

DIRECTION FROM THE SHETLAND ISLANDS INTEGRATION JOINT BOARD (“IJB”)

ISSUED UNDER SECTION 26(1) OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014

Direction: Renal Services	Direction to: NHS Shetland (NHSS)	Overall Budget allocated by IJB for Direction: £ 372,226
Reference Number: 1.16	Relevant Function(s): Renal Services: <ul style="list-style-type: none"> • Haemodialysis • Holiday Dialysis • Peritoneal Dialysis • Pre Dialysis Education 	Review Date: March 2026
IJB Report(s) Reference Number: CC-30-25		
Date Direction issued/authorised by IJB: 27 June 2025	Date Direction takes effect: 1 April 2025	Does the Direction supersede, amend or revoke an existing Direction? Supersedes Direction 1.16 (IJB Report Ref. CC-17-24-F)
Purpose of Direction		
Delivery of Renal services as delegated to the IJB.		
Accountability and Governance		
NHS Shetland is accountable for the delivery of the services within this Direction, which have been commissioned by the Integration Joint Board (IJB).		
Overarching Directions to Function(s)		
<ul style="list-style-type: none"> • Delivery of renal services 		

Directions	Outcomes & Key Actions	Performance Monitoring and Indicators	Challenges & Opportunities – inc. Risks and Finance
<p>Renal Services</p> <p>Renal services include a planned outreach renal clinic from NHS Grampian and a local Dialysis unit, which is a satellite of the NHS Grampian service.</p> <p>The Dialysis Unit provides:</p> <ul style="list-style-type: none"> • Haemodialysis • Holiday Dialysis • Peritoneal Dialysis • Pre Dialysis Education <p>The only unscheduled aspect of the service is the delivery of holiday dialysis to patients visiting from other parts of the UK.</p>	<p>To provide safe and effective dialysis for patients in Shetland</p> <p>To provide safe and effective dialysis for visitors (holiday dialysis)</p> <p>To continue to review the workforce requirements for the service in line with safe staffing legislation and requirements</p> <p>To continue to review the elective renal service and opportunities to offer increased access and reduced clinical/patient travel</p> <p>Recruitment and succession planning based on evidence from workload planning tools.</p>	<p>Renal team is sustainable with an appropriate skill mix able to deliver a safe service.</p> <p>Training and succession plan in place for nurses running the dialysis unit (in line with the workforce plan).</p>	<p>Risks/Challenges:</p> <p>Increasing number of patients requiring dialysis (resulting in scheduling and capacity issues).</p> <p>Service sustainability – infrastructure. There is a need for significant remedial work at Gilbert Bain Hospital, and this work will result in significant disruption over coming months. There may be an impact for services depending on levels of funding for capital and workforce requirements, and options for sustaining necessary service provision are currently in discussion with Scottish Government.</p> <p>Opportunities:</p>

			<p>Ongoing work with SAS to look at ways of ensuring that patient transport is timely and that dialysis appointments start/finish on time to maximise the capacity available.</p> <p>Continue to identify is community based dialysis is viable.</p> <p>Student placements offered with the Renal team to ensure there is early exposure to renal nursing as a Clinical Nurse Specialist role.</p> <p>Continue to build strong links with NHS Grampian to ensure that we can offer shared care with Renal Consultants and the wider team using digital enabled care.</p>
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