

DIRECTION FROM THE SHETLAND ISLANDS INTEGRATION JOINT BOARD (“IJB”)

ISSUED UNDER SECTION 26(1) OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

Direction: Substance Misuse		Direction to: SIC and NHSS		Overall Budget allocated by IJB for Direction: £625,776 NHSS: £446,182 SIC: £179,594	
Reference Number: 2.13		Relevant Function(s): Substance Misuse Recovery Team, Health Improvement, Adult Social Work		Review Date: September 2022	
IJB Report(s) Reference Number: CC-07-22-F					
Date Direction issued/authorised by IJB: 9 th March 2022		Date Direction takes effect: 1 st April 2022		This Direction supersedes existing Direction: CC-22-19, DIR019	
How does the Direction link to:	Strategic Plan Actions and Outcomes: 1-5	IJB Key Priorities: 1-5	National Health and Wellbeing Outcomes: 1-9	National Planning and Delivery Principles: 1-12	
Purpose of Direction					
<p>To deliver on the strategic priorities for Alcohol and Drug Partnerships (ADP), as set out by Scottish Government in the Rights, Respect and Recovery Strategy –</p> <ul style="list-style-type: none"> • Fewer people develop problem drug or alcohol use • People access and benefit from effective, integrated, person centred support to achieve their recovery • Children and families affected by alcohol and drug use will be safe, healthy, included and supported • Vulnerable people are diverted from the justice system wherever possible and those within justice settings are fully supported • People who experience alcohol or drug related harm do not experience stigma or discrimination 					

Overarching Directions to Function(s)

Directions:

Provision of –

- Education programmes (including peer education) within schools and other young people's settings
- Education programmes for parents and carers
- Education programmes for delivery in the workplace/community groups
- Drug detection and deterrent service
- Supported work placements for those who experience multiple barriers to employment
- ABI training (to support delivery as part of the Board targets)
- Alcohol Screening
- Supported behaviour change for low level alcohol use
- Information and signposting
- Engagement in to treatment
- Alcohol and drug treatment programmes
- Psychosocial interventions
- Harm reduction interventions
- Pre and post treatment support
- Assertive outreach

Performance / Objective(s):

Performance (measurable from existing data)

- Waiting times targets met
- ABI targets met
- Targets of third sector commissioned services met
- Delivery of the Staying Alive in Scotland good practice indicators
- Delivery of Drug Death Task Force recommendations
- Delivery of Medication Assisted Treatment standards
- Delivery of Recovery Orientated Systems of Care
- Reduction in alcohol or other drug related hospital attendances
- Reduction in alcohol or other drug related hospital admissions
- Reduction in harmful and problem alcohol or other drug use
- Reduction in Child Protection referrals/registrations/re-registrations in relation to parental substance use
- Reduction in alcohol or other drug related harm
- Reduction in alcohol or other drug related deaths
- Increase in illegal substances removed from circulation
- Increase in those experiencing multiple barriers to employment entering training/education/paid or voluntary work.
- Increase in lived and living experience input into service planning and provision

Performance (measurable through engagement processes)

- Residential rehab
- Community engagement
- Alcohol and Drug profiling projects

- Reduction in stigma experienced by those affected by substance use
- Increase in knowledge relating to substance use and harms, including how to access local and national support

Objectives

The overall objective is the delivery of local and national priorities to contribute to the Shetland Alcohol and Drug Partnership vision -

Every individual, family and community in Shetland should have access to:

- a full and meaningful life without alcohol or drug related harm
- dignified and respectful treatment free from stigma or discrimination
- encouragement and support to find their own type of recovery

Improvement Plan								
Expected Outcome	Actions	Forecast on performance	Interdependencies (i.e. between performance, funding, workforce, partners)	Risks and steps to mitigate	Project reference number	Budget breakdown – list source and amount of funding / savings	Milestones; deadlines; and/or review dates	Update on progress at Jan 22
Reduction in harm	Develop an additional, comprehensive IEP service with capacity for outreach and additional harm reduction interventions.	Increased uptake in IEP and related services	Delivered by the Recovery Hub with support from SMRS and nursing staff. Funded by additional 3 year allocation from Scottish Government	Loss of funding/carry over - Pilot runs for 2 rather than 3 years. Pursue underspend.	n/a	Within existing budget – Scottish Government additional investment in to drug and alcohol services.	Delivered as part of a 2 year pilot, July 2020 - 2022	The work to develop an IEP service is nearing completion, with the joint governance group reviewing the required documentation. Funding has been agreed for a new harm reduction worker post. Recruitment will commence shortly.
	Enhance information sharing protocols to create a near-fatal overdose alert system and implement procedures to review near-fatal overdose incidents.	People who have experienced a near fatal overdose are proactively followed up.	Agreement required between Scottish Ambulance Service, A&E and ADP regarding information sharing.	Barriers to information sharing – seek guidance from Information Governance Manager	n/a	Delivered by ADP Support Team budget within existing budget – ADP baseline allocation.	Review Sept 2022	SAS now report all NFODs to NHS Shetland. Thereafter, SMRS engage with individuals to offer support. The harm reduction and

		Near fatal overdoses are reviewed for learning.	Multi-agency data sharing arrangements required	Barriers to information sharing - Follow national guidance and implement via Information Governance Manager				outreach worker at the Recovery Hub (new post) will increase capacity in the NFOD pathway.
	Increase the number of outlets that distribute naloxone to include pharmacies and other non-drug treatment services.	Increase in number of naloxone kits distributed.	Free online training provided by Scottish Drugs Forum. Governance arrangements required between pharmacy and distributors.	Delay in updating governance arrangements Seek support from Scottish Drugs Forum	n/a	Within existing budget – ADP baseline allocation.	Review March 2022	The Recovery Hub can now distribute naloxone and work is ongoing to include pharmacies in the roll out.
Improve outcomes for people who experience problems with alcohol or other drugs	Conduct and evaluate a pilot tier 2 support service with accessible, client centred, recovery focused support (The Recovery Hub).	Increase in delivery of therapeutic activities that support recovery. Increase in delivery of harm reduction interventions. Increase in individual's recovery outcomes being met Increase in individuals who access alcohol and drug support services receiving support	Requires multi-agency collaboration and procurement of external services.	Unable to operate a hub environment due to COVID restrictions - Make building COVID-secure Loss of funding/carry over - Pursue carry over and commit to 2 year pilot.	n/a	Within existing budget - Scottish Government additional investment in to drug and alcohol services £127,000	Evaluate July 2022	The Recovery Hub is providing a range of services, activities and support groups. Funding has been secured to extend the project for a further year. Dependant upon available funds, external evaluation will

		from other services (to support recovery outcomes)						be undertake n.
Protect vulnerable people from harm and exploitation	Raise awareness and provide information in the community about drug related crime, coercion, and exploitation. Encourage people to report suspected exploitation to the police.	Increased community engagement relating to drug related crime, coercion and exploitation. Identification by services, of those at risk of or experiencing drug related crime, coercion and exploitation	Led by Police Scotland. Requires buy in from the Community.	Lack of engagement from Community - Careful use of ADP communication and media strategy Balance reducing stigma with increasing awareness of crime, coercion and exploitation - Careful use of ADP communication and media strategy	n/a	No budget implication.	Review Sept 2022.	Police Scotland provided information sessions relating to “cuckooing” (taking over a person’s home to use it as a base for dealing illicit drugs), however these were suspended due to covid. The resource is currently being refreshed ahead of recommencing delivery. Police and Dogs Against Drugs have also provided information to schools, including information on “Fearless”, which is the youth arm of

								crime stoppers.
Ensure high quality alcohol and drug education is delivered in schools/young people's settings	Use existing resources to develop a core education package.	Standardised education package delivered across all schools/young people's settings	Requires close working with Children's Services	Lack of capacity within Children's Services team to provide a lead person. Collaborate with QIO team.	n/a	Delivered by ADP Support Team budget within existing budget – ADP baseline allocation.	Review Sept 2022	This is on hold, pending development of a national education package. However, links with education are maintained with the ADP.
Contribute to the delivery of the licensing objectives	Scrutinise applications for alcohol licenses in Shetland and offer expertise to the licensing board in their decision-making process.	Comments on license applications and variations are reviewed by Public Health and comments submitted.	Requires ADP support staff or Public Health Staff to proactively seek applications for variations. Requires active involvement with the Licensing Forum and engagement with the Licensing Board.	Lack of capacity to proactively seek applications. Request that applications are forwarded as a good practice measure.	n/a	Delivered by ADP Support Team/Public Health within existing budget – ADP baseline allocation.	Review Sept 2022	This is an ongoing piece of work. There has been recent agreement from the Chief Officer, to support the work of the ADP and Public Health

								in engaging in Licensing matters.
Board ABI target is met	Develop ABI training for appropriate staff groups.	Staff groups and undertaking training and delivering ABIs	Health Improvement leads on the development and implementation of an improvement plan and delivery of training.	Staff shortages/pressure - Support Health Improvement with service agreement.	n/a	Delivered within existing service agreement and budget – ADP baseline allocation.	Review Sept 2022	The improvement plan is now at implementation stage. This includes a digital training resource and improved recording.

Accountability and Governance

Alcohol and Drug Services are included within the Integration Authority scheme of delegation, alongside other adult health and social care services provided by the NHSS and SIC. The ADP will ensure that effective oversight arrangements are in place to deliver the local strategy and will provide performance and financial reports to the Integrated Authority and Scottish Government.

The Scottish Government's direct funding to support ADP projects in 2022-23 has been transferred to NHS Boards via their baseline allocations for onward delegation to Integration Authorities (**IAs**) for ADP projects.

Ministers are clear that the full funding allocation should be expended on the provision of projects and services which deliver locally agreed outcomes in relation to reducing the use of, and harm from, alcohol and drugs. The allocation represents the minimum amounts that should be expended on these services in 2022-23 and it is expected that additional resources, including funding, will continue to be invested in reducing alcohol and drug harms and deaths. Further, all of these resources should be invested transparently in partnership, and be informed by the evidence base to deliver priorities within local strategic plans and be based on an appropriate and current needs assessment.