886)	(4,449,430)			
	4,222,462	7,472,645	6,072,645	4,322,645	2,722,645	24,813,042			
<b>Total</b>	<b>9,041,312</b>	<b>9,812,645</b>	<b>11,212,645</b>	<b>19,462,645</b>	<b>17,862,645</b>	<b>67,391,892</b>	<b>0</b>	<b>0</b>	<b>0</b>

## General Fund

Service Area	Project Cost Centre	General Fund Projects	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Community Care	GCA0100	SC RP Inspection Health & Safety	26,465		26,465	
Community Care	GCA0101	SC RP Building Fabric	41,850		41,850	
Community Care	GCA0102	SC RP Electrical Sys Upgrade	38,542		38,542	
Community Care	GCA0103	SC RP Mechanical Sys Upgrade	16,492		16,492	
Community Care	GCA0104	SC RP Plant Equip Replacements	2,160		2,160	
Community Care	GCA0105	SC RP Safety Surfaces	22,055		22,055	
Community Care	GCA0106	Additional Care Home Beds	185,000	(75,000)	110,000	Transfer to new ET/Taing House Code
Community Care	GCA0120	SC RP Special Studies	2,129		2,129	
Community Care	GCA0231	Care Homes Fire Upgrade	318,053		318,053	
Community Care	GCA0233	Joint Occupational Therapy Centre	530,000		530,000	
Community Care	GCA0234	Taing House Maintenance	76,500	(70,000)	6,500	Project reprogrammed to suit access arrangements
Community Care	GCA0235	Viewforth Maintenance	40,500	(40,500)	0	Project reprogrammed to suit access arrangements
Community Care	GCA0237	Eric Gray Replacement	236,328	(156,328)	80,000	Project reprogrammed and budget reprofiled
Community Care	GCA0238	Viewforth Replacement	400,000	(350,000)	50,000	Project reprogrammed and budget reprofiled
Community Care	GCA0239	Isleshavn Replacement	300,000	(180,000)	120,000	Project reprogrammed and budget reprofiled
Community Care	GCA0240	Maintenance RP - Old Craigielea	50,000	70,000	120,000	Additional budget required, funded from other maintenance
Community Care	GCA0241	ET & Taing House Extensions	0	75,000	75,000	See comment in GCA0106 above
Community Care	GCA1000	SC RP Special Aids Stock Items	94,685		94,685	
Community Care	GCA1001	SC RP Specialist Aids	277,433		277,433	
Community Care	GCA1003	SC RP Minor Adaptions	46,703		46,703	
Community Care	GCA1004	SC RP Major Adaptions	328,892		328,892	
Community Care	GCA1005	SC RP Housing Renovations	25,831		25,831	
Community Care	GCA1006	SC RP Professional Fees	24,528		24,528	
Community Care	GCA1007	SC RP Specialist Aids Reurbishment	45,868		45,868	
Community Care	GCA1008	SC RP Sensory Impairment	20,000		20,000	
Childrens Service	GCG0232	Leog Replacement	281,528		281,528	
Childrens Service	GCG0235	Maintenance RP - Laburnum	20,000	(20,000)	0	Budget slippage used to fund Craigielea Maintenance
Schools	GCE1171	Little Tikes	336,678		336,678	
Schools	GCE1315	Mid Yell JHS	3,534,669		3,534,669	
Schools	GCE1500	Education Capital Maintenance	1,578,966	(50,000)	1,528,966	Budget slippage used to fund Craigielea Maintenance
Sport & Leisure	GCJ3001	Water Based Facilities (Marinas)	382		382	
Sport & Leisure	GCJ3002	Knab Dyke	6,000		6,000	
Sport & Leisure	GCJ3003	Refurbishment of Play Areas/Park Equipment	175,000		175,000	
Sport & Leisure	GCJ3006	Community Organisation Grants	510,496		510,496	
Sport & Leisure	GCJ3020	Islesburgh Maintenance	22,595		22,595	
Culture	GCL4100	Maintenance RP - Old Library Centre	85,000		85,000	
Culture	GCL4402	Cinema and Music Venue	1,704,111		1,704,111	
Culture	GCL6000	Maintenance RP - Train Shetland	100,000		100,000	
Culture	UCL5203	Shetland College Extension	500,000	(100,000)	400,000	Project reprogrammed and budget reprofiled
Housing	GCH3100	Housing Staff Accommodation	10,969		10,969	
Housing	GCH3102	Housing Chalet Accommodation	12,175		12,175	
Housing	GCH3103	Maintenance RP - Skerries/Foula School Houses	100,000		100,000	
Housing	GCH3120	Housing Temporary Accom (Homelessness)	16,025		16,025	

## CAPITAL PROGRAMME 2010/11

## CPS-19-10 Appendix 2

Service Area	Project Cost Centre	General Fund Projects cont...	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Legal & Admin	GCB6001	Copper Pipework Replacement	150,000	(50,000)	100,000	Budget saving - major projects completed
Legal & Admin	GCB6002	Lystina Stonework	15,000		15,000	
Legal & Admin	GCB6004	Disability Discrimination Act Works	100,000		100,000	
Legal & Admin	GCB6006	Ness of Sound Farm	12,000		12,000	
Legal & Admin	GCB6010	Purchase Scottish Water Assets	1,500		1,500	
Finance	GCF1302	Purchase Payments System	2,425		2,425	
CPS	GCK2000	Feasibility Studies	400,000	(200,000)	200,000	Budget saving - due to reduced demand
CPS	GCK2002	Contingency and Final Accounts	90,075		90,075	
ICT	GCX4300	PC & LAN replacement	278,000		278,000	
ICT	GCX4311	SSIS Upgrade	77,500		77,500	
ICT	GCX4312	Schools ICT Equipment	395,000		395,000	
ICT	GCX4319	LV/MV Photocopiers	75,000		75,000	
ICT	GCX4323	Shetland Public Sector Network	251,000		251,000	
ICT	GCX4329	ICT Planning Project	150,000		150,000	
Development	GCD1576	Fibre Optic Cable	700,000		700,000	
Environment	GCY5121	Fetlar Burial Ground	78,000		78,000	
Environment	GCY5124	Bixter Burial Ground	10,000		10,000	
Environment	GCY5126	Muckle Roe Burial Ground	364,500		364,500	
Environment	GCY5129	Energy Recovery Plant	259,593		259,593	
Environment	GCY5133	Rova Head Reinstatement	10,000		10,000	
Environment	GCY5137	Gremista Landfill Phase 2	2,600,000		2,600,000	
Environment	GCY5139	Wheelie Bins	102,922		102,922	
Environment	GCY5200	Public Toilets Essential Maintenance	60,000		60,000	
Environment	GCY9016	Public Toilets Grant Funding	1,625		1,625	
Building Services	GCY5501	Maintenance RP - Recladding Gremista Workshop	564,000	(264,000)	300,000	Some project slipped to 2011/12
Building Services	GCY5504	FT Facility Management Software	5,332		5,332	
Building Services	GCY5505	New Mid Yell Workshop	61,309		61,309	
Roads	GCY6121	B9081 Mid Yell (Hillend Section)	10,000		10,000	
Roads	GCY6122	Papa Stour Road	15,000		15,000	
Roads	GCY6124	Scord to School	20,000		20,000	
Roads	GCY6125	B9071 Bixter to Aith Phase 2	150,000		150,000	
Roads	GCY6126	Sletts Road Sea Wall	250,000		250,000	
Roads	GCY6127	Murraster Depot Replacement	279,748		279,748	
Roads	GCY6129	B9071 Parkhall to Sand Junction	20,000		20,000	
Roads	GCY6130	B9082/3 Gutcher to Cullivoe	50,000		50,000	
Roads	GCY6131	Gulberwick Road	15,000		15,000	
Roads	GCY6132	Gremista Road Improvements	410,000		410,000	
Roads	GCY6137	Maintenance RP - Weathersta Depot Building	10,000		10,000	
Roads	GCY6298	Advanced Design of Schemes	170,000		170,000	
Roads	GCY6401	Scord Quarry Fixed Plant Replacement	250,000		250,000	
Roads	GCY6405	North Mainland Roads Office	74,500		74,500	
Roads	GCY9200	Roads Rolling Minor Works	100,000		100,000	
Roads	GCY9201	Roads Rolling Development Related Roads	60,000		60,000	
Roads	GCY9202	Roads Rolling Bridge Replacements	240,000		240,000	
Roads	GCY9203	Roads Rolling Footways	100,000		100,000	

**CAPITAL PROGRAMME 2010/11**
**CPS-19-10 Appendix 2**

Service Area	Project Cost Centre	General Fund Projects cont...	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Roads	GCY9204	Roads Rolling Streetlighting Replacement	200,000		200,000	
Roads	GCY9206	Roads Rolling Traffic Management	50,000		50,000	
Roads	GCY9207	Roads Rolling Accident Investigation & Prevention	100,000		100,000	
Roads	GCY9208	Roads Rolling Air Service	20,000		20,000	
Roads	GCY9209	Roads Rolling Works/Purchases Bus Services	40,000		40,000	
Roads	GCY9210	Roads Rolling Road Reconstruction	150,000		150,000	
Roads	GCY9211	Roads Rolling Roads Drainage Improvements	80,000		80,000	
Roads	GCY9212	Roads Rolling Crash Barrier Replacement	150,000		150,000	
Roads	GCY9213	Roads Rolling - Speed Limits for Schools	150,000		150,000	
Transport	GCY7202	Tingwall Airport (H&SE Works)	378,617		378,617	
Transport	GCY7213	Whalsay Link	100,000		100,000	
Transport	GCY7214	Fetlar Breakwater	643,609	(243,609)	400,000	Project reprogrammed and budget reprofiled
Transport	GCY7215	Skerries South Mouth	200,000		200,000	
Transport	GCY7254	Vehicle & Plant Replacement Programme	1,200,000		1,200,000	
Transport	GCY7601	Ferries Capital Rolling Programme	180,000		180,000	
Transport	GCY7626	Urgent Repairs to Ferry Terminals	290,000		290,000	
<b>Sub Total</b>			<b>25,115,863</b>	<b>(1,654,437)</b>	<b>23,461,426</b>	
Service Area	Project Cost Centre	Port Operations Capital Funding (Non Sullom Voe Harbour)	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Port Operations	RCM2208	Scalloway Dredging	2,998,185	(2,773,185)	225,000	Project reprogrammed and budget reprofiled
Port Operations	RCM2315	Scalloway Water Main	287,824		287,824	
Port Operations	RCM2316	Walls Pier	830,946	(420,946)	410,000	Project reprogrammed and budget reprofiled
<b>Sub Total</b>			<b>4,116,955</b>	<b>(3,194,131)</b>	<b>922,824</b>	
<b>General Fund Total</b>			<b>29,232,818</b>	<b>(4,848,568)</b>	<b>24,384,250</b>	

**Externally Funded Projects**

Service Area	Project Cost Centre	Capital Budgets created through Revenue Savings / External Grant Funding	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Community Care	GCA0236	Montfield Care Home	930,208		930,208	
<b>Externally Funded Total</b>			<b>930,208</b>	<b>0</b>	<b>930,208</b>	

**Harbour Account**

Service Area	Project Cost Centre	Funded directly from Harbour Account	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Ports & Harbours	PCM2101	Ports & Harbours Plant & Equipment	143,402		143,402	
Ports & Harbours	PCM2104	Ports & Harbours Nav Aids	122,891		122,891	
<b>Sub Total</b>			<b>266,293</b>	<b>0</b>	<b>266,293</b>	

**CAPITAL PROGRAMME 2010/11**
**CPS-19-10 Appendix 2**

Service Area	Project Cost Centre	Funded through debt charges from the Harbour Account	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Ports & Harbours	RCM2313	Sellaness Tugs	3,342,345		3,342,345	
		<b>Sub Total</b>	<b>3,342,345</b>	<b>0</b>	<b>3,342,345</b>	
		<b>Harbour Account Total</b>	<b>3,608,638</b>	<b>0</b>	<b>3,608,638</b>	

Service Area	Project Cost Centre	Capital Expenditure not funded by the Capital Programme to be met by financial arrangement.	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
Schools	GCE1304	AHS New Build	1,210,212		1,210,212	
		<b>AHS Financing Arrangement Total</b>	<b>1,210,212</b>	<b>0</b>	<b>1,210,212</b>	

**Housing Revenue Account**

Service Area	Project Cost Centre	Ring Fenced Housing Expenditure	Existing Budget Allocation	CPS-19-10 Adjustments	Proposed Budget Allocation	Reason For Adjustment
HRA	HCH3303	Land/Property Acquisition	703,851		703,851	
HRA	HCH3304	Brae New Housing	700,000	(250,000)	450,000	Project reprogrammed and budget reprofiled
HRA	HCH3305	Hoofields New Housing	3,450,000	(2,550,000)	900,000	Project reprogrammed and budget reprofiled
HRA	HCH3306	Virkie New Housing	50,000		50,000	
HRA	HCH3404	Environmental Improvements	259,266		259,266	
HRA	HCH3512	Community Care Projects	107,103		107,103	
HRA	HCH3525	Feasibility Studies HRA	25,655		25,655	
HRA	HCH3526	Opportunity Conversion	124,862		124,862	
HRA	HCH3706	Heating Replacement Programme	157,103		157,103	
HRA	HCH3708	External Re-Render Programme	387,758		387,758	
HRA	HCH3710	Lerwick Crudens	1,146,933		1,146,933	
HRA	HCH3711	Retentions/Final Account	40,000		40,000	
HRA	HCH3712	Housing Quality Standard	560,000		560,000	
HRA	HCH3714	Replacement MIS System	199,817		199,817	
HRA	HCH3800	Cap Rec/Sale Council Houses	(889,886)		(889,886)	
		<b>HRA Total</b>	<b>7,022,462</b>	<b>(2,800,000)</b>	<b>4,222,462</b>	

<b>Total Overall Capital Budget</b>	<b>42,004,338</b>	<b>(7,648,568)</b>	<b>34,355,770</b>
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## **REPORT**

**To: Shetland Islands Council**

**27 October 2010**

**From: Head of Business Development**

**DV065-F**  
**Scotland's Islands Project**

### **1.0 Introduction**

- 1.1 This report has been prepared to update the Council on progress being made by the Scotland's Islands project team and to put in place a decision making process to approve funding for local projects. The report has been written for the Council rather than the Development Committee because the latest information on the project was only available after the Scotland's Islands steering group meeting on 30 September, the same day as the Development Committee met. As the first round of applications will have taken place by the time of the next Development Committee on 23 November, it is necessary for the Council to make a decision on how support for local projects is to be approved.

### **2.0 Links to Corporate Plan**

- 2.1 The subject of this report links to the Corporate Plan in the following ways:-

Wealthier – "Support adding value in heritage and creative industry sectors"; and, "Seek to lengthen the duration of the tourism season."

### **3.0 Assessment of Risk**

- 3.1 The main financial risk associated with this project would occur if the project failed to meet its European Regional Development Fund (ERDF) grant obligations, which might result in the partnership of Councils having to refund money to the EU. The terms of the ERDF grant are specified and the scale and activities of the project are being

developed in line with the criteria set. Another risk is that the partnership of Councils and other bodies may struggle to work together in harmony. A Partnership Agreement has been drawn up to clarify roles and responsibilities among partners for the duration of the project so there should not be hidden problems that might lead to dispute. The project may fail to achieve the impacts set out in the operational plan. On this, while the timetable to organise the programme is very tight, national bodies such as VisitScotland and Event Scotland are project members and will be working to raise the profile of the project along with the Scotland's Islands own marketing team.

## **4.0 Background**

- 4.1 The Scotland's Islands project has been under development since the beginning of March 2009. Western Isles Council is acting as lead partner and the other five Highlands and Islands Councils are participating partners along with HIE, VisitScotland, Events Scotland and Awards for All. Funding has been raised to run a £1.8 million project from the beginning of April 2011 until the end of March 2012. A copy of the Operational Plan is included as appendix one. The application process has been worked out and is available on [scotlandsislands.com](http://scotlandsislands.com). Applications are now being invited a first round of approvals, which ends on 12 November 2010. A second round will take place early in 2011.
- 4.2 Shetland's participation in the Scotland's Islands project was approved by the Development Committee on 1 October 2009 (Min. Ref. 99/09). The Council is now fully committed to the project following that decision and Shetland stands to benefit from attracting in some of the ERDF sponsorship to strengthen local events and for joint projects with other Scottish islands.
- 4.3 The Scotland's Islands project is being managed by a specialist event organising company called Noble Oppenshaw, the PR work is being handed by Profile Plus and the Leith Agency won the contract for marketing the project. The website [scotlandsislands.com](http://scotlandsislands.com) has been designed and is operated by D8. At present it carries the application information and will present a full programme of events from mid December 2010.

## **5.0 Proposals**

- 5.1 Apart from keeping the Council up to date with the progress being made on Scotland's Islands, there is a need to agree a decision making process so that the Council's allocation to the project can be awarded to applicants. It is proposed that applications for funding are discussed by the Council's Cultural Strategy Group, which will feed its recommendations through the Head of Business Development to the Scotland's Islands Steering Group. The Head of Business Development will need to have a delegated authority as he will effectively be making the decisions on the use of the Council's funds that have been committed to the project. By working like this the



Cultural Strategy Group will ensure that the applications meet the terms of Shetland's Cultural Strategy as well as being in line with the aims and objectives of the Scotland's Islands project. Decisions so taken will be ratified by the Western Isles Council, which is responsible for all non Council funding streams such as ERDF.

## 6.0 Financial Implications

6.1 The financial structure of the Scotland's Islands project is as follows:

	£
Total Eligible Project Costs	1,821,750.00
Total Match Funding raised	
Argyll and Bute	40,000.00
Highland	32,250.00
Orkney	67,150.00
Shetland	74,150.00
Western Isles	88,450.00
HIE	200,000.00
Event Scotland	100,000.00
Awards for All	<u>400,000.00</u>
<b>Total</b>	<b>1,002,000.00</b>
ERDF grant	819,750

6.2 Shetland Islands Council's contribution of £74,150 will be met from the General Assistance budget Code RRD 1520 2402, subject to the funding being approved in the 2011/12 budget exercise.

6.3 In my earlier report of 1 October 2009, I have estimated that, as the then lead partner, a sum of £20,000 would be required for administration purposes and that £80,000 would be needed as Shetland's contribution towards local events. In fact, as shown above, Shetland's contribution to local events is now known to be £74,150. In 2009/10 the Council paid £11,400 for the preparation of the Operational Plan and in 2010/11 (no longer as lead partner) we have paid a contribution of £5,000 towards implementing the project, particularly the applications for external funding. The main administration expense as we proceed will be on travel to the meetings of the Steering Group. Once the project is fully underway, I intend to participate in these meetings using video or audio conference, so the cost of travel will be minimised. Shetland will also need to be represented at any major event associated with the project such as the lobbying event at the Scottish Parliament on 4 November, and cost will be incurred for this purpose. All travel costs will be coded to a specific Scotland's Islands sub code on the General Assistance

budget RRD 15202402. The revised funding split of Council funds for the project is as follows:-

2009/10 - £11,400

2010/11 - £50,000

2011/12 - £38,600

**Total - £100,000**

I have kept the local events saving of £5,850 in the project for a contingency. It is envisaged that Shetland should benefit from external funding support of around £73,000 both for local projects and for participating in joint projects.

- 6.4 All awards of grant will be issued by the Western Isles Council as lead partner. Western Isles Council is responsible for all external support and it would be a cumbersome process if all Councils and other partners were awarding funding to applicants. After grants have been claimed Western Isles Council will invoice partner Councils and other bodies for their contributions.

## **7.0 Observations**

- 7.1 So far the potential Shetland projects intimated to the Cultural Strategy Group are mostly what are termed “flagship” events that involve a lot of interaction between islands. These projects should be eligible for funding from budgets held centrally by the Scotland’s Islands Steering Group leaving more funds for locally based projects.
- 7.2 Shetland Islands Council began as lead partner for the project but passed the role to Western Isles Council after the delays in the initial development phase meant that there would be a significant clash with the Economic Development Unit’s Hamefarin commitment.

## **8.0 Conclusion**

- 8.1 Scotland’s Islands is an ambitious project, being the first time that Councils and other bodies have collaborated on such a wide ranging programme of activities. The project is now at the application stage and it is therefore necessary for the Council to put an appropriate procedure in place to make decisions relating to Shetland’s contribution to the project.

## **9.0 Recommendation**

9.1 I recommend that the Council:-

Notes the progress being made to develop the Scotland's Islands project; and,

Approves the decision making process to award grants to third parties detailed in paragraph 5.1, particularly the awarding of delegated authority to the Head of Business Development, to make decisions based on the terms of the Scotland's Islands Operational Plan and the Shetland Cultural Strategy.

Our Ref: DI/KLM/RF1309  
Date: 19 October 2010

Report No: DV065-F



# **SCOTLAND'S ISLANDS**

**Operational Plan  
(Third Draft)**

**Scotland's Islands Steering Group**

**5 August 2009**

**(revised 8 March 2010)**

## **SCOTLAND'S ISLANDS**

### **Operational Plan**

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## **1. INTRODUCTION**

- 1.1 Scotland's Islands is a major initiative built around a programme of cultural events, with the principal purposes of raising the profile of the islands to bolster economic and community development, attracting new visitors, and strengthening links between the islands and mainland cultural organisations. There will be a year of events and special activities between Spring 2011 and Spring 2012, which will be a springboard for future developments. The intention is for all of the islands, however small their population, to participate, and for events and exhibitions also to be held at key mainland venues to feature the traditional and contemporary art, music and culture of the islands, together with showcasing its distinctive produce.
- 1.2 The idea for a Year of Island Cultures came from discussions at the Convention of the Highlands and Islands, a forum which includes senior representatives from the Scottish Government, the Highlands and Islands Local Authorities and Highlands and Islands Enterprise (HIE). Council leaders agreed that the six Councils with island communities (Orkney, Shetland, the Western Isles, North Ayrshire, Argyll and Bute and Highland) would work together to progress the initiative. The operational title for the Year has been amended by the Steering Group to Scotland's Islands to reflect the focus, which is wider than culture – although a strong cultural programme will be a distinguishing feature of the initiative within the islands throughout 2011/12.
- 1.3 The Steering Group, which comprises representatives from all six Local Authorities, has agreed the following aims and objectives for the Scotland's Islands initiative:

### ***Aims***

To celebrate and showcase the range of diverse and unique cultures found in the islands to the north and west of Scotland.

To generate interest and pride in island cultures as a means of ensuring that they retain their vitality.

To demonstrate that the islands offer exceptional opportunities as places to live, visit and work.

To build skills and capacity in the creative economies of the islands.

To demonstrate the socio-economic benefits of cultural activities.

### ***Objectives***

To involve local people in creating a coherent programme of memorable events for 2011/12 that attracts and inspires communities, audiences and artists in the islands and beyond.

To establish cultural links between island areas that will encourage exchange and understanding in 2011/12 and in subsequent years.

To showcase both traditional and contemporary cultures.

To promote the Gaelic, Scots, Orcadian and Shetland tongues.

To offer young people in every island the opportunity to access a range of cultural activities and opportunities.

To use the initiative as a marketing tool to attract more visitors to the islands and to encourage people to move to the islands to live and work.

To be a cultural flagship for Scotland of international significance.

To generate substantial economic impact in 2011/12 and subsequent years through increased tourism, business development and increased national and export sales by island businesses.

- 1.4 The Steering Group identified two phases in working towards the aims and objectives of the Scotland's Islands initiative. The first focuses on strengthening the cultural landscape, building on what is already a highly successful annual programme of cultural activity in the islands. The second builds in new cultural and associated developments, with a marketing and public relations campaign to attract significant increases in visitors to the islands and to help achieve the other objectives of the initiative.
- 1.5 The extent and nature of new and enhanced cultural activity in the islands during 2011/12 will be shaped largely by the organisations, groups and individuals who already contribute to island culture – i.e. the initiative will generally be bottom-up rather than top-down.
- 1.6 This Operational Plan has been prepared with the assistance of consultants (Steve Westbrook, Sandy Anderson and Bryan Beattie), whose role was to guide the process, provide a fuller understanding of the tasks that need to be undertaken and help bring together a budget for the project. More detail will be added as event and marketing planning develops.
- 1.7 The consultants have made contact with a wide range of public bodies and cultural organisations to discuss their ideas on how the initiative might be progressed and how they might contribute, including representatives of the following (in some cases more than one person):

Argyll and Bute Council  
Comhairle Nan Eilean Siar  
Highland Council  
North Ayrshire Council  
Orkney Islands Council  
Shetland Islands Council  
Shetland Arts  
Shetland Amenity Trust  
Proiseact Nan Ealan  
Scottish Government



HIE  
 HI Arts  
 Highlands and Islands Partnership Programme Ltd (HIPP)  
 VisitScotland  
 EventScotland  
 Scottish Arts Council  
 Scottish Natural Heritage  
 National Museums of Scotland  
 National Galleries of Scotland  
 Scottish Ballet  
 Scottish Opera  
 National Theatre of Scotland  
 Scottish Chamber Orchestra  
 Royal Commission on the Ancient and Historic Monuments of Scotland  
 National Archives of Scotland  
 National Library of Scotland  
 Historic Scotland  
 Heritage Lottery Fund  
 Awards for All  
 Bòrd na Gàidhlig  
 Celtic Connections

- 1.8 The general response has been very enthusiastic and a number of ideas have already been put forward, giving confidence that productive partnerships can be formed and that the resources that will be needed to realise the potential of the Year will be made available – staff time as well as finance – converting an ambitious concept into a successful Year within a limited timescale.
- 1.9 This third draft Operational Plan has been produced to reflect discussions between the Local Authorities and developments in partnership arrangements in preparing an ERDF application to the European Structural Fund Programmes for the Highlands & Islands 2007 – 2013.
- 1.10 Appendix I lists recurrent events in the islands that will, in the main, be expected to take place in 2011/12 (possibly enhanced for the Scotland's Islands initiative), together with new or special events already planned. Cultural facilities, hosting a variety of events and exhibitions during the year, are also a very important feature of the islands, including the new Shetland Museum in Lerwick, An Lanntair in Stornoway, Taigh Chearsababh in North Uist, the Pier Arts Centre in Stromness, the Clan Donald Centre in Skye, An Tobar in Tobermory, the Columba Centre in Islay, and Mount Stuart in Rothesay. These and other facilities will play a major role in presenting the Year's programme.

### ***Key Economic and Demographic Features of the Islands***

- 1.11 The total population of Scotland's islands is just under 100,000 – approximately 2% of Scotland's population. Most of this population lives on islands that are distant from the mainland, reliant on ferry and air access that adds to production and living costs.

- 1.12 Most island populations are fragile in terms of population size, downward trends in population, and/or projections of future decline. The increasingly ageing population that is an important demographic feature nationwide tends to be a particularly marked feature on Scotland's islands. A recent report by Hall Aitken on Orkney Population Change assessed North Ronaldsay, Graemsay and Flotta, and Eday as "unsustainable" in terms of long term population stability and Stronsay, Sanday, Rousay, Egilsay and Wyre as "threatened". This illustrates a wider problem for Scotland's islands, especially those with relatively small populations.
- 1.13 HIE's Fragile Areas map in its 2009-12 Operating Plan shows a high concentration of fragility in islands, and its focus on developing sustainable economic growth includes a commitment to strengthening communities, especially in the fragile parts of its area.
- 1.14 Tourism is a key sector for most islands, and is critical to the economy of many. A small number of islands, most notably Skye, are close enough to the Scottish mainland to benefit from the large numbers of visitors attracted annually to Highland and Argyll & Bute (c4 million visitors in total staying c16 million nights, according to the most recent UK Tourism Survey and International Passenger Survey data).
- 1.15 In contrast, Shetland, the most remote of the Island Authorities, received around 80,000 tourist visits in 2006, including c40,000 short stay cruise ship passengers. This translates into very small visitor numbers for Shetland's outlying islands.
- 1.16 All three Island Authorities are much more highly dependent on public sector employment than Scotland as a whole, and sustaining these levels (and other jobs dependent on public spending) will be difficult in the economic climate of the next few years as the Treasury seeks to reduce its excessive borrowing.

### ***Public Administration, Education and Health***

#### **% of Employment**

Orkney	33.8
Shetland	35.3
Western Isles	39.2
Scotland	30.3
Great Britain	26.9

*Source: 2007 Annual Business Inquiry*

## 2. THE SCOPE OF THE INITIATIVE

2.1 The Year will comprise the following aspects:

- (1) **In the Islands:** community and youth orientated events for local people that are also attractive for visitors.
- (2) **Between the Islands:** events linking islands or bringing islanders together.
- (3) **To the Islands:** events and marketing designed to attract visitors, as well as being attractive to local people.
- (4) **From the Islands:** events elsewhere which promote the islands, island life and island culture in its widest sense.
- (5) **For the Islands:** related inward investment initiatives.

### (1) In the Islands

2.2 The Evaluation of Highland 2007 concluded that the programme of community-based events was a major success of the year. This was a “bottom-up” approach, with groups applying for funding to enhance or develop new projects which contributed to achieving the Year’s objectives. Highland Council operated a scheme within Highland through its devolved Area offices, and £560,000 of funding was made available through HIE for the other five Local Authorities that cover the HIE area for 2007-related community events or larger, tourist orientated events in the financial years 2006/07 and 2007/08. A total of 636 projects were funded under Highland 2007.

2.3 The consultations held in drawing up this operational plan suggest that there would be strong support for adopting a similar “bottom-up” approach to developing events and activities in the islands in 2011/12. A large number of community based events were supported throughout the Highlands and Islands in 2007, and Scotland’s Islands would provide an opportunity for groups to build on the experience they gained in 2007. This will be a combination of new projects and events and enhancements to the normal programmes of venues, festivals and organisations across the islands. For example, Mareel, a major new cinema and music venue in Lerwick, is scheduled to open in 2011, and this could be the focus for a substantial programme.

2.4 It will be important, however, to ensure that funding through Scotland’s Islands to organisations promoting events does not simply replace other sources of funding, and to encourage applicants to maximise matching funding for their new or enhanced events (especially external funding that would not otherwise have been committed to island projects).

2.5 The Programmes of community based events in the islands will also include work created by and partnership projects developed with organisations from outside the islands, including the national companies. The Scottish Chamber Orchestra may participate in the St Magnus Festival in 2011, and if so would

plan to undertake three weeks of touring in the Highlands (which may include the islands if funding permits). SCO Education would also be interested in developing projects for the year. Scottish Ballet will not have a small scale tour in 2011, but their Education programme is open to proposals for short residencies in island communities that cannot access their large scale performances or regular Education programme. For example, Scottish Ballet had a summer project on Barra and North Uist in 2009 which offered opportunities for a wide range of ages and includes working with the Highland Dance schools.

- 2.6 The National Theatre of Scotland worked in Orkney in 2009 on a community production (Mixer Maxter). Plans for 2011 and 2012 were still in preparation at the time of consultation with them, but the company would be able to deliver similar community based events as part of the Year, as well as involving the islands in its full scale touring programme.
- 2.7 The National Museum of Scotland will be re-opening the Royal Museum, its major new facility in Edinburgh, in 2011. It has already identified the opportunity to develop synergies with Scotland's Islands and is planning a major touring exhibition in 2011 in partnership with the British Museum. This will show in Shetland and Stornoway (and possibly other venues). The National Museum has also recently been working with Orkney Museum service on a local exhibition on Jack Renton, and there would be opportunities for further collaboration. Beyond that, it has links to a large number of island communities through collections on loan (Finlaggan in Islay, Bute etc) which could be expanded upon.
- 2.8 The Royal Commission on the Ancient and Historic Monuments of Scotland is currently scoping the potential of an outreach project that could encompass education work, community workshops, a touring exhibition and an image-led mass market publication, all based on the archive material collected or created by RCAHMS on sites throughout the islands. Aerial photography could provide a strong visual lead, particularly to the exhibition and publication. The exhibition would be designed to tour museums and galleries across a good proportion of the island areas as well as being shown in the Scottish Parliament in August 2011.
- 2.9 Proiseact Nan Ealan similarly has ambitions for a major exhibition and publication on St Kilda. This will build on its success with the St Kilda Opera, a 2007 major international co-production that was performed in five European venues simultaneously - France (Valenciennes), Belgium (Mons), Germany (Düsseldorf), Austria (Hallstatt) and Scotland (Stornoway) - linked by live satellite connection to St Kilda and webcast live on the BBC. The Opera is being performed at this year's Edinburgh Festival and work has begun to scope the feasibility of a dedicated St Kilda Centre in the Western Isles. Although the centre might not have been built by 2011/12, the exhibition and publication would fit well with the build up of interest in one of Scotland's five World Heritage Sites, and one of the few in the world to hold joint status for its natural and cultural qualities.

- 2.10 Celtic Connections' non-Scottish partner for 2011 is Nova Scotia, and at least five young acts from Nova Scotia will be appearing at the festival in Glasgow. This could be extended to include a tour of the islands. Celtic Connections is also keen to explore touring a 2,000-seater marquee to various islands and holding a 2-3 day festival on several islands (i.e. from Thursday to Saturday with set-up earlier in the week). This would include named acts on the main nights but would also feature local artists.
- 2.11 The Scottish Storytelling Centre runs a Scottish International Storytelling Festival in late October and has a Festival on Tour Programme, which might take in a number of islands with a Scottish / international island stories theme.

### ***Implementation***

- 2.12 Taking forward the "In the Islands" aspect of the Year would involve:
- Creating a budget within each island Authority to support community based events, exhibitions and other projects.
  - Firming up partnerships with national companies and organisations to develop the projects outlined above and others that would be generated through continuing liaison.
  - Encouraging key organisations, groups and individuals on each island to formulate ideas for the Year, including new collaborations between groups.
  - Ensuring that a proportion of events and other activities reach out to or take place in the more peripheral island communities.
  - Encouraging all assisted projects to consider how they might engage with young people and offer opportunities for them to be involved.
  - Encouraging schools and youth groups to develop projects, individually or collaboratively (e.g. music, drama or video-related).

### **(2) Between the Islands**

- 2.13 The Scotland's Islands initiative provides a range of opportunities to build links between Scotland's islands. At one time the network of islands off Scotland's north and west coasts were a main transport route, with the islands themselves important in Scotland's history. Island maritime traditions continue, and there are strong boat clubs on many of the islands, with regattas and competitions throughout the summer. The Tall Ships race is a centrepiece for maritime activity during 2011, and its progress up the west coast to Shetland, stopping at a variety of guest ports, creates opportunities for related activities. There is also scope to build on the existing network of boat related activity through joint events, especially involving the traditional boats of the different island communities, with a potential link to Europe (especially Scandinavia). A sea kayaking event would be another possibility.

- 2.14 Each island has its own distinctiveness, but many of the issues that affect people living on the islands are similar. One aspect is scale - the islands are relatively small communities with the largest having a population of less than 20,000. Opportunities to share experience within and across island groups can be limited – in the visual arts, crafts, sports, food and drink, etc – and Scotland’s Islands will provide opportunities to extend and strengthen networks, exchange experience and undertake joint projects.
- 2.15 In some cases it will be important to strengthen networks in advance of 2011/12 and to pilot joint activities which may feature in the Scotland’s Islands programme. These networks might include galleries and arts centres (e.g. Bonhoga, the Pier, An Lanntair, An Tobar, Taigh Chearsabagh and Aros), Heritage Centres (e.g. Shetland Museum and Archive, Westray Heritage Centre, Clan Donald Centre, Torosay Castle, Museum nan Eilean and Brodick Castle) an existing Island Writers Group, etc. This year’s Belladrum Festival (near Inverness) features readings and performances by writers from a wide range of islands, organised by HI Arts. In some cases, island participants in wider Highlands and Islands groups (e.g. HI Fashion, a new group of around 30 designers) might work together.
- 2.16 Scotland’s Islands funding would enable the Screen Machine to take films to a wider range of islands than currently. Films related to the themes of the initiative could be shown, in addition to popular films (which might include a premier / preview of a big name film with a relevant theme).
- 2.17 Across the Islands, the Year of special events and activities will provide a range of new opportunities to participate and perform. For example, island fèisean could invite tutors or participants from Orkney or Shetland; tours of island bands could be organised; and island music festivals could have their own showcase, featuring the music of another island. PAN (Producers Arts Network) could play a useful role in new initiatives, e.g. in commissioning theatrical productions or music tours.
- 2.18 Inter-island projects will also be an important element of the programme for young people. The limited numbers of young people on individual islands can restrict opportunities to develop cultural skills and Scotland’s Islands will provide the opportunity to bring young people together to create and learn and to broaden their experience.

### ***Implementation***

- 2.19 Taking forward “Between the Islands” might include:
- Creating a specific budget for inter-island projects.
  - Developing a launch event in which all islands are able to participate.
  - Organising an “Island Open” visual art competition with associated travelling exhibition.
  - Holding an Island Youth Games, perhaps in Stirling in association with

Sportscotland and the Institute of Sport.

- Bringing young musicians from the islands together to work and perform, e.g. as a Youth Orchestra.
- Holding an Islands regatta involving traditional boats from different islands.
- Establishing a travelling “Island Market” offering island food, drink and crafts in the style of the continental markets which feature in many towns in the UK.
- Touring the Screen Machine to a wider range of islands than currently.
- Identifying funding (e.g. through Island Leader Programmes) to enable island groups to visit other islands in 2010 to develop events for 2011 and 2012.

### **(3) To the Islands**

- 2.20 Tourism is an important part of island economies, and increasing visitor numbers is a policy objective for many island groups and individual islands. Events held in local communities provide an important attraction for visitors, and inviting them to participate in island activities can add much to the special feeling of an island holiday. Visits where a tourist is introduced to local culture and participates in traditional events can stimulate repeat visits and, in some cases, later in-migration.
- 2.21 In parallel, a programme of larger scale events could do much to increase visitor numbers to particular islands in 2011/12. There are already a number of regular annual festivals and events in Scotland’s islands (as illustrated in Appendix 1), some of which have received support from EventScotland. Scotland’s Islands would enable such events to reach a wider market and raise their profile. Also, wider promotion of such events highlights the islands as vibrant communities where exciting things happen. There is already a major event scheduled with the visit of the Tall Ships race to Shetland in July 2011. The ships have been invited to visit a number of guest ports during the 9 day cruise from Greenock, including Islay, Stornoway, Kirkwall, Stromness, Fair Isle, Scalloway, Cullivoe, Unst and Whalsay. Also, the Royal National Mod is being held in Stornoway in October 2011.
- 2.22 The main focus for additional funding for major events and festivals in 2011/12 will be outside the main tourist season. Most islands have a relatively short season when accommodation can be under pressure; more visitors need to be attracted in the shoulder months and off-season to encourage accommodation and other tourism-focused businesses to invest in new and improved facilities. The events listing in Appendix 1 provides examples of existing events and festivals outside July and August, although there are quiet months. Where peak season events are supported, they should have features that will enhance the marketing of the Year as a whole, and (ideally) should spread visitor benefits to outlying areas – possibly to other islands where tourism impacts are currently more limited.

- 2.23 Transport costs and the availability and ease of transport are important constraints on developing tourism for many of Scotland's islands. Although there has been some progress in reducing travel costs (e.g. through the RET trial in the Western Isles) and some new routes have been established, the Scotland's Islands initiative gives an opportunity for further steps to improve the accessibility of the islands for visitors. Transport providers should be key partners in promoting Scotland's Islands, and they will benefit through increases in visitor numbers to the islands throughout the year. Special promotions and additional services will be important if the Year of special events is to realise its full potential.
- 2.24 Scotland's Islands presents an important opportunity for tourism bodies and tourist related businesses. As well as providing ready made marketing material, new and enhanced events would provide a focus for media and travel trade visits to the islands. Events and challenges aimed directly at stimulating tourism could be organised and promoted widely, such as a series of half marathons, a golf tournament involving playing courses on different islands over the year, a passport for berthing in different island harbours, or climbing the Corbetts on the different islands.
- 2.25 The opportunity would also be taken to maximise potential visitors' awareness of the unique and world-class aspects of islands' natural, environmental and built heritage as reasons to visit during 2011/12 and subsequently, of which the following would be key examples:
- St Kilda
  - Callanish
  - Skara Brae
  - Maes Howe
  - Scapa Flow
  - The Corryvreckan (the world's 3<sup>rd</sup> largest whirlpool)
  - Iona Abbey
  - The Cuillins
  - Jarlshof
  - Mousa Broch
  - Old Scatness
  - Sumburgh Head
- 2.26 There are many examples of world class contemporary culture in the islands which the initiative could help to bring to the attention of both visitors and potential in-migrants. These include international initiatives and collaborations, e.g. in textiles design, with scope to foster increased economic benefit.

### ***Implementation***

- 2.27 The following measures would help to take forward the "To the Islands" aspect of the initiative:
- Price promotions by transport operators.
  - Special island-hopping promotions.



- Enhancing events and festivals at times when island accommodation has spare capacity.
- Marketing the unique environments and heritage of the islands.
- Showcasing initiatives that reflect contemporary island life and economy.

**(4) From the Islands**

- 2.28 To maximise the opportunities in 2011/12 to showcase island culture and the exceptional quality of island life, it will be important that events and exhibitions off the islands - nationally in Scotland and the UK and internationally – are well resourced. This will present a challenge. The Highland 2007 evaluation noted that:

*The programme was focused on the Highlands and Islands. With no additional commissioning budget and a stretched staff resource, even with political backing it proved difficult to achieve events in the rest of Scotland with a Highland theme.*

- 2.29 Proiseact Nan Ealan has shown how a high quality exhibition can tour the world, providing a focus for associated events and raising the profile of Scotland, its heritage and its culture. Leabhar Mòr, the Great Book of Gaelic, was developed for the Millennium, but it is still on tour in North America. Scotland's Islands could be the stimulus for other such exhibitions or commissioned performances. On a bigger scale, some of Scotland's most iconic heritage artefacts have come from the islands, including the Lewis Chessmen, the Skaili Hoard and the St Ninian's Isle Treasure. An exhibition bringing these together and interpreting them would be of wide national and international interest. This would be led by the National Museums.
- 2.30 The exhibition by the Royal Commission on the Ancient and Historic Monuments of Scotland mentioned in para 2.8 above is already planned to be shown in the Scottish Parliament, and further venues in Scotland, the UK and abroad would be possible. Proiseact Nan Ealan's St Kilda exhibition, although smaller scale, would also be expected to attract wide interest.
- 2.31 Tartan Week is an annual celebration held in New York every April. Any of these exhibitions would fit with the week and provide the centrepiece for associated island-related events. The Island Games is also to be held in 2011, on the Isle of Wight. This will provide opportunities for promotional events, raising the profile of Scotland's islands with their peers.
- 2.32 Many of Scotland's island communities have invested in brand development, raising awareness of their special qualities and providing a focus both for tourism and for business sectors such as food, drink and crafts. Scotland's Islands presents an opportunity to build on these efforts, and as a group, the islands could achieve the critical mass to do together what they might find difficult individually. For example, attendance at trade fairs or exhibitions could be more effective and larger events could be targeted if islands promoted

themselves together, with the Scotland's Islands label and publicity providing added interest to stand visitors. The different islands would highlight, for example, their remoteness, difference from the mainland, clean environment, wildlife, and distinct culture and heritage.

- 2.33 Networks created or strengthened as noted in para 2.12 above could do much to raise the profile of the islands. For example, Highland Council has taken a stand at a number of Arts Fairs in Scotland and London to promote the work of Highland artists and give them access to a wider market. None of the islands have the scale to do this independently, but together an Islands Artists stand at, say, the Glasgow Art Fair in April may well be feasible. This would not only promote island artists, but would also promote the islands as good places for artists of quality to live and work. Similarly, food and drink producers could combine to create an island zone at trade fairs or at events such as the Royal Highland Show. This would attract more attention than isolated stands, as well as being of sufficient scale to take to the bigger events. A similar approach could be taken with craft producers and with fashion and design. Also, the suggested Island Market concept (see 2.18 above) could be offered to locations on the mainland, taking a mix of island food, drink, crafts and other produce (with associated music) to a wide audience.
- 2.34 Celtic Connections and its associated showcase events would be happy to explore featuring musicians from the islands – although this should be additional to musicians featuring in the main festival. Also, island musicians could be encouraged to seek invitations to play at international festivals by offering appropriate support for travel costs.
- 2.35 Participation at the Edinburgh Festival might be achieved through obtaining use of a reasonably central building for an exhibition of island art, possibly also including musical performances, poetry readings, etc. Events in other parts of Scotland would enable islanders currently living on the mainland to take part in 2011/12 artistic and cultural activities.
- 2.36 The National Theatre of Scotland has commissioned a play by an Orkney based author, Duncan McLean. Long Gone Lonesome will be based on the story of Thomas Fraser, the country singer from Shetland. This is likely to tour in the UK in 2010, but is expected to move on to international touring in 2011.
- 2.37 In selecting existing major events in which to participate, judgement will be needed in balancing cost (potentially high for certain events) against the profile that could realistically be achieved.

### ***Implementation***

- 2.38 To help take forward the “From the Islands” strand, the following opportunities have been identified:
- Development of exhibitions and commissioned productions that would be held in Scotland, more widely in the UK and abroad.
  - An island theme for Tartan Week.

- Promotional events at the Island Games.
  - An Island Artists presence at art fairs.
  - Development of island food and drink and craft partnerships for attending high profile trade exhibitions.
  - Showcase events at Celtic Connections, the Edinburgh Festival and other major Scottish events.
  - Travel grant scheme for island musicians invited to play at international festivals, and to provide comparable opportunities for other artists (writers, poets, film makers, etc).
- 2.39 As for the other aspects of Scotland's Islands, the incentives that would be provided should respond to the ideas and priorities put forward by organisations, groups and individuals in the islands rather than being determined by the funding agencies – although quality control will be important.

**(5) For the Islands**

- 2.40 The initiative's focus on the islands provides an opportunity to accelerate or showcase the development of potential inward investment projects.
- 2.41 This would include projects that are already in development, such as the proposed St Kilda Interpretive Centre in the Western Isles, or trans-shipment hub in Orkney, as well as providing a platform for promoting new initiatives, such as surfing tourism in the Western Isles, or the development of powerful renewable energy-powered computer servers in the islands, providing the .scot suffix (this idea was aired in Parliament during the Diaspora Forum in July 2009).
- 2.42 Similarly, the focus on the islands' cultural wealth and their conducive environment for creativity gives a great opportunity to attract new creative industries SMEs to the islands. The Social and Economic Impact of the Arts in the Western Isles report (2006) noted considerable potential for retention of young and skilled professionals through relatively modest public investment in the cultural support infrastructure.
- 2.43 There are also excellent opportunities to dovetail with existing relevant strategic and policy development plans – particularly with regard to language, tourism, and transport infrastructure development proposals.

***Implementation***

- 2.44 "For the Islands" measures would include:
- Promoting the islands to potential inward investors in major projects.
  - Spearheading retention and attraction of creative industries SMEs.

- Enhancing existing strategic development in language, tourism, and transport.

### **International Island Links and Projects**

- 2.45 Generating and successfully implementing new activities between Scotland's islands in 2011/12 will absorb a lot of planning and organisational time, and some projects might be costly, e.g. those that involve travel between island groups, or that bring together young people from different islands.
- 2.46 Within the lead time available before Spring 2011, collaborations between Scotland's islands will take priority, but international profile and interest would be generated by a limited number of projects between Scotland's islands and other countries that are islands or that have islands.
- 2.47 European Programmes could help to fund these projects, with collaborations between Scottish islands and others with LEADER Programmes offering particular potential to help the Scottish islands to meet their LEADER Programme objectives.
- 2.48 At this stage, this potential international aspect has not been costed in Section 5 below.

### **3. MANAGEMENT**

- 3.1 The Steering Group will be the prime decision making body for the initiative as a whole. It will co-ordinate planning, event scheduling, liaison with external partners, and marketing, and oversee the 2011/12 Programme; and also plan and co-ordinate subsequent developments that will build on the year of events.
- 3.2 To help manage and co-ordinate the project planning and development phase, project management will be put in place by Spring 2010 (subject to funding availability). The Steering Group has decided not to create a separate company, and the project management would therefore be responsible to the Steering Group through CnES as lead partner.
- 3.3 As funding is likely to come from a number of sources and it will be necessary to ensure that the requirements of different funders are met the lead partner will have an important role in co-ordinating activity and funding sources. For example it will be important to ensure separation between projects funded from different European sources. CnES will appoint (or second) members of staff to provide management, administrative support and back up functions (such as invoice processing, financial control and payroll). A contract will also be let for project management to support the Steering Group in implementing Scotland's Islands. This function would continue through 2010 and 2011, and into 2012, co-ordinating activities between the areas and working with partners to implement the higher level projects.
- 3.4 A large central management and administration will not be necessary as much of the decision making and funding administration will be carried out locally. Each of the six Local Authorities should identify a project co-ordinator for their area – possibly a person already responsible for cultural activities and grants.
- 3.5 Each area will determine its own processes for administering its events budget – subject to the principles of the Scotland's Islands initiative and the requirements of support funders – including how decisions are made, levels of delegated authority etc. Decisions should be reported to the Steering Group regularly to enable continued monitoring of the overall implementation of Scotland's Islands.
- 3.6 The individual Local Authorities, however, will co-ordinate within their areas the process of engaging key organisations, groups, individuals and businesses in drawing up strong projects; publicity to encourage wide participation across the cultural spectrum; the engagement of their young people; and setting up funding mechanisms with local partners (see Section 5). Also, they will determine how much funding they are willing (and able) to provide towards new and enhanced events and exhibitions within their areas, partnership projects across islands, and showcasing opportunities nationally and internationally.

#### **4. PUBLIC RELATIONS AND MARKETING**

##### **4.1 Effective PR and marketing will be critical to the success of Scotland's Islands through:**

- Promoting local events to local and regional residents.
- Promoting the calendar of events in the islands to potential visitors.
- Promoting associated events on the mainland to a wide audience – highlighting aspects of island cultures to people who do not attend as well as to those who do.
- Raising the profile of the islands' creative industries.
- Raising the profile of the islands as vibrant and exciting places to visit and to live and work in.
- Building on the extensive marketing and promotional activities associated with the Tall Ships Race and other major events.

##### **4.2 An important early task is to create a logo that will be carried on all publicity material connected with Scotland's Islands. This requires professional input, but the identity should be simple and clear with the message in the title. Scotland's islands have a romance and attraction that can be capitalised on through the year of special events and its legacy.**

##### **4.3 An aspect of marketing will be to create and maintain a database and list of all the events being held as part of the Year. A calendar of events, with summary details, would be available on-line and as a printed booklet. A dedicated Scotland's Islands website (possibly managed by HI Arts) would be ideal. In addition, all event organisers would be expected to undertake their own marketing, highlighting their involvement with the initiative, and to develop audiences for their event or exhibition.**

##### **4.4 An appropriate booking agency will be commissioned for on-line and other ticket bookings, with special rates negotiated for participating events.**

##### **4.5 Scotland's Islands and its events listing should be highlighted by VisitScotland in its marketing campaigns for 2011 and 2012. VisitScotland – and VisitBritain – will give the islands access to international markets. The annual Expo organised by VisitScotland is a flagship business-to-business event for the travel trade. It offers the opportunity in April 2011 for Scotland based exhibitors to showcase their products and services to potential buyers from around the globe. With help from VisitScotland, familiarisation trips could be organised for potential buyers.**

##### **4.6 Cost-effective promotions in airports and other public spaces would raise the awareness of those who might visit the islands and of the wider public. Sponsorship might be required for this (see below).**

- 4.7 Media advertising prior to and during 2011/12 will be contracted to a professional marketing company to raise awareness of the year of special events when people are making their holiday decisions and to keep that awareness high through the year.
- 4.8 PR and media coverage will be an important part of the marketing package. The evaluation of Highland 2007 suggested that, whilst the majority of press stories had a positive tone, most of this press coverage was by newspapers based in the Highlands and Islands. Highland 2007 press releases and media events did not tend to make an impact on the Scottish or UK wide press.
- 4.9 Many of the events, especially those with a national, UK or international aspect, will of themselves promote island culture and the islands. Heritage based exhibitions will enhance the draw of the islands for those interested in archaeology and the romance of the past. But by taking island creative industries to a wider market, new messages are given about life on the islands. For example, an Island Market successfully touring some of the UK's towns and cities, or contemporary island artists, craftspeople and musicians being featured in national events will generate national media coverage and present a new and modern image of the islands.
- 4.10 Engaging with people on-line will be an important part of the marketing and promotion of Scotland's Islands. As well as developing a website, Scotland's Islands will use interactivity and social networking to connect with its audience. This is especially attractive for younger people, and it opens up exciting opportunities to get information to a worldwide audience in a targeted way and allow them to engage with the programme.
- 4.11 Engagement with the BBC and other broadcasters as early as possible would help to maximise national coverage, ideally through series of programmes featuring differing aspects of the Year of events as they happen.
- 4.12 Business sponsorship and partnerships would also help raise the national profile of the islands. Examples might include:
- Major stores or supermarkets in cities or across Scotland or the UK featuring island produce, crafts, artwork, music, etc during the year.
  - CDs of island musicians being played as background music in stores, banks, etc, with an associated feature on Scottish islands within the premises.
  - Series of television adverts, e.g. for cars or running shoes, featuring island locations.
  - New events sponsored by major island employers, e.g. distilleries in Islay.
- 4.13 Each island group might have its own major business sponsor or range of sponsors.

- 4.14 Contact will be made with native islanders who now hold senior positions in business as potential ambassadors for Scotland's Islands or to interest their companies in sponsorship or partnerships.
- 4.15 Where national exposure might require pump-priming funding, cost-benefit analysis would provide guidance on value for money.
- 4.16 Island hotels and other key tourism businesses will be encouraged to help in the advance marketing of the local programmes (on their websites and in their publicity material), and to participate in shoulder and winter season package deals. Publications such as Cal Mac's Explore Scotland's Islands by Ferry will also be useful in promoting Scotland's Islands.
- 4.17 There is scope to develop the Cearcaill na Gaidhlig marketing initiative involving Local Authorities and Calmac to include new 'circles'/routes in the south (to include the south west of Argyll and North Ayrshire) and to the north (e.g. connections between the Western Isles and Orkney).



## 5. BUDGETING

- 5.1 The Scotland's Islands initiative will incur costs over 3 financial years: 2010/11, 2011/12 and 2012/13. Preparatory work (including development of this Operational Plan) has already been undertaken and further may be necessary prior to the appointment of a Project Manager, with funding for this provided by the Local Authorities and HIE.
- 5.2 Maximising external funding for all aspects of Scotland's Islands and close liaison with national cultural organisations, in particular, will be critical tasks over the lead in period, and investment in appropriately experienced assistance that turns possibilities into probabilities will pay off many times over.
- 5.3 An application to the European Structural Fund Programmes for the Highlands & Islands 2007 – 2013 for ERDF funding has been made to support the main joint costs of the Scotland's Islands initiative and to create area funds for events in the six Local Authority areas. The application has been made under Priority 2 of the Programme which addresses the objective:

*To enhance the sustainable value of the key drivers of the regional economy, specifically the UHI, the wider research capacity of the region and the use of the region's natural, historical and cultural assets.*

- 5.4 The application would make a total of £1,821,750 available to Scotland's Islands, 45% of which would come from ERDF with match funding from the Local Authorities and other partners as shown below.

<b>Scotland's Islands: ERDF Project Funding</b>	
Argyll and Bute	£40,000
Highland	£32,250
North Ayrshire	(in-kind contribution) £0
Orkney	£67,150
Shetland	£74,150
Western Isles	£88,450
<b>Total Local Authorities</b>	<b>£302,000</b>
Event Scotland	£100,000
HIE	£200,000
Awards for All	£400,000
<b>Total Match Funding</b>	<b>£1,002,000</b>
ERDF	£819,750
<b>Total Funding</b>	<b>£1,821,750</b>

## Joint Costs

5.5 The joint costs of the ERDF project are as follows:

<b>Scotland's Islands: Joint Costs</b>				
	<b>2010 £</b>	<b>2011 £</b>	<b>2012 £</b>	<b>Total £</b>
<i>Management related</i>				
Staff costs	16,167	21,556	10,778	48,502
Project Management-contract	45,000	70,000	20,000	135,000
<i>Sub total</i>				<b>183,502</b>
<i>Project related</i>				
Programme Launch Events		30,000		30,000
Project Development	15,000	25,000		40,000
Flagship Joint Projects		200,000	34,638	234,638
<i>Sub total</i>				<b>304,638</b>
Promotion and Marketing	50,000	130,000	20,000	200,000
Monitoring and Evaluation		10,000	10,000	20,000
<i>Sub total</i>				<b>220,000</b>
<b>Overall Total</b>	<b>99,000</b>	<b>283,000</b>	<b>268,000</b>	<b>708,140</b>

*The above excludes costs already incurred and any further costs before formal approval of ERDF funding or outside the scope of the application.*

5.6 This budget is needed to cover the planning, management, marketing and administration of the initiative. Central management costs can be kept low as much of the management and monitoring of activity will be carried out at Local Authority area level. An allowance for staffing has been made to manage and oversee the ERDF project: a 1.5 day per week manager and a half time administrator is allowed for. These posts will be filled as soon as possible, and key tasks will include servicing the Steering Group and ensuring that the administrative and record keeping requirements for the European programme are met. A project management contract is also included, initially to drive forward the planning for the initiative, to co-ordinate activity between the Councils involved and potential partners, to continue discussions with national companies and other organisations, and to work with the project partners to implement the initiative. Engagement with local groups and organisations will be undertaken by the Local Authorities outside the ERDF funded project.

5.7 Development costs will cover pump priming or further investigation of projects and promotional events off the islands. Similarly, a central budget is allowed for a quota of flagship events and activities which do not relate to specific communities – such as potential involvement in Tartan Week, a showcase event at Celtic Connections, a national tour by an island-based theatre company, or an exhibition of islands artists' work at the Edinburgh Festival. Decisions on flagship events will be taken by the Steering Group once the required support funding has been confirmed.

- 5.8 As discussed in Section 4 above, strong marketing will be central to the success of Scotland's Islands. Each individual event will be expected to market itself, and the joint budget above relates to marketing of the initiative as a whole, including developing the Scotland's Islands brand, web presence and other generic marketing. An allowance has also been made for independent monitoring and evaluation, which would be informed by visitor feedback administered by events to minimise the cost of independent evaluation.

### **Area Funds**

- 5.9 The ERDF application will enable the establishment of the area funds given below to support events and activities. The funds vary in size according to the match funding provided (see above) and island populations.

<b>Scotland's Islands: Area Funds</b>	
Argyll and Bute	£81,502
Highland	£63,929
North Ayrshire	£12,752
Orkney	£133,119
Shetland	£146,982
Western Isles	£175,325
<b>Area Fund total</b>	<b>£613,610</b>

- 5.9 Each Local Authority will take responsibility for its own area fund and will forward selected projects which meet the fund criteria to the Steering Group to confirm eligibility. Funding will be directed to:
- Organisations located within the HIPP programme area.
  - New or enhanced activities.
  - Activity directly related to the aims and objectives of the project.
  - Activity consistent with the objectives of ERDF Priority 2, focusing on natural and cultural heritage.
  - Activities which enhance the ability of the islands to attract visitors and increase visitor numbers and length of stay – particularly targeting shoulder and out of season months.
- 5.10 In addition to the Area Funds, the ERDF project includes two funding partners - Awards for All and Event Scotland – who have earmarked funding for the initiative of £400,000 and £100,000 respectively, subject to suitable projects coming forward. Events or activities which meet these funders' criteria as well as the objectives of Scotland's Islands will be directed to these partners for full or part funding.
- 5.11 For events and activities which involve more than one island Authority, those areas participating will contribute on a pro-rata basis. For example, if a Youth Games were organised in which all areas participate, each area would contribute pro-rata to the event's budget (net of any sponsorship or specific grant funding). If an exchange is organised involving two island Authorities,

those two would share the costs (not necessarily equally).

### **Additional Funding**

- 5.12 Additional funding will be attracted to Scotland's Islands from a number of other sources. Community and youth orientated events and activities may be suitable for funding through LEADER rather than through the ERDF project\*. There are specific LEADER budgets for collaborations across LEADER areas that would be highly appropriate for joint projects. Other potential funders for events and activities outside the ERDF project include the Scottish Government and agencies such as Bord na Gaidhlig, SNH, the Scottish Arts Council, sportscotland and the Lottery bodies.
- 5.13 A significant amount of activity will be funded through the national companies and agencies sourcing funding for their activities. For example, the Royal Commission on the Ancient and Historic Monuments of Scotland has sourced much of the funding for its planned exhibition from its own budget, the Scottish Parliament and the Heritage Lottery Fund.
- 5.14 A further ERDF application under Priority 1 is also anticipated, aimed at the more business related aspects of Scotland's Islands, such as major travelling exhibitions, attendance at art and trade fairs, showcase events and craft, food and drink initiatives.

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\* Events or activities could not, however, be funded from both European sources.

## **6. KEY TASKS**

- 6.1 Finalising and marketing a strong programme of events and activities in 2011/12 will be dependent on achieving the following key tasks by the autumn of 2010:
- Appointment of staff and commissioning project management assistance as soon as possible once ERDF funding is approved
  - Commissioning consultants or other assistants in the interim to progress key partnerships with external agencies and arrangements with key external funders, and investigate major sponsorship
  - Invitations issued by Local Authorities to key organisations, groups, venues, etc, within their areas to consider new and enhanced events for 2011/12 (within and across islands), possibly through forums
  - Appointment of specialists to carry out marketing and PR for the Scotland's Islands initiative as a whole
  - Liaison by Local Authorities with potential funding partners within their area, including LEADER Local Action Groups
  - Spreading publicity across the islands about Scotland's Islands 2011/12 – eliciting ideas from a wide range of people and encouraging groups to formulate project ideas for applications to the island community funds
  - Commissions for major new work outlined, participating artists and organisations identified, and funding sources approached
- 6.2 It is imperative that the momentum already achieved is maintained. Any delay in implementing the above tasks would have implications for the successful delivery of the Programme in 2011/12.

## **7. POTENTIAL ECONOMIC IMPACT**

- 7.1 The main categories of economic impact generated by Scotland's Islands will be through:
- (i) Additional visitor spending on the islands, mainly through increased tourist numbers, and on transport to and from the islands.
  - (ii) Increased earnings for cultural organisations, artists, etc through expenditures on new and enhanced events and exhibitions and visitor charges.
  - (iii) Increased turnover for island businesses through related food and drink, crafts, creative industries, etc, initiatives.
  - (iv) Relocations of businesses and individuals through promotion of the benefits of living and working on the islands.
  - (v) Increased spending on the islands by external organisations through their raised profile.
  - (vi) Continuity of successful initiatives introduced for 2011/12 in future years, potentially including discounts on transport services.
  - (vii) Initiatives post 2011/12 that build on successful projects, potentially including international links.
- 7.2 At this stage, it is only possible to quantify (indicatively) (i) above. Tourism impacts will relate to 2011/12, subsequent years through raised profile and repeat visits and recommendations, and a degree of benefit in 2010 and early 2011 from advance publicity for 2011/12 events.
- 7.3 More detailed research will be carried out, but current annual visitor numbers (trips) across all Scottish islands appear to be around 1.5 million, including some double counting (e.g. people who visit Skye and the Western Isles on one trip). Day trips are included, and these are particularly significant for islands close to the mainland (e.g. Skye) or to centres of population (e.g. Bute).
- 7.4 Assuming, conservatively, that the islands together currently achieve at least 5 million tourist visitor nights per annum (1 million trips averaging 5 nights), the increase in 2011/12 might total 250,000-500,000 visitor nights, i.e. +5-10%.
- 7.5 The types of visitor attracted by Scotland's Islands events and profile would be expected to spend an average of c£60 per 24 hours on the islands, which would give additional impact in the year of £15-30 million.
- 7.6 Day trips and existing trips extended by a day might comprise a further 50-100,000 extra visitor days in 2011/12, which at an average spend per day of £30, would give a further impact of £1.5-3 million.

- 7.7 Repeat visits to Scottish islands tend to be high, and future visits by those who visited the islands (or particular islands) for the first time in 2011 or 2012, recommendations and other legacy influences should increase the above impacts by at least 50% over the subsequent five years.
- 7.8 This would give the following a range of visitor expenditure impacts:

Additional 5 Night Average Stays in 2011	£15m-30m
Extra Day Trips and Extended Stays in 2011	£1.5m-3m
Impacts in Future Years	£8.25m-16.5m
	<b>£24.75m-49.5m</b>

- 7.9 Inclusive of the multiplier – i.e. indirect impacts through the supply chain and induced impacts through spending from additional staff income – each £40,000 of visitor spend would support approximately 1 full-time equivalent job (fte) on the islands (on average). This ratio is consistent with recent economic analysis and regional accounts for the Island Authorities, and would give employment impacts in the range of 620-1,240 ftes (rounded).
- 7.10 Impacts would differ between islands, and those, such as Skye & Mull / Iona, with very large annual visitor numbers would not expect to benefit pro-rata as much as currently less visited islands (e.g. the Shetland islands). As noted earlier in this Plan, accommodation availability at particular times of year could be a constraint – although if 2011 and or 2012 were otherwise to be a relatively poor year for tourism, a 5-10% increase generated by the Scotland's Islands initiative might redress this for some islands rather than give an actual increase.

### Relevant Festivals and Special Events Likely to be Held in 2011/12

*This initial list is not comprehensive and does not (at this stage) include events that would be funded specifically through the Scotland's Islands initiative. The list also excludes the annual programmes of exhibitions and events held in a wide variety of island venues that are not related to a festival or equivalent.*

#### **April**

Mull Music Festival  
Fèis Arainn, Arran  
Fèis an Earraich, Skye  
Fèis Taigh Dhonnchaidh, Lewis  
Orkney Ceilidh Weekend  
Orkney Jazz Festival  
Tartan Week (New York)

#### **May**

Arran Wildlife Festival  
Bute Jazz Festival  
Islay Festival of Malt and Music  
Norwegian Constitution Day  
Shetland Folk Festival  
Orkney Folk Festival  
Skye Accordion and Fiddle Festival

#### **June**

Arran Folk Festival  
Flavour of Shetland  
Gathering of the Clans, Sleat, Skye  
Gigha Music Festival  
Hoy Half Marathon  
Isle of Skye Pipe Band Festival  
Jura Fell Race  
Mendelssohn on Mull  
Orkney Fine Wine Festival  
St Magnus Festival, Orkney

#### **July**

Art on the Map, North Uist  
Barra Games  
Barra Live  
Ceolas, South Uist  
Fèis Bharraigh, Barra

Fèis Cholla, Coll  
Fèis Eige, Eigg  
Fèis Eilean an Fhraoich, Stornoway  
Fèis Eilean na Hearadh, Harris  
Fèis Thiriodh, Tiree  
Fèis Tir an Eòrna, North Uist  
Fèis Tir a' Mhurain, South Uist  
Harris Arts Festival  
Hebridean Challenge  
Hebridean Celtic Festival  
Hebridean Maritime Festival  
Highland Games, Stornoway  
Island Games (Isle of Wight)  
Shetland Nature Festival  
Skye Festival  
Stromness Shopping Week, Orkney  
Tall Ships Race, Shetland  
Tall Ships Race: Guest ports  
Taransay Fiddle Week

#### **August**

Arran Show  
Brodict Highland Games  
Bute Highland Games  
Creative Connections Summer School, Shetland  
County Show, Orkney  
Cumbræ Country & Western Festival  
Fèis Òigridh Ìle agus Dhiùra, Jura  
Isle of Skye Highland Games  
Orkney Beer Festival  
Rally Hebrides  
Riding of the Marches, Orkney  
Skye Agricultural Show  
South Ronaldsay Boys Ploughing Match & Festival of the Horse  
Tattoo Hebrides



### **September**

Arran Outdoor Festival  
Barra Whisky Galore  
Blas Festival, Skye  
Colonsay Folk Festival  
Guitar Festival, Shetland  
Islay Book Festival  
Jura Music Festival  
McLellan Festival, Arran  
Orkney Blues Weekend  
Orkney International Science Festival  
Shetland Country Music Festival  
Taste of Mull and Iona Food Festival  
eatBute  
Islay Jazz Festival  
Jura Music Festival

### **October**

British Ports Association Conference, Orkney  
Royal National Mod, Stornoway  
Shetland Fiddle and Accordion Festival  
Shetland Food Festival  
Tiree Wave Classic

### **November**

Thomas Fraser Memorial Festival, Shetland

### **December**

Norwegian Christmas Tree Lighting  
The Christmas Ba Game, Kirkwall  
Hogmanay Celebrations

### **January**

The New Year Ba' Game, Kirkwall  
Up Helly Aa, Lerwick

### **February**

Fèis Òigridh Ìle agus Dhiùra, Islay  
Fèis Ratharsaidh, Raasay

### **March**

Fèis Mhuile, Mull





## **REPORT**

**To: Shetland Islands Council**

**27<sup>th</sup> October 2010**

**From: Service Manager- Assets & Property Services  
Executive Services**

Report No LA-54-F

### **Review of SIC Crofting Estates – interim progress report**

#### **1.0 Introduction**

- 1.1 At a meeting on 30 June 2010 the Council concluded its strategic review of its ownership and management of the Crofting Estates (report LA-32-F) and proposed a programme of improvements to enhance service delivery to individuals and communities living and working on the Council's Estates.

The purpose of this report is to advise:

- i) On the steps taken and improvements made to the service provision and management of the Estates (for noting) and;
- ii) On what additional steps are necessary to further improve the service (for decision).

#### **2.0 Links to Corporate Priorities**

- 2.1 Sustaining rural communities is a key Council priority within the Corporate Plan.
- 2.2 Delivering a more sustainable approach to Council spending and ensuring that it is being as efficient as possible in the way it procures goods and services is a key element of the Corporate Plan.
- 2.3 The Council is committed to reducing bureaucracy by making sure that the work that it does adds value and that any unnecessary or unproductive tasks are eliminated.

- 2.4 The Council is obliged to obtain best value from all of its assets, including the Estates, and must review rents regularly and increase them as appropriate. Statute prescribes a minimum of 7 years between rent reviews.

### 3.0 Background

NB In order to engage member involvement, the Crofting Estates Sponsor Group (in which the relevant ward members participate) have continued to be involved in this project, receiving interim reports and monitoring progress.

- 3.1 On 30 June 2010 the Council agreed the following action points:
- 3.2 *The management process within the Asset and Property Unit to be improved to provide focus through one officer, who will be responsible for all aspects of Estate management.*

This has been done. One officer (SIC's Estates' Manager, Kenn Allan) is responsible for managing the Estates and dealing with all enquiries (from the public and from agents). A second officer has been instructed to deal in his absence.

- 3.3 *All new enquiries will be taken using the appropriate application form and guidebook. The guidebook will be issued to the applicant at the initial enquiry stage and will set out the expected timescale to complete the transaction.*

The guidebooks have been used for all new transactions since 1 May 2010. They are being given to applicants direct, and also via local solicitor agents. An appropriate application form has been completed for all new transactions undertaken since 1 May 2010. The application form ensures that all necessary documents, consents and orders are provided by the buyer *before* the application is accepted by the Council – thus reducing the chances of hold ups and delays as the transaction progresses. The application form also obliges the buyer to pay an administration fee of £300 per transaction, to cover plan preparation, valuation and general admin costs. Buyers have been paying these fees since they were introduced on 1 May 2010. Collecting the money up front means that the Council is afforded some protection from the costs of abortive transactions and the risk of delay is reduced.

- 3.4 *All new and routine legal transactions will be undertaken "in-house" by Legal Services.*

Since 8 June 2010 all new legal transactions have been undertaken "in-house". No new transactions have been sent to external solicitors.

- 3.5 *Transactions will be measured against the programme set out in the guidebooks and action will be taken to ensure that service delivery to*

*the customer is within the recommended time frame. Should the transaction involve complex matters the applicant will be fully advised of the expected revised delivery timescale and cost.*

The guidebooks provide for a minimum timescale of 5 months, from start to finish of a transaction. The Council's first in-house instruction under the new guidebook regime came on 12 July 2010. It is therefore premature to assess performance in terms of timescales – these earliest instructions have until mid-December to settle. However, 2 transactions have completed, ahead of schedule. Weekly progress meetings are held (relevant officers from Asset and Properties and Legal) to discuss action and progress on all the files on the work schedule. There have not yet been any complex transactions. However, all buyers are sent an initial costs estimate letter by Legal, as soon as instructions are received by them. This costs estimate will be updated as necessary, as the transaction progresses.

- 3.6 *It is proposed that a pro-active development plan be prepared, in consultation with the Estates' tenants and relevant local groups, to encourage community enterprise or new opportunities for development on the Estates.*

Capital Projects, in association with the Estates, is investigating new opportunities to create affordable housing on unused croft land, where a need for housing has been identified, and tenants are unopposed to development.

As part of the development plan, the Council should review its rents. On 26 October 2004 the Council decided to defer a review of the rents of Estates' crofting tenants until the earliest of 3 events (LA-51-F; minute reference 111/04):

- The agreement of deals for the Wind Farm;
- The Wind Farm being ruled out in the short to medium term;
- The expiry of 3 years.

The rents are therefore overdue for a review.

## **4.0 Proposal**

- 4.1 Council approval is required to instigate the formal rent review procedure. It is proposed that the review will be a RPI-linked increase from when the rents were last reviewed by the Land Court, in 1997.
- 4.2 The crofting rents are payable yearly in arrears as at 28 November each year. The Council should therefore serve notice of the proposed rental increase on its Estates' tenants prior to the end of the current rental period, namely 28 November 2010. If agreed, the

new rent will then apply for a minimum of 7 years, commencing on 29 November 2010. In the event of disagreement, it is proposed that application be made to the Land Court to determine the rent to be paid.

## **5.0 Financial Implications**

- 5.1 After allowing for management costs, the Estates have run at a small deficit for the last two years.
- 5.2 The proposed changes to raise rents in line with RPI will increase the income of the Estates and reduce the deficit mentioned in 5.1. This will ensure that the ownership of the Estates will have a cost neutral impact on the Council's budgets.

## **6.0 Risk**

- 6.1 If the recommendations in this report are not carried out there is a risk that the Council may be in breach of its duty to provide best value.
- 6.2 Income and costs from the Estates are incorporated into the Council's main accounts so that any profit is paid into the general fund and any loss is absorbed by existing budgets. Failure to review Estates' rents would diminish the profits paid into the general fund, meaning that other Council services may suffer in consequence.
- 6.3 There is a risk that in future years there may be insufficient income generated from the Estates to cover the costs of managing them.

## **7.0 Conclusion**

- 7.1 Since introducing improvements to the service provision and management of the Estates, all new transactions have been conducted in-house by Legal Services, and have progressed in accordance with the Council's guidebooks.
- 7.2 Suitable locations are being actively sought to provide development sites for affordable housing on the Estates.
- 7.3 Rents paid by crofting tenants on the Council's Estates are out of date and must be reviewed.

## **8.0 Policy and Delegated Authority**

- 8.1 Management of the Estates is not delegated to any specific committee. Therefore this review is properly within the remit of this Council meeting.

## **9.0 Recommendation**

- 9.1 I recommend that the Council:
- 9.2 Notes this interim report on the management of the Estates; and
- 9.3 Decides to sanction an immediate rent review.

Our Ref KA/JP  
Date: 14 October 2010

Report No : LA054-F







## **REPORT**

**To: Shetland Islands Council**

**27 October 2010**

**From: Executive Director – Infrastructure Services**

### **Viking Energy Windfarm Consent Application – Addendum Consultation**

#### **1. Introduction**

- 1.1 This report requests Council to give direction on what public consultation it requires for the addendum to the original Viking Energy Windfarm Consent Application.

#### **2. Links to Corporate Plan**

- 2.1 Not relevant as this is a live application, which has not been determined.

#### **3. Risk Management**

- 3.1 The decision either way to carry out extra consultation or not to carryout extra consultation will result in public reaction and therefore there must be clarity in why we are taking the decided course of action.

#### **4. Background**

- 4.1 The Council determined, (Special SIC 15/07/09 Report Number LA-21-F) that the Council would carry out public consultation meetings on the proposed windfarm to give the public the opportunity to record their opinions.
- 4.2 These meetings were held in Brae, Aith, Dunrossness and Lerwick. The Council undertook to record their opinions and submit them as part of our response to the Energy Consents Unit who will ultimately determine the application.
- 4.3 Council further determined that the application would not go to the Planning Board and that any recommendations on the application to the Energy Consents Unit would come from the Full Council.

- 4.4 The original application was not completed in its original timeframe as Viking Energy intimated that they intended to submit an addendum. This has now been received and it is anticipated that assessment of this will be completed by mid December with a subsequent report coming before Council.
- 4.5 I am of the opinion that the addendum does not change the fundamental nature of the original application and that therefore it does not require a further round of public consultation meetings. I base this assessment on the addendum being reduced in size but wholly contained within the boundaries of the original proposal. Furthermore there are no new areas incorporated and no additional groups of people affected. There are no compelling reasons to go out to further public meetings.
- 4.6 The public have the opportunity to give their comments to the Planning Service and the Energy Consents Unit under the statutory process and this is sufficient in my opinion. I have listed in Appendix 1 the relevant addresses that the public can submit objections or support to. I further recommend that we should issue a press statement giving out this information if the Council determines not to go out to further public meetings.

## **5. Financial Implications**

- 5.1 There are no financial implications arising from this report.

## **6. Policy & Delegated Authority**

- 6.1 The Council has previously determined that it will be the constituted body which will make recommendations to the Energy Consents Unit regarding this application.

## **7. Recommendations**

- 7.1 I recommend that Council does not proceed with further public meetings.
- 7.2 I recommend that the information in Appendix 1 be issued in a press statement.

Report No: ISD-07-10-F

## Appendix 1

The Council does not decide whether the Viking Energy Windfarm is granted permission. The application will be determined by the Energy Consents Unit of the Scottish Government.

The Council can make recommendations to the Energy Consents Unit if it desires to as a recognised consultee. The Councils Planning Service will record comments from the public and forward them to the Energy Consents Unit, however it is preferable that the public contact the Energy Consents Unit directly if they wish to object or support the application.

The Energy Consents Unit can be contacted at:-

Post: Energy Consents and Deployment Unit  
Scottish Government  
4<sup>th</sup> Floor  
5 Atlantic Quay  
150 Broomielaw  
Glasgow  
G2 8LU

Email: [EnergyConsents@scotland.gsi.gov.uk](mailto:EnergyConsents@scotland.gsi.gov.uk)

The Planning Service can be contacted at:-

Post: Infrastructure Services Department  
Planning Service  
Grantfield  
Lerwick  
Shetland  
ZE1 0NT

Email: [planning.control@shetland.gov.uk](mailto:planning.control@shetland.gov.uk)





## **REPORT**

**To:** Shetland Islands Council

27 October 2010

**From:** Head of Legal & Administration Services  
Monitoring officer

### **Monitoring Officer Report- Standards Commission Hearing - July 2010**

Report No LA-55-F

#### **1.0 Introduction**

- 1.1 The Standards Commission for Scotland held a hearing in Shetland on the 8 July 2010 after which a formal decision notice was issued to the Council dated 25 July 2010. Under section 18 of the Ethical Standards in Public Life etc (Scotland) Act 2000 the Council is obliged within a period of 3 months (or such longer term as the Commission may determine) to consider the content of the decision.
- 1.2 The Commission have granted an extension of 2 days to the statutory time limit so as to enable the report on the subject to be considered at today's meeting. A copy of the decision is attached as Appendix 1 to this report. The detail of the complaint itself is contained within the investigation paper produced by the Chief Investigation Officer, which led to the hearing being held. The details of the complaint and the matters considered in evidence are contained within that more detailed report which can be found by accessing the Standards Commission web site and is listed under Hearings ref LA/SI/852.

#### **2.0 Links to Corporate Priorities**

- 2.1 At its meeting on 15 September 2010 the Council agreed, under the heading of "Governance and Accountability" in its corporate plan 2010-2012, that the development and delivery of the Council's improvement plan would be the Council's top corporate priority for the next twelve months.
- 2.2 Observing high ethical standards is a component of sound governance arrangements and will form a part of the improvement plan.

### **3.0 Risks**

- 3.1 The Council must receive and consider a report within the statutory time-scales following a hearing of the Standards Commission. A failure to do so would carry repercussions but this report addresses the primary obligations.
- 3.2 The report also provides the opportunity to debate and consider lessons learnt from the experience. A failure to learn from such instances carries the potential for consequential risks to other Councillors, and in the event of further hearings would carry reputational risks for the Council.

### **4.0 Background**

- 4.1 The complaint lodged by Mr Michael Peterson (claiming to be on behalf an anonymous complainant) alleged a contravention of the code of conduct by Councillors James Budge and Adam Doull. The original stated complaint related to the participation of both Councillors in a meeting of Shetland Islands Council's Development Committee on 22 January 2009, which considered the provision of grant funding to Shetland Livestock Marketing Group Ltd (SLMG). The allegation being that the Councillors had an association with that organisation and so, at the meeting on 22 January should have declared an interest and left the meeting.
- 4.2 The complaint also alleged that there had been a failure to register a financial or non-financial interest in the company and this was exhaustively examined by the Chief Investigating Officer. It was his conclusion that insofar as either Councillor held an interest it was a financial one but was so small as to fall beneath the threshold of interest which would require it to have been registered as a financial interest under paragraph 4.20 of the code. He also concluded that neither of the two Councillors could have reasonably been expected to have registered a non financial interest under category 7, that is to say paragraph 4.21 of the Councillors Code of Conduct.
- 4.3 The Chief Investigating Officer's report identifies that any interest held was not held by the individual Councillors but through business in which they had an interest and which had been duly registered. His conclusion was that such business interests were indistinguishable from personal interests.
- 4.4 One of the business Partnerships believed that they were no longer members of the company, by virtue of not contributing subscriptions over a two year period. However, this was found by the Chief Investigating Officer not to have been an effective means of disengaging from the company and so the interest held by the Councillors had not been expunged and still required to be declared. The reason for this was that all Members of SLMG also had to purchase shares and continuing to hold those shares gave rise to a latent patrimonial interest. A patrimonial interest in this instance could have led to financial benefits. In the event that the company should ever wind up and have a surplus in relation to its assets all holders of such share certificates would be deemed to be owners of the Company and entitled to a share in such surplus.

- 4.5 What is significant in relation to the Chief Investigating Officers' conclusion followed through to the decision of the Commission is that no matter how remote or indirect a relationship a Councillor may have by way of association, and no matter how small the financial component might be, in this instance so small that it did not require to be registered, there is nevertheless an obligation as Councillors that such interest be declared in the Chamber whenever a matter related to that interest comes before the Council or a Committee for consideration. Furthermore, because such interests are financial, as opposed to non-financial, on making such a declaration a Councillor would then be obliged to leave the meeting.
- 4.6 It was the failure to declare the financial interest and thereafter depart from the Chamber which was treated as the technical breach under the Code. This was admitted by both Councillors and it is this which led to the conclusion that the breach of the Code required the application of a sanction, in this case censure.
- 4.7 Contrary to the allegation by the complainant that the breaches of the code were "brazen" both the Chief Investigating Officer and the Commission did not find that to be the case. The Commission concluded that the respondents' conduct was "not wilful, deliberate and dishonest, but negligent and an error of judgement". That was also reflected in the choice of sanction, namely censure. Ordinarily a finding of a non-declaration of financial interest followed by participation in a meeting would be considered sufficiently serious to result in a sanction of suspension. Instead in this case the Commission considered that the lesser sanction of censure was appropriate.

## **5.0 Learning Points**

- 5.1 It is the obligation of the Council in terms of section 5.0 of the Ethical Standards in Public Life etc (Scotland) Act 2000 to "to observe and promote the observance by Councillors of high standards of conduct" and to do this by reference to observance and adherence to the Councillors' Code of Conduct. Given the relationship between those obligations and the quality of governance within Local Authorities, this is a matter on which the Accounts Commission has also commented following their hearing in Shetland in June of this year. There is at present a review being undertaken as part of the Council's improvement agenda to strengthen this area of governance. This coincides with proposals for the introduction across Scotland of the amended Councillors Code of Conduct (which recently received Parliamentary approval and is to be introduced to replace the current Code). Training on the new Code will form part of the Council's improvement agenda and will be listed within the Council's action plan to be agreed with the Accounts Commission during November 2010.
- 5.2 There are also improvements to the systems that could be made which support Members in making declarations of interest. I would propose borrowing initiatives tried and tested with other Authorities in terms of how we can strengthen the processes involved when Members are engaged in declaring interests in the Chamber. Training in the use of the new Code will draw attention to examples which could help and assist Councillors in increasing their awareness of the types of matters which sometimes could

lead to precisely the sort of circumstances which, after investigation, resulted in a Standards Commission hearing, in this instance.

## **6.0 Financial Implications**

- 6.1 There are no financial implications arising from the terms of this report and any requirement for training, materials etc arising from actions required under the Council's improvement plan will be drawn from the budget already established by the Council and approved for use by the Chief Executive in that regard. (SIC. Min. Ref 134/10 – 15 Sept 2010).

## **7.0 Conclusions**

- 7.1 This report serves the primary purpose of drawing attention to the decision of the Standards Commission as the Council is statutorily obliged to do. Additionally, it is hoped it will encourage Councillors and other interested parties to peruse the background reports for this case. In particular the report of the Chief Investigation Officer addresses the somewhat complex circumstances whereby two of our Councillors found themselves in a position of being in breach of the code of conduct. If such reflection results in other Councillors identifying the need to review and renew their registrations of interest and pay closer attention to matters that require declaration, then an additional purpose will have been served by this report.

## **8.0 Policy and Delegating Authority**

- 8.1 Receipt of this report from the Councils Monitoring Officer is not a matter that can be delegated by the Council to any Committee and therefore the matter stands referred to the Council for consideration.

## **9.0 Recommendation**

- 9.1 I recommend that the Council consider the terms of this report and accept that the review of governance arrangements under the Council's Improvement Plan will embrace any requirement to enhance the pursuit of high ethical standards and observance of the new Code of Conduct.

Head of Legal & Administration

Monitoring Officer



**Standards Commission for Scotland ("The Commission")  
Decision of the Hearing Panel of the Commission following the  
Hearing held at the Shetland Hotel, Lerwick, on 8<sup>th</sup> July 2010**

**Panel Members:** Mr Okain McLennan, Chairman  
Mr John Dowson  
Mr Ian Gordon, Convener

In respect of a Report by D Stuart Allan, Chief Investigating Officer ("the CIO") further to Complaint No. LA/SI/852 ("the Complaint"), concerning alleged contraventions of the Councillors' Code of Conduct ("the Code") by Councillor James Budge and Councillor Adam Doull of Shetland Islands Council ("the Respondents").

The CIO was represented by Mr David Sillars, the Respondents were represented by Mr Chris McDowell of Anderson Strathern. The Respondents attended the Hearing.

### **The Complaint**

The Complainant was Mr Michael Peterson. The Complainant alleged that the Respondents contravened the Councillors' Code of Conduct, and in particular, the provisions set out in Sections 4 and 5. The relevant provisions are:

#### **Section 4: Registration of Interests**

- 4.1 *The following paragraphs set out the categories of interests, financial and otherwise, which you have to register. These are "Registerable Interests", and you must ensure that they are registered, when you are elected and whenever your circumstances change.*
- 4.2 *Regulations made by Scottish Ministers describe the detail and timescale for registering interests. It is your personal responsibility to comply with these regulations and you should review regularly and at least once a year your personal circumstances. Annex B contains key definitions and explanatory notes to help you decide what is required when registering your interests under any particular category. The interests which require to be registered*



are those set out in the following paragraphs and relate to you. It is not necessary to register the interests of your spouse, or cohabitee.

### **Category One: Remuneration**

4.3 You have a registerable interest when you receive remuneration by virtue of being:

- Employed;
- self-employed;
- the holder of an office;
- a director of an undertaking;
- a partner in a firm; or
- undertaking a trade, profession or vocation, or any other work.

In terms of Annex B to the Code "Remuneration" is defined as including 'any salary, wage, share of profits, fee, expenses, other monetary benefit or benefit in kind. This would include, for example, the provision of a company car or travelling expenses by an employer'.

### **Category Six: Interest in Shares and Securities**

4.20 You have a registerable interest where you have an interest in shares comprised in the share capital of a company or other body and the nominal value of the shares is :

- (i) greater than 1% of the issued share capital of the company or other body; or
- (ii) greater than £25,000.

### **Category Seven: Non-Financial Interests**

4.21 Councillors may also have significant non-financial interests and it is equally important that relevant interests such as membership or holding office in public bodies, companies, clubs, societies and organisations such as trades unions and voluntary organisations, are registered and described. In this context, non-financial interests are those which members of the public might reasonably think could influence your actions, speeches or votes in the Council.



## SECTION 5: DECLARATION OF INTERESTS

- 5.1 *The key principles of the Code, especially those which specify integrity, honesty and openness are given further practical effect by the requirement for you to declare interests at meetings which you attend. The rules on declaration of interest, along with the rules which require registration of interests, are intended to produce transparency in regard to interests which might influence, or be thought to influence, your actions as a councillor.*
- 5.2 *It is your responsibility to make decisions about whether you have to declare an interest or make a judgement as to whether a declared interest prevents you from taking part in any discussions or voting. You are in the best position to assess your personal circumstances and to judge how these circumstances affect your role as a councillor in regard to a particular matter. You can, of course, seek advice from appropriate Council officers or from other sources which may be available to you. In making decisions for which you are personally responsible you are advised to err on the side of caution.*
- 5.3 *You may feel able to state truthfully that an interest would not influence your role as a councillor in discussion or decision-making. You must, however, keep in mind that the test is whether a member of the public, acting reasonably, would think that a particular interest could influence your role as a councillor.*
- 5.4 *Much of the content of the rules set out in this section of the Code refers to Council or Committee meetings. The principles relating to declaration of interests are not confined to such meetings. You must apply these principles no less scrupulously in your dealings with Council officers, at meetings with other councillors, including party group meetings, meetings of Joint Boards and Joint Committees and any other meeting, formal or informal, where you are representing your Council.*

### Interests which Require Declaration

- 5.5 *Interests which require to be declared may be financial or non-financial. They may or may not cover interests which are registerable in terms of this Code. Most of the interests to be declared will be your personal interests but, on occasion, you will have to consider whether the interests of other persons require you to make a declaration. The paragraphs which follow deal with*

*(a) your financial interests, (b) your non-financial interests and (c) the interests, financial and non-financial, of other persons.*

### **Your Financial Interests**

- 5.6 *Any financial interest which is registerable under any of the categories prescribed in Section 4 of this Code must be declared.*
- 5.7 *The financial interests which you may have to declare are not confined to those which are registerable. You may, for example, in the course of employment or self employment, be engaged in providing professional advice to a person whose interests are a component of a matter to be dealt with by a Council Committee.*
- 5.8 *You do not have a financial interest which you have to declare as a Council tax payer or ratepayer or, in respect of any issue relating to the terms of services which are offered to the public generally, as a recipient or non-recipient of those services. Similarly, you do not have a financial interest in relation to any consideration of councillors' allowances or services provided by the Council to councillors to assist them in carrying out their duties.*

### **Your Non-Financial Interests**

- 5.9 *If you have registered a non-financial interest under category seven of Section 4 you have recognised that it is a significant non-financial interest. There is, therefore, a very strong presumption that this interest will be the subject of declaration in any context where there is any link between a matter which requires your attention as a councillor and the registerable interest.*
- 5.10 *As a councillor you will serve on other bodies as a result of express nomination or appointment by your Council or otherwise by virtue of being a councillor. Your membership of statutory Joint Boards or Joint Committees which are composed exclusively of councillors does not raise any issue of declaration of interest in regard to Council business. In relation to service on the boards and management committees of limited liability companies, public bodies, societies and other organisations, you must decide, in the particular circumstances surrounding any matter, whether to declare a non-financial interest. Only if you believe that, in the particular circumstances, the nature of the interest is irrelevant or without significance, should it not be declared. You must always remember the public interest points towards transparency and, in*



*particular, a possible divergence of interest between the Council and another body. Keep particularly in mind the advice in paragraph 3.19 of this Code about your legal responsibilities to any limited liability company of which you are a director.*

- 5.11 *You will also have other private and personal interests and may serve, or be associated with, bodies, societies and organisations as a result of your private and personal interests and not because of your role as a councillor. In the context of any particular matter you will have to decide whether to declare a non-financial interest. You should declare an interest unless you believe that, in the particular circumstances, the interest is irrelevant or without significance. In reaching a view you should consider whether your interest (whether taking the form of association or the holding of office) would be seen by a member of the public acting reasonably in a different light because it is the interest of a person who is a councillor as opposed to the interest of an ordinary member of the public.*

### **Making a Declaration**

- 5.14 *You must consider at the earliest stage possible whether you have an interest to declare in relation to any matter which is to be considered. You should consider whether agendas for meetings raise any issue of declaration of interest. Your declaration of interest must be made as soon as practicable at a meeting where that interest arises. If you do identify the need for a declaration of interest only when a particular matter is being discussed you must declare the interest as soon as you realise it is necessary.*
- 5.15 *The oral statement of declaration of interest should identify the item or items of business to which it relates. The statement should begin with the words "I declare an interest". The statement must be sufficiently informative to enable those at the meeting to understand the nature of your interest but need not give a detailed description of the interest.*

### **Effect of Declaration**

- 5.16 *Declaring a financial interest has the effect of prohibiting any participation in discussion and voting. You should leave the meeting room until discussion of the item of business is concluded.*

- 5.17 *A declaration of a non-financial interest involves a further exercise of judgement on your part. You must consider the relationship between the interest which has been declared and the particular matter to be considered and relevant individual circumstances surrounding the particular matter.*
- 5.18 *In the final analysis the conclusive test is whether, in the particular circumstances of the item of business, and knowing all the relevant facts, a member of the public acting reasonably would consider that you might be influenced by the interest in your role as a councillor and that it would therefore be wrong to take part in any discussion or decision-making. If you are not confident about the application of this objective yardstick, you should play no part in discussion and should leave the meeting room until discussion of the particular item is concluded. If you, in conscience, believe that your continued presence would not fall foul of this objective test, then declaring an interest will not preclude your involvement in discussion or voting.*

The CIO's Report ("the Report") (in full at Appendix I) was submitted to the Commission in accordance with Section 14.2 of the Ethical Standards in Public Life etc. (Scotland) Act 2000 ("the Act"). The Code came into effect on 01 May 2003 and the Commission accordingly had jurisdiction to hear the Complaint, as the alleged breaches of the Code occurred after the Code came into operation.

The CIO's findings that Councillor Budge and Councillor Doull contravened the provisions of the Code relate solely to the allegation that, at a meeting of the Shetland Islands Council Development Committee on 22 January 2009, Councillor Budge and Councillor Doull both failed to declare a financial interest in respect of item 9 on the agenda of that meeting and both failed to withdraw from consideration of agenda item 9. The CIO found, therefore, that Councillor Budge and Councillor Doull had both contravened paragraphs 5.7 and 5.16 of the Councillors' Code of Conduct.

### **Joint Statement of Facts**

The CIO and the Respondents provided a Joint Statement agreed on 24<sup>th</sup> June and 1<sup>st</sup> July, in respect of facts which were agreed and facts which were in dispute:

Parts 1-4 of the CIO's Report dated 31<sup>st</sup> March 2010 were agreed.

Part 5 of the CIO's Report dated 31<sup>st</sup> March 2010 was agreed subject to the submissions contained in Appendices A and B made in mitigation on behalf of the Respondents on 10 June 2010 by Messrs Anderson Strathern, Solicitors, Glasgow.

Appendices A to E of the CIO's Report were agreed as accurate records of the matters which they purport to record.

Annexes A to C of the CIO's Report were agreed as accurate records of the matters which they purport to record.

### **The Decision**

The Hearing Panel considered all the evidence, submissions given in writing and orally at the Hearing, and found as follows:

1. The Councillors' Code of Conduct applied to the Respondents.
2. At the meeting of the Shetland Islands Council Development Committee on 22<sup>nd</sup> January 2009, each Respondent failed to declare a financial interest in agenda item 9, by virtue of their shareholdings in SLMG, and withdraw from consideration from the item.
3. The Respondents did contravene paragraphs 5.7 and 5.16 of the Councillor's Code of Conduct.

### **Sanction**

The Panel decided to censure Councillor James Budge and Councillor Adam Doull. This sanction is made under the terms of the Ethical Standards in Public Life etc (Scotland) Act 2000 Section 19 (1) (a).

### **Reasons for Sanction**

In reaching their decision, the Panel had taken into account:

1. The non-declaration of a financial interest, either direct or indirect, and failure to withdraw from related decision-making, is a serious matter which undermines public trust, confidence and respect of local government.
2. The importance of upholding the key principles underlying the high standards of conduct as outlined in the Ethical Standards in Public Life etc. (Scotland) Act 2000. The Panel concluded that the actions of



the Respondents brought Shetland Islands Council and more generally, local government, into disrepute.

3. The purpose of the declaration of interest and associated action is to ensure, and demonstrate to the public, openness, honesty and accountability on the part of councillors. The Respondents failed to do this on this occasion.
4. The Panel however concluded that the Respondents' conduct was not wilful, deliberate and dishonest, but negligent and an error of judgement.
5. The Respondents accepted that they had failed to comply with the Code.
6. Ordinarily the Panel felt that the non-declaration of financial interest and participation in the meeting would have been serious enough to merit a sanction of suspension. In the light of the above and the representations made however, we decided that a sanction of censure should be applied in this case.

### Conclusion

The attention of the Respondent is drawn to Section 22 of the Ethical Standards in Public Life etc. (Scotland) Act 2000 which details the Right of Appeal in respect of this Decision.

Date: 26/7/10

  
Okain McLennan  
Chairman of the Hearing Panel





## **REPORT**

**To:** Shetland Islands Council **27 October 2010**

**From:** Head of Ports and Harbours Operations  
Head of Capital Programming

**Report No.:** P&H-33-10-F

**Subject:** Funding of Filtration Plant at NAFC Marine Centre

### **1.0 Introduction**

- 1.1 On 17 February 2010 members considered a report from the Head of Economic Development (Ref: DV011-F), identifying the funding requirements of the NAFC Marine Centre (NAFC), for the financial years 2010/11 to 2012/13.
- 1.2 That report highlighted an urgent need for the NAFC to upgrade the water inlet and filtration system to the Marine Hatchery in order to safeguard current business if proposed dredging works were to go ahead in Scalloway harbour. The cost of this upgrade was estimated to be £100K at that time and there was no allocated budget.
- 1.3 Based on the content of that report, Members decided to allocate £100K of Capital Funding to the NAFC filtration project, to tie in with the dredging project.
- 1.4 This £100K was to be allocated from within the overall budget for the dredging project (£3.0M).

### **2.0 Links to Corporate Plan 2010–12 and Risk Analysis**

- 2.1 This contributes to the aspirations of the Corporate Plan, in that it assists businesses with Research and Development projects, including maximising opportunities with higher education bodies. It also supports working with the aquaculture sector to investigate new ways to organise site management and different types of production.
- 2.2 This report seeks to address the following risks:
  - 2.2.1 Loss of business for the NAFC should it not be in a position to safeguard its seawater supply.
  - 2.2.2 Delays to the dredging contract if upgrading of the filtration system cannot be implemented timeously.
  - 2.2.3 Committing to upgrading of the filtration equipment without a guarantee that dredging works will proceed.

### **3.0 Background**

- 3.1 The dredging contract was originally tendered during summer 2010. At the tender return date of 5<sup>th</sup> August 2010 the lowest price was found to be well over the construction budget of £2.4M. On the recommendation of Capital Programme Service, the Harbour Board took the decision to re-tender the works.
- 3.2 Expressions of interest were sought with a closing date of 14<sup>th</sup> October 2010. Invitations to tender will be issued for the second tendering exercise during week commencing 1<sup>st</sup> November 2010.
- 3.3 The estimated cost of installing the filtration system has now increased to £193.8K. There is a 3-month lead time on the filtration equipment plus delivery. The programme for installation is estimated to be 16 weeks.

### **4.0 Proposal**

- 4.1 Subject to receiving a tender for the dredging works in early December that is within budget, there will have to be a lead time for the dredging contractor to mobilise equipment/ order materials etc. A start date will have to be negotiated and it is intended that this would ideally be around April 2011.
- 4.2 From the previous tendering exercise, it seems likely that the duration of the dredging works need only be 10-12 weeks, especially bearing in mind the spring/ summer programme now being proposed. A start date around April would therefore not be critical in enabling the dredging to be completed within the summer weather window.
- 4.3 Committing to the installation of the filtration plant prior to tenders for the dredging being returned exposes the Council to the risk of abortive spend.
- 4.4 It is therefore proposed that the installation of the filtration plant at the NAFC is only approved in early December, on condition that a tender for the dredging works is returned within budget. Every effort will be made to ensure that preparatory works associated with installation of the filtration equipment is progressed in advance of the equipment being delivered. It must be understood that it is unlikely that the filtration plant will be commissioned by the end of March 2011, but that for the reasons explained in paragraph 4.2 above, a later start should not be problematic.

### **5.0 Policy and Delegated Authorities**

- 5.1 Section 8.0 of the Council's Scheme of Delegations state that there is no delegation of matters relating to the approval of the Capital Programme so a decision of the Council is required.

## **6.0 Recommendations**

6.1 I recommend that the Council:

6.1.1 Approves an increased total allocation of £193.8K from the dredging project budget to fund the filtration plant at the NAFC; and

6.1.2 Approves the proposal set out in paragraph 4.4 of this report.

Our Reference: RM/VR RO-O P&H-33-10-F

Date: 20 October 2010





## **REPORT**

**To:** Shetland Islands Council **27 October 2010**

**From:** Head of Ports and Harbours Operations

**Report No.:** P&H-34-10-F

**Subject:** Removal of Emergency Towing Vessels

### **1.0 Introduction**

- 1.1 This report was requested by the Chair of the Harbour Board to inform and allow debate on the recent announcement by the UK government not to renew the contract for the Emergency Towing Vessels around the UK.
- 1.2 Members should also note that the UK Government spending review has indicated that there will also be a review of the Maritime and Coastguard Agency (MCA) funded Maritime Incident Response Group. The Highlands and Islands Fire and Rescue Service are a member of this group.

### **2.0 Links to Corporate Plan 2010–12 and Risk Analysis**

- 2.1 This report contributes to the aspirations of Maintaining a Sustainable Economy and Maintaining a Sustainable Environment as described in the Corporate Plan.
- 2.2 The report highlights the risks associated with the loss of a dedicated salvage tug, based in the Shetland and Orkney region, which include:
  - 2.2.1 Reduction in capability to successfully respond to a vessel drifting towards the Shetland Islands.
  - 2.2.2 An increased risk to the economy of Shetland as the result of a major pollution incident caused by a vessel drifting towards the Shetland Islands.
  - 2.2.3 The increased risk to the environment and the health and safety of the public as a result of a vessel drifting towards the Shetland Islands.

### **3.0 Background**

- 3.1 On 05 January 1993, the tanker Braer, loaded with approximately 85,000 metric tons of Gulfaks crude ran aground on the shores of Southern tip of Shetland.
- 3.2 As a result of the incident the Secretary of State for Transport appointed Lord Donaldson, Mr John Rendle CBE and Professor Alasdair McIntyre to “advise on whether any further measures are appropriate and feasible to protect the United Kingdom coastline from pollution from merchant shipping”.

The result of that inquiry became known as “Safer Ships, Cleaner Seas” or the “Donaldson Report”.

- 3.3 The report produced a large number of recommendations and resulted in major changes to improve safety and reduce the risk of pollution.
- 3.4 Recommendation 85 of the report stated that, “The UK Government should set up a system to ensure that tugs with adequate salvage capacity are available at key points around UK shores.” It also went on to recommend “where adequate capacity cannot be provided in any other way, the UK Government should arrange for the funding of the difference between what is needed and what the private sector can provide.”
- 3.5 On Wednesday 19th November 1997, the M.V. “Green Lily” ran aground and foundered on Bressay. During the rescue operations, the winchman, Mr Deacon, from the rescue helicopter tragically lost his life. In the Marine Accident Investigation Branch (MAIB) report that followed the first recommendation of the report stated:

*“The Director of Logistics and Maritime Transport of the Department of the Environment, Transport and the Regions is recommended to:*

*1. Review previous decisions not to provide the recommended ETV cover in “Fair Isle” and re-examine the need for emergency towing cover in the area.”*

- 3.6 On 19 March 1999 the 2,780 gross tonnage chemical tanker “Multitank Ascania” caught fire and became disabled in the Pentland Firth. In less than an hour all the crew had been evacuated and a tug from Orkney had made fast to the bow. However 20 minutes after making fast the towline parted. In the Marine Accident Investigation Branch (MAIB) report that followed, the MAIB stated

*“It is possible that had ETV cover been based in the area, appropriate assistance would have been rendered. Although a dedicated ETV would have significant advantages over most other vessels tasked to provide a tow, there is no guarantee that its efforts would be successful. Associated with a chemical cargo, the crew may have been evacuated before the ETV’s arrival. Connecting a tow to an unmanned vessel without power forward in a high sea state is far from easy.”*

- 3.7 In 1999 the MCA introduced an emergency towing vessel to be on standby in the Northern Isles. The tug is on 30 minutes notice, all year round.
- 3.8 In a report published in December 2000 by the MCA a cost benefit analysis of ETV provision was carried out. The calculation reported for an ETV based around Fair Isle was

Base Case NPV of Benefit over 10 Years				
	<b>Pollution Prevention</b>	<b>Safety Benefits</b>	<b>Receipts</b>	<b>Total Benefit</b>
Fair Isle	£5,981,136	£6,931,484	£1,782,836	£14,695,456

- 3.9 In the same report the annual probability of an oil tanker grounding in Shetland waters was calculated as once in every 27 years, with the annual probably around the whole of the UK of a grounding from other vessels being as high as four times every year. The provision of an ETV was estimated to reduce the risk by 50%. The report also estimated the following

<b>Breakdown of Costs Incurred UK Economy by the Spilling of One Tonne of Oil</b>					
	<b>Common Costs to crude and bunker oils</b>				
	Fishing	Agriculture	Tourism	Property	Total
Dover Strait	£237	£41	£59	£12	£349
SW Approaches	£416	£41	£59	£12	£528
The Minches	£594	£59	£36	£12	£701
Fair Isle	£475	£59	£29	£12	£575
Irish Sea	£475	£53	£36	£12	£576
	<b>Crude Oil</b>				
	Common Cost Total	Cleanup costs	Value of Oil	Damage to vessel	Cost per tonne
Dover Strait	£349	£594	£71	£119	£1,133
SW Approaches	£528	£594	£71	£119	£1,312
The Minches	£701	£1187	£71	£119	£2,078
Fair Isle	£575	£890	£71	£119	£1,655
Irish Sea	£576	£890	£97	£119	£1,682

	<b>Base Case Annual Pollution Prevention Benefit</b>		
	Cost per tonne spilt	Saved by ETV	Prevention Benefit1
Dover Strait	£1,133	271t	£307,281
SW Approaches	£1,312	273t	£358165
The Minches	£2,078	776t	£1,612,559
Fair Isle	£1,655	463t	£766,635
<b>Total 4 ETVs</b>		<b>1,783t</b>	<b>£3,044,640</b>
Irish Sea	£1,682	358t	£602,084

<b>Annual Values</b>		
	<b>Safety Benefits</b>	<b>Receipts</b>
Dover Strait	£2,292,034	£285,648
SW Approaches	£2,150,299	£285,648
The Minches	£811,092	£228,516
Fair Isle	£888,447	£228,516
<b>Total 4 ETVs</b>	<b>£6,141,872</b>	<b>£1,028,328</b>
Irish Sea	£1,261,852	£228,516

- 3.10 Following the Deepwater Horizon incident in the Gulf of Mexico, the UK energy secretary, Chris Huhne, said, "The Deepwater Horizon gives us pause for thought and, given the beginning of exploration in deeper waters West of Shetland, there is every reason to increase our vigilance."

- 3.11 It has been reported that officials in the UK department of energy and climate change (DECC) have reviewed the national system for preventing and responding to oil spills and said they found it to be “fit for purpose”.
- 3.12 On 20 October the UK government revealed the national “spending review”. As part of the review it is the intention of the government not to renew the contract for Emergency Towing Vessels around the UK potentially saving £32.5 million. The MCA said, “The government believes state provision of emergency towing vessels does not represent a correct use of taxpayers’ money, and that ship salvage should be a commercial matter between a ship’s operator and the salvor.”

#### **4.0 Current Situation**

- 4.1 Exploration and development of new gas and oil fields around Shetland continues bringing more vessels, of various types plying the seas around and close to Shetland.
- 4.2 The coastal waters of Shetland currently support an important fishing and aquaculture industry generating in excess of £200 million GDP income to the Shetland economy. Oil and gas along with tourism account for £76 million GDP income to the Shetland economy. It is possible that marine renewables may soon also become an important part of Shetland’s marine economy to add to the successful yearly cruise ship market and growing yacht and pleasure craft visitors.
- 4.3 The port of Sullom Voe currently has a fleet of 4 tugs that are part of the CAST (Coastguard Agreement for Salvage and Towage) agreement. Under the CAST agreement the MCA may call upon their services, subject to availability, to assist in salvage operations were a vessel is in danger of causing pollution, danger to other shipping or to assist in counter pollution duties. All four of the tugs are capable of deep sea towing and may be capable of providing “first aid” prior to the arrival of a more powerful ETV. The new tugs currently being built in Spain, although more powerful, are fitted out for harbour towing only and will not be able to respond to salvage situations.
- 4.4 The current MCA National Contingency Plan for Marine Pollution from Shipping and Offshore Installations states the following:

“Modern harbour tugs are often capable of providing an effective emergency service in all but the worst weather conditions, and to the largest vessels. The UK towage industry has invested heavily over recent years in powerful omni-directional tugs typically of over 50 tonnes bollard pull and with fire-fighting capability. Where weather conditions or size of casualty restrict their use, such tugs can also perform a useful role in providing “first aid” prior to the arrival of an ETV or other more suitable vessel.”

“MCA funds the contract ETVs. However, as part of the charter agreement, and at the discretion of MCA, any ETV may undertake such commercial towage as a shipowner and the ETV operator may agree. Any such ‘hire’ agreement benefits both the ETV operator and MCA. Any award or contractual charges made (agreed on a



percentage basis in the charterparty) offset the capital expenditure of the charterparty. Equally, any local harbour tug tasked initially by an RCC is de facto under contract. MCA must therefore fund it. Where necessary and appropriate, MCA will seek to recoup its costs”

- 4.5 The ETV “Anglian Sovereign” is currently tasked to the waters of Shetland and Orkney. The tug is owned by Knight JP Ltd and has a bollard pull of 180 tonnes and is classed as a “fire fighting ship 1” meaning that it can pump over 2400 cubic metres of water an hour.
- 4.6 There are currently four ETV’s stationed around the UK. One based in Shetland and Orkney water, one based in the Minches, one in Dover and one in Falmouth. The Donaldson report recognised that the availability of suitable salvage vessels in the region of Shetland and the Minches was much less than on the South coast of England.
- 4.7 Many tugs currently in UK harbours have recently been renewed with more powerful and smaller Azimuth Stern Drive (ASD) type tugs. Whilst more powerful than their predecessors, many of these physically smaller tugs are unsuitable for poor weather deep sea operations.
- 4.8 The Fair Isle Channel is the main Northern Route around the UK. Ship types that traverse this stretch of water include oil, chemical and gas tankers, bulk carriers, cruise ships, container ships, and general cargo ships.
- 4.9 In the waters surrounding Shetland it is rare not to find some oil related shipping all year round. During the summer months cruise ships often call in Shetland and travel along our shores. Lerwick Port alone had 48 cruise ship calls this year.
- 4.10 The income from the petrochemical industry, in and around Shetland, contributes many millions of pounds to the public purse in London.

## **5.0 Financial Implications**

- 5.1 There are no direct financial implications arising from the recommendations in this report.

## **6.0 Policy and Delegated Authorities**

- 5.1 Whilst matters relating the Council as Harbour Authority are remitted to the Harbour Board, due to the importance and urgency of this matter, the report has been presented to this meeting of the Council for a decision.

## **7.0 Summary**

- 7.1 Following the Braer incident the Lord Donaldson report recommended the setting up of “a system to ensure that tugs with adequate salvage capacity are available at key points around UK shores.”
- 7.2 The UK Government is proposing not to renew the contract for the provision of ETV cover in September 2011.

- 7.3 The effect of a major incident, similar to the Braer, would have a devastating impact both on the economy and environment of Shetland.
- 7.4 Exploration and development of fields to the West and North of Shetland continues. Some of these fields will, most likely, be serviced by shuttle tankers and thereby increasing the likelihood of an incident.
- 7.5 The removal of the ETV from Shetland waters will much reduce the capacity to successfully save a vessel in poor weather and will be largely reliant on the hope that a suitable sea going tug is in the area.

## **8.0 Proposals**

- 8.1 The Council make representations to the UK Government, specifically the Minister of Energy and the UK Shipping Minister, to request that the provision of an ETV in the waters around Shetland not be removed and highlight a case for the retention of a UK Government funded ETV.

## **9.0 Recommendations**

- 9.1 I recommend that the Council:
  - 9.1.1 Note and debate the contents of the report; and
  - 9.1.2 Approves the proposal set out in paragraph 8.1 of this report.