

**DIRECTION FROM THE SHETLAND ISLANDS INTEGRATION JOINT BOARD (“IJB”)**

**ISSUED UNDER SECTION 26(1) OF THE PUBLIC BODIES (JOINT WORKING) (SCOTLAND) ACT 2014**

<b>Direction:</b> Renal Services	<b>Direction to:</b> NHS Shetland (NHSS)	<b>Overall Budget allocated by IJB for Direction:</b> <b>£385,946</b>
<b>Reference Number:</b> 1.16	<b>Relevant Function(s):</b> Renal Services: <ul style="list-style-type: none"> <li>• Haemodialysis</li> <li>• Holiday Dialysis</li> <li>• Peritoneal Dialysis</li> <li>• Pre Dialysis Education</li> </ul>	<b>Review Date:</b> March 2026
<b>IJB Report(s) Reference Number:</b> CC-10-26		
<b>Date Direction issued/authorised by IJB:</b> 18 March 2026	<b>Date Direction takes effect:</b> 1 April 2026	<b>Does the Direction supersede, amend or revoke an existing Direction?</b> Supersedes Direction 1.16 (IJB Report Ref. CC-30-25-F)
<b>Purpose of Direction</b>		
Delivery of Renal services as delegated to the IJB.		
<b>Accountability and Governance</b>		
NHS Shetland is accountable for the delivery of the services within this Direction, which have been commissioned by the Integration Joint Board (IJB).		

<b>Overarching Directions to Function(s)</b> <ul style="list-style-type: none"> <li>• Delivery of renal services</li> </ul>			
<b>Relevant Links</b> <ul style="list-style-type: none"> <li>• <a href="#">HSCP Joint Strategic Plan</a></li> </ul>			
<b>Directions</b>	<b>Outcomes &amp; Key Actions</b>	<b>Performance Monitoring and Indicators</b>	<b>Challenges &amp; Opportunities – inc. Risks and Finance</b>
<p><b>Renal Services</b></p> <p>Renal services include a planned outreach renal clinic from NHS Grampian and a local Dialysis unit, which is a satellite of the NHS Grampian service.</p> <p>The Dialysis Unit provides:</p> <ul style="list-style-type: none"> <li>• Haemodialysis</li> <li>• Holiday Dialysis</li> <li>• Peritoneal Dialysis</li> <li>• Pre Dialysis Education</li> </ul> <p>The only unscheduled aspect of the service is the delivery of holiday dialysis to patients visiting from other parts of the UK.</p>	<p>To provide safe and effective dialysis for patients in Shetland</p> <p>To provide safe and effective dialysis for visitors (holiday dialysis)</p> <p>To continue to review the workforce requirements for the service in line with safe staffing legislation and requirements</p> <p>To continue to review the elective renal service and opportunities to offer increased access and reduced clinical/patient travel</p> <p>Recruitment and succession planning based on evidence from workload planning tools.</p>	<p>Renal team is sustainable with an appropriate skill mix able to deliver a safe service.</p> <p>Training and succession plan in place for nurses running the dialysis unit (in line with the workforce plan).</p>	<p><b>Risks/Challenges:</b></p> <p>Increasing number of patients requiring dialysis (resulting in scheduling and capacity issues).</p> <p>Service sustainability – infrastructure. Remedial work at Gilbert Bain Hospital may result in disruption.</p> <p><b>Opportunities:</b></p> <p>Ongoing work with SAS to look at ways of ensuring that patient transport is timely and that dialysis appointments start/finish on time to maximise the capacity available.</p>

			<p>Continue to identify is community based dialysis is viable.</p> <p>Student placements offered with the Renal team to ensure there is early exposure to renal nursing as a Clinical Nurse Specialist role.</p> <p>Continue to build strong links with NHS Grampian to ensure that we can offer shared care with Renal Consultants and the wider team using digital enabled care.</p>
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